



Calvert County, Maryland

Board of County Commissioners  
Adopted Budget  
Fiscal Year 2013

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Pat Nutter  
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GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**Calvert County Government  
Maryland**

For the Fiscal Year Beginning

**July 1, 2011**

*Linda C. Dandson Jeffrey R. Egan*

President

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the Calvert County Government for its annual budget for the fiscal year beginning July 1, 2011.

In order to receive this award, a government unit must publish a budget document that meets program criteria as a policy department, as an operations guide, as a financial plan, and as a communication device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

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# INTRODUCTION



*Board of County Commissioners of Calvert County, left to right: Steven R. Weems, Vice President, At Large; Evan K. Slaughenhaupt Jr., 3rd District; Gerald W. Clark, President, 1st District; Pat Nutter, At Large; Susan Shaw, 2nd District.*

*Calvert County Government will:*

- Be responsible and accountable to all citizens of Calvert County;*
- Provide high quality, effective, and efficient services;*
- Preserve Calvert County's environment, heritage, and rural character;*
- Foster opportunities for responsible and sustainable residential growth and economic development; and*
- Support Calvert County's essential institutions and keep them strong.*



**CALVERT COUNTY  
BOARD OF COUNTY COMMISSIONERS**

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*Board of Commissioners*  
Gerald W. Clark  
Pat Nutter  
Susan Shaw  
Evan K. Slaughenhoupt Jr.  
Steven R. Weems

TO THE CITIZENS OF CALVERT COUNTY:

We are pleased to present to you the fiscal year 2013 budget which begins July 1, 2012. The balanced General Fund budget totals \$224,944,199. Within this budget, we continue to address the County's priorities signifying our commitment towards an educational partnership, public safety, growth management, promoting homeownership, fiscal responsibility, and investing in our future.

- ✓ **Educational Partnership:** We recognize that education is the key to the success of our young citizens. We have some of the best schools in the country and intend to keep them that way. More than half of our budget is spent funding the operations of our public school system. We will continue to foster an effective partnership with the Board of Education (BOE) to ensure effective financial planning. As this budget goes to print, the largest uncertainty is the impact of the State of Maryland's initiative to pass on the teacher's pension costs to the counties. The cost to fund the pensions adds \$2.8 million to the FY 2013 expenditure budget. An estimated \$1.7 million in revenues have been added based upon anticipated action to the tax code by the State legislature. A planned net impact of more than \$1.1m to fund teacher pension expenses is shown in this budget. The future costs of this expense transfer are more worrisome than the FY 2013 cost.
- ✓ **Public Safety:** The safety of our citizens is of the utmost importance. Our 2010 violent crime rate was the lowest since 1976. Calvert County remains one of the safest counties in the State, proving that effective law enforcement is in place. Many of our citizens are also volunteers, continuing Calvert's tradition of a 100% volunteer Fire/Rescue/EMS membership, providing 100% effective emergency medical and fire response. Through innovative marketing and strategic actions, this remarkable tradition continues. Funding for public safety in the fiscal year 2013 budget totals \$25,724,436, representing 11% of the General Fund budget.
- ✓ **Growth Management:** We have successfully responded to your request to maintain the rural character of Calvert County through effective growth management. Adjustments to our zoning policies have resulted in the reduction of population projections for 2020 from 122,000 to 96,000, a 21% reduction. This coupled with the current economic cycle has resulted in a reduction in building permits issued. We continue with a proactive and consistent planning approach.
- ✓ **Promoting Homeownership:** We are continuing to provide assistance to our citizens in response to the tough economic climate. The County plans include \$1 million in anticipated Homestead Credits and \$500,000 in Homeowner Credits in fiscal year 2013. The Homestead and Homeowner Tax Credit programs are in place to provide some relief to homeowners towards their property tax bills. Additionally, the County has an established, effective partnership with the State for a "House Keys 4 Employees" program. Additional information on these programs can be found on the County's website at [www.co.cal.md.us](http://www.co.cal.md.us).

- ✓ ***Fiscal Responsibility:*** As counties and states across the country experience financial issues, some at crises levels, *we are managing well in Calvert County.* This is in part due to conservative financial management. In the years when revenues related to the booming housing market were at their peak, spending level increases stayed on trend. The financial plan presented in this year's budget shows the majority of resources directed to only the most important services that a government provides. Calvert County's fiscal position is in part due to the relative strength of the Washington/Baltimore real estate market, the relative strength of the local job market buoyed by Federal Government spending and employment, and our taxable public utility infrastructure. Even with these very positive contributing factors, property tax revenues are expected to decline in FY 2013 by about \$6 million (2.7% of the general fund budget) from their FY 2012 levels. Income tax, the County's second largest revenue source is budgeted to remain level as compared to the current year at \$64.8 million. County management continues to lower operating budgets at every opportunity to do so, without impacting services. We continue to balance our budget without affecting services and without having to raise taxes.
- ✓ ***Investing in Our Future:*** School projects are by far the largest funding commitment of our fiscal year 2013 capital improvement plan (CIP) budget. To continue improving our educational infrastructure, funding is being provided to complete the phased replacement of the buildings at Calvert High School and completing and equipping the second building at the College of Southern Maryland. The issue of traffic congestion on our central corridor of Route 4 continues to be addressed with funding going towards additional work on the Prince Frederick Loop Road and improvements to Williams Road at the College of Southern Maryland. The fiscal year 2013 CIP budget totals \$24,002,850. The CIP plan is reviewed annually to take into consideration changes in the economy to include the County's financial forecast and the cost of commodities, in addition to the requests being heard from the citizens.

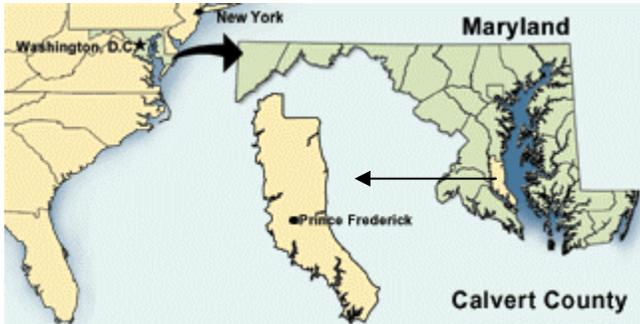
We would like to thank you, the citizens, for continuing to work with us to identify and ensure that funding is appropriately placed in line with the County's highest priorities, keeping in mind the goal of a prudent, responsible, long-range financial plan, while continuing to enhance our beautiful County. Your efforts and contributions have afforded us the opportunity to present this structurally balanced budget.

Sincerely,

Board of County Commissioners for Calvert County

Gerald W. Clark, President  
 Steven R. Weems, Vice President  
 Pat Nutter  
 Susan Shaw  
 Evan K. Slaughenhoupt Jr.

# CALVERT COUNTY, MD



213 Square Miles  
143 Miles of Shoreline  
Population: 89,400  
Households: 31,800  
County Seat: Prince Frederick

Calvert County, the smallest county in Southern Maryland, is one of the fastest growing counties in the State. Despite this growth, Calvert County retains its rural character and agrarian roots, offering good schools, a clean environment and good quality of life. A peninsula bounded by the Chesapeake Bay on the east and the Patuxent River on the west, Calvert is defined by steep cliffs and woods that predominate on the bay side while along the Patuxent, rolling fields slip gently down to the river. The County's many creeks provide refuge for wildlife as well as scenic areas for boating and fishing.

Prince Frederick, the County seat, is located 41 miles southeast of Washington, D.C., and 60 miles south of Baltimore. There are two incorporated towns in Calvert County: North Beach and Chesapeake Beach, located on the Bay at the northeast corner of the County. In addition, the Comprehensive Plan identifies seven "town centers." These include (from north to south) Dunkirk, Owings, Huntingtown, Prince Frederick, St. Leonard, Lusby, and Solomons.

Established in 1654, Calvert County is one of the oldest counties in the United States. Native people lived in Calvert County 9,000 years ago, according to evidence unearthed by archaeologists at Jefferson Patterson Park and Museum. Calvert County's earliest identified settlers were Piscataway Indians. Native American tribes established villages at intervals along the river with the largest being at the mouth of Battle Creek. They grew corn and tobacco on rich farmlands that were to prove very attractive to colonists arriving from England in the early 1600's.

John Smith is reported to be the first Western man to lay eyes on Calvert County's peninsula, describing it in his journal as he saw it in 1608 during his exploration of the Bay. The first English settlement in Southern Maryland dates to somewhere between 1637 and 1642, although the county was actually organized in 1654. Established by Cecelius Calvert, the second Lord Baltimore, English gentry were the first European settlers, followed by Puritans, Huguenots, Quakers and Scots.

In 1695, Calvert County was partitioned into St. Mary's, Charles and Prince George's counties, and its boundaries became substantially what they are today. Life in agrarian Calvert County continued without much change into the 20th century. The introduction of the automobile made inland travel more attractive, although the lack of good roads made for a rough ride. In 1936, the county had only 15.2 miles of paved roads.

Two improvements that dramatically affected the county were the construction of MD Rt.4, a 38 mile-long four-lane highway begun in 1964 and completed in 1987 that runs the length of the county, and the Thomas Johnson Bridge connecting the southern tip of the county to St. Mary's County. These changes have fueled the remarkable growth that Calvert County is experiencing today.

## Form of Government

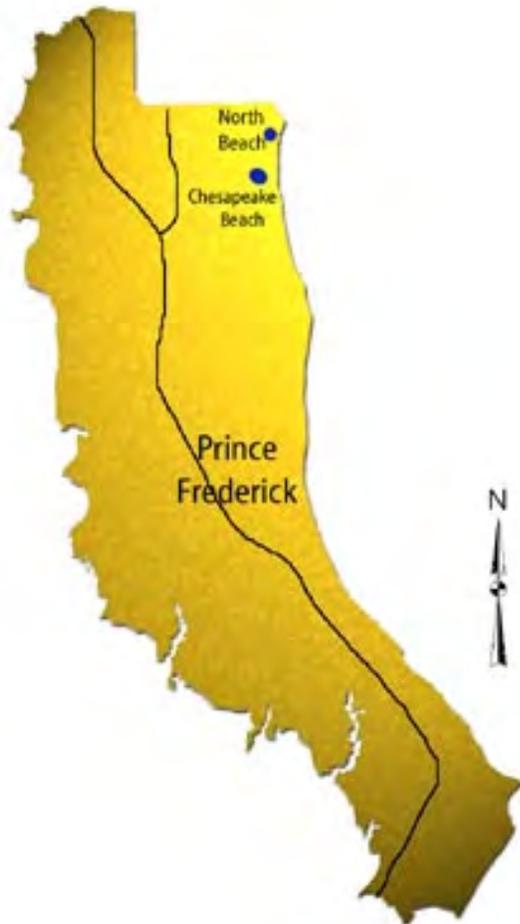
Calvert County has the Commissioner form of government in which the commissioners serve executive and legislative functions, operating under a Code of Public Local Laws of Calvert County, revised in 1985, and are subject to legislation adopted by the State Legislature.

"Beginning with the general election to be held in Calvert County in November, 1978, five county commissioners shall be elected by countywide vote. One shall be a resident of the first election district, one a resident of the second district, and one a resident of the third election district of the county. Of the remaining candidates, the two receiving the highest number of votes shall be selected. Commissioners who are elected and qualify shall take office the third Tuesday of December following election. Each commissioner shall hold office for four years or until a successor is elected and qualified." (Code 1981,§ 4-102; 1985,ch 715,§ 2.)

The Commissioners appoint a County Administrator who is responsible for the day-to-day administration of the County government. The Commissioners establish policy, enact ordinances, review and approve annual budgets, conduct public hearings and make decisions on land use matters. The Commissioners also appoint all department heads, members of boards and commissions and represent the county in dealings with other municipalities, the state and federal government.

The Board of County Commissioners meet on Tuesday of each week beginning at 10:00 a.m. in the Commissioners Hearing Room located on the second floor of the County Courthouse. Evening meetings are scheduled when necessary. All regular or special meetings are open to the public. The Commissioners also meet in Executive Session, as allowed by law.

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Cove Point Lighthouse

Total Population <sup>1</sup>		Labor Force <sup>2</sup>	
1900	10,223		
1970	20,682		
1990	51,372		
2000	74,563		
2010	88,737		
2012*	89,400	Total	47,878
Income <sup>3</sup>		School Enrollment <sup>4</sup>	
Median Household Income	\$ 87,700	Pre-K	386
Average Income	\$100,500	Kindergarten	1,037
Per Capita Income	\$ 47,006	Elementary	5,793
		Middle	3,779
Average single family home cost**	\$260,000	High	5,496
		Other	62
		Total	16,553

<sup>1</sup> Source: U.S. Department of Commerce, U.S. Census Bureau, Official Population County 1950-2010

\*Estimate, Calvert County Department of Community Planning & Building

<sup>2</sup> Source: Maryland Department of Labor, Licensing and Regulation, Office of Workforce Information & Performance, Dec 2011

<sup>3</sup> Source: Estimate, U.S. Census Bureau and the Maryland Department of Planning, Planning Data Services, May 2010

\*\*Source: Metropolitan Regional Information Systems, Inc. – December 2011

<sup>4</sup> Source: Calvert County Public Schools, Official September 2011

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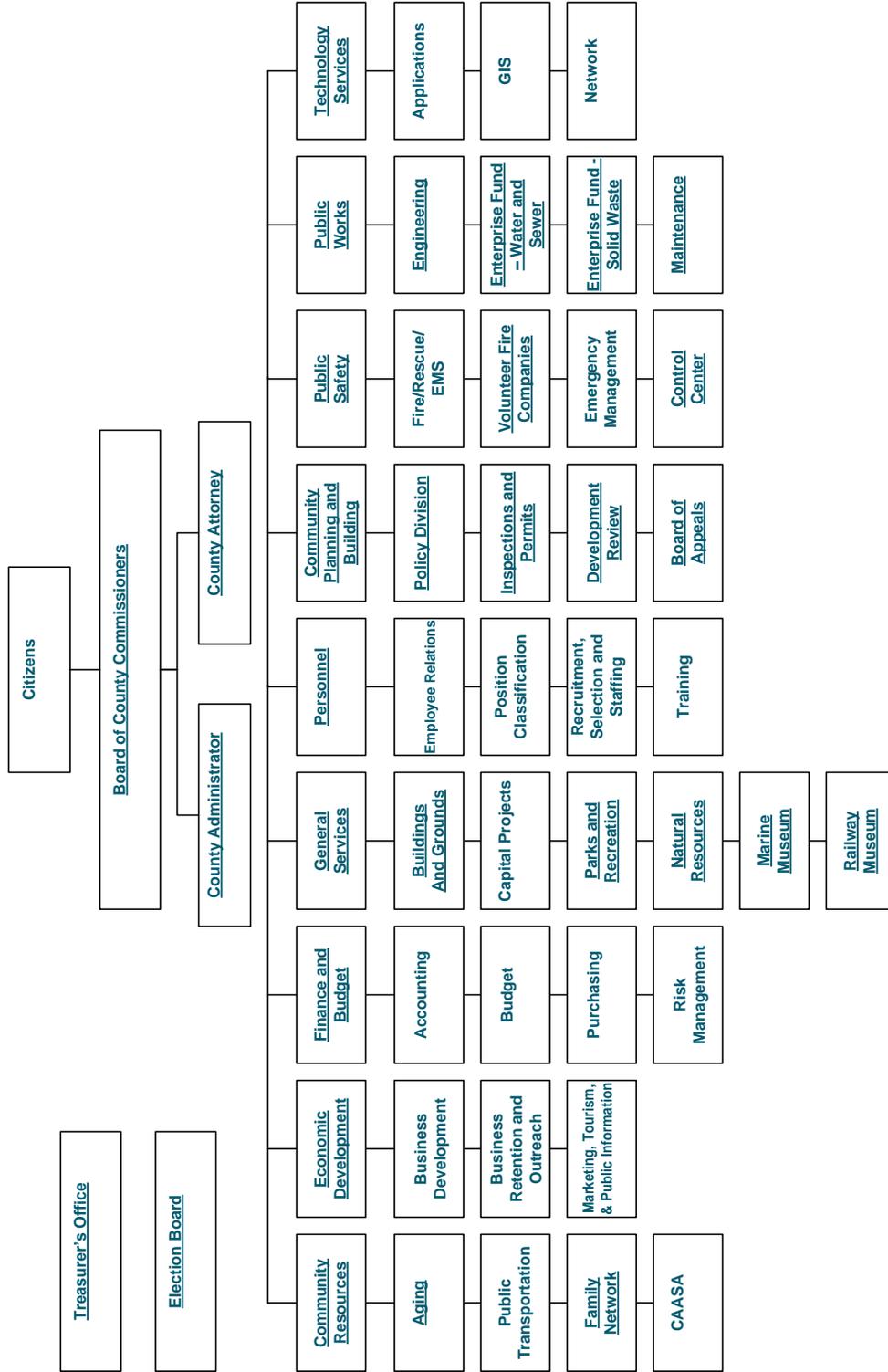
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# CALVERT COUNTY GOVERNMENT

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# DESCRIPTION OF FUNDS

The accounts of the County are organized on the basis of funds or account groups, each of which is considered a separate accounting entity. The operations of each fund are accounted for by providing a separate set of self-balancing accounts that comprise its assets, liabilities, fund balance/retained earnings, revenue and expenditures.

## GOVERNMENTAL FUND TYPES

### General Fund

The General Fund is the general operating fund of the County Commissioners. All financial resources are accounted for in this fund except those required to be accounted for in another fund.

### Special Revenue Funds

Special Revenue Funds are used to account for the proceeds or specific revenue sources (other than major capital projects or expendable trusts) that are legally restricted or committed to expenditures for specified purposes. These funds consist of: Planning & Zoning Special Revenue Fund, Housing Fund, the Board of Library Trustees for Calvert County (the Library), Parks & Recreation Fund, Bar Library Fund, Economic Development Authority Revolving Loan Fund, Revolving Loan Fund, Calvert Family Network Fund, Grants Fund, Excise Tax Fund, Land Preservation Fund and Economic Development Incentive Fund. The Housing Fund is budgeted for separately, but does not meet Government Accounting Standards Board (GASB) Statement No. 54 standards for a special revenue fund and so is presented within the General Fund in the annual financial statements.

### Capital Projects Fund

The Capital Projects Fund is used to account for financial resources that are restricted, committed, or assigned to be used for the acquisition or construction of major capital facilities of the Board of Commissioners of Calvert County and the Board of Education of Calvert County Public Schools.

## PROPRIETARY FUND TYPE

### Enterprise Funds

Enterprise Funds are used to support any activity for which a fee is charged to external users for goods or services. These funds are used to account for the operations of the Water & Sewer Fund, the Solid Waste & Recycling Fund, the Golf Course Fund, and the Calvert Marine Museum.

### Fiduciary Funds

The County's trust funds (Length of Service Award Program for Volunteer Fire Department and Rescue Squads, the Calvert County Sheriff's Department Pension Plan, the Calvert County Employees Retirement Savings Plan and the Calvert County Maryland Other Post-Employment Benefits Trust Fund) are accounted for in essentially the same manner as a proprietary fund type.

## **BUDGETARY ACCOUNTING AND THE BUDGET PROCESS**

The County budget consists of the current expenditure operating budget, the capital improvements program budget, and the budget message. It represents a complete financial plan of the County and reflects all receipts and disbursements from all sources. Formal budgetary integration is employed as a management control device during the year for the General Fund, Capital Projects Fund, and Enterprise Funds. Enterprise fund budgets and, generally, special revenue fund budgets are for management control only.

### **Budgetary Accounting**

The budgets of the General Fund and all of the Special Revenue Funds are prepared on a modified accrual basis. This means that the obligations of the County (for example, outstanding purchase orders) are budgeted as expenditures, but revenues are recognized only when they become measurable and available. Property taxes are the primary source of revenues susceptible to accrual. All other revenue is recognized when received. The County's annual financial statements are prepared on the basis of "generally accepted accounting principles" (GAAP), which conform to the way the budget is prepared except that encumbrances are recorded as a reservation of fund balance for financial reporting rather than as an expenditure.

The budget of the Capital Projects Fund is prepared on a project length basis, and encompasses six years. Only the first year of the six is adopted. This fund's annual financial statements are prepared using the modified accrual basis of accounting. The budgets of the Enterprise Funds (Water & Sewer, Solid Waste & Recycling, Golf Course and Calvert Marine Museum) are prepared on the full accrual basis. Under this method, all revenues are recorded when earned and expenses are recorded at the time liabilities are incurred. This is the same basis of accounting used for preparation of the annual financial statements of these funds.

### **The Budget Process**

The budget process spans approximately ten months beginning with revenue projections in August through the formal budget adoption in May. This process is repeated annually. Generally, each County department, agency or board receiving County funds submits a budget request to the County Commissioners at a public hearing; additional public hearings are conducted to obtain taxpayer comments, and the budget is legally enacted through passage of a resolution by the County Commissioners. The budget calendar encompasses the process for both the operating and capital budgets.

# BUDGETARY ACCOUNTING AND THE BUDGET PROCESS (CONT.)

## **Budget Adjustments**

The Director of Finance & Budget is authorized to transfer budgeted amounts up to \$10,000 within departments in any fund. The County Administrator is authorized to transfer budgeted amounts up to \$25,000 within departments of any fund. Intradepartment budget adjustments exceeding \$25,000 but less than \$100,000 and all interdepartment budget adjustments less than \$100,000 may be approved by the Board of County Commissioners without passage of a resolution. Any change totaling more than \$100,000 may be made only by resolution approved by the Commissioners after compliance with certain public hearing requirements. In order to meet a public emergency affecting life, health or property, the Board of County Commissioners may, by resolution, make emergency appropriations from contingent or surplus funds.

# FY 2013 BUDGET CALENDAR

## July 2011

- Current approved fiscal year budget is implemented by Finance and County spending units

## August 2011-January 2012

- FY 2013 revenue projections prepared
- FY 2013 expenditure allocation strategy developed
- CIP budget guidelines distributed to departments
- Direction for budget preparation with Department Heads
- CIP requests due to Finance
- Legislative issues due to County Administrator
- Operating budget packages distributed
- Work session with BOCC to discuss FY 2013 CIP
- Budget work sessions with Dept. Heads & Agencies

## February 2012

- Finalize Staff budget numbers
- 6 Year CIP work session with BOCC

## March 2012

- Public Hearing – Staff Recommended budget
- Budget work sessions with BOCC

## April 2012

- BOCC finalize unresolved operating and CIP budget issues
- Finalize BOCC budget numbers
- BOCC approve semi-annual payment option service charge rate
- Meeting with Town Mayors to approve tax differential – BOCC
- Publish constant yield notice (if required)

## May 2012

- Public Hearing – BOCC Budget

## June 2012

- BOCC adopt FY 2013 Budget

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# BUDGET SUMMARY



*Solomons, Maryland*

## Total Expenditure Budget Summary (Including Transfers)

<b>FUND DESCRIPTION</b>	<b>FY 2011 Actual</b>	<b>FY 2012 Adopted Budget</b>	<b>FY 2013 Commissioners Budget</b>
General Fund:			
County Government <sup>1,5</sup>	\$ 110,124,290	\$ 110,487,545	\$ 107,868,425
Board of Education	112,768,386	121,554,242	117,075,774
Enterprise Funds: <sup>2</sup>			
Calvert Marine Museum	3,451,956	3,553,867	3,544,653
Water and Sewer Fund	7,464,566	7,689,035	8,478,238
Solid Waste & Recycling Fund	9,877,661	11,016,590	10,559,822
Chesapeake Hills Golf Course Fund	1,087,594	1,009,700	983,900
Special Revenue Funds:			
Planning & Zoning Fund	120,894	195,052	131,881
Bar Library Fund	91,896	102,159	68,128
Parks and Recreation Fund	2,892,361	3,461,728	3,147,294
Calvert Family Network Fund	579,278	527,120	516,398
Excise Fund	2,741,633	2,592,315	4,865,152
Grants Fund	6,105,089	6,080,204	6,172,879
Land Preservation Fund	2,202,934	4,385,200	2,515,590
Affordable Housing Trust Fund <sup>3</sup>	-	50,000	290,093
<b>Total Operating Funds</b>	<b>\$ 259,508,538</b>	<b>\$ 272,704,757</b>	<b>\$ 266,218,227</b>
Total Capital Projects Fund	\$ 16,350,785	\$ 20,964,000	\$ 18,859,100
Total Capital Projects-Enterprise Funds <sup>4</sup>	-	1,570,800	5,143,750
<b>Total Capital Program</b>	<b>\$ 16,350,785</b>	<b>\$ 22,534,800</b>	<b>\$ 24,002,850</b>
<b>Total All Funds</b>	<b>\$ 275,859,323</b>	<b>\$ 295,239,557</b>	<b>\$ 290,221,077</b>

<sup>1</sup> \$5,824,740 of FY 2013 expenses were pre-funded in FY 2012. See details on page 19.

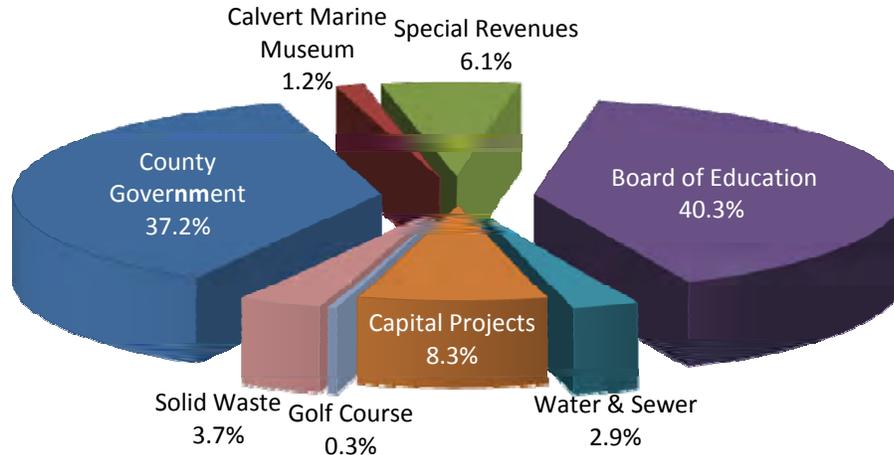
<sup>2</sup> Actual reflects full accrual accounting as shown in the financial statements, whereas budget is on the cash basis.

<sup>3</sup> The Affordable Housing Fund is included in the General Fund for the financial statements, as required by GASB.

<sup>4</sup> Actual reflects full accrual accounting, which requires that expenses for capital projects be moved to the balance sheet at year end.

<sup>5</sup> County government includes general government, public safety, general services, economic development, public works, community resources, pensions including other post-employment benefits, insurances, transfers, state and other agency funding, and county debt service.

## FY 2013 Budgeted Expenditures - All Funds Operating & Capital (Including Transfers)



**General Fund:**

County Government <sup>1</sup>	\$ 107,868,425
Board of Education <sup>2</sup>	117,075,774

**Other Funds:**

Calvert Marine Museum	3,544,653
Water & Sewer Fund	8,478,238
Solid Waste Fund	10,559,822
Golf Course Fund	983,900
Special Revenue Governmental Funds	17,707,415
Capital Projects-Enterprise Funds	5,143,750
Capital Projects Fund	<u>18,859,100</u>

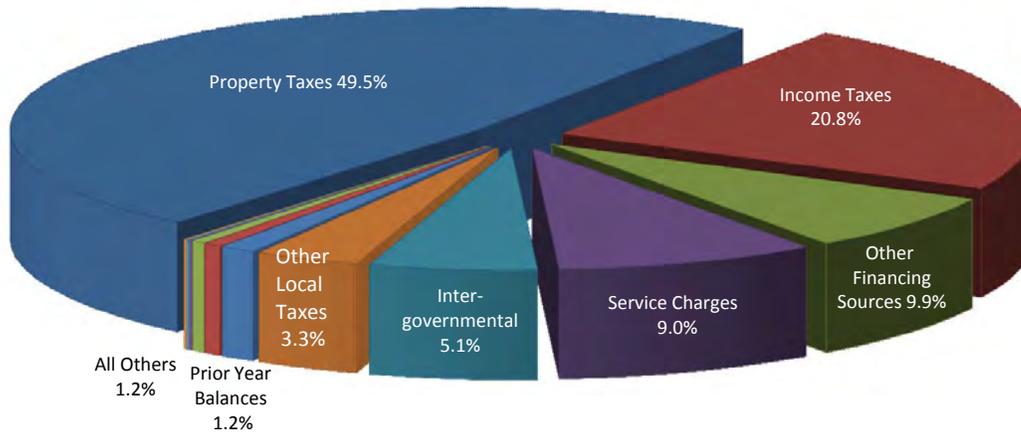
Total Budget - All Funds	<u><u>\$ 290,221,077</u></u>
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<sup>1</sup>\$5,824,740 of FY 2013 expenses were pre-funded in FY 2012. See details on page 19.

<sup>2</sup>Board of Education includes operations, debt service and pension costs

# WHERE THE MONEY COMES FROM . . .

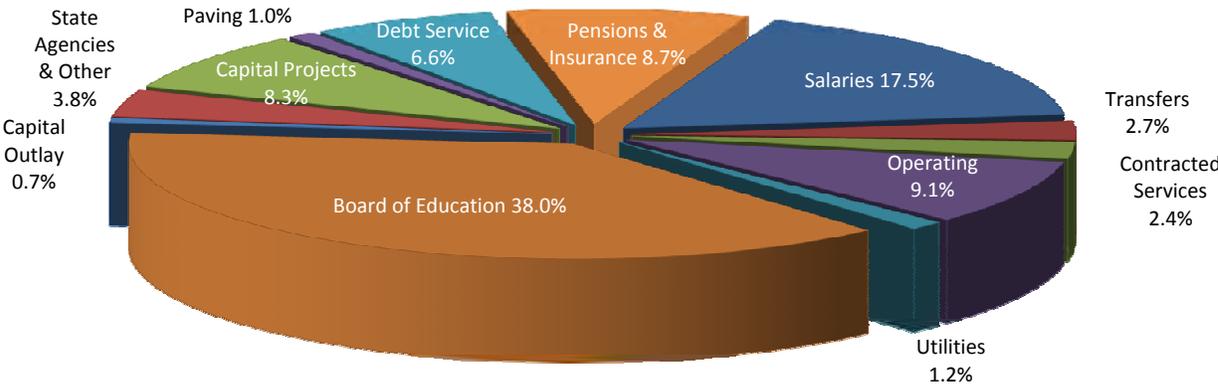
## FY 2013 Budgeted Revenues - All Funds



Property Taxes	\$ 140,550,264
Income Taxes	66,503,000
Other Local Taxes	10,493,711
State Shared Taxes	1,838,400
Licenses & Permits	291,400
Intergovernmental	16,736,211
Service Charges	26,137,327
Prior Year Balances	3,532,718
Capital Connection Charges	309,600
Fines & Forfeitures	118,300
Miscellaneous	1,383,459
Other Financing Sources	<u>22,326,687</u>
Total Budget - All Funds	<u><u>\$ 290,221,077</u></u>

**WHERE THE MONEY GOES . . .**

**FY 2013 Budgeted Expenditures - All Funds**



Salaries	\$ 50,906,722
Transfers	7,747,561
Contracted Services	6,914,508
Operating	26,485,360
Utilities	3,588,156
Board of Education	110,284,424
Capital Outlays	1,892,591 *
State Agencies & Other	11,083,442
Capital Projects	24,002,850 *
Paving	2,838,782
Debt Service	19,193,117
Pensions & Insurance	<u>25,283,564 *</u>
Total Budget - All Funds	<u><u>\$ 290,221,077</u></u>

\* The following FY 2013 General Fund expenses were pre-funded in FY 2012:  
 Capital Outlay (vehicles and heavy equipment) of \$703,140  
 Other Post Employment Benefit (OPEB) contribution of \$2,000,000  
 Capital Projects pay-go (county operational funding) of \$3,121,600  
 These items are therefore not included in the totals shown above.

**Summary of Estimated Financial Sources and Uses  
and Changes in Fund Balance - Government Funds**

	General Fund			Special Revenue Funds		
	2011 Actual	2012 Budget	2013 Budget	2011 Actual	2012 Budget	2013 Budget
<b>Financial Sources:</b>						
Property Taxes	\$ 146,790,799	\$ 146,076,046	\$ 140,550,264	\$ -	\$ -	\$ -
Income Tax	62,668,488	61,517,634	66,503,000	-	-	-
Other Local Taxes	6,285,718	6,365,000	6,453,000	2,437,540	3,392,315	4,040,711
State Shared Taxes	1,580,228	1,397,900	1,763,400	-	25,000	75,000
Licenses & Permits	292,301	254,400	291,400	-	-	-
Intergovernmental	4,058,392	3,638,361	3,784,296	4,770,923	4,357,670	4,448,265
Charges for Services	3,418,997	3,630,950	3,404,947	3,100,384	3,634,777	3,283,532
Fines & Forfeitures	210,030	66,800	73,300	39,462	55,600	45,000
Miscellaneous	2,004,571	828,862	700,463	296,263	100,944	93,214
Other Financing Sources	1,403,916	7,265,834	420,129	-	-	-
Use of Prior Year Fund Balance	-	-	-	-	2,827,863	2,971,232
<b>Total Financial Sources</b>	<b>\$ 228,713,440</b>	<b>\$ 231,041,787</b>	<b>\$ 223,944,199</b>	<b>\$ 10,644,572</b>	<b>\$ 14,394,169</b>	<b>\$ 14,956,954</b>
<b>Use of Resources:</b>						
General Government	10,229,695	11,031,388	11,187,660	\$ 4,242,342	\$ 6,150,962	\$ 4,264,728
Public Safety	25,904,620	25,698,835	25,660,359	1,133,032	1,245,934	907,970
General Services	11,329,438	12,072,079	12,056,301	2,871,988	3,411,310	3,104,473
Economic Development	1,286,367	1,256,046	1,242,445	-	-	-
Public Works	9,198,994	9,165,528	8,771,947	-	-	-
Community Resources	1,813,722	1,848,647	1,840,871	3,706,289	3,875,986	4,215,244
Capital Projects	3,109,000	1,397,978	-	-	-	-
Pension & Insurance	23,205,341	26,456,728	22,243,559	-	-	-
St / Other Agencies	13,296,158	14,216,279	15,088,228	83,466	-	-
Debt Service - Other	15,864,644	16,749,201	16,468,882	-	-	-
Planned Surplus	-	-	-	-	258,436	162,807
<b>Total Use of Resources</b>	<b>\$ 115,237,979</b>	<b>\$ 119,892,709</b>	<b>\$ 114,560,252</b>	<b>\$ 12,037,117</b>	<b>\$ 14,942,628</b>	<b>\$ 12,655,222</b>
<b>Other Financing Sources (Uses):</b>						
Proceeds from Bond Sales	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Transfers In (Out) - BOE	(105,010,110)	(109,059,947)	(107,448,486)	-	-	-
Operating Transfers In - Other	2,040,000	1,000,000	1,000,000	2,455,518	2,999,609	2,750,461
Operating Transfers Out - Other	(2,644,587)	(3,089,131)	(2,935,461)	(2,696,967)	(2,451,150)	(5,052,193)
<b>Total Other Financing Sources (Uses)</b>	<b>\$ (105,614,697)</b>	<b>\$ (111,149,078)</b>	<b>\$ (109,383,947)</b>	<b>\$ (241,449)</b>	<b>\$ 548,459</b>	<b>\$ (2,301,732)</b>
<b>Fund Balance:</b>						
Nonspendable	\$ 9,554,965	\$ 9,554,965	\$ 9,554,965	\$ 10,354,760	7,651,560	\$ 7,401,560
Restricted	64,861	64,861	64,861	3,750	3,750	3,750
Committed	20,913,418	20,913,418	17,995,500	6,768,472	7,573,642	5,015,217
Assigned	9,246,000	9,246,000	7,246,000	-	-	-
Unassigned	26,763,823	26,763,823	31,681,741	-	-	-
Fund Balance - Beginning of Year	\$ 57,923,744	\$ 66,543,067	\$ 66,543,067	\$ 18,760,976	\$ 17,798,379	\$ 15,228,952
Net Increase (Decrease) in use of Fund Balance - Budgetary	7,860,764	-	-	(1,633,994)	202,836	117,807
Encumbrance Adjustment for GAAP	758,559	-	-	-	-	-
<b>Fund Balance - End of Year</b>	<b>\$ 66,543,067</b>	<b>\$ 66,543,067</b>	<b>\$ 66,543,067</b>	<b>\$ 17,126,982</b>	<b>\$ 18,001,215</b>	<b>\$ 15,346,759</b>

**Summary of Estimated Financial Sources and Uses  
and Changes in Fund Balance - Government Funds**

	Capital Projects Funds			Total Governmental Funds		
	2011 Actual	2012 Budget	2013 Budget	2011 Actual	2012 Budget	2013 Budget
<b>Financial Sources:</b>						
Property Taxes	\$ -	\$ -	\$ -	\$ 146,790,799	\$ 146,076,046	\$ 140,550,264
Income Tax	-	-	-	62,668,488	61,517,634	66,503,000
Other Local Taxes	-	-	-	8,723,258	9,757,315	10,493,711
State Shared Taxes	-	-	-	1,580,228	1,422,900	1,838,400
Licenses & Permits	-	-	-	292,301	254,400	291,400
Intergovernmental	2,383,787	7,094,650	8,503,650	11,213,102	15,090,681	16,736,211
Charges for Services	-	-	-	6,519,381	7,265,727	6,688,479
Fines & Forfeitures	-	-	-	249,492	122,400	118,300
Miscellaneous	-	-	-	2,300,834	929,806	793,677
Other Financing Sources	-	-	-	1,403,916	7,265,834	420,129
Use of Prior Year Fund Balance	-	-	-	-	2,827,863	2,971,232
<b>Total Financial Sources</b>	<b>\$ 2,383,787</b>	<b>\$ 7,094,650</b>	<b>\$ 8,503,650</b>	<b>\$ 241,741,799</b>	<b>\$ 252,530,606</b>	<b>\$ 247,404,803</b>
<b>Use of Resources:</b>						
General Government	\$ -	\$ -	\$ -	\$ 14,472,037	\$ 17,182,350	\$ 15,452,388
Public Safety	-	-	-	27,037,652	26,944,769	26,568,329
General Services	-	-	-	14,201,426	15,483,389	15,160,774
Economic Development	-	-	-	1,286,367	1,256,046	1,242,445
Public Works	-	-	-	9,198,994	9,165,528	8,771,947
Community Resources	-	-	-	5,520,011	5,724,633	6,056,115
Capital Projects	16,350,785	10,726,800	11,342,250	19,459,785	12,124,778	11,342,250
Pension & Insurance	-	-	-	23,205,341	26,456,728	22,243,559
St / Other Agencies	-	-	-	13,379,624	14,216,279	15,088,228
Debt Service - Other	-	-	-	15,864,644	16,749,201	16,468,882
Planned Surplus	-	-	-	-	258,436	162,807
<b>Total Use of Resources</b>	<b>\$ 16,350,785</b>	<b>\$ 10,726,800</b>	<b>\$ 11,342,250</b>	<b>\$ 143,625,881</b>	<b>\$ 145,562,137</b>	<b>\$ 138,557,724</b>
<b>Other financing sources (uses):</b>						
Proceeds from Bond Sales	\$ 20,582,199	\$ 11,852,000	\$ 9,108,100	\$ 20,582,199	\$ 11,852,000	\$ 9,108,100
Operating Transfers In (Out) - BOE	-	(11,808,000)	(12,660,600)	(105,010,110)	(120,867,947)	(120,109,086)
Operating Transfers In - Other	3,765,967	3,588,150	6,391,100	8,261,485	7,587,759	10,141,561
Operating Transfers Out - Other	-	-	-	(5,341,554)	(5,540,281)	(7,987,654)
<b>Total Other Financing Sources (Uses)</b>	<b>\$ 24,348,166</b>	<b>\$ 3,632,150</b>	<b>\$ 2,838,600</b>	<b>\$ (81,507,980)</b>	<b>\$ (106,968,469)</b>	<b>\$ (108,847,079)</b>
<b>Fund Balance:</b>						
Nonspendable	\$ -	\$ -	\$ -	\$ 19,909,725	\$ 17,206,525	\$ 16,956,525
Restricted	-	-	-	68,611	68,611	68,611
Committed	-	-	-	27,681,890	28,487,060	23,010,717
Assigned	44,711,254	44,711,254	44,711,254	53,957,254	53,957,254	51,957,254
Unassigned	-	-	-	26,763,823	29,536,086	34,607,973
Fund Balance - Beginning of Year	\$ 34,330,086	\$ 44,711,254	\$ 44,711,254	\$ 111,014,806	\$ 128,381,303	\$ 129,255,536
Net Increase (Decrease) in use of Fund Balance - Budgetary	10,381,168	-	-	16,607,938	202,836	117,807
Encumbrance Adjustment for GAAP	-	-	-	758,559	-	-
<b>Fund Balance - End of Year</b>	<b>\$ 44,711,254</b>	<b>\$ 44,711,254</b>	<b>\$ 44,711,254</b>	<b>\$ 128,381,303</b>	<b>\$ 129,255,536</b>	<b>\$ 126,601,080</b>

**Summary of Estimated Financial Sources and Uses  
and Changes in Fund Balance - Enterprise Funds**

	Calvert Marine Museum			Golf Course		
	2011 Actual	2012 Budget	2013 Budget	2011 Actual	2012 Budget	2013 Budget
<b>Financial Sources:</b>						
Property Taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Local Taxes	-	-	-	-	-	-
State Shared Taxes	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	153,820	1,054,569	1,047,756	608,706	658,000	648,000
Prior Years Fund Balance	-	-	-	-	-	-
Prior Years Capital Connection	-	-	-	-	-	-
Capital Connection Charges	-	-	-	-	-	-
Miscellaneous	480,552	-	-	152,526	171,200	175,900
Other Financing Sources	-	-	-	-	-	-
<b>Total Financial Sources</b>	<b>\$ 634,372</b>	<b>\$ 1,054,569</b>	<b>\$ 1,047,756</b>	<b>\$ 761,232</b>	<b>\$ 829,200</b>	<b>\$ 823,900</b>
<b>Use of Resources:</b>						
General Government	\$ -	\$ -	\$ -	\$ 1,087,595	\$ 955,249	\$ 929,625
Public Safety	-	-	-	-	-	-
General Services	-	-	-	-	-	-
Economic Development	-	-	-	-	-	-
Public Works	-	-	-	-	-	-
Community Resources	-	-	-	-	-	-
Pension & Insurance	-	-	-	-	-	-
St / Other Agencies	3,451,956	3,553,867	3,544,653	-	-	-
Debt Service - Other	-	-	-	-	-	-
Planned Surplus/Capital Reserve	-	-	-	-	54,451	54,275
<b>Total Use of Resources</b>	<b>\$ 3,451,956</b>	<b>\$ 3,553,867</b>	<b>\$ 3,544,653</b>	<b>\$ 1,087,595</b>	<b>\$ 1,009,700</b>	<b>\$ 983,900</b>
<b>Other Financing Sources (Uses):</b>						
Capital Contributions	\$ 104,229	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Transfers In (Out) - BOE	-	-	-	-	-	-
Operating Transfers In - Other	2,486,911	2,499,298	2,496,897	159,000	180,500	160,000
Operating Transfers Out - Other	-	-	-	-	-	-
<b>Total Other Financing Sources (Uses)</b>	<b>\$ 2,591,140</b>	<b>\$ 2,499,298</b>	<b>\$ 2,496,897</b>	<b>\$ 159,000</b>	<b>\$ 180,500</b>	<b>\$ 160,000</b>
<b>Net Assets</b>						
Net Assets - Beginning of Year	\$ 3,997,345	\$ 3,770,901	\$ 3,770,901	\$ 4,095,248	\$ 3,927,885	\$ 3,982,336
Change in Net Assets	(226,444)	-	-	(167,363)	54,451	54,275
<b>Net Assets - End of Year</b>	<b>\$ 3,770,901</b>	<b>\$ 3,770,901</b>	<b>\$ 3,770,901</b>	<b>\$ 3,927,885</b>	<b>\$ 3,982,336</b>	<b>\$ 4,036,611</b>

**Summary of Estimated Financial Sources and Uses  
and Changes in Fund Balance - Enterprise Funds**

	Water & Sewer Fund			Solid Waste & Recycling Fund		
	2011 Actual	2012 Budget	2013 Budget	2011 Actual	2012 Budget	2013 Budget
<b>Financial Sources:</b>						
Property Taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Local Taxes	-	-	-	-	-	-
State Shared Taxes	-	-	-	-	-	-
Licenses & Permits	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-
Charges for Services	6,444,694	6,409,737	7,258,370	10,067,221	10,959,830	10,494,722
Prior Years Fund Balance	-	477,708	352,751	-	-	-
Prior Years Capital Connection	225,931	225,931	208,735	-	-	-
Capital Connection Charges	175,467	225,600	309,600	-	-	-
Miscellaneous	167,339	350,059	348,782	173,832	56,760	65,100
Other Financing Sources	-	-	-	-	-	-
<b>Total Financial Sources</b>	<b>\$ 7,013,431</b>	<b>\$ 7,689,035</b>	<b>\$ 8,478,238</b>	<b>\$ 10,241,053</b>	<b>\$ 11,016,590</b>	<b>\$ 10,559,822</b>
<b>Use of Resources:</b>						
General Government	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Public Safety	-	-	-	-	-	-
General Services	-	-	-	-	-	-
Economic Development	-	-	-	-	-	-
Public Works	7,164,439	6,139,543	6,280,676	9,848,175	10,865,758	10,346,411
Community Resources	-	-	-	-	-	-
Pension & Insurance	-	-	-	-	-	-
St / Other Agencies	-	-	-	-	-	-
Debt Service - Other	300,127	1,549,492	2,197,562	29,486	58,170	162,423
Planned Surplus	-	-	-	-	92,662	50,988
<b>Total Use of Resources</b>	<b>\$ 7,464,566</b>	<b>\$ 7,689,035</b>	<b>\$ 8,478,238</b>	<b>\$ 9,877,661</b>	<b>\$ 11,016,590</b>	<b>\$ 10,559,822</b>
<b>Other Financing Sources (Uses):</b>						
Capital Contributions	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Transfers In (Out) - BOE	-	-	-	-	-	-
Operating Transfers In - Other	-	-	-	-	-	-
Operating Transfers Out - Other	-	-	-	-	-	-
<b>Total Other Financing Sources (Uses)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Net Assets</b>						
Net Assets - Beginning of Year	\$ 24,133,853	\$ 23,682,718	\$ 22,979,079	\$ 6,038,851	\$ 6,402,243	\$ 6,494,905
Change in Net Assets	(451,135)	(703,639)	(561,486)	363,392	92,662	50,988
<b>Net Assets - End of Year</b>	<b>\$ 23,682,718</b>	<b>\$ 22,979,079</b>	<b>\$ 22,417,593</b>	<b>\$ 6,402,243</b>	<b>\$ 6,494,905</b>	<b>\$ 6,545,893</b>

## Summary of Estimated Financial Sources and Uses and Changes in Fund Balance - Enterprise Funds

	Total Enterprise Funds		
	2011 Actual	2012 Budget	2013 Budget
<b>Financial Sources:</b>			
Property Taxes	\$ -	\$ -	\$ -
Other Local Taxes	-	-	-
State Shared Taxes	-	-	-
Licenses & Permits	-	-	-
Intergovernmental	-	-	-
Charges for Services	17,274,441	19,082,136	19,448,848
Prior Years Fund Balance	-	477,708	352,751
Prior Years Capital Connection	225,931	225,931	208,735
Capital Connection Charges	175,467	225,600	309,600
Miscellaneous	974,249	578,019	589,782
Other Financing Sources	-	-	-
<b>Total Financial Sources</b>	<b><u>\$ 18,650,088</u></b>	<b><u>\$ 20,589,394</u></b>	<b><u>\$ 20,909,716</u></b>
<b>Use of Resources</b>			
General Government	\$ 1,087,595	\$ 955,249	\$ 929,625
Public Safety	-	-	-
General Services	-	-	-
Economic Development	-	-	-
Public Works	17,012,614	17,005,301	16,627,087
Community Resources	-	-	-
Pension & Insurance	-	-	-
St / Other Agencies	3,451,956	3,553,867	3,544,653
Debt Service - Other	329,613	1,607,662	2,359,985
Planned Surplus	-	147,113	105,263
<b>Total Use of Resources</b>	<b><u>\$ 21,881,778</u></b>	<b><u>\$ 23,269,192</u></b>	<b><u>\$ 23,566,613</u></b>
<b>Other Financing Sources (Uses)</b>			
Capital Contributions	\$ 104,229	\$ -	\$ -
Operating Transfers In (Out) - BOE	-	-	-
Operating Transfers In - Other	2,645,911	2,679,798	2,656,897
Operating Transfers Out - Other	-	-	-
<b>Total Other Financing Sources (Uses)</b>	<b><u>\$ 2,750,140</u></b>	<b><u>\$ 2,679,798</u></b>	<b><u>\$ 2,656,897</u></b>
<b>Net Assets</b>			
Net Assets - Beginning of Year	\$ 38,265,297	37,783,747	\$ 37,227,221
Change in Net Assets	(481,550)	(556,526)	(456,223)
<b>Net Assets - End of Year</b>	<b><u>\$ 37,783,747</u></b>	<b><u>\$ 37,227,221</u></b>	<b><u>\$ 36,770,998</u></b>

**Summary of Estimated Financial Sources and Uses  
and Changes in Fund Balance - Combined**

	<b>Combined Governmental &amp; Enterprise Funds</b>		
	<b>2011 Actual</b>	<b>2012 Budget</b>	<b>2013 Budget</b>
<b>Financial Sources:</b>			
Property Taxes	\$ 146,790,799	\$ 146,076,046	\$ 140,550,264
Income Tax	62,668,488	61,517,634	66,503,000
Other Local Taxes	8,723,258	9,757,315	10,493,711
State Shared Taxes	1,580,228	1,422,900	1,838,400
Licenses & Permits	292,301	254,400	291,400
Intergovernmental	11,213,102	15,090,681	16,736,211
Charges for Services	23,793,822	26,347,863	26,137,327
Prior Years Fund Balance	-	3,305,571	3,323,983
Prior Years Capital Connection	225,931	225,931	208,735
Capital Connection Charges	175,467	225,600	309,600
Fines & Forfeitures	249,492	122,400	118,300
Miscellaneous	3,275,083	1,507,825	1,383,459
Other Financing Sources	1,403,916	7,265,834	420,129
<b>Total Financial Sources</b>	<b>\$ 260,391,887</b>	<b>\$ 273,120,000</b>	<b>\$ 268,314,519</b>
<b>Use of Resources:</b>			
General Government	\$ 15,559,632	\$ 18,137,599	\$ 16,382,013
Public Safety	27,037,652	26,944,769	26,568,329
General Services	14,201,426	15,483,389	15,160,774
Economic Development	1,286,367	1,256,046	1,242,445
Public Works	26,211,608	26,170,829	25,399,034
Community Resources	5,520,011	5,724,633	6,056,115
Capital Projects	19,459,785	12,124,778	11,342,250
Pension & Insurance	23,205,341	26,456,728	22,243,559
St / Other Agencies	16,831,580	17,770,146	18,632,881
Debt Service - Other	16,194,257	18,356,863	18,828,867
Planned Surplus	-	405,549	268,070
<b>Total Use of Resources</b>	<b>\$ 165,507,659</b>	<b>\$ 168,831,329</b>	<b>\$ 162,124,337</b>
<b>Other Financing Sources (Uses):</b>			
Capital Contributions	\$ 104,229	\$ -	\$ -
Proceeds from Bond Sales	20,582,199	11,852,000	9,108,100
Operating Transfers In (Out) - BOE	(105,010,110)	(120,867,947)	(120,109,086)
Operating Transfers In - Other	10,907,396	10,267,557	12,798,458
Operating Transfers Out - Other	(5,341,554)	(5,540,281)	(7,987,654)
<b>Total Other Financing Sources (Uses)</b>	<b>\$ (78,757,840)</b>	<b>\$ (104,288,671)</b>	<b>\$ (106,190,182)</b>
<b>Fund Balance (General Government)</b>			
Nonspendable	\$ 19,909,725	\$ 17,206,525	\$ 16,956,525
Restricted	68,611	68,611	68,611
Committed	27,681,890	28,487,060	23,010,717
Assigned	53,957,254	53,957,254	51,957,254
Unassigned	26,763,823	29,536,086	34,607,973
Fund Balance - Beginning of Year	\$ 111,014,806	\$ 128,381,303	\$ 129,255,536
Net Increase (Decrease) in use of Fund Balance - Budgetary	16,607,938	202,836	117,807
Encumbrance Adjustment for GAAP	-	-	-
Encumbrance Adjustment for GAAP	758,559	-	-
<b>Fund Balance - End of Year</b>	<b>\$ 128,381,303</b>	<b>\$ 129,255,536</b>	<b>\$ 126,601,080</b>
<b>Net Assets (Enterprise Funds)</b>			
Net Assets - Beginning of Year	\$ 38,265,297	\$ 37,783,747	\$ 37,227,221
Change in Net Assets	(481,550)	(556,526)	(456,223)
<b>Net Assets - End of Year</b>	<b>\$ 37,783,747</b>	<b>\$ 37,227,221</b>	<b>\$ 36,770,998</b>

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# GENERAL FUND



*Calvert County Welcome Sign*

STATEMENT OF REVENUES & EXPENDITURES  
REVENUE DETAIL  
EXPENDITURE DETAIL

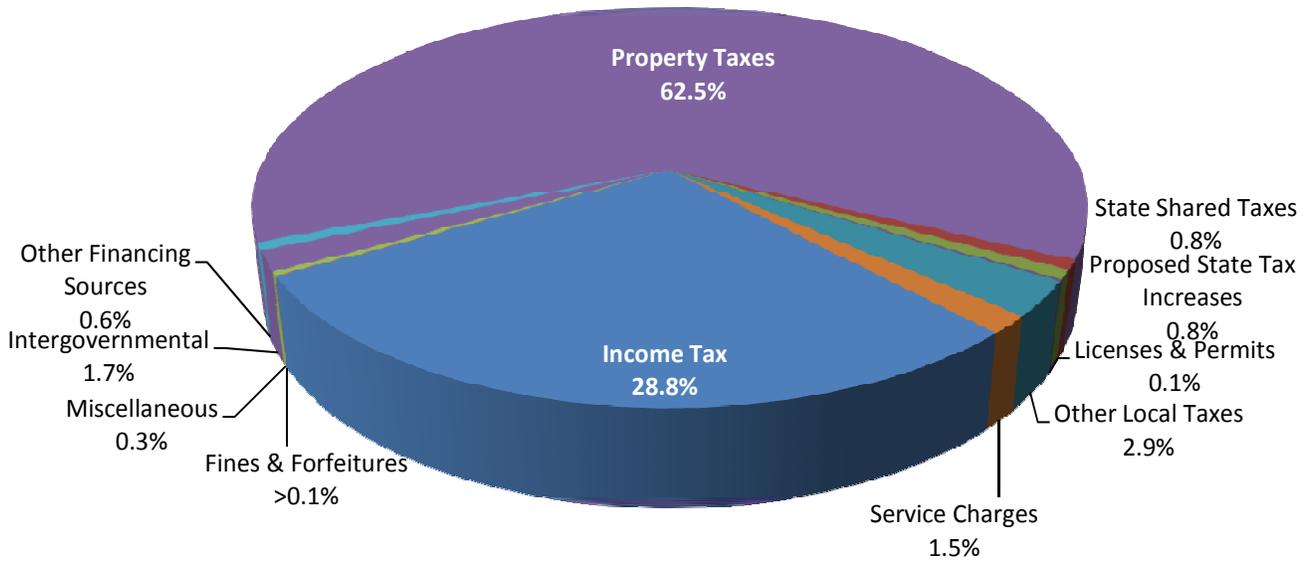
# STATEMENT OF REVENUES & EXPENDITURES

	FY 2011 Actual	FY 2012 Adopted Budget	FY 2013 Commissioners Budget*
<b>Revenues</b>			
Property Taxes	\$ 146,790,799	\$ 146,076,046	\$ 140,550,264
Income Tax	62,668,488	61,517,634	64,800,000
Other Local Taxes	6,285,718	6,365,000	6,453,000
State Budget Tax Increases	-	-	1,703,000
State Shared Taxes	1,580,228	1,397,900	1,763,400
Licenses & Permits	292,301	254,400	291,400
Intergovernmental	4,058,392	3,638,361	3,784,296
Service Charges	3,418,997	3,630,950	3,404,947
Fines & Forfeitures	210,030	66,800	73,300
Miscellaneous	2,004,571	828,862	700,463
Other Financing Sources	3,443,916	1,165,834	1,420,129
Collaborative Grant with Board of Education	-	7,100,000	-
<b>Total General Fund Revenues</b>	<b>\$ 230,753,440</b>	<b>\$ 232,041,787</b>	<b>\$ 224,944,199</b>
<b>Expenditures</b>			
General Government	\$ 10,229,695	\$ 11,031,388	\$ 11,187,660
Public Safety	25,904,620	25,698,835	25,660,359
General Services	11,329,438	12,072,079	12,056,301
Economic Development	1,286,367	1,256,046	1,242,445
Public Works	9,198,994	9,165,528	8,771,947
Community Resources	1,813,722	1,848,647	1,840,871
Pensions/Insurance/OPEB	21,713,520	20,933,548	19,407,621
Transfers	5,753,587	4,487,109	2,935,461
State/Other Agencies	13,296,158	14,216,279	15,088,228
Debt Service - County	9,598,189	9,778,086	9,677,532
<b>Total County Government</b>	<b>\$ 110,124,290</b>	<b>\$ 110,487,545</b>	<b>\$ 107,868,425</b>
Education	\$ 105,010,110	\$ 109,059,947	\$ 107,448,486
Debt Service - Education	6,266,455	6,971,115	6,791,350
State Pension - Education	-	-	2,835,938
OPEB - Education	1,491,821	5,523,180	-
<b>Total Board of Education</b>	<b>\$ 112,768,386</b>	<b>\$ 121,554,242</b>	<b>\$ 117,075,774</b>
<b>Total General Fund Expenditures</b>	<b>\$ 222,892,676</b>	<b>\$ 232,041,787</b>	<b>\$ 224,944,199</b>
<b>Fund Balances</b>			
Nonspendable	\$ 9,554,965	\$ 9,554,965	\$ 9,554,965
Restricted	64,861	64,861	64,861
Committed	20,913,418	20,913,418	17,995,500
Assigned	9,246,000	9,246,000	7,246,000
Unassigned	26,763,823	26,763,823	31,681,741
<b>Total Fund Balances</b>	<b>\$ 66,543,067</b>	<b>\$ 66,543,067</b>	<b>\$ 66,543,067</b>

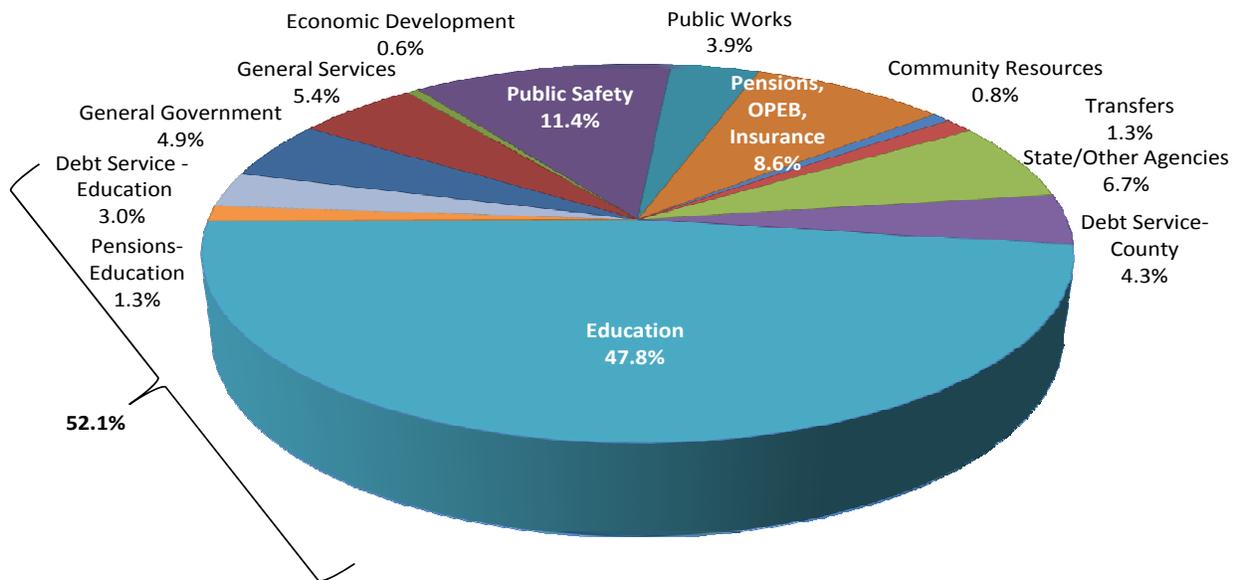
\* The following FY 2013 General Fund expenses were pre-funded in FY 2012:

- Capital Outlay (vehicles and heavy equipment) of \$703,140
  - Other Post Employment Benefit (OPEB) contribution of \$2,000,000
  - Capital Projects pay-go (county operational funding) of \$3,121,600
- These items are therefore not included in the totals shown above.

## GENERAL FUND - SUMMARY OF REVENUES



## GENERAL FUND - SUMMARY OF EXPENDITURES



# GENERAL FUND REVENUES

	FY 2011 Actual	FY 2012 Adopted Budget	FY 2013 Commissioners Budget
<b><u>TAXES</u></b>			
<b>Real Estate &amp; Personal Property Taxes</b>			
Real Estate Tax	\$ 113,788,967	\$ 107,645,082	\$ 100,880,772
Personal Property Tax	197,742	200,000	200,000
Corporate Tax	2,350,760	2,750,000	2,500,000
Payment In Lieu of Tax	19,646,574	19,646,574	19,646,574
Public Utility Tax	17,502,345	17,650,000	18,100,000
Additions and Abatements	(103,377)	(150,000)	200,000
Penalties and Interest	441,598	500,000	517,960
Tax Credits	(6,735,115)	(1,925,610)	(1,205,042)
Land Preservation Credit	(298,695)	(240,000)	(290,000)
<b>Total Real Estate &amp; Personal Property Taxes</b>	<b>\$ 146,790,799</b>	<b>\$ 146,076,046</b>	<b>\$ 140,550,264</b>
<b>Other Local Taxes</b>			
Income Tax	\$ 62,668,488	\$ 61,517,634	\$ 64,800,000
State Budget Tax Increases	-	-	1,703,000
Hotel Tax	815,416	715,000	810,000
Admissions & Amusements	25,803	30,000	30,000
Recordations	5,330,746	5,500,000	5,500,000
Trailer Parks	113,753	120,000	113,000
<b>Total Other Local Taxes</b>	<b>\$ 68,954,206</b>	<b>\$ 67,882,634</b>	<b>\$ 72,956,000</b>
<b>State Shared Taxes</b>			
Franchise	\$ 1,169,776	\$ 1,100,000	\$ 1,170,000
Highway User	410,452	297,900	593,400
<b>Total State Shared Taxes</b>	<b>\$ 1,580,228</b>	<b>\$ 1,397,900</b>	<b>\$ 1,763,400</b>
<b>TOTAL TAXES</b>	<b>\$ 217,325,233</b>	<b>\$ 215,356,580</b>	<b>\$ 215,269,664</b>
<b><u>LICENSES &amp; PERMITS</u></b>			
<b>Business Licenses and Permits</b>			
Builder Licenses	\$ 23,115	\$ 25,000	\$ 25,000
Beer, Wine, and Liquor Licenses	135,269	105,000	135,000
Traders	65,143	85,000	85,000
Fortune Tellers	21,328	-	-
Hawkers and Peddlers	986	2,000	2,000
<b>Total Business Licenses and Permits</b>	<b>\$ 245,841</b>	<b>\$ 217,000</b>	<b>\$ 247,000</b>
<b>Other Permits</b>			
Animal	\$ 22,363	\$ 20,000	\$ 22,000
Code Book Sales	1,204	700	700
Marriage	4,763	3,700	3,700
Gambling Permits	18,130	13,000	18,000
<b>Total Other Permits</b>	<b>\$ 46,460</b>	<b>\$ 37,400</b>	<b>\$ 44,400</b>
<b>TOTAL LICENSES &amp; PERMITS</b>	<b>\$ 292,301</b>	<b>\$ 254,400</b>	<b>\$ 291,400</b>

GENERAL FUND

	FY 2011 Actual	FY 2012 Adopted Budget	FY 2013 Commissioners Budget
<b><u>INTERGOVERNMENTAL</u></b>			
<b>Federal Grants</b>			
Federal Emergency Management	\$ 82,407	\$ 82,407	\$ 82,407
FEMA Reimbursement (snow February 2010)	409,318	-	-
Build America Bond Subsidy	121,174	110,437	110,437
Federal Detention Per Diem	-	20,479	-
<b>Total Federal Grants</b>	<b>\$ 612,899</b>	<b>\$ 213,323</b>	<b>\$ 192,844</b>
<b>State Grants</b>			
Police Protection	\$ 537,588	\$ 450,000	\$ 470,000
Library	334,940	384,000	367,000
Soil Conservation	61,191	61,191	61,191
State Prisoner Housing	89,010	90,000	99,200
Mosquito Control	17,506	-	-
Jury Reimbursement	16,035	30,000	15,000
State Reimbursements	43,469	-	28,000
<b>Total State Grants</b>	<b>\$ 1,099,739</b>	<b>\$ 1,015,191</b>	<b>\$ 1,040,391</b>
<b>Other Intergovernmental</b>			
911 Fees	\$ 590,815	\$ 610,000	\$ 590,000
Shore Erosion	26,258	26,258	26,258
Housing Authority Payroll Reimbursement	1,109,510	1,113,589	1,139,305
Health Department Core Svcs. Reimbursement	-	-	126,998
CMM Payroll Reimbursement - Board	346,128	370,000	350,000
CMM Payroll Reimbursement - Society	273,043	290,000	290,000
SDAT Costs paid by the Towns	-	-	28,500
<b>Total Other Intergovernmental</b>	<b>\$ 2,345,754</b>	<b>\$ 2,409,847</b>	<b>\$ 2,551,061</b>
<b>TOTAL INTERGOVERNMENTAL</b>	<b>\$ 4,058,392</b>	<b>\$ 3,638,361</b>	<b>\$ 3,784,296</b>
<b><u>CHARGES FOR SERVICES</u></b>			
<b>General Government</b>			
Auto License Fees	\$ 2,586	\$ 2,600	\$ 2,600
Library Fines	136,906	135,000	135,000
Zoning Fees	21,977	20,000	20,000
<b>Total General Government</b>	<b>\$ 161,469</b>	<b>\$ 157,600</b>	<b>\$ 157,600</b>
<b>Public Safety</b>			
False Alarm Registration	\$ 3,550	\$ 3,800	\$ 3,800
False Alarm Fees	-	2,000	2,000
Sheriff's Fees	92,715	75,000	90,000
Chesapeake Beach Police Reimbursement	693,693	698,934	706,947
North Beach Police Reimbursement	321,252	320,193	326,503
Dominion Police Reimbursement	1,240,000	1,240,000	1,240,000

# GENERAL FUND REVENUES

	FY 2011 Actual	FY 2012 Adopted Budget	FY 2013 Commissioners Budget
<b>Public Safety (continued)</b>			
Lab Fees	9,505	15,000	10,000
Live In / Work Out - Detention Center	40,920	60,000	41,000
Electronic Monitoring - Detention Center	17,711	25,000	16,000
Public Safety Tower Revenue	78,391	70,000	70,000
Miscellaneous	-	7,345	-
<b>Total Public Safety</b>	<b>\$ 2,497,737</b>	<b>\$ 2,517,272</b>	<b>\$ 2,506,250</b>
<b>Highways &amp; Streets</b>			
Road Tax Districts	\$ 80,077	\$ 70,616	\$ 75,420
Developer Street Signs	211	600	600
Waterway Improvements	7,441	7,440	6,837
<b>Total Highways &amp; Streets</b>	<b>\$ 87,729</b>	<b>\$ 78,656</b>	<b>\$ 82,857</b>
<b>Miscellaneous</b>			
Library - Copying and Miscellaneous	\$ 28,268	\$ 46,200	\$ 46,200
Engineering Inspections	119,192	100,000	100,000
Small Lot Clearing Fees	-	100	-
Protective Inspections	259,707	250,000	300,000
Soil Conservation Grading Fees	36,625	30,000	30,000
Office on Aging Program Fees	8,352	57,122	6,000
Administration Planting Bond - C, B & P	-	4,500	4,500
Mosquito Control	19,472	20,000	20,000
Telephone Commission - Detention Center	150,996	275,000	100,000
Administration Fees - Semi-Annual Taxes	27,040	70,000	27,040
Replating Fees - C P & B	4,740	4,000	4,000
C B & P Tower Fees	900	500	500
Board of Appeals Application Fees	16,770	20,000	20,000
<b>Total Miscellaneous</b>	<b>\$ 672,062</b>	<b>\$ 877,422</b>	<b>\$ 658,240</b>
<b>TOTAL SERVICE CHARGES</b>	<b>\$ 3,418,997</b>	<b>\$ 3,630,950</b>	<b>\$ 3,404,947</b>
<b><u>FINES &amp; FORFEITURES</u></b>			
Criminal Court Fines	\$ 9,175	\$ 9,000	\$ 9,000
Court fines Emergency Medical Services	22,811		
Home Study / DSS	12,439	2,000	10,000
Community Service Programs	23,508	25,000	25,000
Domestic Master Fees	690	800	800
Erosion/Sediment Control Penalty	250	-	-
Forfeiture Sheriff	124,615	-	-
Forfeiture State's Attorney	663	15,000	15,000
Animal Citation Fines	6,150	15,000	7,000
State's Attorney Fees	9,729	-	6,500
<b>TOTAL FINES &amp; FORFEITURES</b>	<b>\$ 210,030</b>	<b>\$ 66,800</b>	<b>\$ 73,300</b>

GENERAL FUND

	FY 2011 Actual	FY 2012 Adopted Budget	FY 2013 Commissioners Budget
<b><u>MISCELLANEOUS</u></b>			
Interest and Dividends	\$ 163,759	\$ 250,000	\$ 250,000
Interest - State Office Building Lease	-	-	-
Interest on Notes	8,730	-	-
Administration Fee - Grant Coordinator	127,684	150,000	150,000
DWI facility	2,470	-	7,345
Rents and Concessions	21,844	40,000	40,000
Rent - Concrete Plant	30,494	25,000	-
Watermen's Wharf	5,000	4,200	4,200
Tennison Charters	40,075	50,000	43,000
Kings Landing Camp Fees	15,503	10,000	10,000
Flag Pond Entrance Fees	46,661	40,000	40,000
Boat Ramp Fees	1,528	6,000	6,000
P&R Self Sustained Program	-	15,000	15,000
Salary Reimbursements	34,656	35,000	35,000
Sick Call - Detention Center	2,951	8,000	5,000
Map Sales	360	500	500
Battle Creek Payroll Reimbursement	8,118	7,418	7,418
Library - Other Sources	36,676	-	-
Library - E-Rate	7,399	7,000	7,000
Insurance Reimbursements	1,307,735	-	-
Private Contributions	11,995	-	-
Miscellaneous Income	130,438	180,594	80,000
Filing Fees Elected Officials	495	150	-
<b>TOTAL MISCELLANEOUS</b>	<b>\$ 2,004,571</b>	<b>\$ 828,862</b>	<b>\$ 700,463</b>
<b><u>OTHER FINANCING SOURCES</u></b>			
Transfer from BOE Resident Trooper	\$ 70,614	\$ 135,834	\$ 150,036
Transfer from BOE Wireless	33,302	30,000	30,000
Transfer for OPEB	1,300,000	7,100,000	-
Transfer from Housing Opportunities Fund	-	-	240,093
Transfer from Excise Tax Fund	2,040,000	1,000,000	1,000,000
<b>TOTAL OTHER FINANCING SOURCES</b>	<b>\$ 3,443,916</b>	<b>\$ 8,265,834</b>	<b>\$ 1,420,129</b>
<b>TOTAL REVENUE AND OTHER FINANCING SOURCES</b>	<b>\$ 230,753,440</b>	<b>\$ 232,041,787</b>	<b>\$ 224,944,199</b>

## REVENUE HIGHLIGHTS

This section provides descriptions of some of the more significant revenue line items recorded in the funds and the assumptions used for the budget estimates. Many of these revenue types are recorded in the General Fund and are detailed on the General Fund Revenue pages just before this one.

**Real Property Taxes** – Revenues are from real property taxes, related penalties and interest, and property tax credit adjustments.

Real property tax revenues less tax credits are projected to decrease by \$5.7M from the FY 2012 adopted budget based upon the latest State Department of Assessments assessable base projections and the County's historical experience. This amount represents 44.5% of the General Fund revenue budget.

The budget is based on a FY 2013 tax rate of \$0.892 per \$100 of assessed property value, except within the two incorporated towns, North Beach and Chesapeake Beach. The County tax rate there is \$0.556 per \$100 of assessed property value.

This is year 2 of declines, in real property taxes. We expect a smaller (projected \$2M) decline in fiscal year 2014. After that, projections are based on a flat real estate market producing flat revenues.

**Income Taxes** – Local subdivisions in Maryland levy a percent of tax based upon State taxable income. In Calvert County, the local rate is 2.8%, slightly below the state average rate. Income tax amounts to almost 29% of the General Fund revenue budget.

FY 2012 income tax revenues were budgeted at \$61.5M. FY 2012 income tax revenues are projected to amount to \$64.8M also, a \$3.3M positive budget variance over the budgeted amount. Income tax revenues are projected to total \$64.8M in FY 2013. The projection for FY 2013 is flat due to uncertainty around the distribution formula used by the State.

Unemployment in Calvert County is reported at 5.7% for March 2012, well below the national average. Calvert County's proximity to Washington, DC is one reason for this. Federal jobs and the businesses that support our national government have continued to provide employment sources.

Projections show income tax increasing at 2% into the future. Along with economic forecasts used by the state of Maryland, Gross Domestic Product and Inflation expectations are considered in this projection. Note that the visibility of future years' income tax revenue is weak, at best.

**Personal, Corporate, Payments in Lieu of Tax and Public Utilities Taxes** – Payments in lieu of tax are currently the largest item in this group at just over \$19.6M. This amount represents an agreed upon payment that is the result of electric deregulation in the State of Maryland.

Public Utility assessments are estimated by the State Department of Assessments and Taxation using a unit cost method which considers the income generation capabilities as well as the operating and real assets which are owned and operated by utilities. The personal, corporate, and public utility tax rate, by law, is set at 2.5 times the local real estate tax rate or \$2.23 per \$100 of assessed value ( $\$0.892 \times 2.5$ ).

The revenues within this group are primarily generated by Calvert Cliffs Nuclear Power Plant and Dominion Cove Point, one of the nation's largest liquefied natural gas (LNG) import facilities.

Personal and corporate property taxes are estimated with a slight decrease from the FY 2012 adopted budget level.

**Charges for Services** – Fees and charges are assessed by the County to offset the costs of various services provided.

Revenue is collected for zoning fees, inspection fees, protective inspections, reimbursements from Chesapeake Beach and North Beach for sheriff's deputies assigned to those jurisdictions, and fees collected from inmates at the Detention Center who are in the work release program. Additionally, a 100% reimbursed contractual agreement providing for sheriff's deputy security at Dominion Resources' Cove Point Liquefied Natural Gas Terminal was established in mid-2007, accounting for \$1.2M in this category. Charges for services are estimated to decrease by about 6.0%.

**Revenue from Other Agencies** – Revenues are received from the State and Federal governments, reimbursements from the Housing Authority, Calvert Marine Museum Board of Governors and Calvert Marine Museum Society for payroll processed on their behalf (the related payroll is included in the County's expenditures), and 911 fees collected through the telephone company. State and Federal grants can take the form of a general formula aid (e.g., Police Protection Aid) or specific program grants (e.g., Aging – Title III – Congregate Meals) and are also received to fund capital projects.

**Other Taxes** – Other tax revenue primarily includes recordation taxes and cable television franchise fees.

Recordation taxes are established by the local governing body with prior approval from the state legislature. Tax revenue is generated from the recording of real property financing transactions upon settlement. The FY 2013 budget is based on a rate of \$5.00 per \$500 value. The estimate involves various economic factors, such as housing starts, mortgage interest rates, real estate supply and demand, population growth, and speculation related to the housing market. Recordation tax is estimated at \$5.5M in the FY 2013 budget, the same amount budgeted for in FY 2012. This line item is expected to continue in this range.

The "State Budget Tax Increases" is a new line item that represents revenue offsets to help the County with the impact of teacher pension expenses. The three components of this local revenue enhancement are: Individual Income Tax at \$599,000, Income Tax Reserve at \$554,364, and Recordation Tax at \$550,000 (FY 2013 revenues based on estimates provided by the state).

**Excise Tax and Other Fees** – Excise taxes are collected from the property owners when a new home or building is constructed and provide a source of revenue to build schools, parks, roads and landfills/solid waste disposal centers necessitated by the growth associated with new construction.

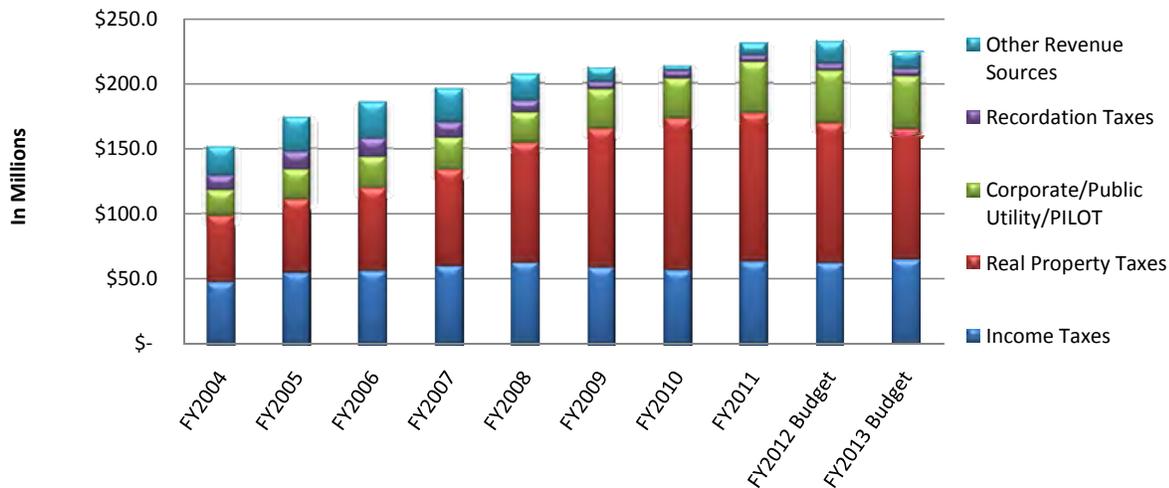
Revenue from Excise Taxes is recorded in a separate fund. However, when funds are available, a transfer to the General Fund is recorded to reimburse the General Fund for a portion of the debt service related to the borrowings to pay for the schools, parks, etc. mentioned above. The appendix provides for a summary of the excise tax structure.

**Miscellaneous Other Revenues** – Other miscellaneous sources of income are from investments, rents and concessions, donations, park entrance fees, and fees for recreation. This source of revenue fluctuates over the years.

**Transfers In** – Transfers between funds occur during the year. Transfers in are shown as a revenue source for the receiving fund. The corresponding transfers out are shown as expenditures of the paying fund.

REVENUE TRENDS

## Major Components of General Fund Revenues



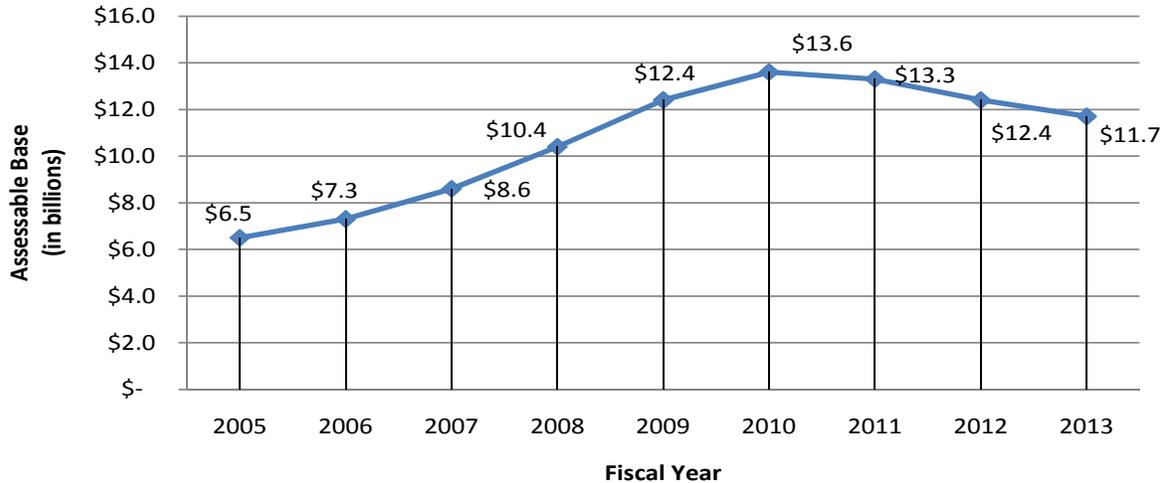
The general fund takes in the broad-based property and income taxes, plus all of the other revenues which fund most of local government. In the FY 2013 budget, General Fund revenues total just under \$225 million. These revenue flows are not constants, and in fact change from year to year. This chart reflects the changes in the Calvert County revenue “mix” over the past ten years.

The red sections of each bar represent real property tax revenues, which had a huge ramp up from FY 2007 for FY 2011 (more details on the charts on the next page). The blue sections represent income taxes. Income taxes are returning to higher levels from a bottoming out in FY10, but they continue to be hard to estimate. Back in FY2004-FY2006 real property and income tax revenues were almost even until the soaring real estate values started in FY2007.

The green sections include corporate taxes, payments in lieu of taxes, and public utility taxes. The addition of the Dominion liquid gas facility is responsible for the uptick between FY 2010 and FY2011. Public utility taxes are flat in FY 2013. The purple bars are recordation taxes, which were a source of additional revenues from FY2004 to FY2007. They have flattened out and are not expected to bump up again any time soon. All of the remaining revenues include state revenues and investment earnings, and are shown with the turquoise sections. In FY12 there was an increase from the collaborative grant from the BOE, which represented a one-time \$7m increase. Miscellaneous revenues are well below the levels in FY2005 and FY2006.

Given the uncertainty in the economy, we will continue to be very conservative in our predictions of future revenues.

## Real Property Tax Assessments



Real property taxes are one revenue where there is strong information early in the budget process. In November of the prior year we can predict what we will be receiving in the next year based on a report provided by the state assessment office. This is important, as these revenues make up 62.5% of our General Fund budget. Income taxes, conversely, are much more unpredictable.

Calvert County is divided into three tax districts. The most recent reassessment of property occurred in district 1, the south end of the county. Property values decreased there 16.1 % Three years earlier, in calendar year 2009, that district reported a 3.1% increase in assessments.

Calendar Year	District/Area	Percentage Change
2006	1/Southern	71.7%
2007	2/Middle	69.7%
2008	3/Northern	38.3%
2009	1/Southern	3.1%
2010	2/Middle	-15.1%
2011	3/Northern	-20.7%
2012	1/Southern	-16.1%

Our projection for the next assessment cycle is a 5% decrease in District 2, the middle of the county. After that cycle, property assessments are forecast to remain flat.

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Providing leadership in the  
coordination, implementation, and  
administration of County policy.

*Calvert County Courthouse*



# GENERAL GOVERNMENT

BOARD OF COUNTY COMMISSIONERS  
TECHNOLOGY SERVICES  
CIRCUIT COURT  
ORPHAN'S COURT  
STATE'S ATTORNEY  
COUNTY TREASURER  
FINANCE & BUDGET  
COUNTY ATTORNEY  
PERSONNEL  
COMMUNITY PLANNING & BUILDING  
INSPECTIONS & PERMITS

# BOARD OF COUNTY COMMISSIONERS

## DESCRIPTION

Serving the citizens of Calvert County by setting policy; providing effective efficient services; fostering responsible, sustainable growth and economic development; and supporting the County's essential institutions to keep them strong.

## OBJECTIVES

- ◆ Monitor financial position to ensure long term financial stability.
- ◆ Continue to focus necessary resources toward education, transportation, and public safety.
- ◆ Continue the Prince Frederick Loop Road and the College of Southern Maryland's Prince Frederick Campus second building.
- ◆ Explore public/private partnerships to increase availability of workforce housing.
- ◆ Align resources with priorities to ensure effective and efficient use of tax payer dollars.

## PERFORMANCE MEASURES

<b>Program/Service Outputs: (services, units produced)</b>				
	Actual FY2010	Actual FY2011	Projected FY2012	Projected FY2013
BOCC Meetings	39	38	40	41
Agenda packets - error free	100%	100%	100%	100%
Minutes of Meetings - approved as written	95%	98%	98%	n/a*
Minutes of Meetings - completed within two weeks of meeting	99%	99%	99%	n/a*
Public Hearings Conducted	25	15	20	20
Resolutions Passed	50	52	54	56
Appointments	118	152	130	130
Gambling Permits Issued	17	15	15	15
Bingo Permits Issued	8	13	14	14
<b>Program/Service Outcomes: (based on objectives)</b>				
	Actual FY2010	Actual FY2011	Projected FY2012	Projected FY2013
Preserve the County's excellent financial position by maintaining a strong Bond Rating	Fitch AAA Moody's Aa1 S&P AA+	Fitch AAA Moody's Aa1 S&P AAA	Fitch AAA Moody's Aa1 S&P AAA	Fitch AAA Moody's Aa1 S&P AAA
Continue to grow participation in the House Keys 4 Employees Program	4	6	6	6
Continue to provide financial assistance to eligible citizens through the Homeowner's Tax Credit Program	\$379,211	\$400,000	\$470,000	\$480,000

\*Detailed minutes will no longer be prepared due to the fact that meetings are videotaped and recorded.

GENERAL FUND  
GENERAL GOVERNMENT

Expenditures	FY 2011 Actual	FY 2012 Adopted Budget	FY 2013 Requested Budget	FY 2013 Commissioners Budget
<b>Board of County Commissioners</b>				
Salaries	\$ 250,290	\$ 249,046	\$ 249,046	\$ 249,046
Operating	31,863	42,334	41,995	41,995
Contracted Services	2,410	600	-	-
Total	<u>\$ 284,563</u>	<u>\$ 291,980</u>	<u>\$ 291,041</u>	<u>\$ 291,041</u>
Total Expenditures as a percent of Total Operating Budget	0.13%	0.13%	0.12%	0.13%
<b>Clerk to the Commissioners</b>				
Salaries	\$ 61,041	\$ 60,952	\$ 60,952	\$ 60,952
Operating	123	1,676	2,050	2,050
Contracted Services	-	489	-	-
Total	<u>\$ 61,164</u>	<u>\$ 63,117</u>	<u>\$ 63,002</u>	<u>\$ 63,002</u>
Total Expenditures as a percent of Total Operating Budget	0.03%	0.03%	0.03%	0.03%
<b>County Attorney</b>				
Salaries	\$ 347,863	\$ 299,961	\$ 274,720	\$ 274,720
Operating	17,423	21,339	25,140	25,140
Contracted Services	72,378	38,000	33,000	33,000
Capital Outlay	-	-	-	-
Total	<u>\$ 437,664</u>	<u>\$ 359,300</u>	<u>\$ 332,860</u>	<u>\$ 332,860</u>
Total Expenditures as a percent of Total Operating Budget	0.20%	0.15%	0.14%	0.15%
<b>Maryland Association of Counties</b>				
Operating	<u>\$ 16,987</u>	<u>\$ 17,000</u>	<u>\$ 17,000</u>	<u>\$ 17,000</u>
Total	<u>\$ 16,987</u>	<u>\$ 17,000</u>	<u>\$ 17,000</u>	<u>\$ 17,000</u>
Total Expenditures as a percent of Total Operating Budget	0.01%	0.01%	0.01%	0.01%
<b>Paupers Burial</b>				
Operating	<u>\$ -</u>	<u>\$ 1,000</u>	<u>\$ 1,000</u>	<u>\$ 1,000</u>
Total	<u>\$ -</u>	<u>\$ 1,000</u>	<u>\$ 1,000</u>	<u>\$ 1,000</u>
Total Expenditures as a percent of Total Operating Budget	0.00%	0.00%	0.00%	0.00%

**STAFFING:**

Board of County Commissioners	Level	FY 2011 Actual	FY 2012 Adopted Budget	FY 2013 Requested Budget	FY 2013 Commissioners Budget
Commissioner	E	5.0	5.0	5.0	5.0
Administrative Aide	20	1.0	1.0	1.0	1.0
TOTAL		6.0	6.0	6.0	6.0
Clerk to County Commissioners	Level	FY 2011 Actual	FY 2012 Adopted Budget	FY 2013 Requested Budget	FY 2013 Commissioners Budget
Clerk to County Commissioners	A	1.0	1.0	1.0	1.0
TOTAL		1.0	1.0	1.0	1.0
County Attorney	Level	FY 2011 Actual	FY 2012 Adopted Budget	FY 2013 Requested Budget	FY 2013 Commissioners Budget
County Attorney	C	1.0	1.0	1.0	1.0
Associate County Attorney	C	1.0	1.0	1.0	1.0
Paralegal	23	1.0	1.0	1.0	1.0
Office Assistant III	17	1.0	1.0	1.0	1.0
TOTAL		4.0	4.0	4.0	4.0

# COUNTY ADMINISTRATOR

## DESCRIPTION

Direct the implementation of the Board of County Commissioners' (BOCC) policies to all County departments, as prescribed by the BOCC and Administrative Codes.

## OBJECTIVES

- ◆ Ensure implementation of BOCC goals, directives, and policies.
- ◆ Provide regular communication via weekly Department Head meetings.
- ◆ Practice open communication with employees via effective problem resolution and promotion of equal opportunity and affirmative action.
- ◆ Continue to enhance working relationships with other local and state governmental agencies.
- ◆ Continue to ensure the general public's needs are met and all inquiries are responded to in a timely manner.

## PERFORMANCE MEASURES

<b>Program/Service Outputs: (services, units produced)</b>				
	Actual FY2010	Actual FY2011	Projected FY2012	Projected FY2013
<b><u>Implementation of BOCC goals, directives, and policies:</u></b>				
# of BOCC directives and policies issued and completed	100%	100%	100%	100%
# of administrative referrals and administrative assignments completed	100%	100%	100%	100%
Open Communications:				
# of BOCC and staff meetings	36	36	36	36
# of Department Head meetings	36	36	36	36
<b>Program/Service Outcomes: (based on objectives)</b>				
	Actual FY2010	Actual FY2011	Projected FY2012	Projected FY2013
<b><u>Trim assignments to various Departments:</u></b>				
# assigned per year	350	350	375	400
# of due dates met	340	340	355	396
# of due dates not met	10	10	20	4
<b><u>Mailroom:</u></b>				
Ensure the timely pick-up and delivery of all in-house and U.S. Mail	17,000	17,500	18,000	18,500

GENERAL FUND  
GENERAL GOVERNMENT

Expenditures	FY 2011 Actual	FY 2012 Adopted Budget	FY 2013 Requested Budget	FY 2013 Commissioners Budget
<b>County Administrator</b>				
Salaries	\$ 250,547	\$ 247,888	\$ 247,888	\$ 217,985
Operating	18,053	21,808	21,780	9,730
Contracted Services	13,446	14,407	7,100	-
Capital Outlay	-	-	-	-
Total	<u>\$ 282,046</u>	<u>\$ 284,103</u>	<u>\$ 276,768</u>	<u>\$ 227,715</u>
Total Expenditures as a percent of Total Operating Budget	0.13%	0.12%	0.12%	0.10%

**STAFFING:**

County Administrator	Level	FY 2011 Actual	FY 2012 Adopted Budget	FY 2013 Requested Budget	FY 2013 Commissioners Budget
County Administrator	C	1.0	1.0	1.0	1.0
Executive Administrative Asst	23	1.0	1.0	1.0	1.0
Mailroom Clerk	14	1.0	1.0	1.0	0.0
TOTAL		3.0	3.0	3.0	2.0

# TECHNOLOGY SERVICES

## DESCRIPTION

Providing dependable and secure computing systems and technological solutions to assist the Departments within Calvert County Government to accomplish their goals.

## OBJECTIVES

- ◆ Implement a public web portal for “accessory structure” building applications and implement secure on-line payments for the most common building application types.
- ◆ Plan and begin implementation of a case management system for the State’s Attorney Office.
- ◆ Integrate the document management system with the land-management system.
- ◆ Begin update of county-wide planimetrics and topography for use in the GIS and engineering applications.
- ◆ Complete construction of fiber infrastructure provided through the Maryland Broadband initiative.

## PERFORMANCE MEASURES

<b>Program/Service Outputs: (services, units produced)</b>				
	Actual FY2010	Actual FY2011	Projected FY2012	Projected FY2013
Countywide support to managed desktop and laptop computers	835	875	930	960
Work Orders Completed	3,375	4,209	4,300	5,375
Mobile Data Terminals supported	96	107	130	141
Number of servers	165	137	200	150
<b>Program/Service Outcomes: (based on objectives)</b>				
	Actual FY2010	Actual FY2011	Projected FY2012	Projected FY2013
Meet Milestones of Implementation for EDMS/ERMS	Yes	No	Yes	Yes
Meet Milestones of Implementation of Public Safety System	Yes	Yes	Yes	Yes
Meet Milestones for Upgrade of Network Infrastructure	Yes	Yes	Yes	Yes
Meet Milestones for Improvement to Wireless Network	Yes	Yes	Yes	Yes
Meet Milestones of county-wide upgrade to next version	Yes	Yes	n/a	n/a
Meet milestones of website content management system replacement	n/a	Yes	Yes	Yes

GENERAL FUND  
GENERAL GOVERNMENT

Expenditures	FY 2011 Actual	FY 2012 Adopted Budget	FY 2013 Requested Budget	FY 2013 Commissioners Budget
<b>Technology Services</b>				
Salaries	\$ 1,303,388	\$ 1,323,354	\$ 1,343,432	\$ 1,323,354
Operating	116,518	129,722	128,055	128,055
Contracted Services	615,147	668,846	808,208	794,608
Capital Outlay	288,765	321,029	393,725	337,975
Total	<u>\$ 2,323,818</u>	<u>\$ 2,442,951</u>	<u>\$ 2,673,420</u>	<u>\$ 2,583,992</u>
Total Expenditures as a percent of Total Operating Budget	1.04%	1.05%	1.13%	1.15%

**STAFFING:**

Technology Services	Level	FY 2011 Actual	FY 2012 Adopted Budget	FY 2013 Requested Budget	FY 2013 Commissioners Budget
Technology Services Director	C	1.0	1.0	1.0	1.0
Systems Analyst Supervisor	26	1.0	1.0	1.0	1.0
Network Administrator Supervisor	26	1.0	1.0	1.0	1.0
Tech Services Project Coordinator	26	1.0	1.0	1.0	1.0
Network Administrator II	25	1.0	1.0	1.0	1.0
Systems Analyst II	25	3.0	3.0	3.0	3.0
Systems Analyst I	24	2.0	2.0	2.0	2.0
Network Administrator I	24	3.0	3.0	3.0	3.0
Computer Services Supervisor	24	1.0	1.0	1.0	1.0
GIS Analyst	23	1.0	1.0	1.0	1.0
Executive Administrative Assistant	22	1.0	1.0	1.0	1.0
GIS Technician	21	1.0	1.0	1.0	1.0
Media Specialist	21	0.0	0.0	1.0	0.0
Audio Visual Technician	21	0.0	0.0	0.0	0.6
Computer Services Technician II	20	0.0	1.0	1.0	1.0
Computer Services Technician I	18	3.0	3.0	3.0	3.0
Office Assistant II	16	1.0	1.0	1.0	1.0
Audio Visual Technician	16	0.4	0.6	0.6	0.0
Intern	n/a	0.4	0.2	0.2	0.2
TOTAL		21.8	22.8	23.8	22.8

# COURTS

## DESCRIPTION

The Circuit Court is a court of general jurisdiction which serves the citizens of Calvert County by resolving issues in civil and criminal cases in a timely and professional manner.

## OBJECTIVES

- ◆ Continue timely adjudication (resolution) of all cases by providing a resolution within the period specified in the Maryland Case Time Standards.
- ◆ Provide public and court users with access to appropriate court records and information as desired by all methods available.
- ◆ Provide the public with material and on-line resources for legal research and case filing.

## PERFORMANCE MEASURES

<b>Program/Service Outputs: (services, units produced)</b>				
	Actual FY2010	Actual FY2011	Projected FY2012	Projected FY2013
Civil Cases Filed (New & Reopened)	3,059	2,621	3,100	3,100
Juvenile Cases Filed (New & Reopened)	375	387	432	435
Criminal Cases Filed (New)	499	456	400	425
Domestic Violence Cases (New)	101	103	75	105
<i>The number of foreclosure cases filed in 2010 was 805. The number filed in 2011 dropped to 119. This accounts for the sharp decrease in new and reopened civil cases.</i>				
<b>Program/Service Outcomes: (based on objectives)</b>				
	Actual FY2010	Actual FY2011	Projected FY2012	Projected FY2013
Civil Cases (Hearings & Trials Conducted)	3,854	3,675	3,828	3,828
Juvenile Delinquency Cases (Hearings Conducted)	909	856	932	932
Criminal Cases (Hearings, Trials Conducted)	1,428	2,234	2,050	2,050
Domestic Violence Cases (Hearings Conducted)	137	144	90	90
<i>The statistical data used to compile this report comes from the JIS/UCS Reporting System maintained by the Administrative Office of the Courts. This system does not capture statistical data pertaining to cases handled by visiting judges; therefore, actual outcomes are higher than shown.</i>				

GENERAL FUND  
GENERAL GOVERNMENT

<b>Expenditures</b>	<b>FY 2011 Actual</b>	<b>FY 2012 Adopted Budget</b>	<b>FY 2013 Requested Budget</b>	<b>FY 2013 Commissioners Budget</b>
<b>Circuit Court</b>				
Salaries	\$ 563,569	\$ 509,888	\$ 499,782	\$ 499,782
Operating	56,090	81,120	81,664	81,664
Contracted Services	70,706	85,886	80,414	80,414
Capital Outlay	2,160	16,650	5,100	5,100
Total	<u>\$ 692,525</u>	<u>\$ 693,544</u>	<u>\$ 666,960</u>	<u>\$ 666,960</u>
Total Expenditures as a percent of Total Operating Budget	0.31%	0.30%	0.28%	0.30%
<b>Grand Jury</b>				
Operating	\$ 5,226	\$ 5,000	\$ 5,000	\$ 5,000
Total	<u>\$ 5,226</u>	<u>\$ 5,000</u>	<u>\$ 5,000</u>	<u>\$ 5,000</u>
Total Expenditures as a percent of Total Operating Budget	0.00%	0.00%	0.00%	0.00%
<b>Bar Library</b>				
Operating	\$ -	\$ -	\$ -	\$ -
Total	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Total Expenditures as a percent of Total Operating Budget	0.00%	0.00%	0.00%	0.00%
<b>Judge of Orphan's Court</b>				
Salaries	\$ 26,545	\$ 26,450	\$ 26,450	\$ 26,450
Operating	424	2,020	1,450	1,450
Total	<u>\$ 26,969</u>	<u>\$ 28,470</u>	<u>\$ 27,900</u>	<u>\$ 27,900</u>
Total Expenditures as a percent of Total Operating Budget	0.01%	0.01%	0.01%	0.01%

**STAFFING:**

<b>Circuit Court</b>	<b>Level</b>	<b>FY 2011 Actual</b>	<b>FY 2012 Adopted Budget</b>	<b>FY 2013 Requested Budget</b>	<b>FY 2013 Commissioners Budget</b>
Court Administrator	A	1.0	1.0	1.0	1.0
Court Reporter	A	2.0	2.0	2.0	2.0
Legal Secretary III	21	0.4	0.4	0.4	0.4
Judicial Clerk	21	2.0	2.0	2.0	2.0
Administrative Aide	20	2.0	2.0	2.0	2.0
Office Specialist II	19	0.2	0.2	0.2	0.2
Legal Secretary I	18	0.8	0.8	0.8	0.8
Office Assistant I	16	0.0	0.0	0.5	0.0
Bailliff	A	2.5	2.5	2.5	2.5
TOTAL		10.9	10.9	11.4	10.9
<b>Judge of Orphan's Court</b>	<b>Level</b>	<b>FY 2011 Actual</b>	<b>FY 2012 Adopted Budget</b>	<b>FY 2013 Requested Budget</b>	<b>FY 2013 Commissioners Budget</b>
Chief Judge of Orphans Court	E	1.0	1.0	1.0	1.0
Associate Judge of Orphans Court	E	2.0	2.0	2.0	2.0
TOTAL		3.0	3.0	3.0	3.0

# STATE'S ATTORNEY

## DESCRIPTION

The Calvert County State's Attorney's Office exists to fulfill a State legislative mandate to prosecute all felony and misdemeanor offenses which occur in Calvert County, Maryland. These crimes include homicide, assault, sexual assault, child abuse, elder abuse, burglary, drugs, domestic violence, economic and white collar, DWI/DUI, traffic violations, and more. In addition, we provide outreach services to the community through lectures to various community groups and the schools.

## OBJECTIVES

- ◆ Develop/expand/maintain programs in domestic violence, elder abuse (both financial and physical), child maltreatment, community outreach, District Court diversion and mediation, victim/witness assistance programs, and gang initiatives.
- ◆ Maintain an immediate screening process on all felony cases and a screening process for all citizen-generated criminal complaints.
- ◆ Continue to provide child support services to the community and continue to assist in the collection of child support funds for the children of Calvert County.
- ◆ Maintain a Community Service Program whereby labor is performed throughout the County by perpetrators of non-violent offenses.
- ◆ Continue to collect funds through forfeiture of illegal drug proceeds.

## PERFORMANCE MEASURES

<b>Program/Service Outputs: (services, units produced)</b>				
	Actual FY2010	Actual FY2011	Projected FY2012	Projected FY2013
Circuit Court Cases Prosecuted	514	370	450	520
Resolutions	502	240	350	360
District Court Cases Prosecuted	5,601	5,530	5,600	5,800
Juvenile Cases Prosecuted	165	230	175	185
Resolutions	165	180	150	160
<b>Program/Service Outcomes: (based on objectives)</b>				
	Actual FY2010	Actual FY2011	Projected FY2012	Projected FY2013
<b><u>Child Support</u></b>				
Court Orders Established	521	448	500	510
Court Orders Modified	116	120	125	130
Child Support Collections	\$10.59 million	\$10.65 million	\$10.8 million	\$11 million
<b><u>Community Service</u></b>				
Clients Assigned/Completed	968/966	985/984	885/884	990/850
Hours Assigned/Completed	22,440/17,201	22,333/18,513	19,105/10,800	21,000/16,600
Monetary Value of Community Service	\$182,982	\$195,867	\$114,263	\$168,490
Community Service Fees Collected	\$24,000	\$18,826	\$18,300	\$18,500
<b><u>Asset Forfeiture</u></b>				
Forfeited Funds	\$17,000	\$21,000	\$21,000	\$21,000

GENERAL FUND  
GENERAL GOVERNMENT

Expenditures	FY 2011 Actual	FY 2012 Adopted Budget	FY 2013 Requested Budget	FY 2013 Commissioners Budget
<b>State's Attorney</b>				
Salaries	\$ 1,289,593	\$ 1,366,233	\$ 1,401,920	\$ 1,366,696
Operating	89,202	94,117	98,985	97,285
Contracted Services	14,398	15,600	23,774	23,774
Capital Outlay	259	58,000	21,131	-
Total	<u>\$ 1,393,452</u>	<u>\$ 1,533,950</u>	<u>\$ 1,545,810</u>	<u>\$ 1,487,755</u>
Total Expenditures as a percent of Total Operating Budget	0.63%	0.66%	0.65%	0.66%

**STAFFING:**

State's Attorney	Level	FY 2011 Actual	FY 2012 Adopted Budget	FY 2013 Requested Budget	FY 2013 Commissioners Budget
State's Attorney	E	1.0	1.0	1.0	1.0
Deputy State's Attorney	A	1.0	1.0	1.0	1.0
Senior Assistant State's Attorney	27	4.0	4.0	4.0	4.0
Assistant State's Attorney II	26	1.0	1.0	1.0	1.0
Assistant State's Attorney I	25	2.0	2.0	2.0	2.0
Investigator	A	1.0	1.0	1.0	1.0
Legal Office Specialist	22	1.0	1.0	1.0	1.0
Community Service Coordinator	22	1.0	1.0	1.0	1.0
Victim Witness Advocate II	20	2.0	2.0	2.0	2.0
Victim Witness Advocate I	19	2.0	2.0	2.0	2.0
Legal Secretary II	19	1.0	1.0	1.0	1.0
Legal Secretary I	18	3.0	3.0	4.0	3.0
Office Specialist I	18	1.0	1.0	1.0	1.0
Office Assistant III	17	1.0	1.0	1.0	1.0
Intern	n/a	0.1	0.1	0.1	0.1
<b>TOTAL</b>		<b>22.1</b>	<b>22.1</b>	<b>23.1</b>	<b>22.1</b>

# COUNTY TREASURER

## DESCRIPTION

Receiving and disbursing of funds for the Calvert County Government. Also, responsible for the initiation of the enforcement of tax collection.

## OBJECTIVES

- ◆ Increase public awareness of the Treasurer's Office responsibilities via newspaper advertisements.
- ◆ Increase public awareness of Credits offered by the State of Maryland Department of Assessments via newspaper advertisements.
- ◆ Continue trying to locate property owners with insufficient addresses.
- ◆ Continue with enhancements to the Munis Tax System: tax sale, audit letters, credits etc., to better meet the needs of the customers and the Treasurer's Office.
- ◆ Continue to provide prompt, friendly, and accurate customer service.

## PERFORMANCE MEASURES

<b>Program/Service Outputs: (services, units produced)</b>				
	Actual FY2010	Actual FY2011	Projected FY2012	Projected FY2013
Real Estate Tax Bills	42,236	42,297	42,327	42,347
Personal/Corporate Tax Bills	2,381	2,092	2,050	2,000
Tax Bill Credits Issued				
Barn	564	566	570	574
Land Preservation	484	511	515	519
Commissioner	585	544	544	544
<b>Program/Service Outcomes: (based on objectives)</b>				
	Actual FY2010	Actual FY2011	Projected FY2012	Projected FY2013
% of tax sale buyers registered in Munis Tax System	96%	89%	91%	92%
# of returned mail pieces for insufficient address	746	817	785	706
Increase the # of credit card and e-check transactions by 10% year				
# of transactions	346	363	380	399
\$\$ amount	\$537,611	\$598,705	\$630,000	\$661,500

GENERAL FUND  
GENERAL GOVERNMENT

<b>Expenditures</b>	<b>FY 2011 Actual</b>	<b>FY 2012 Adopted Budget</b>	<b>FY 2013 Requested Budget</b>	<b>FY 2013 Commissioners Budget</b>
<b>County Treasurer</b>				
Salaries	\$ 310,347	\$ 308,457	\$ 308,457	\$ 308,457
Operating	47,134	45,325	44,060	44,060
Contracted Services	15,884	17,850	17,850	17,850
Total	<u>\$ 373,365</u>	<u>\$ 371,632</u>	<u>\$ 370,367</u>	<u>\$ 370,367</u>
Total Expenditures as a percent of Total Operating Budget	0.17%	0.16%	0.16%	0.16%

**STAFFING:**

<b>County Treasurer</b>	<b>Level</b>	<b>FY 2011 Actual</b>	<b>FY 2012 Adopted Budget</b>	<b>FY 2013 Requested Budget</b>	<b>FY 2013 Commissioners Budget</b>
Treasurer	E	1.0	1.0	1.0	1.0
Deputy Treasurer	A	1.0	1.0	1.0	1.0
Treasurer Clerk II	19	1.0	1.0	1.0	1.0
Treasurer Clerk I	18	2.0	2.0	2.0	2.0
Office Aide	13	2.0	2.0	2.0	2.0
Office Clerk (Temporary)	n/a	0.6	0.6	0.6	0.6
<b>TOTAL</b>		<b>7.6</b>	<b>7.6</b>	<b>7.6</b>	<b>7.6</b>

# FINANCE & BUDGET

## DESCRIPTION

We are responsible for providing County management with timely and accurate information for decision making; maintaining a standard of excellence in financial reporting and budgeting; safeguarding assets; adding value to accounting data through financial analysis. The Department is also responsible for Purchasing, Health & Retirement Benefits, Payroll, Tax and Utility Billing, Risk Management, Capital Projects, Grants Coordination, Accounts Payable, Accounts Receivable and Oversight of County Investments.

## OBJECTIVES

- ◆ Manage current financial plans and prepare financial models and forecasts to effectively manage the county's resources and financing associated with the county's current and long term program goals. Maintain and provide financial reporting as required under Generally Accepted Accounting Principles (GAAP), Governmental Accounting Standards Board (GASB) and as recommended by the Government Finance Officers Association (GFOA).
- ◆ Maintain an effective procurement system in accordance with county policies and procedures to acquire materials, services, and construction for the county.
- ◆ Review countywide internal control policies and practices.
- ◆ Produce and maintain payroll and accounts payable transactions in accordance with local, state, and federal requirements.
- ◆ Continue to manage an Other Post Employment Benefit (OPEB) trust plan for employees and retirees.

## PERFORMANCE MEASURES

<b>Program/Service Outputs: (services, units produced)</b>				
	Actual FY2010	Actual FY2011	Projected FY2012	Projected FY2013
Purchase Orders Processed	6,717	6,759	6,780	6,790
Accounts Payable Checks	14,852	15,334	15,834	16,334
Average Number of Employees Per Pay	1,049	1,112	1,130	1,140
Fixed Assets Maintained	15,804	16,749	16,900	17,100
Fixed Asset Value	\$353 million	\$377 million	\$380 million	\$385 million
Employee Health Care Benefits Managed	840	835	840	840
Retiree Health Care Benefits Managed	181	185	190	195
<b>Program/Service Outcomes: (based on objectives)</b>				
	Actual FY2010	Actual FY2011	Projected FY2012	Projected FY2013
Maintain or improve General Obligation Bond rating which can result in a lower interest rate.	Fitch AAA Moody's Aa1 S&P AA+	Fitch AAA Moody's Aa1 S&P AAA	Fitch AAA Moody's Aa1 S&P AAA	Fitch AAA Moody's Aa1 S&P AAA
Preparation of the Comprehensive Annual Financial Report in conformance with GAAP and meets GFOA financial reporting excellence benchmarks.	Yes	Yes	Yes	Yes
Continue the phase-in of the required annual \$15 million OPEB contribution in the County's operating budget (amount contributed). *FY 2013 contribution funded and made in FY 2012.	\$2,000,000	\$3,772,711	\$7,300,000*	\$2,000,000*

GENERAL FUND  
GENERAL GOVERNMENT

Expenditures	FY 2011 Actual	FY 2012 Adopted Budget	FY 2013 Requested Budget	FY 2013 Commissioners Budget
<b>Finance &amp; Budget</b>				
Salaries	\$ 1,338,505	\$ 1,369,567	\$ 1,427,180	\$ 1,393,383
Operating	80,185	85,048	90,999	89,299
Contracted Services	128,034	159,135	150,000	150,000
Capital Outlay	4,840	7,550	2,131	-
Total	<u>\$ 1,551,564</u>	<u>\$ 1,621,300</u>	<u>\$ 1,670,310</u>	<u>\$ 1,632,682</u>
Total Expenditures as a percent of Total Operating Budget	0.70%	0.70%	0.71%	0.73%
<b>Accounting &amp; Auditing</b>				
Contracted Services	\$ 74,453	\$ 76,775	\$ 80,275	\$ 80,275
Total	<u>\$ 74,453</u>	<u>\$ 76,775</u>	<u>\$ 80,275</u>	<u>\$ 80,275</u>
Total Expenditures as a percent of Total Operating Budget	0.03%	0.03%	0.03%	0.04%

STAFFING:

Finance & Budget	Level	FY 2011 Actual	FY 2012 Adopted Budget	FY 2013 Requested Budget	FY 2013 Commissioners Budget
Director - Finance & Budget	C	1.0	1.0	1.0	1.0
Deputy Director	C	1.0	1.0	1.0	1.0
Accounting Supervisor	27	1.0	1.0	1.0	1.0
Capital & Special Projects Analyst	26	1.0	1.0	1.0	1.0
Purchasing Officer	25	1.0	1.0	1.0	1.0
Accountant III	25	1.5	1.5	1.5	1.5
Accountant II	24	1.0	1.0	1.0	1.0
Risk Management/Benefits Specialist	24	1.0	1.0	1.0	1.0
Budget Analyst	24	1.0	1.0	1.0	1.0
Grants Analyst	23	1.0	1.0	1.0	1.0
Executive Administrative Assistant	22	1.0	1.0	1.0	1.0
Benefits Coordinator	22	0.0	0.0	1.0	1.0
Payroll Specialist	21	1.0	1.0	1.0	1.0
Account Technician II	20	2.0	2.0	2.0	2.0
Purchasing Assistant	20	3.0	3.0	3.0	3.0
Risk Mgmt/Benefits Assistant	20	2.0	2.0	2.0	2.0
Capital Projects Contract Coordinator	20	0.0	0.0	1.0	1.0
Account Technician I	19	2.0	2.0	2.0	2.0
Fixed Asset/Purchasing Assistant	18	1.0	1.0	1.0	1.0
Office Specialist I	18	0.0	0.0	1.0	0.0
Office Assistant II	16	1.0	1.0	1.0	1.0
Intern	n/a	0.1	0.1	0.1	0.1
<b>TOTAL</b>		<b>23.6</b>	<b>23.6</b>	<b>26.6</b>	<b>25.6</b>

# PERSONNEL

## DESCRIPTION

The Office of Personnel is responsible for administering and maintaining a comprehensive personnel system to enhance the efficient and effective use of the personnel resources of the County Government. It is a service-oriented organization responsive to employees, management, and the general public. Utilizing a system based upon merit principles and equal employment opportunities, the Office of Personnel administers programs for recruitment, examination, and selection; position classification; pay and leave; performance evaluation; tuition reimbursement; training; employee relations; and discipline and grievances.

## OBJECTIVES

- ◆ Develop and promote the County's general training program.
- ◆ Promote the Employee Assistance Program.
- ◆ Continue to provide outstanding customer service.
- ◆ Continue to update policies in the Personnel Chapter of the County Code.
- ◆ Maintain an effective recruitment program.

## PERFORMANCE MEASURES

<b>Program/Service Outputs: (services, units produced)</b>				
	Actual FY2010	Actual FY2011	Projected FY2012	Projected FY2013
Positions Advertised	108	127	133	140
Applications Processed	7,160	5,821	6,112	6,418
Interviews Scheduled	870	507	532	559
Hired	362	253	266	279
Number of Employees Trained on Various Topics	356	567	595	625
<b>Program/Service Outcomes: (based on objectives)</b>				
	Actual FY2010	Actual FY2011	Projected FY2012	Projected FY2013
Prepare federally mandated EEO4 Report.	Yes	No	Yes	No
Develop and promote the County's training program.	Yes	Yes	Yes	Yes
Promote the Employee Assistance Program.	n/a	Yes	Yes	Yes
Update the Equal Employment Opportunity Plan.	Yes	No	Yes	Yes
Provide human resource database permissions to departments.	n/a	n/a	Yes	Yes

GENERAL FUND  
GENERAL GOVERNMENT

Expenditures	FY 2011 Actual	FY 2012 Adopted Budget	FY 2013 Requested Budget	FY 2013 Commissioners Budget
<b>Personnel</b>				
Salaries	\$ 502,296	\$ 498,357	\$ 498,357	\$ 498,357
Operating	32,073	60,925	58,725	58,725
Tuition Program	25,725	35,000	35,000	35,000
Contracted Services	63,226	72,425	76,939	71,939
Capital Outlay	-	3,700	-	-
<b>Total</b>	<b>\$ 623,320</b>	<b>\$ 670,407</b>	<b>\$ 669,021</b>	<b>\$ 664,021</b>
Total Expenditures as a percent of Total Operating Budget	0.28%	0.29%	0.28%	0.30%

**STAFFING:**

Personnel	Level	FY 2011 Actual	FY 2012 Adopted Budget	FY 2013 Requested Budget	FY 2013 Commissioners Budget
Director - Personnel	C	1.0	1.0	1.0	1.0
Personnel Manager	27	1.0	1.0	1.0	1.0
Personnel Analyst	25	1.0	1.0	1.0	1.0
Personnel Analyst	22	1.0	1.0	1.0	1.0
Executive Administrative Assistant	22	1.0	1.0	1.0	1.0
Personnel Assistant	20	1.0	1.0	1.0	1.0
Personnel Aide	19	1.0	1.0	1.0	1.0
Office Assistant I	15	0.6	0.6	0.6	0.6
<b>TOTAL DIRECT STAFF</b>		<b>7.6</b>	<b>7.6</b>	<b>7.6</b>	<b>7.6</b>
Office Assistant I	15	1.0	1.0	1.0	1.0
<b>TOTAL ASSOCIATE STAFF</b>		<b>1.0</b>	<b>1.0</b>	<b>1.0</b>	<b>1.0</b>

# COMMUNITY PLANNING & BUILDING

## DESCRIPTION

To coordinate all planning activities within Calvert County Government, including: the Planning Commission, the Board of Appeals and other boards and commissions. To administer the Zoning Ordinance, Subdivision Regulations and Building Code. To provide advice to the Board of County Commissioners concerning growth and development in Calvert County.

## OBJECTIVES

- ◆ Complete amendments to Zoning Ordinance for environmental regulations and complete Critical Area map update.
- ◆ Complete the draft and implement the Watershed Implementation Plan in a manner consistent with the Plans' two year milestones.
- ◆ Complete the update to the Land Preservation, Parks and Recreation Plan
- ◆ Complete the update of the Lusby Town Center Master Plan and continue the update of the Prince Frederick Town Center Master Plan and Zoning Ordinance.
- ◆ Implement Hansen 8 for site plans and subdivisions and Board of Appeals.

## PERFORMANCE MEASURES

<b>Program/Service Outputs: (services, units produced)</b>				
	Actual FY2010	Actual FY2011	Projected FY2012	Projected FY2013
Subdivision Applications - three months after certification of completed application	100%	100%	100%	100%
Site Plan Applications receive technical evaluation within calendar schedule	100%	100%	100%	100%
Non-Crit. Area residential & commercial bldg. pmts receive CPB review - 2 workdays	93%	94%	90%	90%
Board of Appeals Applications scheduled for 1st possible hearing date	79%	100%	100%	100%
Conducts site inspection within 2 business days of zoning violation complaint	n/a	100%	100%	100%
Agricultural Preservation Applications reviewed within 45 days by Ag. Bd.	100%	90%	100%	100%
Historic District Applications heard within 45 days by HDC	100%	100%	100%	100%
<b>Program/Service Outcomes: (based on objectives)</b>				
	Actual FY2010	Actual FY2011	Projected FY2012	Projected FY2013
New Major and Minor Subdivision Applications	34	21	28	30
Replatting	n/a	130	120	135
New Site Plan Applications	30	22	26	32
New Board of Appeals Cases heard	40	62	60	70
Service Requests Generated	505	406	325	325
New Zoning Violations - CASE Generated	318	191	175	175
Service Requests/Inspections without CASE	187	215	150	150
New Agricultural Preservation Applications	0	3	5	5
Citizen access to public presentations via internet	18	20	22	24

GENERAL FUND  
GENERAL GOVERNMENT

	FY 2011 Actual	FY 2012 Adopted Budget	FY 2013 Requested Budget	FY 2013 Commissioners Budget
<b>Expenditures</b>				
<b>Community Planning and Building</b>				
Salaries	\$ 1,193,555	\$ 1,053,451	\$ 1,086,261	\$ 1,060,425
Operating	55,463	58,911	53,021	53,021
Contracted Services	25,206	27,849	57,850	27,850
Capital Outlay	15,257	17,600	17,600	13,600
Total	<u>\$ 1,289,481</u>	<u>\$ 1,157,811</u>	<u>\$ 1,214,732</u>	<u>\$ 1,154,896</u>
Total Expenditures as a percent of Total Operating Budget	0.58%	0.50%	0.51%	0.51%
<b>Planning Commission</b>				
Salaries	\$ 638,465	\$ 661,635	\$ 652,715	\$ 652,715
Operating	16,806	21,000	20,167	20,167
Contracted Services	22,690	56,150	54,000	54,000
Honorarium	53,100	72,000	72,000	72,000
Capital Outlay	1,507	-	-	-
Total	<u>\$ 732,568</u>	<u>\$ 810,785</u>	<u>\$ 798,882</u>	<u>\$ 798,882</u>
Total Expenditures as a percent of Total Operating Budget	0.33%	0.35%	0.34%	0.36%

**STAFFING:**

	Level	FY 2011 Actual	FY 2012 Adopted Budget	FY 2013 Requested Budget	FY 2013 Commissioners Budget
<b>Community Planning and Building</b>					
Director	C	1.0	1.0	1.0	1.0
Deputy Director	29	1.0	1.0	1.0	1.0
Principal Planner	26	1.0	1.0	1.0	1.0
Zoning Planner (Community Designer)	25	1.0	1.0	1.0	1.0
Zoning Enforcement Chief	25	1.0	1.0	1.0	1.0
Planner II	24	2.0	2.0	3.0	2.3
GIS Mapping Technician	23	1.0	1.0	1.0	1.0
Zoning Code Enforcer II	23	0.5	0.5	0.5	1.0
Zoning Code Enforcer I	22	0.5	0.0	0.0	0.0
Planner I	22	3.0	3.0	3.0	3.0
Executive Administrative Assistant	22	1.0	1.0	1.0	1.0
Office Specialist II	19	1.0	1.0	1.0	1.0
Planning Assistant	17	1.0	1.0	1.0	1.0
Office Assistant III	17	1.0	1.0	1.0	1.0
Intern	n/a	0.1	0.1	0.0	0.1
TOTAL		16.1	15.6	16.5	16.4

	Level	FY 2011 Actual	FY 2012 Adopted Budget	FY 2013 Requested Budget	FY 2013 Commissioners Budget
<b>Planning Commission</b>					
Planning Commission Administrator	27	1.0	1.0	1.0	1.0
Principal Planner	26	4.0	4.0	4.0	4.0
Planner I	22	2.0	2.0	2.0	2.0
Public Advocate	19	1.0	1.0	1.0	1.0
Office Specialist I	18	1.0	1.0	1.0	1.0
Office Assist. III	17	1.0	1.0	1.0	1.0
TOTAL		10.0	10.0	10.0	10.0

# INSPECTIONS & PERMITS

## DESCRIPTION

To provide for the health, safety and welfare of all citizens of Calvert County by preventing and correcting hazards attributed to the built environment. We will accomplish this through the effective, efficient and equitable administration and enforcement of the International Building Codes, National Electric Code, the National Standard Plumbing Code and all other applicable local ordinances. The Division will act as a liaison between local government agencies and the construction community and ensure that a service oriented, professional atmosphere is always present. Staff will maintain effective working relationships with our customers.

## OBJECTIVES

- ◆ Continue to provide for the health, safety and welfare of all citizens of Calvert County through the effective, efficient and equitable administration and enforcement of the International Building Codes, National Electric Code, the National Standard Plumbing Code and all other applicable local ordinances.
- ◆ Continue to strive for customer satisfaction, by serving as a liaison between local government and the construction community, while ensuring that a service oriented and professional atmosphere is always present.
- ◆ Promote and maintain effective working relationships with our customers. Provide efficient and timely services related to processing permits, licenses and inspections.
- ◆ Continue to use and adapt to current technology, which includes upgrading to Hansen 8. This advanced system will allow for the creation of a portal for customers to conduct business with the office over the internet. Further implementation of the Trim document management system, in conjunction with Hansen 8 will enable staff to improve customer service, communication and develop greener, more environmentally friendly practices.

## PERFORMANCE MEASURES

<b>Program/Service Outputs: (services, units produced)</b>				
	Actual FY2010	Actual FY2011	Projected FY2012	Projected FY2013
<b>Building/Home Occupation/Signs/Occupancy/Use</b>				
Permits Processed	1,472	1,492	1,689	1,500
Inspections Performed	6,390	5,574	5,841	5,600
<b>Grading</b>				
Permits Processed	672	783	795	800
<b>Plumbing</b>				
Permits Processed	744	873	870	900
Inspections Performed	4,453	4,080	4,077	4,000
<b>Electrical</b>				
Permits Processed	1,471	1,437	1,659	1,500
Inspections Performed	4,577	3,667	4,035	3,900
<b>Project/Planning</b>				
Permits Processed	72	11	20	20
<b>Revenue</b>				
Fees	\$327,352	\$272,817	\$239,623	\$225,000
Excise Tax	\$1,621,104	\$1,334,687	\$1,528,000	\$1,500,000
<b>Program/Service Outcomes: (based on objectives)</b>				
	Actual FY2010	Actual FY2011	Projected FY2012	Projected FY2013
% of Inspections performed within 24-48 hours	98%	98%	98%	98%

GENERAL FUND  
GENERAL GOVERNMENT

Expenditures	FY 2011 Actual	FY 2012 Adopted Budget	FY 2013 Requested Budget	FY 2013 Commissioners Budget
<b>Inspections &amp; Permits</b>				
Salaries	\$ 716,628	\$ 717,098	\$ 735,926	\$ 739,585
Operating	47,567	58,950	59,100	59,100
Contracted Services	27,500	27,500	48,405	48,405
Capital Outlay	1,403	9,500	8,025	-
Total	<u>\$ 793,098</u>	<u>\$ 813,048</u>	<u>\$ 851,456</u>	<u>\$ 847,090</u>
Total Expenditures as a percent of Total Operating Budget	0.36%	0.35%	0.36%	0.38%

**STAFFING:**

Inspections & Permits	Level	FY 2011 Actual	FY 2012 Adopted Budget	FY 2013 Requested Budget	FY 2013 Commissioners Budget
Division Chief-Inspect. & Permits	26	1.0	1.0	1.0	1.0
Permit Coordinator	24	1.0	1.0	1.0	0.0
Land Management System Coordinator	240	0.0	0.0	0.0	1.0
Building Inspector	22	2.0	2.0	2.0	2.0
Electrical Inspector	22	2.0	2.0	2.0	2.0
Plumbing Inspector	22	2.0	2.0	2.0	2.0
Permits Supervisor	22	1.0	1.0	1.0	0.0
Permits Manager	22	0.0	0.0	0.0	1.0
Permits Supervisor/Cashier	22	0.0	0.0	0.0	1.0
Permit Technician II	19	4.5	4.5	4.5	3.5
Temporary Inspectors	n/a	0.7	0.7	0.7	0.7
TOTAL		14.2	14.2	14.2	14.2

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# PUBLIC SAFETY

Responding efficiently to emergency fire, rescue, and medical needs within the County; assisting in the enforcement of State and County Laws.

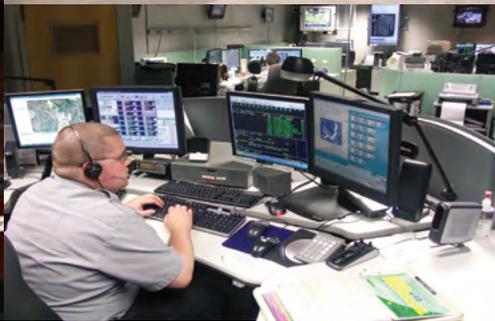
*Calvert County Detention Center*



*Calvert County Sheriff's Office*



*Prince Frederick Volunteer Fire Department*



*Control Center*

PUBLIC SAFETY  
SHERIFF'S OFFICE  
CONTROL CENTER  
DETENTION CENTER  
EMERGENCY MANAGEMENT  
ANIMAL CONTROL  
FIRE-RESCUE-EMS DIVISION

# PUBLIC SAFETY

## DESCRIPTION

The Department of Public Safety exists to enhance safety and preparedness in Calvert County through strong leadership, collaboration, and meaningful partnerships. Our Department is dedicated to the efficient management of daily calls requiring emergency responders; proactively mitigating man-made, technological and/or natural disasters; responding effectively to emergency fire, rescue and medical services needs within the County; assertively reducing the number of false alarm dispatches; serve as the representative for Homeland Security issues and our Hazardous Materials Response Team; and assist the Calvert County Sheriff's Office, as well as the Maryland State Police in their efforts to protect and serve the citizens of Calvert County.

## OBJECTIVES

- ◆ Maintain our high level of Public Safety services in a very difficult economical climate.
- ◆ Protect lives and property by effectively preparing for, preventing, responding to, and recovering from all threats, hazards, and emergencies.

## PERFORMANCE MEASURES

<b>Program/Service Outputs: (services, units produced)</b>				
	Actual FY2010	Actual FY2011	Projected FY2012	Projected FY2013
Disaster Assistance to the citizens of Calvert County.	3	1	2	n/a
Collaborate with internal and external agencies to contain, supervise, enforce, and mitigate events that have the potential of attracting large crowds.	2	3	3	3
<b>Program/Service Outcomes: (based on objectives)</b>				
	Actual FY2010	Actual FY2011	Projected FY2012	Projected FY2013
Integrated Disaster Drills and Exercises	4	2	6	8
Countywide Employee Safety Training Classes	4	4	6	10

GENERAL FUND  
PUBLIC SAFETY

<b>Expenditures</b>	<b>FY 2011 Actual</b>	<b>FY 2012 Adopted Budget</b>	<b>FY 2013 Requested Budget</b>	<b>FY 2013 Commissioners Budget</b>
<b>Public Safety</b>				
Salaries	\$ 147,053	\$ 146,906	\$ 146,906	\$ 146,906
Operating	34,105	50,390	61,511	61,511
Contracted Services	401	1,800	10,380	10,380
Capital Outlay	6,512	-	19,000	7,000
Total	<u>\$ 188,071</u>	<u>\$ 199,096</u>	<u>\$ 237,797</u>	<u>\$ 225,797</u>
Total Expenditures as a percent of Total Operating Budget	0.08%	0.09%	0.10%	0.10%
<b>Resident Trooper</b>				
Contracted Services	\$ 113,012	\$ 178,232	\$ 192,434	\$ 192,434
Total	<u>\$ 113,012</u>	<u>\$ 178,232</u>	<u>\$ 192,434</u>	<u>\$ 192,434</u>
Total Expenditures as a percent of Total Operating Budget	0.05%	0.08%	0.08%	0.09%

STAFFING:

<b>Public Safety</b>	<b>Level</b>	<b>FY 2011 Actual</b>	<b>FY 2012 Adopted Budget</b>	<b>FY 2013 Requested Budget</b>	<b>FY 2013 Commissioners Budget</b>
Director - Public Safety	C	1.0	1.0	1.0	1.0
Executive Administrative Assistant	22	1.0	1.0	1.0	1.0
TOTAL		2.0	2.0	2.0	2.0

# SHERIFF'S OFFICE

## DESCRIPTION

As the primary law enforcement agency for Calvert County, the Calvert County Sheriff's Office will provide exceptional law enforcement services to the citizens of Calvert County and to prevent crime and the fear of crime through innovative law enforcement efforts. We will accomplish such tasks with the utmost professionalism, integrity compassion and respect in order to maintain the highest standards of public trust and confidence.

## OBJECTIVES

- ◆ Apprise the new Board of County Commissioners on the State of the Office and inform them of crime statistics, deployment of personnel and needs pursuant to the adaptation of the 10-year strategic reorganization plan implemented in 2002 by Sheriff Mike Evans.
- ◆ Review deployment strategies of personnel in all areas.
- ◆ Review, develop and continue with specific strategies and implement programs designed to decrease crime rate and envelope all communities with law enforcement coverage.
- ◆ Begin the arduous task of maintaining files for recertification through the Commission for Accreditation of Law Enforcement Agencies (CALEA).
- ◆ Continue to seek grants to increase the ability of our crime lab technicians to perform more in-house analysis by obtaining specific analysis equipment and providing further training in our efforts to identify and apprehend criminal suspects.

## PERFORMANCE MEASURES

<b>Program/Service Outputs: (services, units produced)</b>				
	Actual CY2009	Actual CY2010	Projected CY2011	Projected CY2012
Calls for Service (excludes traffic, follow-up investigations, court, repo's)	83,062	84,513	87,045	89,659
# of Domestic Violence incidents responded to	1,203	1,287	1,325	1,364
# of Business & Community patrol checks	35,538	33,977	29,724	30,615
# of Sex Offenders registered in Calvert County	103	107	109	112
# of school related incidents/investigations	333	1,574	1,621	1,669
<b>Program/Service Outcomes: (based on objectives)</b>				
	Actual CY2009	Actual CY2010	Projected CY2011	Projected CY2012
Reduce the number of alcohol related traffic fatalities	0	5	3	3
Increase the number of overall traffic enforcement (citations, warnings, etc.)	29,471	22,927	23,614	24,322
Increase the closure percentage of cases handled by the Calvert Investigative Team	71	75	75	75
Reduce the number of armed robberies	28	33	31	29
Increase the overall number of criminal arrests made by the Calvert County Sheriffs	4,663	2,255	2,322	2,391

Most numbers are down for CY2010 and they are projected to drop again in CY2011 which is directly related to a decrease in personnel on the street. The numbers for the school incidents/investigations includes any call for service at any school.

GENERAL FUND  
PUBLIC SAFETY

<b>Expenditures</b>	<b>FY 2011 Actual</b>	<b>FY 2012 Adopted Budget</b>	<b>FY 2013 Requested Budget</b>	<b>FY 2013 Commissioners Budget</b>
<b>Sheriff's Office</b>				
Salaries	\$ 9,889,181	\$ 9,472,281	\$ 10,429,562	\$ 9,624,877
Operating	1,461,172	810,375	1,037,884	838,104
Vehicle Related	224,234	759,757	779,734	779,734
Contracted Services	98,820	73,975	81,710	70,270
Capital Outlay	425,146	266,318	1,324,919	-
<b>Total</b>	<b>\$ 12,098,553</b>	<b>\$ 11,382,706</b>	<b>\$ 13,653,809</b>	<b>\$ 11,312,985</b>
Total Expenditures as a percent of Total Operating Budget	5.43%	4.91%	5.76%	5.03%

STAFFING:

<b>Sheriff's Office</b>	<b>Level</b>	<b>FY 2011 Actual</b>	<b>FY 2012 Adopted Budget</b>	<b>FY 2013 Requested Budget</b>	<b>FY 2013 Commissioners Budget</b>
Sheriff	E	1.0	1.0	1.0	1.0
Assistant Sheriff	A	1.0	1.0	1.0	1.0
Deputy Sheriff Lieutenant	SLS	5.0	4.0	4.0	4.0
Deputy Sheriff First Sergeant	SSF	6.0	7.0	7.0	7.0
Deputy Sheriff Sergeant	SSS	13.7	13.7	13.7	13.7
Internal Affairs Investigator - Serg.	SSS	1.0	1.0	1.0	1.0
Deputy Sheriff Corporal	SCS	12.0	15.0	15.0	15.0
Crime Scene Technician	809	2.0	2.0	2.0	2.0
Deputy Sheriff	SFS/SDS	73.0	70.0	90.0	74.0
Special Deputy	C	8.5	8.5	8.5	8.5
Evidence Property Manager	C	1.0	1.0	1.0	1.0
Executive Administrative Aide	21	1.0	1.0	1.0	1.0
Project Coordinator	21	1.0	1.0	1.0	1.0
Civil Process Specialist	20	0.6	0.6	0.6	0.6
Office Specialist II	19	1.0	1.0	1.0	1.0
Office Specialist I	18	2.1	2.1	2.1	2.1
Office Assistant III	17	1.0	1.0	2.0	1.0
Office Assistant II	16	4.3	4.3	5.3	4.3
Office Assistant I	15	1.0	1.0	2.0	1.0
Civilian Duty Officer Supervisor	18	1.0	1.0	1.0	1.0
Civilian Duty Officer	13	5.0	5.0	5.0	5.0
<b>TOTAL</b>		<b>142.2</b>	<b>142.2</b>	<b>165.2</b>	<b>146.2</b>

# CONTROL CENTER

## DESCRIPTION

To provide Police, Fire and EMS services to the citizens of Calvert County and to anyone visiting our area. We work collaboratively with Fire, Police and Emergency Medical personnel in order to provide quality service to all. We achieve this through prompt, courteous, accurate and efficient handling of calls for service via phone or radio and by providing any answers or direction to the best of our ability. Our goal is to increase public awareness through community involvement and public education. We strive to be the best professional center we can be through dedication and teamwork. We take pride in our association, being amongst an elite group called Tele-Communicators. To help save lives, protect property and assist the public is what we're all about.

## OBJECTIVES

- ◆ Complete minor additions to the renovation of our Backup 9-1-1 Center and get it fully operational.
- ◆ With the mandatory negotiations with Sprint/Nextel winding down, complete the rebanding of the portable radios for emergency responders of our Public Safety Communications System.
- ◆ Continue obtaining money from the Emergency Number Systems Board (ENSB) for projects as they arise on an ongoing basis.
- ◆ Develop plans and implement a 9-1-1 Communications Training Center adjacent to the new Backup Emergency Operations Center in Randle Cliff.

## PERFORMANCE MEASURES

<b>Program/Service Outputs: (services, units produced)</b>				
	Actual CY2010	Actual CY2011	Projected CY2012	Projected CY2013
Total Administrative Calls Received	102,108	95,655	100,438	105,459
Total 9-1-1 Calls Received	49,116	44,376	46,595	48,925
Total Calls Dispatched	164,347	109,481	114,955	120,702
Increase Staffing Level to full complement of staff	27 of 30	22 of 30	34 of 34	34 of 34
<b>Program/Service Outcomes: (based on objectives)</b>				
	Actual CY2010	Actual CY2011	Projected CY2012	Projected CY2013
Continue to submit projects to the Emergency Number Systems Board which meet guidelines for funding for reimbursement to Calvert County.	yes	yes	yes	yes
Work towards completion of Rebanding of the Public Safety Communications System	yes	yes	completed	n/a
Critique and score EPD and EFD calls for Quality Assurance to meet State Requirements (QA Report sent monthly to ENSB) Reporting implemented 1/1/2011	n/a	yes	yes	yes
Critique and score EMD calls for Quality Assurance to meet Maryland State Law and requirements under MIEMSS (formal report given 3 times a year to Calvert's EMS Advisory Council)	yes	yes	yes	yes

GENERAL FUND  
PUBLIC SAFETY

<b>Expenditures</b>	<b>FY 2011 Actual</b>	<b>FY 2012 Adopted Budget</b>	<b>FY 2013 Requested Budget</b>	<b>FY 2013 Commissioners Budget</b>
<b>Control Center</b>				
Salaries	\$ 1,643,494	\$ 1,845,055	\$ 1,426,695	\$ 1,747,748
Operating	137,656	152,034	152,064	152,064
Radio Maintenance	253,615	259,422	273,202	273,202
Contracted Services	277,241	313,470	313,223	313,223
Capital Outlay	139,749	33,833	26,040	10,655
<b>Total</b>	<b>\$ 2,451,755</b>	<b>\$ 2,603,814</b>	<b>\$ 2,191,224</b>	<b>\$ 2,496,892</b>
Total Expenditures as a percent of Total Operating Budget				
Budget	1.10%	1.12%	0.92%	1.11%

**STAFFING:**

<b>Control Center</b>	<b>Level</b>	<b>FY 2011 Actual</b>	<b>FY 2012 Adopted Budget</b>	<b>FY 2013 Requested Budget</b>	<b>FY 2013 Commissioners Budget</b>
Communications Chief	814	1.0	1.0	1.0	1.0
Asst Chief of Communications	812	1.0	1.0	1.0	1.0
Communications Supervisor	810	1.0	1.0	1.0	1.0
Communications Officer II	809	5.0	5.0	5.0	5.0
Communications Officer I	807	19.0	23.0	23.0	23.0
Administrative Aide	20	1.0	1.0	1.0	1.0
Records Clerk	17	1.0	1.0	1.0	1.0
Office Assistant II	16	1.0	1.0	1.0	1.0
<b>TOTAL</b>		<b>30.0</b>	<b>34.0</b>	<b>34.0</b>	<b>34.0</b>

# DETENTION CENTER

## DESCRIPTION

The Calvert County Detention Center is dedicated to protecting the citizens and making the community we all share a safe place to live and work by: **C**reating a safe environment for the citizens of Calvert County by securing, in a humane environment, offenders legally entrusted to its custody and care, and to provide viable alternatives to incarceration. **C**ontributing to offender rehabilitation by providing substance abuse counseling, anger management classes and a life-skills framework to assist them in functioning as productive members of society. **D**eveloping staff through training programs to ensure the maintenance of a safe, pleasant, clean and professional work environment. **C**onducting daily operations while demanding the highest level of professionalism and integrity from staff that are proud to represent the community and the organization.

## OBJECTIVES

- ◆ Continue to meet all Federal, State and local standards related to the correctional profession to ensure the health and safety of the staff and inmate population.
- ◆ Develop methods to reduce recidivism, control the rising costs of incarceration, and improve safe working conditions for our staff.
- ◆ Explore methods of meeting demands for increased inmate programs while balancing security, staffing and physical building constrains.
- ◆ Promote leaders in Corrections by rewarding staff performance and providing methods of self-initiated educational, professional and leadership opportunities for career growth
- ◆ Improve our functions in the law enforcement system by developing innovative ways of gathering and disseminating critical offender demographics.

## PERFORMANCE MEASURES

<b>Program/Service Outputs: (services, units produced)</b>				
	Actual FY 2010	Actual FY 2011	Projected FY 2012	Projected FY 2013
Average Daily Population	288	233	240	247
Inmates Processed (intakes & releases)	8,711	9,149	9,579	10,029
Work Release	39	32	27	23
Inmate Transports	2,666	2,652	2,731	2,813
<b>Program/Service Outcomes: (based on objectives)</b>				
	Actual FY 2010	Actual FY 2011	Projected FY 2012	Projected FY 2013
Staff Initiated Maintenance Requests	n/a	690	725	765
Indigent Inmates	n/a	360	396	436
Pre-Trail and Home Detention Inmates	n/a	17	19	23
Volunteers	240	308	240	355
JSAP Program Participants	150	125	100	100
Work Details	88,530	78,863	92,500	94,350
Incidents	2,007	1,903	1,964	2,023

GENERAL FUND  
PUBLIC SAFETY

	FY 2011 Actual	FY 2012 Adopted Budget	FY 2013 Requested Budget	FY 2013 Commissioners Budget
<b>Expenditures</b>				
<b>Detention Center</b>				
Salaries	\$ 5,259,858	\$ 5,087,980	\$ 5,698,953	\$ 4,981,536
Operating	233,305	214,194	277,302	247,552
Utilities	459,812	446,398	524,700	524,700
Inmate Care	142,128	104,025	120,763	120,763
Food	337,228	370,257	350,852	350,852
Contracted Services	603,297	598,426	589,698	589,698
Capital Outlay	61,174	42,520	83,396	61,315
<b>Total</b>	<b>\$ 7,096,802</b>	<b>\$ 6,863,800</b>	<b>\$ 7,645,664</b>	<b>\$ 6,876,416</b>
Total Expenditures as a percent of Total Operating Budget	3.18%	2.96%	3.23%	3.06%

STAFFING:

Detention Center	Level	FY 2011 Actual	FY 2012 Adopted Budget	FY 2013 Requested Budget	FY 2013 Commissioners Budget
Detention Center Administrator	C	1.0	1.0	1.0	1.0
Captain Deputy Administrator	C	1.0	1.0	1.0	1.0
Lieutenant Operations Assistant	CO5	2.0	2.0	2.0	2.0
Classification & Treatment Coord.	26	1.0	0.0	0.0	0.0
Classification Supervisor	24	0.0	1.0	1.0	1.0
Correctional Sergeant	CO4	7.0	7.0	7.0	7.0
Correctional Corporal	CO3	5.0	5.0	5.0	9.0
Correctional Officer	CO1/CO2	53.0	57.0	74.0	53.0
Building Engineer	811	1.0	1.0	1.0	1.0
Building Maintenance Mechanic	808	1.0	1.0	1.0	1.0
Nurse	23	1.0	1.0	1.0	1.0
Work Release Supervisor	23	3.0	2.0	2.0	2.0
Case Manager	22	1.0	1.0	1.0	1.0
Administrative Aide	20	1.0	1.0	1.0	1.0
Office Specialist II	19	1.0	1.0	1.0	1.0
Office Specialist I	18	1.0	1.0	1.0	1.0
Office Assistant III	17	0.0	0.0	1.0	0.0
Office Assistant II	16	2.0	2.0	2.0	2.0
Office Aide	13	1.0	1.0	1.0	1.0
Cook I	804	1.0	1.0	1.0	1.0
Custodian II	803	1.0	1.0	1.0	1.0
Custodian I	801	0.6	0.6	0.6	0.6
<b>TOTAL</b>		<b>85.6</b>	<b>88.6</b>	<b>106.6</b>	<b>88.6</b>

# EMERGENCY MANAGEMENT

## DESCRIPTION

The mission of the Emergency Management and Safety Division is to minimize the effects of disasters through planning, training, mitigation and response efforts by coordinating the response agencies, fostering public education and awareness, and preparing the County workforce to minimize injury.

## OBJECTIVES

- ◆ Continue to develop and enhance the Safety Program to ensure a safe work environment for County workers (CPR, defensive driving classes, safe workplace inspections of County buildings).
- ◆ Enhance the ability to communicate during a disaster, both within the EOC and external to the EOC, utilizing WebEOC and the Public Safety Integrated Technology System.
- ◆ Continue to work with County divisions and the Courts System to facilitate the Courts Security Committee endeavor.
- ◆ Continue to work with County agencies to ensure preparedness for disasters.
- ◆ Continue to facilitate Community Emergency Response Teams in the community for disaster assistance.

## PERFORMANCE MEASURES

<b>Program/Service Outputs: (services, units produced)</b>				
	Actual FY2010	Actual FY2011	Projected FY2012	Projected FY2013
Blood Borne Pathogen (BBP) Training (personnel)	10	20	40	80
Community Emergency Response Team (number of citizens trained)	250	275	300	340
Defensive Driving (personnel)	90	180	180	200
CPR/ AED (personnel)	43	50	50	75
Emergency Preparedness Exercises	n/a	n/a	n/a	5
Workplace Safety Training (personnel)	n/a	n/a	n/a	200
<b>Program/Service Outcomes: (based on objectives)</b>				
	Actual FY2010	Actual FY2011	Projected FY2012	Projected FY2013
Provide Blood Borne Pathogen and Exposure Control Plan Training	20%	30%	40%	30%
Community Response Team Training	100%	100%	100%	100%
Defensive Driving	40%	50%	50%	80%
CPR/ AED Training	40%	50%	50%	80%
Workplace Safety Training	n/a	n/a	n/a	50%
Emergency Preparedness Exercises	n/a	n/a	n/a	100%

GENERAL FUND  
PUBLIC SAFETY

<b>Expenditures</b>	<b>FY 2011 Actual</b>	<b>FY 2012 Adopted Budget</b>	<b>FY 2013 Requested Budget</b>	<b>FY 2013 Commissioners Budget</b>
<b>Emergency Management</b>				
Salaries	\$ 130,262	\$ 155,665	\$ 155,665	\$ 155,665
Operating	29,889	34,543	37,120	37,120
Contracted Services	26,285	25,956	29,781	29,781
Capital Outlay	742	-	5,300	-
Total	<u>\$ 187,178</u>	<u>\$ 216,164</u>	<u>\$ 227,866</u>	<u>\$ 222,566</u>
Total Expenditures as a percent of Total Operating Budget	0.08%	0.09%	0.10%	0.10%

**STAFFING:**

<b>Emergency Management</b>	<b>Level</b>	<b>FY 2011 Actual</b>	<b>FY 2012 Adopted Budget</b>	<b>FY 2013 Requested Budget</b>	<b>FY 2013 Commissioners Budget</b>
Division Chief - Emergency Mgmt	26	1.0	1.0	1.0	1.0
Emergency Management Specialist	21	1.0	1.0	1.0	1.0
Office Assistant I	15	1.0	1.0	1.0	1.0
<b>TOTAL</b>		<b>3.0</b>	<b>3.0</b>	<b>3.0</b>	<b>3.0</b>

# ANIMAL CONTROL

## DESCRIPTION

The mission of the Calvert County Animal Control Unit is to fairly and humanely enforce the Animal Control laws, regulations and ordinances as set forth by the State of Maryland and the Board of County Commissioners for Calvert County.

## OBJECTIVES

- ◆ Create a Bite Prevention Program to reduce the number of animal bites in the County.
- ◆ Create a Domestic Violence and Animal Cruelty Prevention Program and work with the Domestic Violence Advocate within the Calvert County Sheriff's Office. This program would be based on the proven link between violence against pets and domestic violence.
- ◆ Create a County Animal Response Team (CART) to assist at times of disasters, and to also assist with the Maryland State Animal Response Team (MDSART) if requested to respond in Maryland or surrounding areas for disasters.
- ◆ To continue to provide a high level of service to the citizens of Calvert County.
- ◆ To further expand our ACO's participation in community events such as Rabies Clinics, Pet Walks, Neighborhood Crime Watch Meetings in all neighborhoods, Calvert County Fair and to provide instruction and material to the schools within Calvert County about rabies, animal welfare and safety, domestic violence with animals and bite prevention.

## PERFORMANCE MEASURES

<b>Program/Service Outputs: (services, units produced)</b>				
	Actual CY2009	Actual CY2010	Projected CY2011	Projected CY2012
Number of animal bites.	464	425	573	400
Sale of County Pet Licenses.	3,225	3,400	4,000	3,500
Fees collected from County Pet Licenses and Citations.	\$27,618	\$35,595	\$25,000	\$30,000
Number of calls for service.	8,063	5,601	6,129	6,500
Number of animals running at large.	790	737	750	750
<b>Program/Service Outcomes: (based on objectives)</b>				
	Actual FY2010	Actual FY2011	Projected FY2012	Projected FY2013
Create a bite prevention program to reduce the number of animal bites in the County.	n/a	n/a	10%	30%
Create a County Animal Response Team (CART).	n/a	n/a	10%	30%
Continue to increase the number of community events.	20	20	25	25

<b>Expenditures</b>	<b>FY 2011 Actual</b>	<b>FY 2012 Adopted Budget</b>	<b>FY 2013 Requested Budget</b>	<b>FY 2013 Commissioners Budget</b>
<b>Animal Control</b>				
Salaries	\$ 313,869	\$ 324,850	\$ 352,807	\$ 316,610
Operating	59,383	33,865	46,835	31,650
Vehicle Related	12,723	53,000	52,500	45,600
Contracted Services	177,484	230,750	230,750	230,750
Capital Outlay	4,046	17,000	168,456	-
<b>Total</b>	<b>\$ 567,505</b>	<b>\$ 659,465</b>	<b>\$ 851,348</b>	<b>\$ 624,610</b>
Total Expenditures as a percent of Total Operating Budget	0.25%	0.28%	0.36%	0.28%

**STAFFING:**

<b>Animal Control</b>	<b>Level</b>	<b>FY 2011 Actual</b>	<b>FY 2012 Adopted Budget</b>	<b>FY 2013 Requested Budget</b>	<b>FY 2013 Commissioners Budget</b>
Animal Control Officer II	22	1.0	1.0	1.0	1.0
Animal Control Officer	18	5.0	5.0	6.0	5.0
Office Assistant III	17	0.0	0.0	0.0	0.0
Office Assistant II	16	1.0	1.0	1.0	1.0
Office Clerk (temporary)	n/a	0.0	0.3	0.0	0.0
<b>TOTAL</b>		<b>7.0</b>	<b>7.3</b>	<b>8.0</b>	<b>7.0</b>

# FIRE-RESCUE-EMS DIVISION

## DESCRIPTION

To protect and preserve our 100% volunteer fire-rescue-EMS system. To support our volunteer Fire-Rescue-EMS department's high quality fire protection, rescue and emergency medical services to the citizens of Calvert County by providing this service in the most effective, professional and efficient manner possible, while upholding the County's policies, procedures and directives. To promote partnerships within the public safety community, providing the citizens a high level of service and protection. To promote recruitment and retention of volunteer personnel by providing education, training and benefit opportunities.

## OBJECTIVES

- ◆ Continue working with the volunteer F/R/EMS service to assure timely, professional response to the emergency needs of the citizens of the County.
- ◆ Continue acting as liaison for the County to numerous County and State F/R/EMS Commissions, Councils and Committees.
- ◆ Work to assure all departments' EMS quality management activities are being performed as required.
- ◆ Work to assure all department personnel are receiving access to occupational health programs to include vaccinations, immunizations, blood borne pathogens post exposure, respiratory fit testing, etc.
- ◆ Work with volunteers on ways to implement and improve recruitment and retention programs.

## PERFORMANCE MEASURES

<b>Program/Service Outputs: (services, units produced)</b>				
	Actual CY2009	Actual CY2010	Projected CY2011	Projected CY2012
Number of Volunteer Members (Average)	700	800	850	900
Number of responses	20,021	19,708	21,000	21,000
High School Vo-Tech Recruit Program	14	17	17	20
<b>Program/Service Outcomes: (based on objectives)</b>				
	Actual FY2010	Actual FY2011	Projected FY2012	Projected FY2013
Daycare Reimbursement	\$29,434	\$20,465	\$25,000	\$25,000
Scholarships/Tuition	\$47,599	\$54,823	\$50,000	\$50,000
Alternative Training	\$17,030	\$9,787	\$15,000	\$15,000
Alpha-Numeric/Mass Communication Program	\$14,253	\$19,687	\$22,700	\$22,700
Advertising and Promotions	\$8,647	\$10,882	\$13,000	\$13,000

	FY 2011 Actual	FY 2012 Adopted Budget	FY 2013 Requested Budget	FY 2013 Commissioners Budget
<b>Expenditures</b>				
<b>Fire/Rescue/EMS</b>				
Salaries	\$ 232,722	\$ 234,538	\$ 345,540	\$ 233,337
Operating	157,661	176,525	187,162	175,062
Contracted Services	63,006	65,830	62,830	62,830
Capital Outlay	22,968	-	30,349	23,500
Total	<u>\$ 476,357</u>	<u>\$ 476,893</u>	<u>\$ 625,881</u>	<u>\$ 494,729</u>
Total Expenditures as a percent of Total Operating Budget	0.21%	0.21%	0.26%	0.22%
<b>Volunteer Fire/Rescue/EMS Departments</b>				
Operating	\$ 1,953,269	\$ 2,069,035	\$ 2,086,130	\$ 2,086,130
Insurance	521,855	738,180	738,180	820,000
Capital Outlay	121,037	149,000	148,600	148,600
Total	<u>\$ 2,596,161</u>	<u>\$ 2,956,215</u>	<u>\$ 2,972,910</u>	<u>\$ 3,054,730</u>
Total Expenditures as a percent of Total Operating Budget	1.16%	1.27%	1.25%	1.36%

**STAFFING:**

Fire/Rescue/EMS	Level	FY 2011 Actual	FY 2012 Adopted Budget	FY 2013 Requested Budget	FY 2013 Commissioners Budget
Fire/Rescue/EMS Coordinator	26	1.0	1.0	1.0	1.0
Asst Fire/Rescue/EMS Coordinator	23	1.0	1.0	1.0	1.0
EMS Coordinator	22	0.0	0.0	1.0	0.0
Fleet Maintenance Coordinator	21	0.0	0.0	1.0	0.0
Recruitment & Retention Specialist	21	1.0	1.0	1.0	1.0
Office Specialist II	19	1.0	1.0	1.0	1.0
Office Assistant I	15	0.0	0.0	1.0	0.0
EMS Medical Director	C	1.0	1.0	1.0	1.0
(Temp) Nurses	n/a	0.5	0.5	0.5	0.5
TOTAL		5.5	5.5	8.5	5.5

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# GENERAL SERVICES

Providing cultural and recreational opportunities in addition to providing efficient facility maintenance and management.

*Tom Wisner Hall at Kings Landing*



*Calvert Marine Museum*



*Edward T. Hall Aquatic Center*



*Chesapeake Beach Railway Museum*

GENERAL SERVICES  
BUILDINGS AND GROUNDS  
MOSQUITO CONTROL  
PARKS & RECREATION  
CALVERT MARINE MUSEUM  
NATURAL RESOURCES  
RAILWAY MUSEUM

# GENERAL SERVICES

## DESCRIPTION

Oversee the operations and maintenance of all County offices, libraries, senior centers, community centers, parks, recreation areas, museums, and natural resource sites. General Services provides oversight and direction to the following Divisions: Buildings and Grounds, Mosquito Control, the Calvert Marine Museum, Natural Resources, Parks and Recreation, the Chesapeake Beach Railway Museum, the Capital Projects Supervisor and the Johnson Grass program.

## OBJECTIVES

- ◆ Continue providing oversight to the General Services' divisions to ensure that they accomplish their missions within a balanced budget.
- ◆ Continue to oversee and monitor the operations, maintenance, and improvements of all County facilities including office space, libraries, senior centers, community centers, parks, recreation areas, ball fields, museums, and natural resource sites.
- ◆ Plan, promote and administer the Capital Improvement Projects for the Department.
- ◆ Provide outstanding service to all County citizens while maintaining a constant budget.
- ◆ Provide a safe, clean, comfortable, and environmentally-friendly workplace for over 1,000 County employees.

## PERFORMANCE MEASURES

<b>Program/Service Outputs: (services, units produced)</b>				
	Actual FY2010	Actual FY2011	Projected FY2012	Projected FY2013
Number of new Capital Improvement Projects	13	8	12	10
<b>Program/Service Outcomes: (based on objectives)</b>				
	Actual FY2010	Actual FY2011	Projected FY2012	Projected FY2013
Percent of Capital Improvement Projects initiated	100%	100%	100%	100%
Percentage of General Services' divisions operating within a balanced budget	100%	100%	100%	100%

GENERAL FUND  
GENERAL SERVICES

Expenditures	FY 2011 Actual	FY 2012 Adopted Budget	FY 2013 Requested Budget	FY 2013 Commissioners Budget
<b>General Services</b>				
Salaries	\$ 280,708	\$ 275,616	\$ 275,616	\$ 305,519
Operating	6,234	9,331	14,144	33,294
Capital Outlay	237	-	-	-
Total	<u>\$ 287,179</u>	<u>\$ 284,947</u>	<u>\$ 289,760</u>	<u>\$ 338,813</u>
Total Expenditures as a percent of Total Operating Budget	0.13%	0.12%	0.12%	0.15%

STAFFING:

General Services	Level	FY 2011 Actual	FY 2012 Adopted Budget	FY 2013 Requested Budget	FY 2013 Commissioners Budget
Director - General Services	C	1.0	1.0	1.0	1.0
Executive Administrative Assistant	22	1.0	1.0	1.0	1.0
Capital Project Supervisor	25	1.0	1.0	1.0	1.0
Public Works Project Inspector	810	1.0	1.0	1.0	1.0
Mailroom Clerk	14	0.0	0.0	0.0	1.0

# BUILDINGS & GROUNDS

## DESCRIPTION

Responsible for the custodial care, buildings and grounds maintenance, repair and renovation of County-owned and leased facilities with its staff and contractors. The Division provides these services to all county departments, the county libraries, the Sheriff's Department, the Circuit Court system, county community centers, aquatic facilities, and senior centers.

## OBJECTIVES

- ◆ Continue building maintenance to improve indoor air quality and monitoring of air quality in all County facilities.
- ◆ Continue scheduled replacement of HVAC units in County facilities with more efficient units.
- ◆ Continue scheduled roof replacements at County facilities with sun reflecting products on flat roofs.
- ◆ Reduce County Facilities' energy consumption by installing energy efficient lighting, replacement windows, and hot water heaters along with other cost saving measures.
- ◆ Continue necessary facilities repairs and maintenance.

## PERFORMANCE MEASURES

<b>Program/Service Outputs: (services, units produced)</b>				
	Actual FY 2010	Actual FY 2011	Projected FY2012	Projected FY 2013
Number of Work Orders completed	1,328	2,524	2,550	2575
Total Square Footage of Facilities Maintained (State Office Bldg deleted as of FY2011)	688,844	615,407	622,782	625,006
Total Work Force to which facility maintenance is provided	765	777	786	786
Number of Fixed Asset transfers performed	301	178	180	185
<b>Program/Service Outcomes: (based on objectives)</b>				
	Actual FY2010	Actual FY 2011	Projected FY2012	Projected FY2013
Percent of budgeted Planned Maintenance Projects Completed	100%	100%	100%	100%
Energy Conservation Measures installed in County Services Plaza (kilowatt hours)	726,300	680,100	680,100	680,100
Percent of budgeted retrofitting of energy efficient lighting completed	100%	100%	100%	100%
Percent of budgeted HVAC Replacement Projects completed	100%	100%	100%	100%

GENERAL FUND  
GENERAL SERVICES

Expenditures	FY 2011 Actual	FY 2012 Adopted Budget	FY 2013 Requested Budget	FY 2013 Commissioners Budget
<b>Buildings &amp; Grounds</b>				
Salaries	\$ 1,320,755	\$ 1,309,538	\$ 1,301,558	\$ 1,306,158
Operating	982,504	826,827	927,394	927,394
Utilities	1,104,049	1,251,839	1,271,097	1,271,097
Maintenance and Repair Projects	239,895	628,182	567,160	567,160
Contracted Services	467,192	514,159	546,859	546,859
Capital Outlay	142,717	124,000	88,000	25,000
Total	<u>\$ 4,257,112</u>	<u>\$ 4,654,545</u>	<u>\$ 4,702,068</u>	<u>\$ 4,643,668</u>
Total Expenditures as a percent of Total Operating Budget	1.91%	2.01%	1.98%	2.06%

STAFFING:

Buildings & Grounds	Level	FY 2011 Actual	FY 2012 Adopted Budget	FY 2013 Requested Budget	FY 2013 Commissioners Budget
Division Chief - Build. & Grounds	26	1.0	1.0	1.0	1.0
Building Maintenance Supervisor	25	1.0	1.0	1.0	1.0
Custodial Supervisor	24	1.0	1.0	1.0	1.0
Grounds Maint. Supervisor	22	1.0	1.0	1.0	1.0
HVAC Master Mechanic	22	3.0	3.0	3.0	3.0
Master Electrician	22	1.0	1.0	1.0	1.0
Building Maintenance Mechanic	20	2.0	2.0	2.0	2.0
Buildings & Grounds Maint. Worker II	18	1.0	1.0	1.0	1.0
Office Specialist I	18	1.0	1.0	1.0	1.0
Buildings & Grounds Maint. Worker I	16	1.0	1.0	1.0	1.0
Office Assistant II	16	1.0	1.0	1.0	1.0
Buildings & Grounds Worker II	14	1.0	1.0	1.0	1.0
Fixed Asset Transfer Worker	14	1.0	1.0	1.0	1.0
Buildings & Grounds Worker I	13	3.0	3.0	3.0	3.0
Custodian	11	12.0	12.0	12.0	12.0
Custodian (Temporary)	n/a	0.1	0.1	0.1	0.1
Grounds Maintenance Worker (Hourly)	n/a	0.6	0.6	0.6	0.6
TOTAL		31.7	31.7	31.7	31.7

# MOSQUITO CONTROL

## DESCRIPTION

Providing a county-wide integrated pest abatement of nuisance and vector (disease carrier) mosquitoes. The Mosquito Control Program is totally committed to an integrated approach that includes chemical, biological and physical control options to reduce the mosquito population throughout Calvert County.

## OBJECTIVES

- ◆ Increase the number of inspections for adult mosquitoes and larvae throughout the County.
- ◆ Continue community outreach with surveys and presentations to educate homeowners on the habits and biology of the Asian tiger mosquito and West Nile Virus.
- ◆ Assist the public, clientele, and others in accessing and making use of services.
- ◆ Complete all scheduled community spray routes.

## PERFORMANCE MEASURES

<b>Program/Service Outputs: (services, units produced)</b>				
	Actual FY2010	Actual FY2011	Projected FY2012	Projected FY2013
# of acres treated: ground larvicide	9	34	37	40
# of acres treated: ground adulticide	103,626	133,705	105,000	110,000
Number of citizen inquiries received with increased community education	192	245	200	220
<b>Program/Service Outcomes: (based on objectives)</b>				
	Actual FY2010	Actual FY2011	Projected FY2012	Projected FY2013
Percentage of community spraying completed as scheduled	97%	97%	100%	100%
Number of community mailings, handouts, surveys and presentations	16,662	7,454	5,000	5,000
Number of inspections for adult mosquitoes and larvae	1,810	2,107	1,400	1,600

GENERAL FUND  
GENERAL SERVICES

Expenditures	FY 2011 Actual	FY 2012 Adopted Budget	FY 2013 Requested Budget	FY 2013 Commissioners Budget
<b>Mosquito Control</b>				
Salaries	\$ 118,304	\$ 137,106	\$ 138,106	\$ 138,106
Operating	24,817	22,217	22,217	22,217
Chemicals	11,977	12,000	28,640	28,640
Contracted Services	23,879	23,800	6,000	6,000
Capital Outlay	14,000	21,105	15,063	14,480
Total	<u>\$ 192,977</u>	<u>\$ 216,228</u>	<u>\$ 210,026</u>	<u>\$ 209,443</u>
Total Expenditures as a percent of Total Operating Budget	0.09%	0.09%	0.09%	0.09%

STAFFING:

Mosquito Control	Level	FY 2011 Actual	FY 2012 Adopted Budget	FY 2013 Requested Budget	FY 2013 Commissioners Budget
Supervisor of Mosquito Control	21	1.0	1.0	1.0	1.0
Office Assistant III	17	1.0	1.0	1.0	1.0
Lead Truck Driver (Seasonal)	n/a	0.2	0.4	0.4	0.4
Truck Driver Operator I/II (Seasonal)	n/a	1.6	1.4	1.4	1.4
Pest Management Technician (Seasonal)	n/a	0.3	0.3	0.3	0.3
TOTAL		4.1	4.1	4.1	4.1

# PARKS & RECREATION

## DESCRIPTION

Providing opportunities for healthful, enjoyable, lifetime leisure activities to our entire community through a comprehensive program of recreational activities in the community centers, the public schools and the County parks. The Division is also responsible for the management, maintenance and development of the County's active recreation parks.

## OBJECTIVES

- ◆ Provide a wide variety of quality recreational programs to the citizens of Calvert County.
- ◆ Implement the Capital Budget as approved by the County Commissioners.
- ◆ Increase the number of participants in recreation programs.
- ◆ Provide a high level of customer service to the public.
- ◆ Increase program offerings at the Edward T. Hall Aquatic Center.

## PERFORMANCE MEASURES

<b>Program/Service Outputs: (services, units produced)</b>				
	Actual FY2010	Actual FY2011	Projected FY2012	Projected FY2013
Provide quality recreation programs for the citizens of Calvert County	1,831	2,676	2,750	2,800
Increase the number of participants in recreation programs	39,246	46,269	46,750	47,000
<b>Program/Service Outcomes: (based on objectives)</b>				
	Actual FY2010	Actual FY2011	Projected FY2012	Projected FY2013
Continue to operate Breezy Point Beach & Campground as a self-sustaining operation	yes	yes	yes	yes
Continue to operate recreation programs as a self-sustaining operation	yes	yes	yes	yes
Increase program offerings at Edward T. Hall Aquatic Center	n/a	yes	yes	yes
Implement Parks & Recreation Capital Projects as authorized by the BOCC	2	4	5	3

GENERAL FUND  
GENERAL SERVICES

	FY 2011	FY 2012	FY 2013	FY 2013
Expenditures	Actual	Adopted Budget	Requested Budget	Commissioners Budget
<b>Parks and Recreation</b>				
Salaries	\$ 2,503,748	\$ 2,647,570	\$ 2,692,047	\$ 2,686,846
Operating	386,767	448,097	409,617	408,517
Utilities	163,208	160,338	177,791	177,791
Maintenance and Repair Projects	90,702	85,000	85,000	85,000
Contracted Services	47,546	75,000	138,000	138,000
Capital Outlay	20,703	97,000	48,881	-
Total	\$ 3,212,674	\$ 3,513,005	\$ 3,551,336	\$ 3,496,154
Total Expenditures as a percent of Total Operating Budget	1.44%	1.51%	1.50%	1.55%

**STAFFING:**

Parks & Recreation	Level	FY 2011 Actual	FY 2012 Adopted Budget	FY 2013 Requested Budget	FY 2013 Commissioners Budget
Division Chief - Parks & Rec.	28	1.0	1.0	1.0	1.0
Park Maintenance Supervisor	25	1.0	1.0	1.0	1.0
Recreation Supervisor	25	1.0	1.0	1.0	1.0
Business Manager	25	0.0	0.0	0.6	0.6
Enterprise Facility Manager	25	0.0	0.0	1.0	0.0
Aquatics Director	24	1.0	1.0	1.0	1.0
Parks Water Maintenance Specialist	24	0.8	0.8	0.8	0.8
Sports Coordinator	23	1.0	1.0	1.0	1.0
Therapeutic Rec. Specialist	23	1.0	1.0	1.0	1.0
Recreation Coordinator	23	3.0	3.0	3.0	3.0
Park Maint. Coordinator	23	1.0	1.0	1.0	1.0
Sports Assistant Coordinator	21	1.0	1.0	1.0	1.0
Recreation Assist Coordinator	21	3.0	3.0	3.0	3.0
Asst. Therapeutic Rec. Specialist	21	1.0	1.0	1.0	1.0
Administrative Aide	20	1.0	1.0	1.0	1.0
RecTrac Administrator	19	1.0	1.0	1.0	1.0
Account Tech I	19	1.0	1.0	1.0	1.0
Buildings&Grounds Lead Worker	16	3.0	3.0	3.0	3.0
Buildings Maint. Worker	16	1.0	1.0	1.0	1.0
Recreation Facility Coordinator	16	6.0	6.0	6.0	6.0
Office Assistant II	16	3.0	3.0	3.0	3.0
Office Assistant III	17	0.0	0.0	0.0	0.0
Buildings & Grounds Worker II	14	5.0	5.0	5.0	5.0
Facility Coordinator II	14	1.0	1.0	1.0	1.0
Front Desk Attendant	14	3.4	3.4	3.4	3.4
Building Supervisor	12	9.7	9.7	9.7	9.7
Custodian	11	2.8	2.8	2.8	2.8
Facility Coordinator (Hourly)	n/a	6.2	6.2	6.2	6.2
Grounds Maintenance Worker (Hourly)	n/a	8.8	8.8	8.8	8.8
TOTAL		68.6	68.6	70.2	69.2

# CALVERT MARINE MUSEUM

## DESCRIPTION

To collect, preserve, research and interpret the cultural and natural history of Southern Maryland. We are dedicated to the presentation of our three themes: regional paleontology, estuarine life of the tidal Patuxent River and adjacent Chesapeake Bay, and maritime history of these waters.

## OBJECTIVES

- ◆ CMM education department will maintain 70% of current program levels throughout the construction and renovation of the exhibition building through outreach, distance learning, and partnering with other organizations.
- ◆ Activate strategies for expanded educational space that will become available in the summer of 2013.
- ◆ Continue building Planned Giving program, expanding website and distribution of materials. Launch new membership campaign.
- ◆ Develop and launch marketing plan for weekly rentals of Cove Point Lighthouse Keeper's Cottage.
- ◆ Complete the planning and submit grant application to IMLS for renovation of the Estuarium.

## PERFORMANCE MEASURES

<b>Program/Service Outputs: (services, units produced)</b>				
	Actual FY2010	Actual FY2011	Projected FY2012	Projected FY2013
Total Museum Attendance	69,056	73,088	73,000	73,500
Number of participants in educational programs (on and off site)	18,344	20,256	20,500	21,000
Number of Museum members	2,758	3,100	3,100	3,100
Number of Museum Volunteer hours	23,700	23,292	23,300	23,300
Value of Volunteer hours	\$528,984	\$519,877	\$520,056	\$520,056
Attendance at special events (including concerts)	31,110	21,123	22,179	23,288
<b>Program/Service Outcomes: (based on objectives)</b>				
	Actual FY2010	Actual FY2011	Projected FY2012	Projected FY2013
Percent of members who renew	67%	79%	79%	79%
Increase membership revenues 10% by Fiscal Year 2016	\$136,229	\$142,078	\$141,720	\$143,846
Increase participation by at least 20% per year with the Distance Learning Program	77	26	35	50
Percentage of time Cove Point Lighthouse Cottage is rented	0%	0%	10%	33%

GENERAL FUND  
GENERAL SERVICES

Expenditures	FY 2011 Actual	FY 2012 Adopted Budget	FY 2013 Requested Budget	FY 2013 Commissioners Budget
<b>Marine Museum</b>				
Salaries	\$ 1,990,816	\$ 1,992,083	\$ 1,973,110	\$ 1,973,110
Operating	183,857	185,575	193,653	193,653
Utilities	191,814	190,785	198,416	198,416
Maintenance and Repair Projects	33,624	23,866	22,091	22,091
Contracted Services	54,736	61,202	56,347	56,347
Capital Outlay	20,261	31,347	39,130	6,791
Total	<u>\$ 2,475,108</u>	<u>\$ 2,484,858</u>	<u>\$ 2,482,747</u>	<u>\$ 2,450,408</u>
Total Expenditures as a percent of Total Operating Budget	1.11%	1.07%	1.05%	1.09%

**STAFFING:**

Marine Museum	Level	FY 2011 Actual	FY 2012 Adopted Budget	FY 2013 Requested Budget	FY 2013 Commissioners Budget
<b>COUNTY EMPLOYEES:</b>					
Marine Museum Director	C	1.0	1.0	1.0	1.0
Deputy Director Ed & Spec Programs	27	1.0	1.0	1.0	1.0
Curator Estuarine Biology	26	1.0	1.0	1.0	1.0
Business Manager	25	1.0	1.0	1.0	1.0
Curator Paleontology	25	1.0	1.0	1.0	1.0
Physical Plant Supervisor	25	1.0	1.0	1.0	1.0
Curator Maritime History	24	1.0	1.0	1.0	1.0
Curator Exhibitions	24	1.0	1.0	1.0	1.0
Aquarist	22	3.0	3.0	3.0	3.0
Model Maker	22	1.0	1.0	1.0	1.0
Group Services Coordinator	21	1.0	1.0	1.0	1.0
Museum Registrar	20	1.0	1.0	1.0	1.0
Exhibit Interpreter II	20	2.0	2.0	2.0	2.0
Exhibit Technician	19	1.0	1.0	1.0	1.0
Exhibit Interpreter I Part-time	18	1.5	1.5	1.5	1.5
Office Specialist I	18	1.0	1.0	1.0	1.0
Office Assistant III	17	1.0	1.0	1.0	1.0
Buildings & Grounds Lead Worker	16	1.0	1.0	1.0	1.0
Model Shop Att./Weekend Cr.	13	0.4	0.4	0.4	0.4
Custodian	11	2.4	2.4	2.4	2.4
Captain, Tennison (Seasonal)	n/a	0.5	0.5	0.5	0.5
Mate, Tennison (Seasonal)	n/a	0.4	0.4	0.4	0.4
<b>BOARD OF GOVERNORS EMPLOYEES:</b>					
Volunteer Coordinator	20	1.0	1.0	1.0	1.0
Account Technician II	20	1.0	1.0	1.0	1.0
Education Assistant	18	1.0	1.0	1.0	1.0
Exhibits Graphic Technician	18	1.0	1.0	1.0	1.0
Admissions Clerk	11	1.6	1.6	1.6	1.6
Paleo Collections Manager	n/a	0.2	0.2	0.2	0.2
Assist to the Curator of Paleo.	n/a	1.0	1.0	1.0	1.0
Boatwright (Seasonal)	n/a	0.6	0.6	0.6	0.6
Grounds Maintenance Worker (Seasonal)	n/a	0.5	0.5	0.5	0.5
Photo Cataloger (Seasonal)	n/a	0.4	0.4	0.4	0.4
Fossil Prep Lab Intern	n/a	0.4	0.4	0.4	0.4
Intern	n/a	0.3	0.3	0.3	0.3
<b>SOCIETY EMPLOYEES:</b>					
Director of Development	n/a	1.0	1.0	1.0	1.0
Development Assistant	n/a	0.6	0.6	0.6	0.6
Development Associate	n/a	1.0	1.0	1.0	1.0
Membership Coordinator	n/a	1.0	1.0	1.0	1.0
Museum Store Manager	n/a	0.9	0.9	0.9	0.9
Museum Store Assist Manager	n/a	1.2	1.2	1.2	1.2
Sales Clerk	n/a	0.3	0.3	0.3	0.3
<b>TOTAL</b>		<b>40.2</b>	<b>40.2</b>	<b>40.2</b>	<b>40.2</b>

# NATURAL RESOURCES

## DESCRIPTION

The Calvert County Natural Resources Division is responsible for the preservation, management and operation of natural resource areas for the purpose of providing compatible outdoor recreation and educational opportunities for the public.

## OBJECTIVES

- ◆ Provide educational field experiences for all 1st, 3rd, & 5th grade classes in Calvert County schools.
- ◆ Provide quality field experiences for as many non-county school classes as our staff resources permit.
- ◆ As budget or grant funds are secured, implement structure stabilization projects at Biscoe Gray Heritage Farm.
- ◆ Maximize opportunities for the public to enjoy our natural resource facilities, including a variety of quality educational/outdoor recreation programs for the public.
- ◆ Maintain grounds, buildings, trails and other facilities at natural resource park locations to a high standard for the public.

## PERFORMANCE MEASURES

<b>Program/Service Outputs: (services, units produced)</b>				
	Actual FY2010	Actual FY2011	Projected FY2012	Projected FY2013
Number of visitors at park facilities	49,689	47,087	49,500	49,500
Number of educational program participants	14,041	13,152	13,500	13,750
<b>Program/Service Outcomes: (based on objectives)</b>				
	Actual FY2010	Actual FY2011	Projected FY2012	Projected FY2013
Provide outdoor experiences for all Calvert County 1st, 3rd, & 5th grade classes	yes	yes	yes	yes
Maintain grounds, buildings, trails and other facilities to a high level for the public	yes	yes	yes	yes
Offer a broad range of quality program opportunities for the public	110	119	125	125
Implement components of the Biscoe Gray Heritage Farm Master Plan	n/a	yes	yes	yes

GENERAL FUND  
GENERAL SERVICES

Expenditures	FY 2011 Actual	FY 2012 Adopted Budget	FY 2013 Requested Budget	FY 2013 Commissioners Budget
<b>Natural Resources</b>				
Salaries	\$ 644,958	\$ 653,381	\$ 620,905	\$ 620,905
Operating	66,671	66,734	62,625	62,625
Utilities	40,533	39,972	43,450	43,450
Maintenance and Repair Projects	1,779	6,700	6,000	6,000
Contracted Services	5,297	9,249	8,000	8,000
Capital Outlay	-	-	72,500	35,000
Total	<u>\$ 759,238</u>	<u>\$ 776,036</u>	<u>\$ 813,480</u>	<u>\$ 775,980</u>
Total Expenditures as a percent of Total Operating Budget	0.34%	0.33%	0.34%	0.34%

**STAFFING:**

Natural Resources	Level	FY 2011 Actual	FY 2012 Adopted Budget	FY 2013 Requested Budget	FY 2013 Commissioners Budget
Division Chief-Natural Resources	27	1.0	1.0	1.0	1.0
Naturalist II	24	1.0	1.0	1.0	1.0
Naturalist I	22	3.0	3.0	3.0	3.0
Park Manager	22	2.0	2.0	2.0	2.0
Park Technician	20	0.6	0.6	0.6	0.6
Bldg & Grounds Worker II	18	1.0	1.0	1.0	1.0
Office Assistant II	16	1.0	1.0	1.0	1.0
Nature Center Aide	14	0.4	0.4	0.4	0.4
Park Technician (Hourly)	n/a	0.8	0.5	0.5	0.5
Park Aide I (Hourly)	n/a	1.7	1.2	1.2	1.2
Park Ranger (Hourly)	n/a	0.5	0.5	0.5	0.5
Naturalist (Hourly)	n/a	0.2	0.2	0.2	0.2
Grounds Maintenance Worker (Hourly)	n/a	0.0	0.8	0.8	0.8
Summer Co-Op Students	n/a	0.5	0.0	0.5	0.5
TOTAL		13.7	13.2	13.7	13.7

# RAILWAY MUSEUM

## DESCRIPTION

The Chesapeake Beach Railway Museum is a public non-profit, educational, locally oriented museum. Our mission is to collect, preserve, interpret and exhibit objects and information relating to the cultural and technological history of northern Calvert County. Our interpretive emphasis is placed on the history of the Chesapeake Beach Railway, the towns and resorts of Chesapeake Beach and North Beach, as well as general topics of railroad and local history. We are also dedicated to the preservation of the historic structure of the Chesapeake Beach Railway Station Building and the Railcar, Dolores.

## OBJECTIVES

- ◆ Continue the restoration project of the Chesapeake Beach Railway's passenger railcar, Dolores.
- ◆ Continue to improve and expand children's programs and special events.
- ◆ Expand Adult Program Series and Outreach Programs with our Bayside Chat Series and other programs.
- ◆ Continue the Collections Management Program with the acquisition of artifacts and the continuing care of our collections.
- ◆ Prepare and present the seventh Annual Special Summer Exhibit focusing on the steamship transportation sources bringing visitors to the resort, park and beaches of Chesapeake Beach.

## PERFORMANCE MEASURES

<b>Program/Service Outputs: (services, units produced)</b>				
	Actual FY2010	Actual FY2011	Projected FY2012	Projected FY2013
Visitors	10,228	10,031	14,000	14,000
Number of Special Programs	50	50	50	50
Participants in Programs	5,118	6,197	5,000	5,000
Number of States Represented by Visitors	40	41	42.00	42.00
Number of Countries Represented by Visitors	18	13	16	16
<b>Program/Service Outcomes: (based on objectives)</b>				
	Actual FY2010	Actual FY2011	Projected FY2012	Projected FY2013
Annual Theme Events	16	16	16	16
Hospitality Tours	5	8	5	5
Website Hits - Average per day (counts each person who visits the site every time)	2,097	7,968	2,300	2,500
Website Hits - Average per day (counts each different person once)	949	9,422	1,000	1,000
Outreach Programs	12	12	12	12

GENERAL FUND  
GENERAL SERVICES

<b>Expenditures</b>	<b>FY 2011 Actual</b>	<b>FY 2012 Adopted Budget</b>	<b>FY 2013 Requested Budget</b>	<b>FY 2013 Commissioners Budget</b>
<b>Railway Museum</b>				
Salaries	\$ 99,312	\$ 97,807	\$ 97,807	\$ 97,807
Operating	9,395	10,195	10,195	10,195
Utilities	3,970	6,412	6,412	6,412
Contracted Services	28,947	26,046	26,046	26,046
Capital Outlay	3,526	2,000	2,283	1,375
Total	<u>\$ 145,150</u>	<u>\$ 142,460</u>	<u>\$ 142,743</u>	<u>\$ 141,835</u>
Total Expenditures as a percent of Total Operating Budget	0.07%	0.06%	0.06%	0.06%

**STAFFING:**

<b>Railway Museum</b>	<b>Level</b>	<b>FY 2011 Actual</b>	<b>FY 2012 Adopted Budget</b>	<b>FY 2013 Requested Budget</b>	<b>FY 2013 Commissioners Budget</b>
Curator Railway Museum	23	1.0	1.0	1.0	1.0
Office Assistant II	16	1.0	1.0	1.0	1.0
TOTAL		2.0	2.0	2.0	2.0

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Overseeing the County's economic development, marketing, business retention and tourism programs.

# ECONOMIC DEVELOPMENT

*Calvert Cliffs Nuclear Power Plant*



*Dominion Cove Point LNG*



*Patuxent Business Park*

# ECONOMIC DEVELOPMENT

## DESCRIPTION

To enhance and diversify the economy of Calvert County by promoting quality economic development and tourism, by increasing the commercial tax base and providing new employment opportunities for residents. The Department of Economic Development administers the County's economic development, marketing, business retention, tourism and public information programs.

## OBJECTIVES

- ◆ Conduct strategic outreach to secure new business and capital investment to Calvert County.
- ◆ Increase in-county jobs.
- ◆ Execute the 7th Annual Business Appreciation Week.
- ◆ Continue to expand outreach efforts for County government activities through electronic media.
- ◆ Evaluate marketing mix to continue to grow tourism visitation.

## PERFORMANCE MEASURES

<b>Program/Service Outputs: (services, units produced)</b>				
	Actual FY2010	Actual FY2011	Projected FY2012	Projected FY2013
Tourism Visitors to the County	421,163	532,032	537,352	542,726
Electronic Newsletters	5	8	8	8
Visitors Guide Distributed	200,000	200,000	200,000	200,000
Business Seminars	Yes	Yes	Yes	Yes
Business Site Visits	143	121*	125	125
Annual Business Survey	Yes	No	Yes	Yes
<b>Program/Service Outcomes: (based on objectives)</b>				
	Actual FY2010	Actual FY2011	Projected FY2012	Projected FY2013
Capital Investment	\$12,105,540	\$10,459,600	\$10,982,580	\$11,531,709
New Business Growth - Maintain business growth rate*	4,101	4,016	4,200	4,200
Commercial Real Property Tax Base - Maintain steady growth	\$1,215,313,959	\$1,260,287,378	\$1,272,890,252	\$1,285,619,154
Increase SBDC referrals to strengthen existing businesses and assist start-ups	123	118	125	125
Re-evaluate marketing mix to increase visitor counts	421,163	532,032	537,352	542,726

\*NOTE: The decrease is due to the retirement of our Business Development Specialist, the promotion of the Business Retention Specialist to that vacant position causing a temporary vacancy in our Business Retention program.

GENERAL FUND  
ECONOMIC DEVELOPMENT

Expenditures	FY 2011 Actual	FY 2012 Adopted Budget	FY 2013 Requested Budget	FY 2013 Commissioners Budget
<b>Economic Development (EDA/EDC/Tourism)</b>				
Salaries	\$ 754,406	\$ 731,892	\$ 755,592	\$ 729,869
Operating	95,889	113,690	105,716	105,716
Advertising	202,323	252,325	252,325	252,325
Chamber of Commerce	100,462	103,979	103,535	103,535
Small Business Development Center	20,400	20,400	20,400	20,400
Contracted Services	107,164	30,600	30,600	30,600
Capital Outlay	5,723	3,160	1,000	-
Total	<u>\$ 1,286,367</u>	<u>\$ 1,256,046</u>	<u>\$ 1,269,168</u>	<u>\$ 1,242,445</u>
Total Expenditures as a percent of Total Operating Budget	0.58%	0.54%	0.54%	0.55%

**STAFFING:**

Economic Development	Level	FY 2011 Actual	FY 2012 Adopted Budget	FY 2013 Requested Budget	FY 2013 Commissioners Budget
Director-Economic Develop.	C	1.0	1.0	1.0	1.0
Business Development Specialist	27	1.0	1.0	1.0	1.0
Marketing Comm Specialist	27	1.0	1.0	1.0	1.0
Tourism Program Specialist	25	1.0	1.0	1.0	1.0
Business Retention Specialist	25	1.0	1.0	1.0	1.0
Public Information Specialist	24	1.0	1.0	1.0	1.0
Executive Administrative Assistant	22	1.0	1.0	1.0	1.0
Econ. Develop. Program Assistant	21	1.0	1.0	1.0	1.0
Business Retention Program Assistant	18	1.0	1.0	1.0	1.0
Tourism Program Assistant	18	1.5	1.0	1.5	1.5
Office Specialist I	18	1.0	1.0	1.0	1.0
Office Assistant III	17	0.5	1.0	0.5	0.5
Audio Visual Technician	16	0.0	0.4	0.0	0.4
Media Specialist	21	0.0	0.0	1.0	0.0
Intern	n/a	0.1	0.1	0.1	0.1
TOTAL		12.1	12.5	13.1	12.5

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Managing capital construction projects and maintaining the public infrastructure and transportation system.

# PUBLIC WORKS



*Calvert County Highway Maintenance*

ENGINEERING  
PROJECT MANAGEMENT  
HIGHWAY MAINTENANCE  
FLEET MAINTENANCE

# ENGINEERING

## DESCRIPTION

To provide Calvert County citizens with cost-effective, safe, quality, and environmentally friendly facilities, infrastructure and services through creative planning, quality design, efficient construction, and proper management in a team oriented environment.

## OBJECTIVES

- ◆ Process Road PWAs in a timely manner.
- ◆ Continue to provide professional review of subdivision and site plans.
- ◆ Continue to oversee all public facility construction and maintenance projects.
- ◆ Review road plans in a timely manner.
- ◆ Continue to design and construct County roadways.

## PERFORMANCE MEASURES

<b>Program/Service Outputs: (services, units produced)</b>				
	Actual FY2010	Actual FY2011	Projected FY2012	Projected FY2013
Public Works/Maintenance Agreements submitted for review	41	19	23	28
# of Minor Subdivisions submitted for development review	32	20	22	24
# of Major Subdivisions submitted for development review	42	34	36	38
# of Commercial site plans submitted for review	34	27	25	31
# of Residential/Commercial Grading Permits submitted for review	667	679	690	700
# of Road Plans submitted for review	24	9	14	17
As-builts - Road Completion Certifications	22	26	30	32
<b>Program/Service Outcomes: (based on objectives)</b>				
	Actual FY2010	Actual FY2011	Projected FY2012	Projected FY2013
Road PWA's processed within 30 days	2	3	3	4
Review of major & minor subdivision plans within 45 days	31	47	50	54
Initial review of commercial site plans within 30 days	27	25	25	31
Additional review of revised commercial site plans	7	18	25	31
Initial review of road plans within 90 days	75	58	65	70
Additional review of revised road plans	150	106	115	120
Initial review of As-Built Plans within 14 days	20	18	23	27
Additional review of revised As-Built Plans	5	7	10	14

GENERAL FUND  
PUBLIC WORKS

<b>Expenditures</b>	<b>FY 2011 Actual</b>	<b>FY 2012 Adopted Budget</b>	<b>FY 2013 Requested Budget</b>	<b>FY 2013 Commissioners Budget</b>
<b>Engineering</b>				
Salaries	\$ 1,070,626	\$ 1,134,484	\$ 1,116,539	\$ 1,050,946
Operating	66,563	74,223	71,669	71,669
Contracted Services	59,735	52,497	52,497	52,497
Capital Outlay	515	-	2,283	-
<b>Total</b>	<b>\$ 1,197,439</b>	<b>\$ 1,261,204</b>	<b>\$ 1,242,988</b>	<b>\$ 1,175,112</b>
Total Expenditures as a percent of Total Operating Budget	0.54%	0.54%	0.52%	0.52%

STAFFING:

<b>Engineering</b>	<b>Level</b>	<b>FY 2011 Actual</b>	<b>FY 2012 Adopted Budget</b>	<b>FY 2013 Requested Budget</b>	<b>FY 2013 Commissioners Budget</b>
Director - Public Works	C	1.0	1.0	1.0	1.0
Engineering Deputy Director	C	1.0	1.0	1.0	1.0
Enterprise Fund Deputy Director	C	1.0	1.0	1.0	1.0
Maintenance Operations Deputy Director	C	1.0	1.0	0.0	0.0
Engineering Bureau Chief	28	1.0	1.0	1.0	1.0
Project Engineer II	27	4.0	4.0	5.0	4.0
Project Engineer I	25	1.0	1.0	1.0	1.0
Traffic Engineering Technician	22	1.0	1.0	1.0	1.0
Site Engineering Technician	22	1.0	1.0	1.0	1.0
Executive Administrative Assistant	22	1.0	1.0	1.0	1.0
Administrative Aide	20	1.0	1.0	1.0	1.0
Road Construction Agree. Coord.	20	1.0	1.0	1.0	1.0
Capital Projects Contract Coordinator	20	1.0	0.0	0.0	0.0
Road Inventory Clerk (Seasonal)	n/a	0.6	0.6	0.6	0.6
Intern	n/a	0.6	0.6	0.6	0.6
<b>TOTAL</b>		<b>17.2</b>	<b>16.2</b>	<b>16.2</b>	<b>15.2</b>

# PROJECT MANAGEMENT

## DESCRIPTION

The mission of Project Management includes the review and approval of all grading and utility permit applications for single family dwellings, commercial sites, mass grading plans, road construction, and County right-of-way utility cuts. Inspectors provide assurance to the citizens of Calvert County that construction and County contracted work related to this Division, meets the highest standards and complies with the County's DPW Road Ordinance, the Erosion and Sediment Control Ordinance, and the Storm Water Management Guidelines. Citizen inquiries and environmental concerns are given the highest priority and receive timely responses.

## OBJECTIVES

- ◆ Provide excellent customer service to all citizens of Calvert County.
- ◆ To ensure the highest quality standards and specifications are met with contractors.
- ◆ To ensure specifications and design standards for new subdivision streets are met.
- ◆ To ensure that all grading and storm water inspections are in compliance with the Erosion and Sediment Control and Storm Water Management Ordinances.
- ◆ To ensure that the rental service and other contracts to include paving, guardrail, tree trimming etc., are performed with quality, quantity and in a safe and cost effective manner.

## PERFORMANCE MEASURES

<b>Program/Service Outputs: (services, units produced)</b>				
	Actual FY2010	Actual FY2011	Projected FY2012	Projected FY2013
Approved Grading Permits	475	486	500	500
Utility Permits Issued	176	189	193	220
Grading Inspections	3,500	3,479	3,500	3,500
Utility Inspections	376	403	525	550
Inspector Response to Complaints	500	537	575	600
Inspections performed on final state roadway inspections outside of daily site visits.	28	28	27	38
<b>Program/Service Outcomes: (based on objectives)</b>				
	Actual FY2010	Actual FY2011	Projected FY2012	Projected FY2013
Manage and inspect resurfacing of County roadways.	12	11	11	10
Final state roadway inspections in addition to daily site visits to new subdivisions.	95	97	100	100
New subdivision roads receiving final approval and accepted into County's Road Inventory System.	12	14	15	15

GENERAL FUND  
PUBLIC WORKS

<b>Expenditures</b>	<b>FY 2011 Actual</b>	<b>FY 2012 Adopted Budget</b>	<b>FY 2013 Requested Budget</b>	<b>FY 2013 Commissioners Budget</b>
<b>Project Management &amp; Inspections</b>				
Salaries	\$ 451,894	\$ 443,074	\$ 428,574	\$ 442,574
Operating	30,282	13,355	18,800	18,800
Vehicle Related	11,092	24,360	18,160	18,160
Capital Outlay	-	-	-	-
Total	<u>\$ 493,268</u>	<u>\$ 480,789</u>	<u>\$ 465,534</u>	<u>\$ 479,534</u>
Total Expenditures as a percent of Total Operating Budget	0.22%	0.21%	0.20%	0.21%

**STAFFING:**

<b>Project Management &amp; Inspections</b>	<b>Level</b>	<b>FY 2011 Actual</b>	<b>FY 2012 Adopted Budget</b>	<b>FY 2013 Requested Budget</b>	<b>FY 2013 Commissioners Budget</b>
Construction Proj Division Chief	26	1.0	1.0	1.0	1.0
Public Works Inspector II	22	3.0	3.0	3.0	3.0
Erosion & Sediment Control Inspectors	22	3.0	3.0	3.0	3.0
TOTAL		7.0	7.0	7.0	7.0

# HIGHWAY MAINTENANCE

## DESCRIPTION

Oversee the maintenance and care of the county's road network. This includes maintaining over 900 lane miles as follows: improving drainage, pot hole repair, maintaining roadside shoulders, roadside mowing, guardrail maintenance, roadway line striping, maintaining road signage, litter pickup, and cutting back roadside trees. It also includes responding to all emergency/weather related situations such as snow removal, fallen trees, roadway flooding, etc.

## OBJECTIVES

- ◆ Maintain all roads in a safe, reliable condition.
- ◆ Improve the litter condition along our County roads.
- ◆ Improve driver sight distance on curves and at intersections.
- ◆ Complete all repairs and maintenance in 30 days or less.
- ◆ Expand Preventative Maintenance for all County road signs.

## PERFORMANCE MEASURES

<b>Program/Service Outputs: (services, units produced)</b>				
	Actual FY2010	Actual FY2011	Projected FY2012	Projected FY2013
Tree Removal and Trimming (work orders)	885	603	900	750
Road Side Mowing (acres)	4,364	4,250	4,300	4,300
Drainage Repairs (work orders)	494	268	500	450
Asphalt Repairs (work orders)	650	332	655	500
Sign Installation and Maintenance (work orders) (*represents # of signs installed)	*1200	301	400	400
Road Side Trash Removal (acres)	2,182	2,050	2,200	2,200
<b>Program/Service Outcomes: (based on objectives)</b>				
	Actual FY2010	Actual FY2011	Projected FY2012	Projected FY2013
#of citizens request completed	3,200	2,312	2,000	2,000
#of in-house maintenance projects	1,300	970	2,500	1,500
#of average work orders per month	375	274	360	330
#of pending work orders	40	19	40	40

GENERAL FUND  
PUBLIC WORKS

<b>Expenditures</b>	<b>FY 2011 Actual</b>	<b>FY 2012 Adopted Budget</b>	<b>FY 2013 Requested Budget</b>	<b>FY 2013 Commissioners Budget</b>
<b>Highway Maintenance</b>				
Salaries	\$ 1,704,416	\$ 1,650,057	\$ 1,679,861	\$ 1,630,397
Operating	191,983	36,723	58,934	57,934
Vehicle Related	219,456	313,126	351,000	351,000
Utilities	21,888	22,117	23,500	23,500
Road Maintenance and Repairs	769,783	506,970	502,508	502,508
Paving	2,919,489	2,896,716	2,838,782	2,838,782
Snow Removal Salary, Supplies, Contractors	290,871	412,250	412,250	412,250
Rental Service Contract	251,750	152,000	180,000	180,000
Contracted Services	178,650	273,001	205,554	205,554
Capital Outlay	197,857	248,000	365,090	-
Total	<u>\$ 6,746,143</u>	<u>\$ 6,510,960</u>	<u>\$ 6,617,479</u>	<u>\$ 6,201,925</u>
Total Expenditures as a percent of Total Operating Budget	3.03%	2.81%	2.79%	2.76%
<b>Highway Lighting</b>				
Utilities	\$ 251,350	\$ 261,250	\$ 261,250	\$ 261,250
Total	<u>\$ 251,350</u>	<u>\$ 261,250</u>	<u>\$ 261,250</u>	<u>\$ 261,250</u>
Total Expenditures as a percent of Total Operating Budget	0.11%	0.11%	0.11%	0.12%

**STAFFING:**

<b>Highway Maintenance</b>	<b>Level</b>	<b>FY 2011 Actual</b>	<b>FY 2012 Adopted Budget</b>	<b>FY 2013 Requested Budget</b>	<b>FY 2013 Commissioners Budget</b>
Maintenance Bureau Chief	815	1.0	1.0	1.0	1.0
Highway Maintenance Division Chief	813	0.0	1.0	1.0	1.0
Highway Maintenance Supervisor	810	2.0	2.0	2.0	2.0
Highway Maintenance Equipment Mech II	808	0.0	0.0	1.0	0.0
Sign Shop Supervisor	807	1.0	1.0	1.0	1.0
Highway Maint Crew Leader I	806	4.0	4.0	4.0	4.0
Highway Maintenance Service Coordinator	19	1.0	1.0	1.0	1.0
Office Specialist II	19	1.0	1.0	1.0	1.0
Highway Equipment Operator	804	5.0	5.0	5.0	5.0
Litter Control Coordinator	804	1.0	1.0	1.0	1.0
Highway Laborer/Operator	803	12.0	12.0	13.0	12.0
Highway Maintenance Worker	802	7.0	7.0	7.0	7.0
TOTAL		35.0	36.0	38.0	36.0

# FLEET MAINTENANCE

## DESCRIPTION

The Fleet Management Division is responsible for providing safe and reliable motorized equipment for use by County employees. This involves procurement of vehicles, parts and maintenance of equipment. All maintenance includes, but is not limited to: oil changes, tire mounting and rotation, heating and air conditioning repairs, brake replacement, electrical repairs, welding, hydraulic repairs, and repairing snow-removal equipment, waste management equipment, and specialized equipment for off-road projects conducted by Highway Maintenance. It also includes the management of the county's fuel management system.

## OBJECTIVES

- ◆ Maintain an effective and safe preventive maintenance program.
- ◆ Maintain an adequate parts inventory for the established fleet.
- ◆ Provide fuel for all County vehicles and equipment.
- ◆ Reduce the number of repairs sent to outside vendors.
- ◆ To assist departments in obtaining appropriate vehicles for assigned duties.

## PERFORMANCE MEASURES

<b>Program/Service Outputs: (services, units produced)</b>				
	Actual FY2010	Actual FY2011	Projected FY2012	Projected FY2013
Work Orders Completed	2,837	2,361	2,300	2,300
Man Hours Spent on Vehicle Maintenance	5,085	4,976	5,000	5,000
Labor Dollars Billed to Various County Divisions	127,123	124,106	118,000	118,000
Total Parts Transactions	38,114	37,337	35,000	35,000
<b>Program/Service Outcomes: (based on objectives)</b>				
	Actual FY2010	Actual FY2011	Projected FY2012	Projected FY2013
Vehicles in County Fleet	408	410	415	417
Safety Related Accidents	0	0	0	0
Jobs Sent to Outside Vendors	192	204	220	220
Outside Repair Costs	\$89,251	\$109,239	\$115,000	\$115,000

GENERAL FUND  
PUBLIC WORKS

<b>Expenditures</b>	<b>FY 2011 Actual</b>	<b>FY 2012 Adopted Budget</b>	<b>FY 2013 Requested Budget</b>	<b>FY 2013 Commissioners Budget</b>
<b>Fleet Maintenance</b>				
Salaries	\$ 558,820	\$ 554,052	\$ 558,881	\$ 558,881
Operating	20,806	23,237	19,665	19,665
Vehicle Related	(117,448)	27,550	28,850	28,850
Utilities	32,699	29,186	29,230	29,230
Contracted Services	15,740	17,300	17,500	17,500
Capital Outlay	177	-	20,000	-
Total	\$ 510,794	\$ 651,325	\$ 674,126	\$ 654,126
Total Expenditures as a percent of Total Operating Budget	0.23%	0.28%	0.28%	0.29%

**STAFFING:**

<b>Fleet Maintenance</b>	<b>Level</b>	<b>FY 2011 Actual</b>	<b>FY 2012 Adopted Budget</b>	<b>FY 2013 Requested Budget</b>	<b>FY 2013 Commissioners Budget</b>
Division Chief-Fleet Maint.	813	1.0	1.0	1.0	1.0
Equipment Repair Supervisor	810	1.0	1.0	1.0	1.0
Equipment Mechanic II	808	3.0	3.0	3.0	3.0
Equipment Mechanic I	806	2.0	2.0	2.0	2.0
Fleet Maintenance Service Specialist	21	1.0	1.0	1.0	1.0
Office Specialist (PW)	19	1.0	1.0	1.0	1.0
Inventory Control Clerk	18	1.0	1.0	1.0	1.0
TOTAL		10.0	10.0	10.0	10.0

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Fostering a coordinated and collaborative delivery of human services to the citizens of Calvert County.

*Public Transportation*



*Calvert Pines Senior Center*



*North Beach Senior Center*



*Community Resources Building*

COMMUNITY RESOURCES  
OFFICE ON AGING  
TRANSPORTATION

# COMMUNITY RESOURCES

# COMMUNITY RESOURCES

## DESCRIPTION

The mission of the Department of Community Resources is to foster a coordinated and collaborative delivery of human services to the citizens of Calvert County.

## OBJECTIVES

- ◆ Maintain partnerships with County and State human services agencies and local non-profits; respond to citizen issues and concerns through coordination with same.
- ◆ Provide administrative oversight of federal and state grants for shelter and other emergency human services.
- ◆ Oversee the operation of the County's Public Transportation System, ensuring responsive, efficient services to citizens, and compliance with state and federal funding requirements.
- ◆ Provide comprehensive services to senior citizens of Calvert County through the Office on Aging and three senior centers. Ensure that services reflect citizen input, diversity, and high level of participant satisfaction.
- ◆ In conjunction with the Calvert Housing Opportunities Committee, develop strategies to promote public-private partnerships to increase the availability of moderately-priced housing for workforce and seniors.

## PERFORMANCE MEASURES

<b>Program/Service Outputs: (services, units produced)</b>				
	Actual FY2010	Actual FY2011	Projected FY2012	Projected FY2013
Promote efficient and effective use of Public Transportation				
Farebox recovery ratio	60%	80%	90%	90%
Passenger trips/mile	70%	70%	75%	80%
Congregate and home-delivered meals served to eligible participants	43,887*	45,322	45,900	47,000
*decreased due to snow				
Senior participation in activities at senior centers (total units of service)	55,940	54,978	55,649	56,762
<b>Program/Service Outcomes: (based on objectives)</b>				
	Actual FY2010	Actual FY2011	Projected FY2012	Projected FY2013
Provide administrative oversight of federal and state grants for shelter and emergency human services	\$76,719	\$87,927	\$95,034	\$95,000
Respond to citizen inquiries/issues through coordination with County and State human services systems	300	322	350	375
Promote use of Calvert County Prescription Discount Program (Avg svgs/month)	\$4,258	\$4,369	\$4,750	\$5,000

GENERAL FUND  
COMMUNITY RESOURCES

<b>Expenditures</b>	<b>FY 2011 Actual</b>	<b>FY 2012 Adopted Budget</b>	<b>FY 2013 Requested Budget</b>	<b>FY 2013 Commissioners Budget</b>
<b>Community Resources</b>				
Salaries	\$ 315,487	\$ 287,085	\$ 287,085	\$ 287,085
Operating	67,772	33,677	32,997	32,997
Contracted Services	600	2,448	2,384	2,384
Capital Outlay	-	-	-	-
Total	<u>\$ 383,859</u>	<u>\$ 323,210</u>	<u>\$ 322,466</u>	<u>\$ 322,466</u>
Total Expenditures as a percent of Total Operating Budget	0.17%	0.14%	0.14%	0.14%

**STAFFING:**

<b>Community Resources</b>	<b>Level</b>	<b>FY 2011 Actual</b>	<b>FY 2012 Adopted Budget</b>	<b>FY 2013 Requested Budget</b>	<b>FY 2013 Commissioners Budget</b>
Director - Community Resources	C	1.0	1.0	1.0	1.0
Community Resources Specialist	22	1.0	1.0	1.0	1.0
Executive Administrative Assistant	22	1.0	1.0	1.0	1.0
Substance Abuse Prev. Coordinator	24	1.0	1.0	1.0	1.0
Office Assistant II (CAASA)	16	0.5	0.5	0.5	0.5
Program Monitor	18	0.0	0.0	0.5	0.5
TOTAL		4.5	4.5	5.0	5.0

# OFFICE ON AGING

## DESCRIPTION

Providing programs and services to Calvert County senior citizens and their families, thereby enabling them to live with dignity and independence. Offering educational, nutritional, physical fitness and recreational activities at the three senior centers, as well as providing volunteer opportunities.

## OBJECTIVES

- ◆ Maintain meal service in the Eating Together and Home Delivered Meal Programs.
- ◆ Offer educational presentations to seniors on areas of interest; including but not limited to retirement, financial/legal planning, elder scams and fraud to assist older adults with future planning.
- ◆ Promote an evidence based program by offering “Living Well” classes and expanding program into the community partnering with Calvert Memorial Hospital through a United Way Eat Right: Move More grant over a five-year period.
- ◆ Reorganize the OOA Division to include a Long Term Care Manager to develop and oversee complex home and community based programs for the older adult residents of Calvert County.

## PERFORMANCE MEASURES

<b>Program/Service Outputs: (services, units produced)</b>				
	Actual FY2010	Actual FY2011	Projected FY2012	Projected FY 2013
Number of Congregate and Home Delivered meals served to eligible participants	43,887	45,322	45,900	47,000
Senior participation in fitness activities at the senior centers (units of service)	20,616	21,947	22,386	22,834
Senior participation in education activities at the senior centers (units of service)	7,279	5,246	5,351	5,458
Senior participation in recreation activities at the senior centers (units of service)	21,843	22,335	22,353	22,800
Senior participation in health promotion activities at the senior centers (units of service)	6,202	5,450	5,559	5,670
<b>Program/Service Outcomes: (based on objectives)</b>				
	Actual FY2010	Actual FY2011	Projected FY2012	Projected FY2013
Enhance and intensify outreach activities to help Medicare beneficiaries understand the Medicare Part D prescription drug program and apply for assistance programs for low income beneficiaries through the Medicare Improvements for Patients and Providers Act (MIPPA) funding from the Maryland Department of Aging (MDoA) (units of service)	543	675	675	n/a
Offer educational presentations to seniors on areas of interest; including but not limited to retirement, financial/legal planning, elder scams and fraud to assist older adults with future planning (presentations).	n/a	n/a	2	2
Promote an evidence based program by offering "Living Well" classes and expanding program into community partnering with Calvert Memorial Hospital through a United Way Eat Right: Move More grant over a five-year period (workshops)	3 workshops	6 workshops	6 workshops	6 workshops

GENERAL FUND  
COMMUNITY RESOURCES

<b>Expenditures</b>	<b>FY 2011 Actual</b>	<b>FY 2012 Adopted Budget</b>	<b>FY 2013 Requested Budget</b>	<b>FY 2013 Commissioners Budget</b>
<b>Office on Aging</b>				
Salaries	\$ 1,106,706	\$ 1,143,918	\$ 1,199,119	\$ 1,143,918
Operating	67,363	97,059	95,784	94,084
Contracted Services	3,424	20,626	22,013	22,013
Capital Outlay	38	-	2,131	-
<b>Total</b>	<b>\$ 1,177,531</b>	<b>\$ 1,261,603</b>	<b>\$ 1,319,047</b>	<b>\$ 1,260,015</b>
Total Expenditures as a percent of Total Operating Budget				
	0.53%	0.54%	0.56%	0.56%

**STAFFING:**

<b>Office on Aging</b>	<b>Level</b>	<b>FY 2011 Actual</b>	<b>FY 2012 Adopted Budget</b>	<b>FY 2013 Requested Budget</b>	<b>FY 2013 Commissioners Budget</b>
Aging Services Division Chief	27	1.0	1.0	1.0	1.0
Aging Client Services Manager	26	1.0	1.0	1.0	1.0
Aging Services Fiscal Manager	25	1.0	1.0	1.0	1.0
Aging Services Prog Manager	25	1.0	1.0	1.0	1.0
Long Term Care Manager	25	0.0	0.0	1.0	0.0
Aging Social Services Coor	22	3.0	3.0	3.0	3.0
Long Term Care Coordinator	22	1.0	1.0	1.0	1.0
Program Specialist II	21	1.0	1.0	1.0	1.0
Program Specialist I	20	2.0	2.0	2.0	2.0
Office Specialist II	19	1.0	1.0	1.0	1.0
Account Technician I	19	1.0	1.0	1.0	1.0
Food Services Coordinator	18	2.0	2.0	2.0	2.0
Office Assistant II	16	2.5	2.5	2.5	2.5
Ceramics Instructor	16	1.0	1.0	1.0	1.0
Program Assistant - Part-time	15	2.9	2.9	2.9	2.9
Buildings and Grounds Worker I	13	1.0	1.0	1.0	1.0
Custodian	11	2.0	2.0	2.0	2.0
Program Assistant (Temporary)	n/a	0.1	0.1	0.1	0.1
Custodian (Temporary)	n/a	0.1	0.1	0.1	0.1
<b>TOTAL</b>		<b>24.6</b>	<b>24.6</b>	<b>25.6</b>	<b>24.6</b>

# TRANSPORTATION

## DESCRIPTION

To provide a high quality transportation service to the citizens of Calvert County, which is safe, dependable and responsive to the needs of the community.

## OBJECTIVES

- ◆ Provide information on and promote the use of County Public Transportation buses within Calvert County as well as commuter buses handling transportation out of the county.
- ◆ Maintain an acceptable compliance rate with Maryland Transit Administration performance measures.
- ◆ Increase Safety and Security training.
- ◆ Continue to work with the Maryland Transit Administration on the location for the new Dunkirk Park and Ride Lot.

## PERFORMANCE MEASURES

<b>Program/Service Outputs: (services, units produced)</b>				
	Actual FY2010	Actual FY2011	Projected FY2012	Projected FY2013
Total One Way Passenger Trips	109,705	108,875	110,000	111,000
Total Service Miles	463,419	470,678	470,000	463,400
Total Service Hours	29,635	29,585	30,000	31,300
Total Farebox Receipts	\$86,934	\$88,134	\$90,000	\$93,000
<b>Program/Service Outcomes: (based on objectives)</b>				
	Actual FY2010	Actual FY2011	Projected FY2012	Projected FY2013
Farebox Recovery Ratio-Minimum 7% per MTA Performance Standards	60%	80%	90%	90%
Cost Per Passenger Trip-Maximum \$13.00 per MTA Performance Standards	40%	40%	50%	50%
Cost Per Hour-Maximum \$40.00 per MTA Performance Standards	10%	10%	30%	40%
Passenger Trips Per Mile-Minimum .15 per MTA Performance Standards	70%	70%	75%	80%
Passenger Trips Per Hour-Minimum 2.5 per MTA Performance Standards	70%	70%	80%	80%

GENERAL FUND  
COMMUNITY RESOURCES

<b>Expenditures</b>	<b>FY 2011 Actual</b>	<b>FY 2012 Adopted Budget</b>	<b>FY 2013 Requested Budget</b>	<b>FY 2013 Commissioners Budget</b>
<b>Transportation</b>				
Salaries	\$ 138,513	\$ 134,599	\$ 134,599	\$ 134,599
Operating	27,143	27,235	36,331	36,331
Transportation Subsidy	42,748	57,000	50,000	50,000
Contracted Services	43,928	45,000	37,460	37,460
Capital Outlay	-	-	-	-
Total	<u>\$ 252,332</u>	<u>\$ 263,834</u>	<u>\$ 258,390</u>	<u>\$ 258,390</u>
Total Expenditures as a percent of Total Operating Budget	0.11%	0.11%	0.11%	0.11%

**STAFFING:**

<b>Transportation</b>	<b>Level</b>	<b>FY 2011 Actual</b>	<b>FY 2012 Adopted Budget</b>	<b>FY 2013 Requested Budget</b>	<b>FY 2013 Commissioners Budget</b>
Trans. Services Supervisor	25	1.0	1.0	1.0	1.0
Driver Dispatch/Supervisor	19	0.8	0.8	0.8	1.0
Office Specialist I	18	1.0	1.0	1.0	0.8
TOTAL		2.8	2.8	2.8	2.8

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# STATE AGENCIES & INDEPENDENT BOARDS



*Annmarié Garden on St. John's Creek*

# BOARD OF EDUCATION

The Calvert County Board of Education provides a school environment and culture that creates enthusiasm for learning, where all students embrace the value of learning for its own sake. The system serves over 16,000 students in thirteen elementary schools, six middle schools and four high schools. Calvert County Public Schools strive for partnerships with families, government, businesses, churches and community organizations to promote superior academic and extra-curricular activities. The goal is to always place children first.

<b>Expenditures</b>	<b>FY 2011 Actual</b>	<b>FY 2012 Adopted Budget</b>	<b>FY 2013 Requested Budget</b>	<b>FY 2013 Commissioners Budget</b>
<b>Board of Education</b>				
Operating	\$ 105,010,110	\$ 106,559,947	\$ 104,948,486	\$ 104,948,486
Collaborative Grant	-	2,500,000	2,500,000	2,500,000
State Pension Costs	-	-	4,353,779	2,835,938
<b>Total</b>	<b>\$ 105,010,110</b>	<b>\$ 109,059,947</b>	<b>\$ 111,802,265</b>	<b>\$ 110,284,424</b>
Total Expenditures as a percent of Total Operating Budget	47.11%	47.00%	47.19%	49.03%

## BOARD OF EDUCATION FULL-TIME EQUIVALENT (FTE) (September Official Count)

	<b>ACTUAL</b>				<b>PROJECTED</b>
	<b>2008</b>	<b>2009</b>	<b>2010</b>	<b>2011</b>	<b>2012</b>
FTE Enrollment	16,660	16,627	16,373	16,136	16,000
% Increase	-1.72%	-0.20%	-1.53%	-1.45%	-0.84%

# COLLEGE OF SOUTHERN MARYLAND

The College of Southern Maryland prepares its students and community to meet the challenges of individual, social and global changes. As a public two-year open-door institution, the college carries out its mission by promoting intellectual challenges, cultural exploration and social and environmental awareness; providing associate degree and certificate programs, job training opportunities, cultural enrichment, leadership development, community and economic development initiatives, customized workforce training, and wellness and fitness opportunities; and encouraging educational excellence, innovative approaches to instruction, problem solving, resource development, system design, and service delivery, collaboration with business, educational, community, and cultural organizations, and teamwork to foster constructive change.

Expenditures	FY 2011 Actual	FY 2012 Adopted Budget	FY 2013 Requested Budget	FY 2013 Commissioners Budget
<b>Community College</b>				
Operating	\$ 3,177,091	\$ 3,426,964	\$ 3,830,854	\$ 3,906,429
State Pension Costs (estimated amount)	-	-	266,570	-
Total	<u>\$ 3,177,091</u>	<u>\$ 3,426,964</u>	<u>\$ 4,097,424</u>	<u>\$ 3,906,429</u>
Total Expenditures as a percent of Total Operating Budget	1.43%	1.48%	1.73%	1.74%

## COLLEGE OF SOUTHERN MARYLAND FULL-TIME EQUIVALENT (FTE)

	Actual FY 2011	Budgeted FY 2012	Projected FY 2013
La Plata Campus	3,519	3,573	3,737
Leonardtown Campus	1,316	1,285	1,375
Prince Frederick Campus	1,157	1,219	1,237
Waldorf Campus	379	370	404
Total	<u>6,371</u>	<u>6,447</u>	<u>6,753</u>

# HEALTH DEPARTMENT

Providing basic public health services in the areas of community health, mental health and environmental health. Community health includes communicable disease, maternal and child health, reproductive health, health promotion and health choice. Mental health, provides evaluations, therapy, medication management, counseling on domestic violence/sexual assault and substance abuse. In environmental health, the department handles septic systems, food program, water sampling, animal rabies investigation and disaster responses.

<b>Expenditures</b>	<b>FY 2011 Actual</b>	<b>FY 2012 Adopted Budget</b>	<b>FY 2013 Requested Budget</b>	<b>FY 2013 Commissioners Budget</b>
<b>Health Department</b>				
Operating	\$ 2,433,473	\$ 2,423,116	\$ 2,423,116	\$ 2,423,116
Total	\$ 2,433,473	\$ 2,423,116	\$ 2,423,116	\$ 2,423,116
Total Expenditures as a percent of Total Operating Budget	1.09%	1.04%	1.02%	1.08%

# RESIDENTIAL SUBSTANCE ABUSE TREATMENT

In coordination with Calvert Substance Abuse Services and the Calvert County Health Department, county funding provides professional assessment, treatment referrals and case management for Calvert County citizens in need of residential substance abuse services.

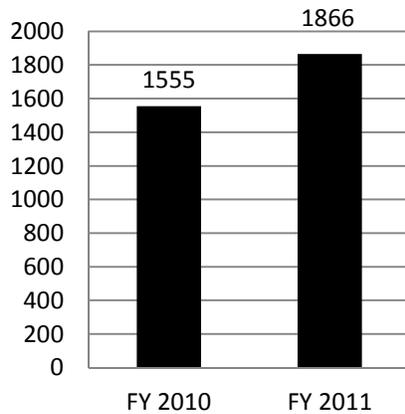
<b>Expenditures</b>	<b>FY 2011 Actual</b>	<b>FY 2012 Adopted Budget</b>	<b>FY 2013 Requested Budget</b>	<b>FY 2013 Commissioners Budget</b>
<b>Residential Substance Abuse Treatment</b>				
Contracted Services	\$ 129,226	\$ 162,450	\$ 159,200	\$ 159,200
Total	<u>\$ 129,226</u>	<u>\$ 162,450</u>	<u>\$ 159,200</u>	<u>\$ 159,200</u>
Total Expenditures as a percent of Total Operating Budget	0.06%	0.07%	0.07%	0.07%

# PUBLIC LIBRARY

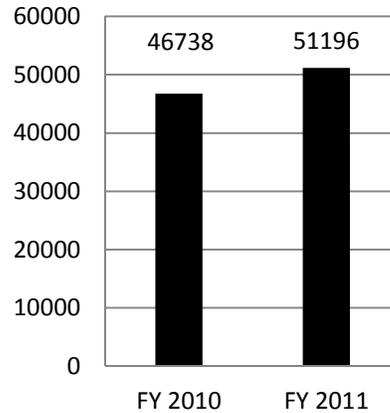
The Calvert Library provides people of all ages with information resources they need for personal growth and development, promotes reading, provides timely, accurate responses to questions, provides guidance and training on locating information using a variety of technologies and serves as a community gathering place that reflects the community's culture.

Expenditures	FY 2011 Actual	FY 2012 Adopted Budget	FY 2013 Requested Budget	FY 2013 Commissioners Budget
<b>Public Library</b>				
Salaries	\$ 2,357,663	\$ 2,361,225	\$ 2,396,650	\$ 2,345,486
Operating	1,165,068	1,164,082	1,164,796	1,148,935
Contracted Services	60,504	80,060	80,060	80,060
Capital Outlay	51,000	36,490	36,490	31,490
State Pension Costs (estimated amount)	-	-	250,573	-
<b>Total</b>	<b>\$ 3,634,235</b>	<b>\$ 3,641,857</b>	<b>\$ 3,928,569</b>	<b>\$ 3,605,971</b>
Total Expenditures as a percent of Total Operating Budget	1.63%	1.57%	1.66%	1.60%

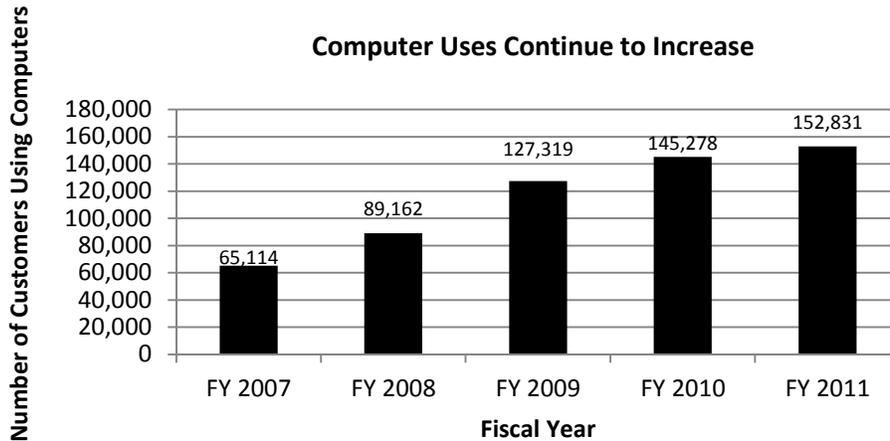
**Classes & Events Offered**



**Attendance at Classes & Events**



**Computer Uses Continue to Increase**



*Calvert Library Locations:  
Calvert Library in Prince Frederick  
Fairview Branch in Owings  
Twin Beaches Branch in Chesapeake Beach  
Southern Branch in Lusby*

A Sampling of Special Events and Classes at the Library

For Preschool:

Storytime  
Monday Morning Movies  
Storytime at Day Cares



For Children:

Kids Just Want to Have Fun  
Shenanigans  
Lunch Bunch Book Club  
Gingerbread Houses  
Summer Reading and Summer Fun



For Teens:

Scavenger Hunt  
Anime  
Photo Contest  
Managing Money  
Teen Advisory Council on Library

For Adults:

Creative Memoirs  
Gardening  
Community Building  
Resume Writing  
Lifelong Learning  
Local History  
War of 1812  
One Maryland One Book  
Women's History Month Celebration

For Tweens:

Craft Nights  
History Fair Research  
Tweird Science

# STATE AGENCIES

<b>Expenditures</b>	<b>FY 2011 Actual</b>	<b>FY 2012 Adopted Budget</b>	<b>FY 2013 Requested Budget</b>	<b>FY 2013 Commissioners Budget</b>
<b>Health Agencies</b>				
Salaries and Benefits	\$ 32,625	\$ 32,500	\$ 144,681	\$ 144,681
Total	\$ 32,625	\$ 32,500	\$ 144,681	\$ 144,681
Total Expenditures as a percent of Total Operating Budget	0.01%	0.01%	0.06%	0.06%
<b>Department of Social Services</b>				
Operating	\$ 64,676	\$ 64,982	\$ 64,982	\$ 64,982
Total	\$ 64,676	\$ 64,982	\$ 64,982	\$ 64,982
Total Expenditures as a percent of Total Operating Budget	0.03%	0.03%	0.03%	0.03%
<b>Liquor Board</b>				
Salaries	\$ 25,040	\$ 24,720	\$ 24,720	\$ 24,720
Operating	441	700	700	700
Contracted Services	22,426	25,000	25,000	25,000
Total	\$ 47,907	\$ 50,420	\$ 50,420	\$ 50,420
Total Expenditures as a percent of Total Operating Budget	0.02%	0.02%	0.02%	0.02%
<b>Co-op Extension Service</b>				
Operating	\$ 85,348	\$ 83,909	\$ 83,699	\$ 83,699
Contracted Services	-	2,280	2,280	2,280
Total	\$ 85,348	\$ 86,189	\$ 85,979	\$ 85,979
Total Expenditures as a percent of Total Operating Budget	0.04%	0.04%	0.04%	0.04%
<b>Soil Conservation District</b>				
Salaries	\$ 296,112	\$ 290,108	\$ 290,108	\$ 290,108
Operating	3,617	3,486	3,426	3,426
Total	\$ 299,729	\$ 293,594	\$ 293,534	\$ 293,534
Total Expenditures as a percent of Total Operating Budget	0.13%	0.13%	0.12%	0.13%
<b>State Department of Assessments and Taxation</b>				
Operating	\$ -	\$ 620,000	\$ 630,723	\$ 630,723
Total	\$ -	\$ 620,000	\$ 630,723	\$ 630,723
Total Expenditures as a percent of Total Operating Budget	0.00%	0.27%	0.27%	0.28%

# INDEPENDENT BOARDS

Expenditures	FY 2011 Actual	FY 2012 Adopted Budget	FY 2013 Requested Budget	FY 2013 Commissioners Budget
<b>Board of Appeals</b>				
Salaries	\$ 122,879	\$ 122,413	\$ 122,413	\$ 122,413
Operating	7,948	13,200	12,200	12,200
Contracted Services	23,078	24,000	23,756	23,756
Honorarium	24,900	25,000	25,000	25,000
Capital Outlay	-	-	-	-
Total	<u>\$ 178,805</u>	<u>\$ 184,613</u>	<u>\$ 183,369</u>	<u>\$ 183,369</u>
Total Expenditures as a percent of Total Operating Budget	0.08%	0.08%	0.08%	0.08%
<b>Housing Authority</b>				
Salaries	\$ 870,090	\$ 857,278	\$ 857,278	\$ 857,278
Benefits	-	-	385,775	385,775
Total	<u>\$ 870,090</u>	<u>\$ 857,278</u>	<u>\$ 1,243,053</u>	<u>\$ 1,243,053</u>
Total Expenditures as a percent of Total Operating Budget	0.39%	0.37%	0.52%	0.55%
<b>Forestry Service</b>				
Operating	<u>\$ 22,083</u>	<u>\$ 20,978</u>	<u>\$ 20,785</u>	<u>\$ 20,785</u>
Total	<u>\$ 22,083</u>	<u>\$ 20,978</u>	<u>\$ 20,785</u>	<u>\$ 20,785</u>
Total Expenditures as a percent of Total Operating Budget	0.01%	0.01%	0.01%	0.01%
<b>Election Board</b>				
Salaries	\$ 317,174	\$ 301,999	\$ 304,256	\$ 304,256
Operating	58,988	62,999	61,353	61,353
Contracted Services	133,346	166,175	114,900	114,900
Election Judges	75,125	43,700	43,700	43,700
Capital Outlay	-	500	500	500
Total	<u>\$ 584,633</u>	<u>\$ 575,373</u>	<u>\$ 524,709</u>	<u>\$ 524,709</u>
Total Expenditures as a percent of Total Operating Budget	0.26%	0.25%	0.22%	0.23%

# COMMITTEES & COMMISSIONS

<b>Expenditures</b>	<b>FY 2011 Actual</b>	<b>FY 2012 Adopted Budget</b>	<b>FY 2013 Requested Budget</b>	<b>FY 2013 Commissioners Budget</b>
<b>Ethics Commission</b>				
Operating	\$ 2,823	\$ 10,451	\$ 10,450	\$ 10,450
Total	\$ 2,823	\$ 10,451	\$ 10,450	\$ 10,450
Total Expenditures as a percent of Total Operating Budget	0.00%	0.00%	0.00%	0.00%
<b>Environmental Commission</b>				
Salaries	\$ 1,840	\$ 2,229	\$ 2,229	\$ 2,229
Operating	144	1,391	1,363	1,363
Contracted Services	526	280	274	274
Total	\$ 2,510	\$ 3,900	\$ 3,866	\$ 3,866
Total Expenditures as a percent of Total Operating Budget	0.00%	0.00%	0.00%	0.00%
<b>Historic District Commission</b>				
Salaries	\$ 4,258	\$ 4,623	\$ 4,623	\$ 4,623
Operating	2,842	3,888	3,397	3,397
Contracted Services	6,400	6,313	6,600	6,600
Total	\$ 13,500	\$ 14,824	\$ 14,620	\$ 14,620
Total Expenditures as a percent of Total Operating Budget	0.01%	0.01%	0.01%	0.01%
<b>Commission for Women</b>				
Operating	\$ 3,008	\$ 3,895	\$ 3,895	\$ 3,895
Total	\$ 3,008	\$ 3,895	\$ 3,895	\$ 3,895
Total Expenditures as a percent of Total Operating Budget	0.00%	0.00%	0.00%	0.00%

# NON-COUNTY AGENCIES

Expenditures	FY 2011 Actual	FY 2012 Adopted Budget	FY 2013 Requested Budget	FY 2013 Commissioners Budget
<b>Non-County Agencies</b>				
African American Family Day	\$ 1,995	\$ 1,895	\$ 2,650	\$ 1,895
Agriculture Committee	1,442	2,256	2,256	2,256
Annamarie Garden	289,750	289,750	400,000	289,750
ARC of Southern Maryland	332,222	332,222	332,222	332,222
Arts Council of Calvert County	10,137	9,630	9,630	9,630
Calvert County Literacy Council	15,898	15,103	-	-
Calvert Hospice	15,573	14,794	15,000	14,794
Children's Day - Jefferson Patterson Park	3,317	3,151	3,150	3,150
Christmas in April	11,058	10,505	10,505	10,505
East John Youth Center (formerly included w/P&R)	3,800	3,800	35,000	3,800
ECHO House	70,660	70,660	95,391	70,660
Employees' Recognition Committee	8,071	8,039	7,637	7,637
Employees' Represent. Committee	-	361	500	361
Fair Board	34,200	32,490	33,000	32,490
Farmer's Market Association	2,686	2,708	2,708	2,708
Heritage Committee	2,955	2,807	2,807	2,807
Historical Society	22,656	21,523	21,523	21,523
Jefferson Patterson Park	57,000	54,150	54,150	54,150
Patuxent River Appreciation Day	12,322	14,440	14,150	14,150
The Promise Resource Center	9,445	8,973	8,973	8,973
Southern MD Center for Family Advocacy	37,792	35,902	35,902	35,902
Southern MD Higher Education Center	33,250	31,588	35,000	31,588
Southern MD Resource Cons/Development	8,218	7,807	11,630	7,807
Solomons Annual Events	10,137	9,630	9,630	9,630
St. Mary's College	6,000	6,000	6,000	6,000
Town Center Garden Club	380	361	400	361
Tri County Council	89,490	85,015	85,015	85,015
Tri County Youth Services Bureau	20,000	19,000	20,000	19,000
Washington Ear	600	-	-	-
<b>Total</b>	<b>\$ 1,111,054</b>	<b>\$ 1,094,560</b>	<b>\$ 1,254,829</b>	<b>\$ 1,078,764</b>
Total Expenditures as a percent of Total Operating Budget	0.50%	0.47%	0.53%	0.48%

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# MISCELLANEOUS



*Maryland Blue Crab*

PENSION CONTRIBUTIONS

INSURANCE

OTHER FINANCING USES

CONTINGENCY

DEBT SERVICE

# PENSIONS AND INSURANCE

The County contributes to four pension plans: the Calvert County Sheriff's Department Pension Plan, the Calvert County Employees' Retirement Plan (this plan is closed to new employees), the Calvert County Employees Retirement Savings Plan (a 401A plan to which the County contributes 5% of eligible employees salary) and the Volunteer Fire Departments' and Rescue Squads' Retirement Plan. In addition to pension benefits, the County contributes to employees' health insurance benefits as well as the required employer related benefits, such as worker's compensation, unemployment insurance and social security. Employee benefits are administered by the Department of Finance and Budget.

In FY 2012, the county pre-funded the FY 2013 OPEB contribution of \$2,000,000 to help eliminate the use of fund balance caused by a reduction in real property tax revenues in FY 2013.

	FY 2011 Actual	FY 2012 Adopted Budget	FY 2013 Requested Budget	FY 2013 Commissioners Budget
<b>Expenditures</b>				
<b>Pension Contributions</b>				
Total	\$ 9,613,907	\$ 9,785,655	\$ 10,250,541	\$ 9,593,621
Total Expenditures as a percent of Total Operating Budget	4.31%	4.22%	4.33%	4.26%
<b>Worker's Compensation</b>				
Total	\$ 1,254,028	\$ 1,506,151	\$ 1,628,400	\$ 1,550,000
Total Expenditures as a percent of Total Operating Budget	0.56%	0.65%	0.69%	0.69%
<b>Health Insurance</b>				
Total	\$ 7,989,482	\$ 7,141,923	\$ 7,515,367	\$ 7,511,000
Total Expenditures as a percent of Total Operating Budget	3.58%	3.08%	3.17%	3.34%
<b>Other Post Employee Benefits (OPEB)</b>				
County Contribution	\$ 3,772,711	\$ 200,000	\$ 2,000,000	\$ -
School Board Contribution	-	7,100,000	-	-
Total	\$ 3,772,711	\$ 7,300,000	\$ 2,000,000	\$ -
Total Expenditures as a percent of Total Operating Budget	1.69%	3.15%	0.84%	0.00%
<b>General Insurance</b>				
Total	\$ 575,213	\$ 722,999	\$ 757,402	\$ 753,000
Total Expenditures as a percent of Total Operating Budget	0.26%	0.31%	0.32%	0.33%

# OTHER FINANCING USES

This section details the general funds committed to expenditures reflected in other funds. For example, the transfer to capital projects fund of \$2.5 million is the amount of general fund monies allocated to “pay-go” capital improvement costs included in that fund. Please see the Capital Improvements Fund.

<b>Expenditures</b>	<b>FY 2011 Actual</b>	<b>FY 2012 Adopted Budget</b>	<b>FY 2013 Requested Budget</b>	<b>FY 2013 Commissioners Budget</b>
<b>Transfers</b>				
To Capital Projects Fund	\$ 3,109,000	\$ 1,277,000	\$ 3,121,600	\$ -
To Land Preservation Fund	607,000	857,000	857,000	607,000
To Solid Waste & Recycling Fund	30,069	30,000	30,000	30,000
To Grants Fund	1,553,695	1,740,526	1,767,946	1,736,406
To Planning and Zoning Special Revenue	-	-	-	-
To Parks & Recreation Self Sustaining	294,823	402,083	461,524	402,055
To Golf Course	159,000	180,500	160,000	160,000
To Water and Sewer	-	-	-	-
<b>Total</b>	<b>\$ 5,753,587</b>	<b>\$ 4,487,109</b>	<b>\$ 6,398,070</b>	<b>\$ 2,935,461</b>
Total Expenditures as a percent of Total Operating Budget	2.58%	1.93%	2.70%	1.30%

# CONTINGENCY

This section shows the funding allotted to the Commissioners’ contingency accounts: \$534,104 for general contingencies, \$100,000 for fuel contingency, and \$100,000 for the Fire and Rescue contingency. These funds are used at the discretion of the Board of County Commissioners for unforeseen circumstances that may arise during the year.

<b>Expenditures</b>	<b>FY 2011 Actual</b>	<b>FY 2012 Adopted Budget</b>	<b>FY 2013 Requested Budget</b>	<b>FY 2013 Commissioners Budget</b>
<b>Contingency</b>				
Contingency Reserve	\$ -	\$ 600,000	\$ 600,000	\$ 734,104
<b>Total</b>	<b>\$ -</b>	<b>\$ 600,000</b>	<b>\$ 600,000</b>	<b>\$ 734,104</b>
Total Expenditures as a percent of Total Operating Budget	0.00%	0.26%	0.25%	0.33%

# DEBT SERVICE

This section reflects the annual debt service, principal and interest payments required on the County’s long-term debt.

<b>Expenditures</b>	<b>FY 2011 Actual</b>	<b>FY 2012 Adopted Budget</b>	<b>FY 2013 Requested Budget</b>	<b>FY 2013 Commissioners Budget</b>
<b>Debt Service</b>				
Principal	\$ 11,233,501	\$ 11,570,859	\$ 11,765,419	\$ 11,563,816
Interest	4,631,143	5,178,342	4,910,442	4,905,066
<b>Total</b>	<b>\$ 15,864,644</b>	<b>\$ 16,749,201</b>	<b>\$ 16,675,861</b>	<b>\$ 16,468,882</b>
Total Expenditures as a percent of Total Operating Budget	7.12%	7.22%	7.04%	7.32%

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# Operating and Maintaining Calvert County's Public Water and Sewer Systems

# WATER & SEWER

*Solomons Standpipe and  
Lusby Water Pumping Station*



*Patuxent Business Park Tower*



*Summit/Highlands Water Tower*



*Dares Beach Road Sewer Line  
Replacement*

# WATER & SEWER

## DESCRIPTION

Providing all customers with the highest quality water (healthy, safe and clean) and service (reliable, responsive, timely and efficient), 24 hours a day, at the most cost effective and reasonable price. The Division of Water and Sewer currently serves approximately 5,000 County customers. The Division is responsible for the operation and maintenance of 21 water supply systems, 11 sewer systems and 9 wastewater treatment plants. Environmental monitoring and regulatory compliance are critical components of the operations.

## OBJECTIVES

- ◆ Continue work on metering program for all systems, including installation of new meters for unmeasured systems and replacement of defective meters.
- ◆ Manage all operations and programs to maintain compliance with all federal and state requirements.
- ◆ Increase water and sewer revenues to bring them in line with related costs, following the adopted seven year rate adjustment plan.
- ◆ Review other fee structures as needed to cover costs in those areas.
- ◆ Work toward increased customer satisfaction by providing alternative payment methods such as credit card and electronic payments.
- ◆ Continue to build, improve and maintain facilities in accordance with the capital budget.

## PERFORMANCE MEASURES

<b>Program/Service Outputs: (services, units produced)</b>				
	Actual FY2010	Actual FY2011	Projected FY2012	Projected FY2013
Total water flow (1,000 gallon increments)	437,067	467,573	522,333	485,171
Total sewer flow (1,000 gallon increments)*	338,396	298,025	311,123	326,680
Total number of customers with water-only service	1,739	1,750	1,754	1,760
Total number of customers with sewer-only service	422	422	422	422
Total number of customers with both water and sewer service	2,790	2,815	2,859	2,876
Total number of bulk water and septage service	52	48	56	56
*Chesapeake Beach Waste Water Treatment Plant no longer reported				
<b>Program/Service Outcomes: (based on objectives)</b>				
	Actual CY2010	Actual CY2011	Actual CY2012	Projected CY2013
Number of water systems on new base plus variable rates	13	13	17	19
Number of sewer systems on new base plus variable rates	5	5	7	7

<b>Total Water and Sewer Fund</b>				
	<b>FY 2011 Actual</b>	<b>FY 2012 Adopted Budget</b>	<b>FY 2013 Requested Budget</b>	<b>FY 2013 Commissioners Budget</b>
<b>Revenue</b>				
Charges for Services	\$ 6,444,694	\$ 6,409,737	\$ 7,045,690	\$ 7,258,370
Other Revenue	167,339	350,059	350,997	348,782
Capital Connections - Current	175,467	225,600	309,600	309,600
Capital Contributions	225,931	225,931	208,735	208,735
Use of Operating Fund Balance*	-	477,708	752,343	352,751
<b>Total Revenue</b>	<b>\$ 7,013,431</b>	<b>\$ 7,689,035</b>	<b>\$ 8,667,365</b>	<b>\$ 8,478,238</b>
<b>Expenditures</b>				
Salaries	\$ 1,634,289	\$ 1,569,975	\$ 1,562,932	\$ 1,562,932
Operating	2,592,837	3,192,473	3,028,691	2,974,564
Capital Outlay	32,462	242,318	478,948	478,948
Debt Service	300,127	1,549,492	2,197,562	2,197,562
Intrasystem Allocation	869,314	909,177	1,089,632	954,632
Depreciation	2,035,537	-	-	-
Capital Improvement	-	225,600	309,600	309,600
<b>Total Expenditures</b>	<b>\$ 7,464,566</b>	<b>\$ 7,689,035</b>	<b>\$ 8,667,365</b>	<b>\$ 8,478,238</b>

\*Source of funding will be an operating loan from the general fund  
Actual reflects full accrual accounting as shown in the financial statements, whereas budget is on the cash basis.

<b>Water &amp; Sewer Fund</b>					
<b>STAFFING</b>	<b>Level</b>	<b>FY 2011 Actual</b>	<b>FY 2012 Adopted Budget</b>	<b>FY 2013 Requested Budget</b>	<b>FY 2013 Commissioners Budget</b>
Water and Sewer Division Chief	28	1.0	1.0	1.0	1.0
Engineer	27	0.7	0.7	0.7	0.7
Accountant III	25	0.3	0.3	0.3	0.3
Operations Superintendent	25	0.0	0.0	0.0	1.0
Area Supervisor	24	3.0	3.0	3.0	3.0
Maintenance Supervisor	24	1.0	1.0	1.0	1.0
Plant/Area Supervisor II	23	3.0	3.0	3.0	2.0
Plant Lab Specialist	22	1.0	1.0	1.0	1.0
Master Electrician	22	1.0	1.0	1.0	1.0
Plant Supervisor I	21	2.0	1.0	2.0	2.0
Administrative Aide	20	1.0	1.0	1.0	1.0
Plant Operator	19	8.0	8.0	8.0	8.0
Maintenance Technician	19	2.0	1.0	2.0	2.0
Office Specialist II	19	1.0	1.0	1.0	1.0
Sampler/Lab Assistant	18	1.0	1.0	1.0	1.0
Maintenance Trainee	15	0.0	1.0	0.0	0.0
Septage Receiving Clerk	15	1.0	1.0	1.0	1.0
Plant Operator Trainee	15	2.0	4.0	3.0	3.0
Office Clerk (seasonal)	n/a	0.5	0.5	0.5	0.5
Grounds Maintenance (seasonal)	n/a	2.0	2.0	1.5	1.5
<b>TOTAL</b>		<b>31.5</b>	<b>32.5</b>	<b>32.0</b>	<b>32.0</b>



*Tobacco Ridge Sewage Treatment Plant  
Prince Frederick, Maryland*

<b>Water Systems</b>				
	<b>FY 2011 Actual</b>	<b>FY 2012 Adopted Budget</b>	<b>FY 2013 Requested Budget</b>	<b>FY 2013 Commissioners Budget</b>
<b>Revenue</b>				
Charges for Services	\$ 1,771,330	\$ 1,859,169	\$ 2,100,472	\$ 2,214,048
Other Revenue	126,484	109,584	117,036	117,036
Capital Connections - Current	94,178	69,000	99,000	99,000
Capital Contributions	-	-	-	-
Use of Operating Fund Balance*	-	256,107	374,015	249,292
<b>Total Revenue</b>	<b>\$ 1,991,992</b>	<b>\$ 2,293,860</b>	<b>\$ 2,690,523</b>	<b>\$ 2,679,376</b>
<b>Expenditures</b>				
Salaries	\$ 428,213	448,015	435,591	435,591
Operating	662,839	912,533	892,698	963,156
Capital Outlay	6,824	103,068	122,523	122,523
Debt Service	33,469	211,663	482,048	482,048
Intrasystem Allocation	484,520	549,581	658,663	577,058
Depreciation	807,339	-	-	-
Reserve for Capital Improvement	-	69,000	99,000	99,000
<b>Total Expenditures</b>	<b>\$ 2,423,204</b>	<b>\$ 2,293,860</b>	<b>\$ 2,690,523</b>	<b>\$ 2,679,376</b>
*Source of funding will be an operating loan from the general fund Actual reflects full accrual accounting as shown in the financial statements, whereas budget is on the cash basis.				

<b>Sewer Systems</b>				
	<b>FY 2011 Actual</b>	<b>FY 2012 Adopted Budget</b>	<b>FY 2013 Requested Budget</b>	<b>FY 2013 Commissioners Budget</b>
<b>Revenue</b>				
Charges for Services	\$ 3,422,752	\$ 3,387,039	\$ 3,740,474	\$ 3,976,147
Other Revenue	40,855	240,475	233,961	231,746
Capital Connections - Current	81,289	156,600	210,600	210,600
Capital Contributions	225,931	225,931	208,735	208,735
Use of Operating Fund Balance*	-	221,601	378,328	103,459
<b>Total Revenue</b>	<b>\$ 3,770,827</b>	<b>\$ 4,231,646</b>	<b>\$ 4,772,098</b>	<b>\$ 4,730,687</b>
<b>Expenditures</b>				
Salaries	\$ 535,035	\$ 532,979	\$ 524,219	\$ 524,219
Operating	1,474,219	1,718,958	1,685,784	1,696,199
Capital Outlay	17,886	136,250	217,675	217,675
Debt Service	266,658	1,337,829	1,715,514	1,715,514
Intrasystem Allocation	297,400	349,030	418,306	366,480
Depreciation	1,199,552	-	-	-
Reserve for Capital Improvement	-	156,600	210,600	210,600
<b>Total Expenditures</b>	<b>\$ 3,790,750</b>	<b>\$ 4,231,646</b>	<b>\$ 4,772,098</b>	<b>\$ 4,730,687</b>
*Source of funding will be an operating loan from the general fund Actual reflects full accrual accounting as shown in the financial statements, whereas budget is on the cash basis.				



*Solomons Wastewater Treatment  
Sequential Batch Reactors*

<b>Contracted Systems</b>				
<i>Chesapeake Beach WWTP, Huntingtown HS WWTP, Northern HS WWTP, Tapestry North Water &amp; Sewer</i>				
	<b>FY 2011 Actual</b>	<b>FY 2012 Adopted Budget</b>	<b>FY 2013 Requested Budget</b>	<b>FY 2013 Commissioners Budget</b>
<b>Revenue</b>				
Charges for Services	\$ 377,335	\$ 254,352	\$ 115,112	\$ 113,543
Other Revenue	-	-	-	-
Capital Connections - Current	-	-	-	-
Capital Contributions	-	-	-	-
Use of Operating Fund Balance	-	-	-	-
<b>Total Revenue</b>	<b>\$ 377,335</b>	<b>\$ 254,352</b>	<b>\$ 115,112</b>	<b>\$ 113,543</b>
<b>Expenditures</b>				
Salaries	\$ 139,236	\$ 58,645	\$ 51,538	\$ 51,538
Operating	150,705	185,141	49,911	49,911
Capital Outlay	-	-	1,000	1,000
Debt Service	-	-	-	-
Intrasystem Allocation	87,394	10,566	12,663	11,094
Depreciation	-	-	-	-
Reserve for Capital Improvement	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 377,335</b>	<b>\$ 254,352</b>	<b>\$ 115,112</b>	<b>\$ 113,543</b>

Actual reflects full accrual accounting as shown in the financial statements, whereas budget is on the cash basis.

<b>Administration, Lab &amp; System Maintenance</b>				
	<b>FY 2011 Actual</b>	<b>FY 2012 Adopted Budget</b>	<b>FY 2013 Requested Budget</b>	<b>FY 2013 Commissioners Budget</b>
<b>Revenue</b>				
Charges for Services	\$ 873,277	\$ 909,177	\$ 1,089,632	\$ 954,632
Other Revenue	-	-	-	-
Capital Connections - Current	-	-	-	-
Capital Contributions	-	-	-	-
Use of Operating Fund Balance	-	-	-	-
<b>Total Revenue</b>	<b>\$ 873,277</b>	<b>\$ 909,177</b>	<b>\$ 1,089,632</b>	<b>\$ 954,632</b>
<b>Expenditures</b>				
Salaries	\$ 531,805	\$ 530,336	\$ 551,584	\$ 551,584
Operating	305,074	375,841	400,298	265,298
Capital Outlay	7,752	3,000	137,750	137,750
Debt Service	-	-	-	-
Intrasystem Allocation	-	-	-	-
Depreciation	28,646	-	-	-
Reserve for Capital Improvement	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 873,277</b>	<b>\$ 909,177</b>	<b>\$ 1,089,632</b>	<b>\$ 954,632</b>

Actual reflects full accrual accounting as shown in the financial statements, whereas budget is on the cash basis.



*Industrial Park Water Tower  
Prince Frederick, Maryland*

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# Managing Calvert County's Solid Waste Activities

# SOLID WASTE

*Oil Recycling*



*Landfill Administration Building*



*Transfer Station at Appeal*



*Commingled Recycling Boxes*

# SOLID WASTE

## DESCRIPTION

Providing all customers with efficient, reliable, and safe management of Calvert County's solid waste activities. Management activities include the operation of six resident convenience centers, recycling activities, a bulk pick-up program, and environmental monitoring. Additionally, the Division oversees the County's waste transfer to an out-of-state facility and maintains an active landfill at the County's Appeal site. The Division is also responsible for ensuring compliance with federal and state disposal and environmental laws and regulations.

## OBJECTIVES

- ◆ Continue work on the relocation/construction of convenience centers.
- ◆ Continue the program to assess and improve the physical condition and safety of the Appeal Landfill facilities and the customer convenience centers.
- ◆ Continue to seek new and more profitable methods of handling recycling by local businesses and county residents.
- ◆ Study ways to increase the recycling rate for Calvert County.

## PERFORMANCE MEASURES

Program/Service Outputs: (services, units produced)									
	Actual FY2010		Actual FY2011		Projected FY2012		Projected FY2013		
Total number of tons of refuse and recycling processed and transferred	119,312		142,788**		124,132		125,000		
Total number of tons of material collected and transferred (includes landfill)	119,323		143,049**		124,144		125,150		
Total Trash handled/transferred through the county's convenience centers (see chart below):									
<b>Please note:</b> The information below includes collections from commercial entities and residents accepted at our customer convenience centers only, and such, does not represent the county as a whole.									
	Calendar Year 2010 (actual)			Calendar Year 2011 (actual)			Calendar Year 2012 (projected)		
Total by Compactor Site (in tons)	Trash	Recycling*	Diversion Rate	Trash	Recycling*	Diversion Rate	Trash	Recycling*	Diversion Rate
Appeal	3,280	463	12%	3,325	393	11%	3,425	400	10%
Ball Road	3,042	556	15%	3,073	548	15%	3,100	600	16%
Barstow	2,361	467	17%	2,544	445	15%	2,750	450	14%
Huntingtown	1,889	489	21%	2,026	454	18%	2,250	500	18%
Lusby	3,706	415	10%	3,744	442	11%	3,800	450	11%
Mt. Hope	4,831	1,009	17%	4,868	1,009	17%	5,000	1,100	18%
Plum Point	2,595	550	17%	2,585	547	17%	2,600	600	19%
<b>Total</b>	<b>21,704</b>	<b>3,949</b>	<b>15%</b>	<b>22,165</b>	<b>3,838</b>	<b>15%</b>	<b>22,925</b>	<b>4,100</b>	<b>15%</b>
<b>County-wide recycling rate, including commercial entities, is approximately 26%.</b>									
Program/Service Outcomes: (based on objectives)									
	Actual FY2010		Actual FY2011		Projected FY2012		Projected FY2013		
Design of convenience centers and landfill improvements	0		0		2		2		
Construction of convenience centers and landfill improvements	2		2		2		2		
Recycling contracts rebid for increased revenue	1		1		5		5		

\*Recycled materials include paper, glass, plastic, aluminum and steel cans and metal

\*\*27,800 is brush from Hurricane Irene

SOLID WASTE FUND

Solid Waste Fund	FY 2011 Actual	FY 2012 Adopted Budget	FY 2013 Requested Budget	FY 2013 Commissioners Budget
<b>Revenue</b>				
Charges for Services	\$ 10,067,221	\$ 10,959,830	\$ 10,312,458	\$ 10,494,722
Other Revenue	173,832	56,760	65,100	65,100
Use of Equipment Reserve Prior Yr	-	-	-	-
Use of Fund Balance	-	-	-	-
<b>Total Revenue</b>	<b>\$ 10,241,053</b>	<b>\$ 11,016,590</b>	<b>\$ 10,377,558</b>	<b>\$ 10,559,822</b>
<b>Expenditures</b>				
Salaries	\$ 1,621,852	\$ 1,761,021	\$ 1,766,092	\$ 1,766,092
Operating	7,636,203	8,691,537	8,241,043	8,439,319
Capital Outlay	26,935	413,200	141,000	141,000
Debt Service	29,486	58,170	162,423	162,423
Depreciation	563,185	-	-	-
Equipment Reserve	-	92,662	67,000	50,988
<b>Total Expenditures</b>	<b>\$ 9,877,661</b>	<b>\$ 11,016,590</b>	<b>\$ 10,377,558</b>	<b>\$ 10,559,822</b>

Solid Waste Fund					
STAFFING	Level	FY 2011 Actual	FY 2012 Adopted Budget	FY 2013 Requested Budget	FY 2013 Commissioners Budget
Engineer	27	0.3	0.3	0.3	0.3
Solid Waste Division Chief	25	1.0	1.0	1.0	1.0
Accountant III	25	0.2	0.2	0.2	0.2
Recycling Coordinator	24	1.0	1.0	1.0	1.0
Landfill Supervisor	23	1.0	1.0	1.0	1.0
Compact Operator Supervisor	21	0.0	1.0	1.0	1.0
Administrative Aide	20	1.0	1.0	1.0	1.0
Office Specialist II	19	1.0	1.0	1.0	1.0
Landfill Maint. Worker III	18	1.0	1.0	1.0	1.0
Recycling Operations Tech.	18	1.0	1.0	1.0	1.0
Landfill Equipment Operator II	18	1.0	1.0	1.0	1.0
Landfill Maint. Worker II	17	2.0	2.0	2.0	2.0
Weigh Clerk	16	3.5	3.5	3.5	3.5
Truck Driver	16	4.0	4.0	4.0	4.0
Landfill Maint. Worker I	15	3.0	4.0	4.0	4.0
Compactor Operator	13	17.9	17.3	17.3	17.3
Landfill Attendant	11	0.5	0.5	0.5	0.5
Grounds Maintenance (seasonal)	n/a	0.5	0.5	0.5	0.5
<b>TOTAL</b>		<b>39.8</b>	<b>41.3</b>	<b>41.3</b>	<b>41.3</b>



Commingled Recycling



Citizen Convenience Center



Collection Box

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# Operating Calvert County's Public Golf Course

# GOLF COURSE



*Chesapeake Hills Golf Course*

# GOLF COURSE

## DESCRIPTION

The Chesapeake Hills Golf Course, operated by the Calvert County Division of Parks and Recreation, is located in Lusby, Maryland. The course includes an 18-hole golf course, driving range and clubhouse facility. The golf course operates as a self-sustaining operation, via funds generated from user fees.

## OBJECTIVES

- ◆ Implement the Capital Budget as approved by the County Commissioners.
- ◆ Operate the Golf Course as a self-sustaining operation.
- ◆ Increase the number of rounds played.
- ◆ Provide a high level of customer service.

## PERFORMANCE MEASURES

<b>Program/Service Outputs: (services, units produced)</b>				
	Actual FY2010	Actual FY2011	Projected FY2012	Projected FY2013
Increase the number of rounds played	22,046	22,062	19,500	22,500
Increase number of outings by 10%	n/a	21	23	25
<b>Program/Service Outcomes: (based on objectives)</b>				
	Actual FY2010	Actual FY2011	Projected FY2012	Projected FY2013
Operate the Golf Course as self-sustaining operation	yes	yes	yes	yes
Implement improvements identified in the Master Plan	n/a	n/a	n/a	yes
Establish fiscal procedures contained in the Business Plan	n/a	n/a	n/a	yes

GOLF COURSE FUND

<b>Golf Course Fund</b>				
	<b>FY 2011 Actual</b>	<b>FY 2012 Adopted Budget</b>	<b>FY 2013 Requested Budget</b>	<b>FY 2013 Commissioners Budget</b>
<b>Revenue</b>				
Charges for Services	\$ 608,706	\$ 658,000	\$ 648,000	\$ 648,000
Other Revenue	152,526	171,200	175,900	175,900
General Fund Revenue	159,000	180,500	160,000	160,000
<b>Total Revenue</b>	<b>\$ 920,232</b>	<b>\$ 1,009,700</b>	<b>\$ 983,900</b>	<b>\$ 983,900</b>
<b>Expenditures</b>				
Salaries	\$ 408,227	\$ 376,510	\$ 361,900	\$ 361,900
Operating	515,929	571,139	560,125	560,125
Contracted Services	4,459	7,600	7,600	7,600
Depreciation	158,980	-	-	-
Surplus and Contingency Fees	-	54,451	54,275	54,275
<b>Total Expenditures</b>	<b>\$ 1,087,595</b>	<b>\$ 1,009,700</b>	<b>\$ 983,900</b>	<b>\$ 983,900</b>

Actual reflects full accrual accounting as shown in the financial statements, whereas budget is on the cash basis.

<b>STAFFING</b>	<b>Level</b>	<b>FY 2011 Actual</b>	<b>FY 2012 Adopted Budget</b>	<b>FY 2013 Requested Budget</b>	<b>FY 2013 Commissioners Budget</b>
General Manager	26	1.0	1.0	1.0	1.0
Superintendent	24	1.0	1.0	1.0	1.0
Clubhouse Manager	16	1.0	1.0	1.0	1.0
Mechanic	18	1.0	1.0	0.0	0.0
Lead Worker	16	1.0	1.0	0.0	0.0
Mechanic	n/a	0.0	0.0	1.0	1.0
Lead Worker	n/a	0.0	0.0	1.0	1.0
Groundskeeper (Hourly)	n/a	1.4	1.4	1.4	1.4
Pro Shop Attendant (Hourly)	n/a	0.8	0.8	0.8	0.8
Starter (Hourly)	n/a	0.8	0.8	0.8	0.8
Cart Person (Hourly)	n/a	0.8	0.8	0.8	0.8
Beverage Cart Person (Hourly)	n/a	0.8	0.8	0.8	0.8
Bartender (Hourly)	n/a	0.8	0.8	0.8	0.8
Cook (Hourly)	n/a	0.5	0.5	0.5	0.5
<b>TOTAL</b>		<b>10.9</b>	<b>10.9</b>	<b>10.9</b>	<b>10.9</b>



**CHESAPEAKE HILLS**  
**Golf Course**

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# GRANTS

Utilizing Federal and State funds to enhance Local Government’s ability to respond to citizen’s needs and implement special programs.

*Public Safety*



*Public Transportation*



*Senior Programs*



*Community Outreach*

- GENERAL GOVERNMENT
- GENERAL SERVICES
- HUMAN SERVICES
- PUBLIC SAFETY

# GRANTS FUND

## REVENUE

### SOURCES

#### Total

**\$6,172,879**

#### Federal

**\$2,308,421**

#### State

**\$1,623,446**

#### Fees

**\$418,446**

#### Other

**\$86,160**

#### County

**\$1,736,406**

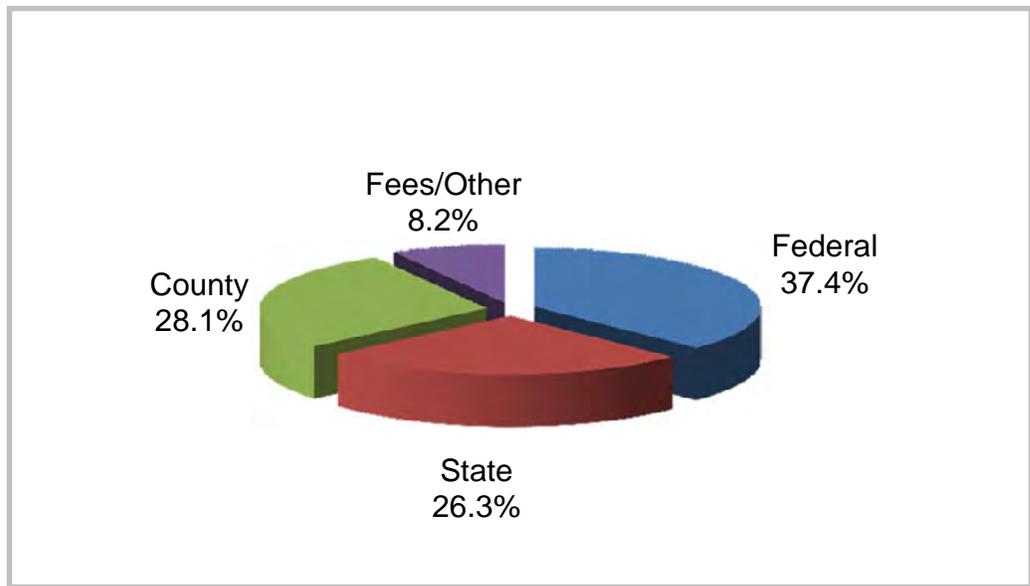
## OVERVIEW

*This fund is comprised of special projects supported in full or in part by state and/or federal dollars granted with specific criteria for how the funding may be used. In many cases, the county must also provide a match to support these projects.*

*In most cases, grants are awarded on a competitive basis. Determining factors in competition for grant dollars include need, the quality and creativity of the project proposed, and how well the project meets the criteria for which the grant was created.*

*Once awarded, grants generally come with specific requirements. Grant funded programs must adhere to strict financial requirements and must be monitored for effectiveness. Additionally, a separate audit of federal grants is required each year.*

*In Calvert County, grant funding helps the local government address a variety of needs. Due to the competitive nature of grants, budgets for each of the proposed projects listed in this document should be considered preliminary. Budgets for grant programs are not finalized until state or federal funds have actually been awarded. Typically, these awards are not made until after the beginning of the county's fiscal year in July.*



*SCHEDULE OF REVENUES*

<b><u>Federal Grant Revenue</u></b>	<b><u>FY 2011 Actual</u></b>	<b><u>FY 2012 Adopted</u></b>	<b><u>FY 2013 Proposed</u></b>
Domestic Master Grant	\$ 83,144	\$ 96,165	\$ 101,983
SA Non Support Grant	215,534	250,961	292,007
Critical Area Grant	11,000	11,000	11,000
Sheriff Child Support Enforcement	260,400	351,887	339,396
Bullet Proof Vests	7,658	12,500	12,500
Justice Assistance Grant	26,589	30,000	30,000
Byrne Memorial Justice Assitanc Grant-ARRA	10,358	-	-
High Intensity Drug Trafficking Area Grant	3,750	7,500	7,500
COPS Mobile Command Unit	287	-	-
COPS Technology Grant	176,157	-	-
COPS Technology Grant (Public Safety)	84	-	-
Domestic Violence Unit	9,810	14,000	10,251
Sex Offender Compliance Grant	13,132	13,132	-
VAWA	45,962	48,140	48,140
Homeland Security	259,542	328,004	45,025
Emergency Planner	64,173	70,000	62,916
Hazard Mitigation Plan Grant	7,798	-	-
Emergency Food Assistance	20,159	10,000	10,000
Transportation Grants	301,064	439,447	844,882
Highway Safety	109,432	111,378	-
CLG MHT	-	6,500	6,500
Emergency Shelter Grant	45,037	34,000	34,000
HUD Supportive Housing	18,252	18,252	18,252
Outpatient Substance Abuse	233,955	185,787	185,787
Senior Health Insurance	14,101	13,056	14,160
Title III B	44,548	43,800	41,417
Title III C-1	84,729	84,894	95,276
Title III C-2	45,319	46,485	58,384
Ombudsman	8,767	7,727	8,270
Medicaid Waiver Grant	35,051	35,080	-
ARRA Federal Nutrition	4,024	-	-
Title III D	10,000	9,000	9,000
Title III E	26,567	21,671	21,775
Library eBooks Grant	26,941	-	-
Library Staff Development	1,394	-	-
<b>Total Federal Grant Revenue</b>	<b>\$ 2,224,719</b>	<b>\$ 2,300,366</b>	<b>\$ 2,308,421</b>

*SCHEDULE OF REVENUES CONTINUED*

<u>State Grant Revenue</u>	<u>FY 2011 Actual</u>	<u>FY 2012 Adopted</u>	<u>FY 2013 Proposed</u>
Family Services Grant	\$ 167,450	190,134	182,719
SA Community Service Caseworker	7,241	7,336	7,337
Hall Creek Project Grant	51,832	-	-
Bay Restoration Fund Grant	1,026,304	672,500	672,500
Juvenile Transportation	19,445	45,000	45,000
School Bus Safety	9,985	15,000	10,000
Motor Carrier Safety Grant	9,906	10,000	10,000
EMD Training Grant	2,115	2,200	4,215
Camp Calvert (Special Education Program)	5,849	5,849	5,930
MTDB Marketing Grant	45,760	30,600	30,600
Farmers Marketing Grant	1,500	-	-
DNR Grant - Solomons Boat Ramp	5,000	-	-
DNR Grant - Coastal Communities	-	-	40,000
Transportation Grants	221,735	246,319	299,159
Emergency & Transitional Housing Grant	32,782	32,782	25,675
SMP Grant	3,156	-	5,000
EBDP - Disease Prevention Grant	21,243	-	-
Senior Nutrition	14,606	14,606	14,606
Senior I&A	3,935	3,935	3,935
DDA Grant	54,802	59,602	60,137
Senior Care Grant	101,848	104,581	100,000
Guardianship Grant	7,500	7,500	7,500
Sheltered Housing Grant	2,696	8,042	8,042
Ombudsman	14,906	14,953	14,955
Money Follows Grant	7,959	19,822	7,812
MIPPA Grant	8,279	9,423	-
Medicaid Waiver	30,000	30,000	68,324
<b>Total State Grant Revenue</b>	<b>\$ 1,877,834</b>	<b>\$ 1,530,184</b>	<b>\$ 1,623,446</b>

GRANTS FUND  
REVENUES

<u>Charges for Services</u>	<u>FY 2011 Actual</u>	<u>FY 2012 Adopted</u>	<u>FY 2013 Proposed</u>
Family Service Evaluations/Screening	10,526	-	-
Non-Support Lab Fees	5,453	-	-
Transportation Contracts and Fees	121,399	176,210	120,482
Substance Abuse Client Fees	157,636	118,327	171,851
DDA Program Fees	9,067	7,000	5,116
OOA Transportation Contributions	4,661	2,834	5,004
OOA Meal Contributions	49,278	53,226	50,195
Meals on Wheels Contributions	58,168	57,935	65,798
<b>Total Charges for Services</b>	<b><u>\$ 416,188</u></b>	<b><u>\$ 415,532</u></b>	<b><u>\$ 418,446</u></b>
 <u>Other Revenue Sources</u>			
Johnson Grass Private Payments	-	-	-
SMADC Farmers Grant	1,968	-	-
Cove Point Natural Heritage	-	-	1,520
Emergency Planning Specialist	-	71,400	71,400
MACRO Grant	4,842	5,000	-
Project Lifesaver	313	4,845	5,000
LGIT Training Grant	3,772	3,950	3,950
LGIT CALEA Grant	6,409	4,290	4,290
DHR Incentive Funds	5,782	4,111	-
Transfer from General Fund	1,553,695	1,740,526	1,736,406
<b>Total Other Revenue Sources</b>	<b><u>\$ 1,576,781</u></b>	<b><u>\$ 1,834,122</u></b>	<b><u>\$ 1,822,566</u></b>
 <b>Total Grants Fund Revenue</b>	 <b><u>\$ 6,095,522</u></b>	 <b><u>\$ 6,080,204</u></b>	 <b><u>\$ 6,172,879</u></b>

# PROGRAM AREAS

## EXPENDITURES

### TOTAL

**\$6,172,879**

### HUMAN SERVICES

**\$3,698,846**

*Substance Abuse*

\$1,102,183

*Office on Aging*

\$765,823

*Community Resources*

\$87,927

*Transportation*

\$1,742,913

### GENERAL

### GOVERNMENT

**\$1,549,129**

*Circuit Court*

\$337,238

*State's Attorney*

\$449,771

*Community Planning*

*& Building*

\$731,520

*Economic Development*

\$30,600

### PUBLIC SAFETY

**\$907,970**

*Sheriff*

\$724,414

*Advanced Life Support*

\$4,215

*Emergency Management*

\$179,341

### GENERAL SERVICES

**\$16,934**

*Parks & Recreation*

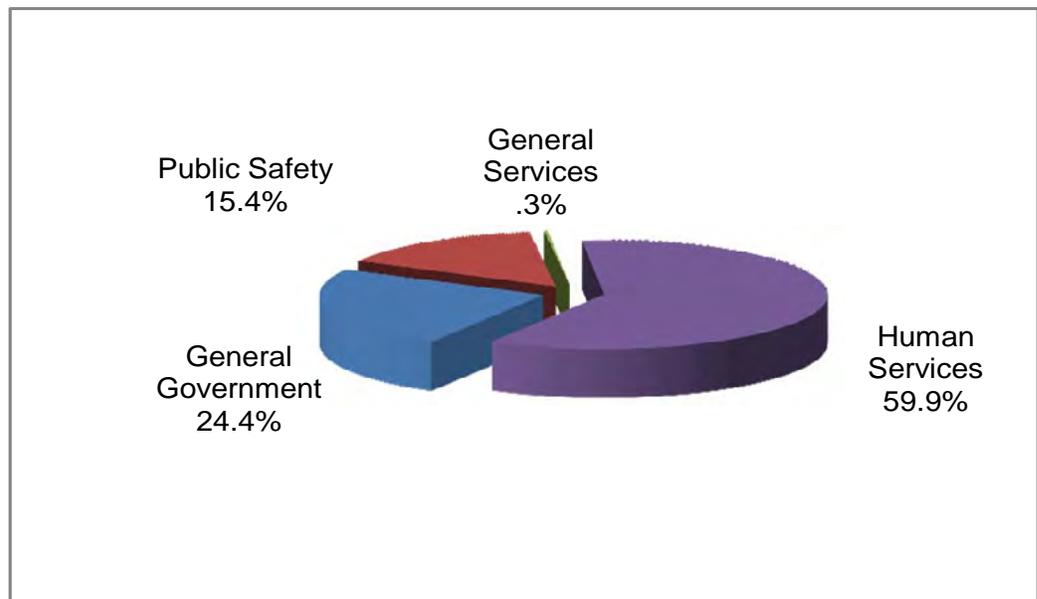
\$16,934

*More than half of the grant funds included in the proposed FY 2011 budget will be devoted to human services including public transportation, programs for senior citizens, the homeless, those in need of emergency food and shelter, and substance abuse treatment.*

*Grant funds are proposed for general government to fund family services programs in Circuit Court, child support prosecution, marketing activities to enhance economic development, and programs to protect the critical area surrounding the Chesapeake Bay.*

*Public safety also benefits from grant funds in this budget. Grant dollars are used for such programs as child support enforcement, transportation of juvenile offenders, training of emergency services personnel, and to provide protection for police officers.*

*Grant funding used in the Department of General Services help support summer special education programs through the county's Parks and Recreation Division.*



*GRANT PROGRAMS*

	<b>FY 2011</b>	<b>FY 2012</b>	<b>FY 2013</b>
<b><u>General Government</u></b>	<b><u>Actual</u></b>	<b><u>Adopted</u></b>	<b><u>Proposed</u></b>
Family Services Grant	\$ 177,976	\$ 190,134	\$ 182,719
Domestic Master Grant	136,727	145,705	154,519
SA Non-Support Grant	361,310	404,776	442,434
SA Community Service Caseworker	7,241	7,336	7,337
Critical Area Grant	11,000	11,000	11,000
Hall Creek Project Grant	51,832	-	-
Bay Restoration Fund Grant	1,026,304	672,500	672,500
Cove Point Natural Heritage Grant	-	-	1,520
DNR Grant - Solomons Boat Ramp	5,000	-	-
DNR Grant - Coastal Communities	-	-	40,000
CLG MHT Grant	-	6,500	6,500
SMADC Farmers Grant	1,968	-	-
Farmers Marketing Grant	1,500	-	-
MTDB Marketing Grant	45,760	30,600	30,600
<b>Total General Government</b>	<b><u>\$ 1,826,618</u></b>	<b><u>\$ 1,468,551</u></b>	<b><u>\$ 1,549,129</u></b>
<b><u>General Services</u></b>			
Johnson Grass	-	-	-
Camp Calvert (Special Education Grant)	18,427	16,853	16,934
<b>Total General Services</b>	<b><u>\$ 18,427</u></b>	<b><u>\$ 16,853</u></b>	<b><u>\$ 16,934</u></b>

## GRANT PROGRAMS CONTINUED

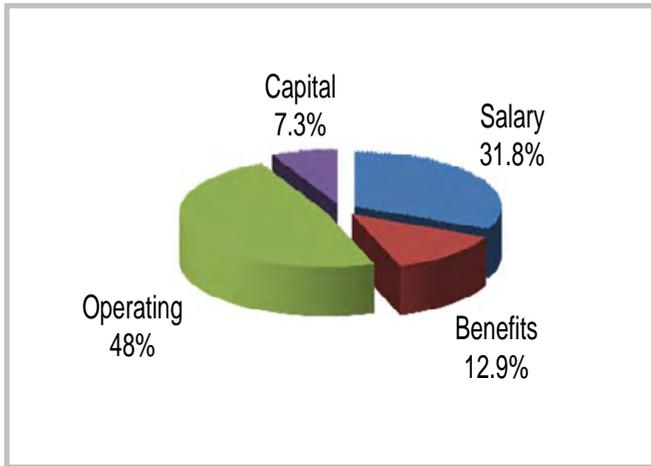
<u>Human Services</u>	<u>FY 2011 Actual</u>	<u>FY 2012 Adopted</u>	<u>FY 2013 Proposed</u>
Emergency Food Assistance Grant	20,159	10,000	10,000
Emergency and Transitional Housing Grant	32,782	32,782	25,675
Highway Safety	109,432	111,378	-
Emergency Shelter Grant	45,037	34,000	34,000
HUD Supportive Housing	18,252	18,252	18,252
Transportation Grants	1,128,890	1,336,512	1,742,913
Outpatient Substance Abuse	928,802	992,369	1,045,893
JSAP	60,462	57,439	56,290
Senior Nutrition	36,474	36,474	36,474
EBDP - Disease Prevention Grant	21,243	-	-
Senior I&A Grant	3,935	3,935	3,935
DDA Grant	63,869	66,602	65,253
Senior Care Grant	101,848	104,581	100,000
Senior Health Insurance Grant	14,101	13,056	14,160
SMP Grant	3,156	-	5,000
Guardianship Grant	7,500	7,500	7,500
Sheltered Housing Grant	2,696	8,042	8,042
Title III B	49,209	46,634	46,421
Title III C-1	194,539	202,690	210,041
Title III C-2	110,422	114,099	133,861
Ombudsman	23,673	22,680	23,225
Medicaid Waiver Grant	65,051	65,080	68,324
ARRA Federal Nutrition	4,024	-	-
Title III D	10,000	9,000	9,000
Title III E	26,567	21,671	21,775
Money Follows Grant	7,959	19,822	7,812
MIPPA Grant	8,279	9,423	-
Project Lifesaver	313	4,845	5,000
Library eBooks Grant	26,941	-	-
Library Staff Development	1,394	-	-
<b>Total Human Services</b>	<b>\$ 3,127,011</b>	<b>\$ 3,348,866</b>	<b>\$ 3,698,846</b>

GRANTS FUND  
EXPENDITURES

<b><u>Public Safety</u></b>	<b><u>FY 2011 Actual</u></b>	<b><u>FY 2012 Adopted</u></b>	<b><u>FY 2013 Proposed</u></b>
Juvenile Transportation	19,445	45,000	45,000
Sheriff Child Support Enforcement	424,342	537,272	514,237
Bullet Proof Vests	15,955	25,000	25,000
Justice Assistance Grant	26,589	30,000	30,000
Byrne Memorial Justice Assistance Grant-ARRA	10,358	-	-
School Bus Safety	9,985	15,000	10,000
Domestic Violence Unit	9,810	14,000	10,251
VAWA	63,312	64,186	64,186
Emergency Planning Specialist	-	71,400	71,400
Motor Carrier Safety Grant	9,906	10,000	10,000
High Intensity Drug Trafficking Area Grant	3,750	7,500	7,500
COPS Command Unit	287	-	-
COPS Technology Grant	176,157	-	-
COPS Technology Grant (Public Safety)	84	-	-
PSIC Grant	1,270	-	-
EMD Training Grant	2,115	2,200	4,215
Emergency Planner	64,173	70,000	62,916
Homeland Security	259,542	328,004	45,025
Hazard Mitigation Plan Grant	7,798	-	-
Sex Offender Compliance Grant	13,132	13,132	-
MACRO Grant	4,842	5,000	-
LGIT Training Grant	3,772	3,950	3,950
LGIT CALEA Grant	6,409	4,290	4,290
<b>Total Public Safety</b>	<b><u>\$ 1,133,032</u></b>	<b><u>\$ 1,245,934</u></b>	<b><u>\$ 907,970</u></b>
<b>Total Grant Programs</b>	<b><u>\$ 6,105,089</u></b>	<b><u>\$ 6,080,204</u></b>	<b><u>\$ 6,172,879</u></b>

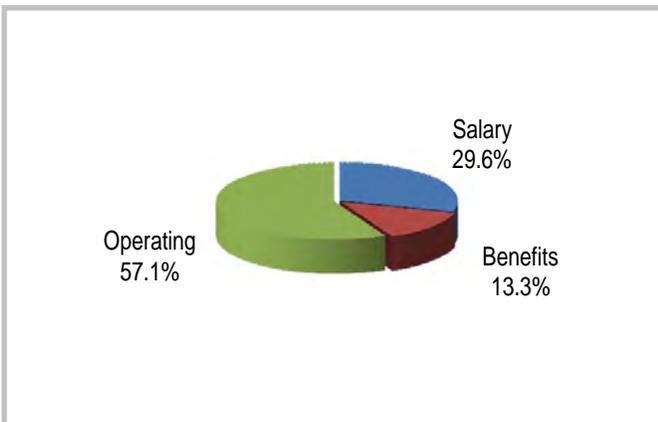
## EXPENDITURE BY PROGRAM AND CATEGORY

### TOTAL GRANT FUND



Expense	FY 2012 Adopted	FY 2013 Proposed
Salary	\$ 2,031,585	\$ 1,963,435
Benefits	794,983	794,784
Operating	2,965,887	2,962,886
Capital	287,749	451,774
<b>Total</b>	<b>\$ 6,080,204</b>	<b>\$ 6,172,879</b>
<b>Revenue</b>		
Federal	\$ 2,252,226	\$ 2,308,421
State	1,578,324	1,623,446
County	1,740,526	1,736,406
Fees	509,128	504,606
<b>Total</b>	<b>\$ 6,080,204</b>	<b>\$ 6,172,879</b>

### GENERAL GOVERNMENT



Expense	FY 2012 Adopted	FY 2013 Proposed
Salary	\$ 440,643	\$ 459,596
Benefits	\$ 194,657	\$ 206,818
Operating	\$ 832,982	\$ 856,195
Capital	269	-
<b>Total</b>	<b>\$ 1,468,551</b>	<b>\$ 1,522,609</b>
<b>Revenue</b>		
Federal	\$ 364,626	\$ 411,490
State	\$ 900,570	\$ 893,156
County	\$ 203,355	\$ 202,963
Income/Interest	-	15,000
<b>Total</b>	<b>\$ 1,468,551</b>	<b>\$ 1,522,609</b>

### FAMILY SERVICES

This program provides services to families involved in the legal system. The goal of this program is to enhance the Court's ability to provide fair and efficient forum for resolving domestic and juvenile matters.

Expense	FY 2012 Adopted	FY 2013 Proposed
Salary	\$ 96,841	\$ 96,841
Benefits	40,673	43,578
Operating	52,620	42,300
Capital	-	-
<b>Total</b>	<b>\$ 190,134</b>	<b>\$ 182,719</b>
<b>Revenue</b>		
Federal	\$ -	\$ -
State	190,134	182,719
County	-	-
Income/Interest	-	-
<b>Total</b>	<b>\$ 190,134</b>	<b>\$ 182,719</b>

**CHILD SUPPORT - MASTER**

This grant supports the child support activities of the Domestic Master. Funds aid in the cost of adjudicating child support cases, including hearings and court orders.

<b>Expense</b>	<b>FY 2012 Adopted</b>	<b>FY 2013 Proposed</b>
Salary	\$ 64,456	\$ 64,384
Benefits	24,613	28,973
Operating	56,367	61,162
Capital	269	-
<b>Total</b>	<b>\$ 145,705</b>	<b>\$ 154,519</b>
<b>Revenue</b>		
Federal	\$ 96,165	\$ 101,983
State	-	-
County	49,540	52,536
Income/Interest	-	-
<b>Total</b>	<b>\$ 145,705</b>	<b>\$ 154,519</b>

**CHILD SUPPORT - STATE'S ATTORNEY**

This grant program supports the Child Support branch of the State's Attorney's Office. It aids in establishing collection of child support money and prosecution of child support cases.

<b>Expense</b>	<b>FY 2012 Adopted</b>	<b>FY 2013 Proposed</b>
Salary	\$ 219,183	\$ 250,489
Benefits	104,103	112,720
Operating	81,490	79,225
Capital	-	-
<b>Total</b>	<b>\$ 404,776</b>	<b>\$ 442,434</b>
<b>Revenue</b>		
Federal	\$ 250,961	\$ 292,007
State	-	-
County	153,815	150,427
Income/Interest	-	-
<b>Total</b>	<b>\$ 404,776</b>	<b>\$ 442,434</b>

**CRITICAL AREA GRANT**

This grant supports the county's efforts to provide high visibility advertising and marketing of local tourist sites and attractions.

<b>Expense</b>	<b>FY 2012 Adopted</b>	<b>FY 2013 Proposed</b>
Salary	\$ 7,747	\$ 7,586
Benefits	3,253	3,414
Operating	-	-
Capital	-	-
<b>Total</b>	<b>\$ 11,000</b>	<b>\$ 11,000</b>
<b>Revenue</b>		
Federal	\$ 11,000	\$ 11,000
State	-	-
County	-	-
Income/Interest	-	-
<b>Total</b>	<b>\$ 11,000</b>	<b>\$ 11,000</b>

## EXPENDITURE BY PROGRAM AND CATEGORY

### **MTDB MARKETING GRANT**

This grant partially funds two staff positions to review the impact of proposed development on the Chesapeake Bay Critical Area and enforce the Critical Area regulations.

Expense	FY 2012 Adopted	FY 2013 Proposed
Salary	\$ -	\$ -
Benefits	-	-
Operating	30,600	30,600
Capital	-	-
<b>Total</b>	<b>\$ 30,600</b>	<b>\$ 30,600</b>

Revenue	FY 2012 Adopted	FY 2013 Proposed
Federal	\$ -	\$ -
State	30,600	30,600
County	-	-
Income/Interest	-	-
<b>Total</b>	<b>\$ 30,600</b>	<b>\$ 30,600</b>

### **COMMUNITY SERVICE CASEWORKER GRANT**

This program not only supports the Community Service Workers assigned to that worksite, but inmates also. This program has had a beneficial impact on the County roadways and has helped us to protect the environment, the Chesapeake Bay watershed and the Bay. These funds will support the Community Service Litter Control program and will defray county equipment costs for this program.

Expense	FY 2012 Adopted	FY 2013 Proposed
Salary	\$ -	\$ -
Benefits	-	-
Operating	7,336	7,337
Capital	-	-
<b>Total</b>	<b>\$ 7,336</b>	<b>\$ 7,337</b>

Revenue	FY 2012 Adopted	FY 2013 Proposed
Federal	\$ -	\$ -
State	7,336	7,337
County	-	-
Interest/Income	-	-
<b>Total</b>	<b>\$ 7,336</b>	<b>\$ 7,337</b>

### **BAY RESTORATION FUND GRANT**

The Bay Restoration Funds pays for costs associated with upgrading on site sewage disposal systems to best available technology for nitrogen removal. This grant funds one full-time sanitarian position and one part-time planner position as well as systems installation costs and nutrient analysis.

Expense	FY 2012 Adopted	FY 2013 Proposed
Salary	\$ 52,416	\$ 26,208
Benefits	22,015	11,794
Operating	598,069	634,498
Capital	-	-
<b>Total</b>	<b>\$ 672,500</b>	<b>\$ 672,500</b>

Revenue	FY 2012 Adopted	FY 2013 Proposed
Federal	\$ -	\$ -
State	672,500	672,500
County	-	-
Income/Interest	-	-
<b>Total</b>	<b>\$ 672,500</b>	<b>\$ 672,500</b>

***CLG MARYLAND HISTORICAL TRUST GRANT***

The CLG grant from MHT will produce multimedia tours of agricultural landscapes in Calvert County based on products from earlier CLG-funded projects.

	FY 2012 Adopted	FY 2013 Proposed
<b>Expense</b>		
Salary	\$ -	\$ -
Benefits	-	-
Operating	6,500	6,500
Capital	-	-
<b>Total</b>	<b>\$ 6,500</b>	<b>\$ 6,500</b>
<b>Revenue</b>		
Federal	\$ 6,500	\$ 6,500
State	-	-
County	-	-
Income/Interest	-	-
<b>Total</b>	<b>\$ 6,500</b>	<b>\$ 6,500</b>

***COVE POINT NATURAL HERITAGE GRANT***

This grant The Cove Point Natural Heritage Trust covers a summer intern and continued work on quarterly water monitoring efforts.

	FY 2012 Adopted	FY 2013 Proposed
<b>Expense</b>		
Salary	\$ -	\$ 1,048
Benefits	-	472
Operating	-	-
Capital	-	-
<b>Total</b>	<b>\$ -</b>	<b>\$ 1,520</b>
<b>Revenue</b>		
Federal	\$ -	\$ -
State	-	-
County	-	-
Income/Interest	-	1,520
<b>Total</b>	<b>\$ -</b>	<b>\$ 1,520</b>

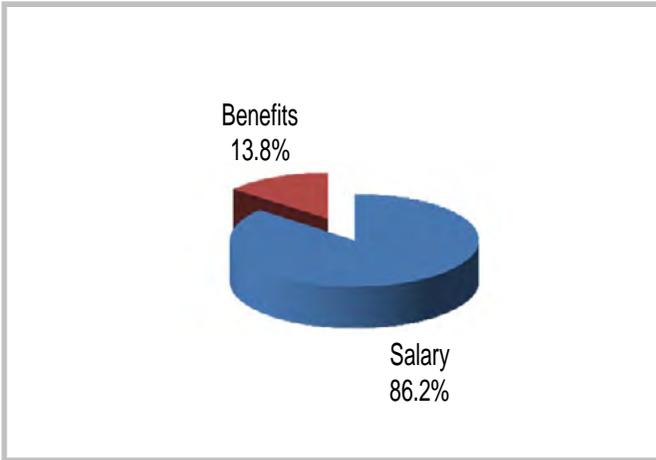
***COASTAL COMMUNITIES INITIATIVE GRANT***

This grant targets projects that reduce the vulnerability of the built environment to the effects of flooding and other coastal hazards that result from storms, erosion and sea level rise through the modification of ordinances, codes, plans and programs.

	FY 2012 Adopted	FY 2013 Proposed
<b>Expense</b>		
Salary	\$ -	\$ 25,160
Benefits	-	11,322
Operating	-	3,518
Capital	-	-
<b>Total</b>	<b>\$ -</b>	<b>\$ 40,000</b>
<b>Revenue</b>		
Federal	\$ -	\$ -
State	-	40,000
County	-	-
Income/Interest	-	-
<b>Total</b>	<b>\$ -</b>	<b>\$ 40,000</b>

*EXPENDITURE BY PROGRAM AND CATEGORY*

*GENERAL SERVICES*

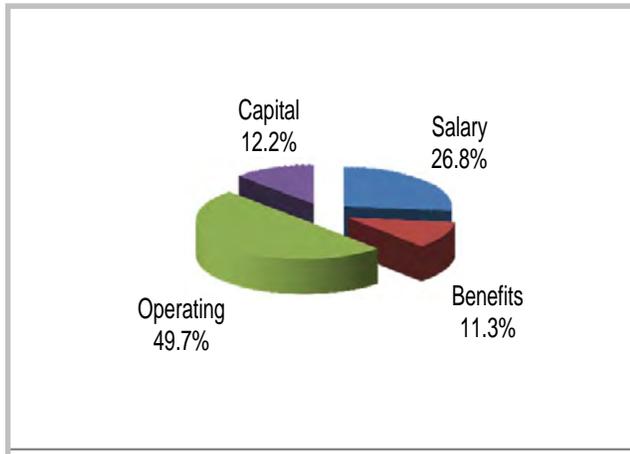


	FY 2012 Adopted	FY 2013 Proposed
<b>Expense</b>		
Salary	\$ 14,528	\$ 14,598
Benefits	2,325	2,336
Operating	-	-
Capital	-	-
<b>Total</b>	<b>\$ 16,853</b>	<b>\$ 16,934</b>
<b>Revenue</b>		
Federal	\$ -	\$ -
State	5,849	5,930
County	11,004	11,004
Income/Interest	-	-
<b>Total</b>	<b>\$ 16,853</b>	<b>\$ 16,934</b>

*CAMP CALVERT (SPECIAL EDUCATION PROGRAM)*

Grant funds are used to provide a summer camp for children with developmental disabilities. The program offers active and passive recreational activities that build social and physical skills. Participants are given the opportunity to engage in a wide variety of recreational activities in the least restrictive environment possible.

	FY 2012 Adopted	FY 2013 Proposed
<b>Expense</b>		
Salary	\$ 14,528	\$ 14,598
Benefits	2,325	2,336
Operating	-	-
Capital	-	-
<b>Total</b>	<b>\$ 16,853</b>	<b>\$ 16,934</b>
<b>Revenue</b>		
Federal	\$ -	\$ -
State	5,849	5,930
County	11,004	11,004
Income/Interest	-	-
<b>Total</b>	<b>\$ 16,853</b>	<b>\$ 16,934</b>

***HUMAN SERVICES***

<b>Expense</b>	<b>FY 2012 Adopted</b>	<b>FY 2013 Proposed</b>
Salary	\$ 1,064,977	\$ 1,046,076
Benefits	428,778	446,312
Operating	1,567,631	1,786,058
Capital	287,480	451,774
<b>Total</b>	<b>\$ 3,348,866</b>	<b>\$ 3,730,220</b>

<b>Revenue</b>		
Federal	\$ 1,060,577	\$ 1,341,203
State	551,565	615,145
County	1,316,347	1,403,949
Income/Interest	420,377	369,922
<b>Total</b>	<b>\$ 3,348,866</b>	<b>\$ 3,730,220</b>

***SENIOR INFORMATION & ASSISTANCE***

This program provides information and assistance on senior services and benefits to local senior citizens, caregivers, and family members.

<b>Expense</b>	<b>FY 2012 Adopted</b>	<b>FY 2013 Proposed</b>
Salary	\$ 356	\$ 336
Benefits	149	151
Operating	3,430	3,448
Capital	-	-
<b>Total</b>	<b>\$ 3,935</b>	<b>\$ 3,935</b>

<b>Revenue</b>		
Federal	\$ -	\$ -
State	3,935	3,935
County	-	-
Income/Interest	-	-
<b>Total</b>	<b>\$ 3,935</b>	<b>\$ 3,935</b>

***DDA PROGRAM***

This program provides individual support services for older adults with development disabilities.

<b>Expense</b>	<b>FY 2012 Adopted</b>	<b>FY 2013 Proposed</b>
Salary	\$ 39,494	\$ 39,494
Benefits	16,587	17,772
Operating	10,521	7,987
Capital	-	-
<b>Total</b>	<b>\$ 66,602</b>	<b>\$ 65,253</b>

<b>Revenue</b>		
Federal	\$ -	\$ -
State	59,602	60,137
County	-	-
Income/Interest	7,000	5,116
<b>Total</b>	<b>\$ 66,602</b>	<b>\$ 65,253</b>

## EXPENDITURE BY PROGRAM AND CATEGORY

### SENIOR CARE PROGRAM

This program helps income eligible seniors over the age of 65 to live in their own homes as long as possible with community support services.

	FY 2012 Adopted	FY 2013 Proposed
<b>Expense</b>		
Salary	\$ -	\$ -
Benefits	-	-
Operating	104,581	100,000
Capital	-	-
<b>Total</b>	<b>\$ 104,581</b>	<b>\$ 100,000</b>
<b>Revenue</b>		
Federal	\$ -	\$ -
State	104,581	100,000
County	-	-
Income/Interest	-	-
<b>Total</b>	<b>\$ 104,581</b>	<b>\$ 100,000</b>

### SENIOR HEALTH INSURANCE

This program provides health insurance and benefits counseling to senior citizens.

	FY 2012 Adopted	FY 2013 Proposed
<b>Expense</b>		
Salary	\$ 1,790	\$ 1,791
Benefits	752	805
Operating	10,514	11,564
Capital	-	-
<b>Total</b>	<b>\$ 13,056</b>	<b>\$ 14,160</b>
<b>Revenue</b>		
Federal	\$ 13,056	\$ 14,160
State	-	-
County	-	-
Income/Interest	-	-
<b>Total</b>	<b>\$ 13,056</b>	<b>\$ 14,160</b>

### SENIOR NUTRITION

This grant provides supplemental funding for congregate and home-delivered meals for senior citizens.

	FY 2012 Adopted	FY 2013 Proposed
<b>Expense</b>		
Salary	\$ -	\$ -
Benefits	-	-
Operating	36,474	36,474
Capital	-	-
<b>Total</b>	<b>\$ 36,474</b>	<b>\$ 36,474</b>
<b>Revenue</b>		
Federal	\$ -	\$ -
State	14,606	14,606
County	21,868	21,868
Income/Interest	-	-
<b>Total</b>	<b>\$ 36,474</b>	<b>\$ 36,474</b>

***SALGHS (SENIOR ASSISTED LIVING GROUP HOUSING SUBSIDY)***

This grant provides subsidy funding for a senior assisted living group home in Calvert County.

	FY 2012 Adopted	FY 2013 Proposed
<b>Expense</b>		
Salary	\$ -	\$ -
Benefits	-	-
Operating	8,042	8,042
Capital	-	-
<b>Total</b>	<b>\$ 8,042</b>	<b>\$ 8,042</b>
<b>Revenue</b>		
Federal	\$ -	\$ -
State	8,042	8,042
County	-	-
Income/Interest	-	-
<b>Total</b>	<b>\$ 8,042</b>	<b>\$ 8,042</b>

***MONEY FOLLOWS THE PERSON GRANT***

The purpose of this grant is to reduce or eliminate barriers to receiving long term care services in home and community settings through the Living at Home Waiver and Older Adult Waiver programs. The Office on Aging will incorporate the goals and objectives of the MFP program into the current efforts provided under the Medicaid Waiver program.

	FY 2012 Adopted	FY 2013 Proposed
<b>Expense</b>		
Salary	\$ 13,959	\$ 2,235
Benefits	5,863	1,006
Operating	-	4,571
Capital	-	-
<b>Total</b>	<b>\$ 19,822</b>	<b>\$ 7,812</b>
<b>Revenue</b>		
Federal	\$ -	\$ -
State	19,822	7,812
County	-	-
Income/Interest	-	-
<b>Total</b>	<b>\$ 19,822</b>	<b>\$ 7,812</b>

***TITLE III B SUPPORT SERVICES***

This program supports community services for senior citizens including transportation, legal aid and personal care.

	FY 2012 Adopted	FY 2013 Proposed
<b>Expense</b>		
Salary	\$ -	\$ -
Benefits	-	-
Operating	46,634	46,421
Capital	-	-
<b>Total</b>	<b>\$ 46,634</b>	<b>\$ 46,421</b>
<b>Revenue</b>		
Federal	\$ 43,800	\$ 41,417
State	-	-
County	-	-
Income/Interest	2,834	5,004
<b>Total</b>	<b>\$ 46,634</b>	<b>\$ 46,421</b>

## EXPENDITURE BY PROGRAM AND CATEGORY

### ***TITLE III C-1 CONGREGATE MEALS***

This program provides noon-time meals each weekday at each of the county's three senior centers.

<b>Expense</b>	<b>FY 2012 Adopted</b>	<b>FY 2013 Proposed</b>
Salary	\$ 59,958	\$ 60,681
Benefits	25,182	26,834
Operating	117,550	122,526
Capital	-	-
<b>Total</b>	<b>\$ 202,690</b>	<b>\$ 210,041</b>
<b>Revenue</b>		
Federal	\$ 84,894	\$ 95,276
State	-	-
County	64,570	64,570
Income/Interest	53,226	50,195
<b>Total</b>	<b>\$ 202,690</b>	<b>\$ 210,041</b>

### ***TITLE III C-2 HOME DELIVERED MEALS***

This program delivers a noon-time meal each weekday to home bound senior citizens. Emergency meals are also provided during inclement weather.

<b>Expense</b>	<b>FY 2012 Adopted</b>	<b>FY 2013 Proposed</b>
Salary	\$ 21,620	\$ 21,928
Benefits	9,080	9,696
Operating	83,399	102,237
Capital	-	-
<b>Total</b>	<b>\$ 114,099</b>	<b>\$ 133,861</b>
<b>Revenue</b>		
Federal	\$ 46,485	\$ 58,384
State	-	-
County	9,679	9,679
Income/Interest	57,935	65,798
<b>Total</b>	<b>\$ 114,099</b>	<b>\$ 133,861</b>

### ***GUARDIANSHIP***

This program provides court appointed public guardianship for seniors who are unable to live without supervision.

<b>Expense</b>	<b>FY 2012 Adopted</b>	<b>FY 2013 Proposed</b>
Salary	\$ 5,233	\$ 5,148
Benefits	2,198	2,316
Operating	69	36
Capital	-	-
<b>Total</b>	<b>\$ 7,500</b>	<b>\$ 7,500</b>
<b>Revenue</b>		
Federal	\$ -	\$ -
State	7,500	7,500
County	-	-
Income/Interest	-	-
<b>Total</b>	<b>\$ 7,500</b>	<b>\$ 7,500</b>

**MEDICAID WAIVER**

This program is designed to increase community health care to disabled individuals age 50 and over who would otherwise need nursing home care.

	FY 2012 Adopted	FY 2013 Proposed
<b>Expense</b>		
Salary	\$ 27,456	\$ 22,568
Benefits	11,532	10,156
Operating	26,092	35,600
Capital	-	-
<b>Total</b>	<b>\$ 65,080</b>	<b>\$ 68,324</b>
<b>Revenue</b>		
Federal	\$ 35,080	\$ -
State	30,000	68,324
County	-	-
Income/Interest	-	-
<b>Total</b>	<b>\$ 65,080</b>	<b>\$ 68,324</b>

**TITLE III D ASK FOR A NURSE/****MEDICATION MANAGEMENT**

Through this grant the Office on Aging (OOA) contracts with Calvert Memorial Hospital to provide an on-site nurse four times each month at each of the county's senior centers. The OOA will provide presentations by local pharmacists, a medication planner and information brochures to seniors throughout the county.

	FY 2012 Adopted	FY 2013 Proposed
<b>Expense</b>		
Salary	\$ -	\$ -
Benefits	-	-
Operating	9,000	9,000
Capital	-	-
<b>Total</b>	<b>\$ 9,000</b>	<b>\$ 9,000</b>
<b>Revenue</b>		
Federal	\$ 9,000	\$ 9,000
State	-	-
County	-	-
Income/Interest	-	-
<b>Total</b>	<b>\$ 9,000</b>	<b>\$ 9,000</b>

**TITLE III E FAMILY CAREGIVERS SUPPORT PROGRAM**

This grant will fund training, information, and assistance to caregivers and establish a caregivers support group. Respite care and limited support services are available for caregivers.

	FY 2012 Adopted	FY 2013 Proposed
<b>Expense</b>		
Salary	\$ -	\$ -
Benefits	-	-
Operating	21,671	21,775
Capital	-	-
<b>Total</b>	<b>\$ 21,671</b>	<b>\$ 21,775</b>
<b>Revenue</b>		
Federal	\$ 21,671	\$ 21,775
State	-	-
County	-	-
Income/Interest	-	-
<b>Total</b>	<b>\$ 21,671</b>	<b>\$ 21,775</b>

## EXPENDITURE BY PROGRAM AND CATEGORY

### PROJECT LIFESAVER

Through a joint venture between the County's Office on Aging and Sheriff's Department, this grant supports the purchase of electronic tracking equipment that can locate lost or wandering persons suffering from Alzheimer's disease or other related disorders.

<b>Expense</b>	<b>FY 2012 Adopted</b>	<b>FY 2013 Proposed</b>
Salary	\$ -	\$ -
Benefits	-	-
Operating	4,845	5,000
Capital	-	-
<b>Total</b>	<b>\$ 4,845</b>	<b>\$ 5,000</b>
<b>Revenue</b>		
Federal	\$ -	\$ -
State	-	-
County	-	-
Income/Interest	4,845	5,000
<b>Total</b>	<b>\$ 4,845</b>	<b>\$ 5,000</b>

### OMBUDSMAN/VULNERABLE ELDERLY

This program provides advocacy and investigates complaints of residents in long-term care facilities in Calvert County. The program also supports elder abuse prevention.

<b>Expense</b>	<b>FY 2012 Adopted</b>	<b>FY 2013 Proposed</b>
Salary	\$ 8,423	\$ 15,192
Benefits	3,538	6,769
Operating	10,719	1,264
Capital	-	-
<b>Total</b>	<b>\$ 22,680</b>	<b>\$ 23,225</b>
<b>Revenue</b>		
Federal	\$ 7,727	\$ 8,270
State	14,953	14,955
County	-	-
Income/Interest	-	-
<b>Total</b>	<b>\$ 22,680</b>	<b>\$ 23,225</b>

### EMERGENCY & TRANSITIONAL SERVICES

This grant funds emergency shelter for homeless and abused persons and homelessness prevention programs at Safe Harbor, Project Echo, Catholic Charities, and Angel's Watch Shelter.

<b>Expense</b>	<b>FY 2012 Adopted</b>	<b>FY 2013 Proposed</b>
Salary	\$ -	\$ -
Benefits	-	-
Operating	32,782	25,675
Capital	-	-
<b>Total</b>	<b>\$ 32,782</b>	<b>\$ 25,675</b>
<b>Revenue</b>		
Federal	\$ -	\$ -
State	32,782	25,675
County	-	-
Interest/Income	-	-
<b>Total</b>	<b>\$ 32,782</b>	<b>\$ 25,675</b>

**MIPPA GRANT**

The purpose of this grant is to provide outreach to beneficiaries with limited incomes, general Medicare Part D outreach and enrollment, and outreach activities aimed at preventing disease and promoting wellness. The Office on Aging will incorporate the goals and objectives of the MIPPA program into the current educational/outreach efforts that are provided under the Senior Health Insurance Program (SHIP).

	FY 2012 Adopted	FY 2013 Proposed
<b>Expense</b>		
Salary	\$ -	\$ -
Benefits	-	-
Operating	9,423	-
Capital	-	-
<b>Total</b>	<b>\$ 9,423</b>	<b>\$ -</b>
<b>Revenue</b>		
Federal	\$ -	\$ -
State	9,423	-
County	-	-
Income/Interest	-	-
<b>Total</b>	<b>\$ 9,423</b>	<b>\$ -</b>

**HIGHWAY SAFETY GRANT**

This grant support one staff position in the Calvert County Traffic Safety office. The goal of this office is to reduce the number and severity of crashes on Calvert County roadways through education programs and enforcement activities.

	FY 2012 Adopted	FY 2013 Proposed
<b>Expense</b>		
Salary	\$ 75,739	\$ -
Benefits	22,047	-
Operating	13,592	-
Capital	-	-
<b>Total</b>	<b>\$ 111,378</b>	<b>\$ -</b>
<b>Revenue</b>		
Federal	\$ 111,378	\$ -
State	-	-
County	-	-
Income/Interest	-	-
<b>Total</b>	<b>\$ 111,378</b>	<b>\$ -</b>

**TRANSPORTATION GRANTS**

These fund support the operation of Calvert County's public transportation system. Grants include funding for the purchase of new vehicles, operation of special bus routes to improve access to local employment, and operation and extension of existing bus routes and hours of service. Contracts are also included for special services.

	FY 2012 Adopted	FY 2013 Proposed
<b>Expense</b>		
Salary	\$ 567,431	\$ 576,618
Benefits	229,572	230,493
Operating	252,029	484,028
Capital	287,480	451,774
<b>Total</b>	<b>\$ 1,336,512</b>	<b>\$ 1,742,913</b>
<b>Revenue</b>		
Federal	\$ 439,447	\$ 844,882
State	246,319	299,159
County	474,536	478,390
Income/Interest	176,210	120,482
<b>Total</b>	<b>\$ 1,336,512</b>	<b>\$ 1,742,913</b>

**EXPENDITURE BY PROGRAM AND CATEGORY**

**HUD SUPPORTIVE HOUSING**

This grant supports a transitional housing program at Project Echo, the primary homeless shelter in Calvert County. The program enables two homeless families to stay in the two donated homes located in the rear of the shelter for up to two years as they increase their ability to live independently.

	FY 2012 Adopted	FY 2013 Proposed
<b>Expense</b>		
Salary	\$ -	\$ -
Benefits	-	-
Operating	18,252	18,252
Capital	-	-
<b>Total</b>	<b>\$ 18,252</b>	<b>\$ 18,252</b>
<b>Revenue</b>		
Federal	\$ 18,252	\$ 18,252
State	-	-
County	-	-
Income/Interest	-	-
<b>Total</b>	<b>\$ 18,252</b>	<b>\$ 18,252</b>

**EMERGENCY SHELTER GRANT**

This grant funds emergency shelter for homeless and abused persons and homelessness prevention programs at Safe Harbor, Project Echo, and Catholic Charities.

	FY 2012 Adopted	FY 2013 Proposed
<b>Expense</b>		
Salary	\$ -	\$ -
Benefits	-	-
Operating	34,000	34,000
Capital	-	-
<b>Total</b>	<b>\$ 34,000</b>	<b>\$ 34,000</b>
<b>Revenue</b>		
Federal	\$ 34,000	\$ 34,000
State	-	-
County	-	-
Income/Interest	-	-
<b>Total</b>	<b>\$ 34,000</b>	<b>\$ 34,000</b>

**EMERGENCY FOOD ASSISTANCE**

This grant funds the distribution of surplus food to needy residents. Grant funds are passed to Southern Maryland Tri-County Community Action Committee for this purpose.

	FY 2012 Adopted	FY 2013 Proposed
<b>Expense</b>		
Salary	\$ -	\$ -
Benefits	-	-
Operating	10,000	10,000
Capital	-	-
<b>Total</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>
<b>Revenue</b>		
Federal	\$ 10,000	\$ 10,000
State	-	-
County	-	-
Interest/Income	-	-
<b>Total</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>

***OUTPATIENT SUBSTANCE ABUSE TREATMENT***

This grant program is designed to improve public health and safety by providing substance abuse treatment and education to individuals and family members who are suffering from the effects of substance abuse and chemical dependency. Services are provided at the Treatment Facility and a number of satellite facilities in the county.

	FY 2012 Adopted	FY 2013 Proposed
<b>Expense</b>		
Salary	\$ 243,518	\$ 243,518
Benefits	102,278	109,583
Operating	646,573	692,792
Capital	-	-
<b>Total</b>	<b>\$ 992,369</b>	<b>\$ 1,045,893</b>
<b>Revenue</b>		
Federal	\$ 185,787	\$ 185,787
State	-	-
County	688,255	688,255
Income/Interest	118,327	171,851
<b>Total</b>	<b>\$ 992,369</b>	<b>\$ 1,045,893</b>

***JAIL SUBSTANCE ABUSE PROGRAM***

The Jail Substance Abuse Program is an intensive 60-day program for inmates suffering from addiction. The program is conducted at the Calvert County Detention Center and was designed to offer an alternative to conventional treatment programs for those individuals who are incarcerated due to substance abuse. The program utilizes the following: assessment, intake and referral, drug education, individual therapy, group therapy, life skills training, parenting skills and anger management.

	FY 2012 Adopted	FY 2013 Proposed
<b>Expense</b>		
Salary	\$ -	\$ -
Benefits	-	-
Operating	57,439	56,290
Capital	-	-
<b>Total</b>	<b>\$ 57,439</b>	<b>\$ 56,290</b>
<b>Revenue</b>		
Federal	\$ -	\$ -
State	-	-
County	57,439	56,290
Income/Interest	-	-
<b>Total</b>	<b>\$ 57,439</b>	<b>\$ 56,290</b>

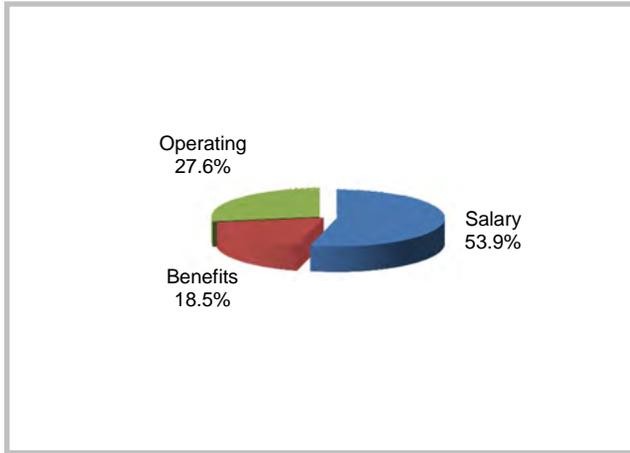
***SMP GRANT***

The purpose of the Senior Medicare Patrol grant is to target and educate Medicare beneficiaries and the public on Medicare fraud. The Calvert Co. Office on Aging will incorporate the goals and objectives of the SMP program into the current educational/outreach efforts that are provided by the Office on Aging under the Senior Health Insurance program (SHIP) and Senior Information and Assistance programs (Sr. I&A).

	FY 2012 Adopted	FY 2013 Proposed
<b>Expense</b>		
Salary	\$ -	\$ 1,690
Benefits	-	710
Operating	-	2,600
Capital	-	-
<b>Total</b>	<b>\$ -</b>	<b>\$ 5,000</b>
<b>Revenue</b>		
Federal	\$ -	\$ -
State	-	5,000
County	-	-
Income/Interest	-	-
<b>Total</b>	<b>\$ -</b>	<b>\$ 5,000</b>

# EXPENDITURE BY PROGRAM AND CATEGORY

## PUBLIC SAFETY



Expense	FY 2012 Adopted	FY 2013 Proposed
Salary	\$ 511,437	\$ 485,922
Benefits	169,223	163,884
Operating	565,274	258,164
Capital	-	-
<b>Total</b>	<b>\$ 1,245,934</b>	<b>\$ 907,970</b>
<b>Revenue</b>		
Federal	\$ 827,023	\$ 555,728
State	120,340	69,215
County	209,820	203,387
Income/Interest	88,751	79,640
<b>Total</b>	<b>\$ 1,245,934</b>	<b>\$ 907,970</b>

## JUVENILE TRANSPORTATION GRANT

The Department of Juvenile Services (DJS) provides this funding to cover the cost of transporting juvenile offenders incarcerated in DJS facilities to and from court.

Expense	FY 2012 Adopted	FY 2013 Proposed
Salary	\$ 31,079	\$ 31,079
Benefits	6,672	6,672
Operating	7,249	7,249
Capital	-	-
<b>Total</b>	<b>\$ 45,000</b>	<b>\$ 45,000</b>
<b>Revenue</b>		
Federal	\$ -	\$ -
State	45,000	45,000
County	-	-
Interest/Income	-	-
<b>Total</b>	<b>\$ 45,000</b>	<b>\$ 45,000</b>

## MACRO GRANT

The MACRO Grant provides support for a pilot project to develop and implement new alternatives to resolve citizens complaints against police officers which includes free mediation services for citizens and police of Calvert County.

Expense	FY 2012 Adopted	FY 2013 Proposed
Salary	\$ -	\$ -
Benefits	-	-
Operating	5,000	-
Capital	-	-
<b>Total</b>	<b>\$ 5,000</b>	<b>\$ -</b>
<b>Revenue</b>		
Federal	\$ -	\$ -
State	-	-
County	-	-
Income/Interest	5,000	-
<b>Total</b>	<b>\$ 5,000</b>	<b>\$ -</b>

***BULLET PROOF VESTS***

This program provides federal dollars to reimburse the county for 50 percent of the cost of body armor for law enforcement and correctional officers.

<b>Expense</b>	<b>FY 2012 Adopted</b>	<b>FY 2013 Proposed</b>
Salary	\$ -	\$ -
Benefits	-	-
Operating	25,000	25,000
Capital	-	-
<b>Total</b>	<b>\$ 25,000</b>	<b>\$ 25,000</b>
<b>Revenue</b>		
Federal	\$ 12,500	\$ 12,500
State	-	-
County	12,500	12,500
Interest/Income	-	-
<b>Total</b>	<b>\$ 25,000</b>	<b>\$ 25,000</b>

***JUSTICE ASSISTANCE GRANT***

The U.S. Department of Justice provides this funding to cover the cost of a variety of law enforcement and security needs.

<b>Expense</b>	<b>FY 2012 Adopted</b>	<b>FY 2013 Proposed</b>
Salary	\$ -	\$ -
Benefits	-	-
Operating	30,000	30,000
Capital	-	-
<b>Total</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>
<b>Revenue</b>		
Federal	\$ 30,000	\$ 30,000
State	-	-
County	-	-
Income/Interest	-	-
<b>Total</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>

***SCHOOL BUS SAFETY***

This grant from the Maryland Department of State Police provides funding for enforcement of school bus safety laws with motorists.

<b>Expense</b>	<b>FY 2012 Adopted</b>	<b>FY 2013 Proposed</b>
Salary	\$ 12,931	\$ 8,621
Benefits	2,069	1,379
Operating	-	-
Capital	-	-
<b>Total</b>	<b>\$ 15,000</b>	<b>\$ 10,000</b>
<b>Revenue</b>		
Federal	\$ -	\$ -
State	15,000	10,000
County	-	-
Income/Interest	-	-
<b>Total</b>	<b>\$ 15,000</b>	<b>\$ 10,000</b>

## *EXPENDITURE BY PROGRAM AND CATEGORY*

### ***LGIT CALEA GRANT***

This grant is provided by the Commission on Accreditation for Law Enforcement Agencies (CALEA) in order for personnel in the Calvert County's Sheriff's Office to attend annual training opportunities to teach new accreditation managers and staff members how to complete the very rigorous and time-consuming process of obtaining a Local Government Insurance Trust (LGIT) certification.

<b>Expense</b>	<b>FY 2012 Adopted</b>	<b>FY 2013 Proposed</b>
Salary	\$ -	\$ -
Benefits	-	-
Operating	4,290	4,290
Capital	-	-
<b>Total</b>	<b>\$ 4,290</b>	<b>\$ 4,290</b>
<b>Revenue</b>		
Federal	\$ -	\$ -
State	-	-
County	-	-
Income/Interest	4,290	4,290
<b>Total</b>	<b>\$ 4,290</b>	<b>\$ 4,290</b>

### ***HIGH INTENSITY DRUG TRAFFICKING AREA***

The Washington/Baltimore High Intensity Drug Trafficking Area (HIDTA) grant provides reimbursement to the Sheriff's Office to offset the cost of supplying and operating vehicles used by personnel assigned to HIDTA law enforcement and intelligence initiatives on a full-time basis.

<b>Expense</b>	<b>FY 2012 Adopted</b>	<b>FY 2013 Proposed</b>
Salary	\$ -	\$ -
Benefits	-	-
Operating	7,500	7,500
Capital	-	-
<b>Total</b>	<b>\$ 7,500</b>	<b>\$ 7,500</b>
<b>Revenue</b>		
Federal	\$ 7,500	\$ 7,500
State	-	-
County	-	-
Income/Interest	-	-
<b>Total</b>	<b>\$ 7,500</b>	<b>\$ 7,500</b>

### ***DOMESTIC VIOLENCE PROTECTIVE ORDER***

The Domestic Violence Temporary Order 100 Percent Service Project supports the Sheriff's Office with additional manpower through the funding of overtime to effectively investigate and serve domestic violence orders on respondents who are difficult to locate.

<b>Expense</b>	<b>FY 2012 Adopted</b>	<b>FY 2013 Proposed</b>
Salary	\$ 12,069	\$ 8,837
Benefits	1,931	1,414
Operating	-	-
Capital	-	-
<b>Total</b>	<b>\$ 14,000</b>	<b>\$ 10,251</b>
<b>Revenue</b>		
Federal	\$ 14,000	\$ 10,251
State	-	-
County	-	-
Income/Interest	-	-
<b>Total</b>	<b>\$ 14,000</b>	<b>\$ 10,251</b>

***EMERGENCY PLANNER***

The Maryland Emergency Management Agency has provided funding for a minimum of two years for a full-time position in the Emergency Management office to address issues regarding regional planning, training, exercise, and equipment initiatives related to domestic preparedness.

	FY 2012 Adopted	FY 2013 Proposed
<b>Expense</b>		
Salary	\$ 49,296	\$ 42,643
Benefits	20,704	20,273
Operating	-	-
Capital	-	-
<b>Total</b>	<b>\$ 70,000</b>	<b>\$ 62,916</b>
<b>Revenue</b>		
Federal	\$ 70,000	\$ 62,916
State	-	-
County	-	-
Income/Interest	-	-
<b>Total</b>	<b>\$ 70,000</b>	<b>\$ 62,916</b>

***EMD TRAINING GRANT***

This grant provides funding to support the ongoing training of Emergency Medical Dispatch personnel.

	FY 2012 Adopted	FY 2013 Proposed
<b>Expense</b>		
Salary	\$ -	\$ -
Benefits	-	-
Operating	2,200	4,215
Capital	-	-
<b>Total</b>	<b>\$ 2,200</b>	<b>\$ 4,215</b>
<b>Revenue</b>		
Federal	\$ -	\$ -
State	2,200	4,215
County	-	-
Income/Interest	-	-
<b>Total</b>	<b>\$ 2,200</b>	<b>\$ 4,215</b>

***SHERIFF'S OFFICE******CHILD SUPPORT ENFORCEMENT***

Grant funds underwrite the child support enforcement activities of the Sheriff's Office including service of court orders and civil warrants. Special activities include an annual child support sweep to locate and arrest non-custodial parents who fail to pay child support.

	FY 2012 Adopted	FY 2013 Proposed
<b>Expense</b>		
Salary	\$ 284,269	\$ 283,552
Benefits	105,288	104,116
Operating	147,715	126,569
Capital	-	-
<b>Total</b>	<b>\$ 537,272</b>	<b>\$ 514,237</b>
<b>Revenue</b>		
Federal	\$ 351,887	\$ 339,396
State	-	-
County	181,274	174,841
Income/Interest	4,111	-
<b>Total</b>	<b>\$ 537,272</b>	<b>\$ 514,237</b>

## EXPENDITURE BY PROGRAM AND CATEGORY

### ***SEX OFFENDER COMPLIANCE GRANT***

The purpose of this grant is to fund the monitoring of local sex offenders who are required to participate in the Sex Offender Registry.

<b>Expense</b>	<b>FY 2012 Adopted</b>	<b>FY 2013 Proposed</b>
Salary	\$ 11,321	\$ -
Benefits	1,811	-
Operating	-	-
Capital	-	-
<b>Total</b>	<b>\$ 13,132</b>	<b>\$ -</b>
<b>Revenue</b>		
Federal	\$ 13,132	\$ -
State	-	-
County	-	-
Income/Interest	-	-
<b>Total</b>	<b>\$ 13,132</b>	<b>\$ -</b>

### ***HOMELAND SECURITY***

This grant funding from the U.S. Department of Homeland Security, Office of Domestic Preparedness provides funds to enhance the ability of the county to prevent, deter, respond to, and recover from threats and incidents of terrorism in a framework of regional cooperation and planning. This grant program integrates the State Homeland Security Program, Law Enforcement Terrorism Prevention Program, and Citizens Corps Program.

<b>Expense</b>	<b>FY 2012 Adopted</b>	<b>FY 2013 Proposed</b>
Salary	\$ -	\$ -
Benefits	-	-
Operating	328,004	45,025
Capital	-	-
<b>Total</b>	<b>\$ 328,004</b>	<b>\$ 45,025</b>
<b>Revenue</b>		
Federal	\$ 328,004	\$ 45,025
State	-	-
County	-	-
Income/Interest	-	-
<b>Total</b>	<b>\$ 328,004</b>	<b>\$ 45,025</b>

### ***LGIT TRAINING GRANT***

This grant funds Law Enforcement Fitness training and is an example of the Local Government Insurance Trust and local government working together to address risk management concerns.

<b>Expense</b>	<b>FY 2012 Adopted</b>	<b>FY 2013 Proposed</b>
Salary	\$ -	\$ -
Benefits	-	-
Operating	3,950	3,950
Capital	-	-
<b>Total</b>	<b>\$ 3,950</b>	<b>\$ 3,950</b>
<b>Revenue</b>		
Federal	\$ -	\$ -
State	-	-
County	-	-
Income/Interest	3,950	3,950
<b>Total</b>	<b>\$ 3,950</b>	<b>\$ 3,950</b>

***MOTOR CARRIER SAFETY GRANT***

This grant funding from the Maryland State Highway Administration enables the County to patrol roads on an overtime status to perform routine commercial vehicle traffic enforcement and North American Standard commercial motor vehicle inspections.

	FY 2012 Adopted	FY 2013 Proposed
<b>Expense</b>		
Salary	\$ 8,621	\$ 8,621
Benefits	1,379	1,379
Operating	-	-
Capital	-	-
<b>Total</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>
<b>Revenue</b>		
Federal	\$ -	\$ -
State	10,000	10,000
County	-	-
Income/Interest	-	-
<b>Total</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>

***VIOLENCE AGAINST WOMEN GRANT (VAWA)***

The VAWA grant will provide a deputy sheriff for protective order hearings to interview respondents regarding access to firearms and interview petitioners for lethality assessment screening to connect them with outreach services.

	FY 2012 Adopted	FY 2013 Proposed
<b>Expense</b>		
Salary	\$ 51,569	\$ 51,569
Benefits	8,251	8,251
Operating	4,366	4,366
Capital	-	-
<b>Total</b>	<b>\$ 64,186</b>	<b>\$ 64,186</b>
<b>Revenue</b>		
Federal	\$ -	\$ 48,140
State	48,140	-
County	16,046	16,046
Income/Interest	-	-
<b>Total</b>	<b>\$ 64,186</b>	<b>\$ 64,186</b>

***EMERGENCY PLANNING SPECIALIST GRANT***

The grant funding from Calvert Cliffs Nuclear Power Plant will assist with the additional workload of planning current activities surrounding Calvert Cliffs Units 1 and 2 and planning for Calvert Cliffs Unit 3.

	FY 2012 Adopted	FY 2013 Proposed
<b>Expense</b>		
Salary	\$ 50,282	\$ 51,000
Benefits	21,118	20,400
Operating	-	-
Capital	-	-
<b>Total</b>	<b>\$ 71,400</b>	<b>\$ 71,400</b>
<b>Revenue</b>		
Federal	\$ -	\$ -
State	-	-
County	-	-
Income/Interest	71,400	71,400
<b>Total</b>	<b>\$ 71,400</b>	<b>\$ 71,400</b>

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# EXCISE TAX FUND

Providing a funding resource for construction financing and major maintenance costs associated with school facilities, parks & recreation, and roads.

*Calvert Middle School*



*Breezy Point Beach & Campground*



*Southern Connector Road*

# EXCISE TAX

- ◆ The Calvert County Excise Tax was established in 2001 and increased in 2003. The collection and use of Excise Tax is broken down as follows for a single family dwelling:

\$7,800 Schools  
 \$1,300 Recreation  
 \$3,500 Roads

- ◆ These funds have significantly enhanced the County's ability to address capital needs in these areas without incurring new debt.

Note: The \$350 (per dwelling) Solid Waste portion of excise tax collected is not included in the above breakdown as it is recorded in the Solid Waste Fund.

Excise Tax	FY 2011 Actual	FY 2012 Adopted Budget	FY 2013 Requested Budget	FY 2013 Commissioners Budget
<b>Revenue</b>				
Taxes	\$ 2,437,540	\$ 2,592,315	\$ 2,457,121	\$ 2,457,121
Miscellaneous	23,991	-	-	-
Use of Fund Balance	-	-	381,530	2,408,031
<b>Total Revenue</b>	<b>\$ 2,461,531</b>	<b>\$ 2,592,315</b>	<b>\$ 2,838,651</b>	<b>\$ 4,865,152</b>
<b>Expenditures</b>				
Transfer to General Fund - Debt Service	\$ 2,040,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000
Transfer to Capital Projects	618,167	1,451,150	1,705,600	3,812,100
Transfer to Towns	83,466	-	-	-
Planned Surplus	-	141,165	133,051	53,052
<b>Total Expenditures</b>	<b>\$ 2,741,633</b>	<b>\$ 2,592,315</b>	<b>\$ 2,838,651</b>	<b>\$ 4,865,152</b>

Managing multiple land preservation tools designed to help preserve agricultural land, maintain the County’s rural character, and reduce build out.

LAND PRESERVATION FUND



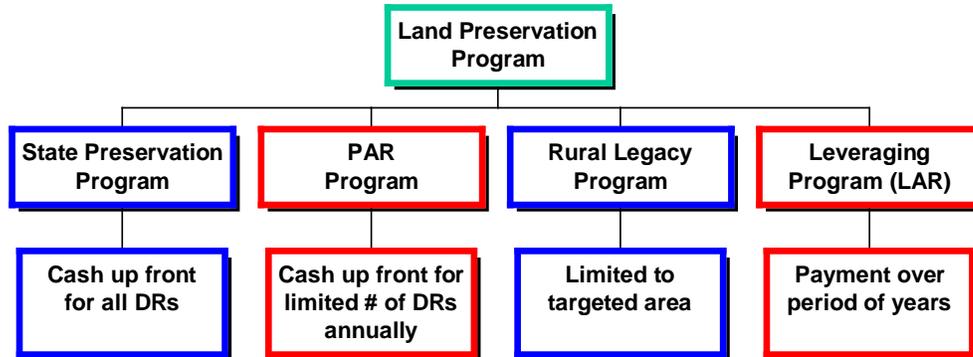
*Farmland in Calvert County*

# LAND PRESERVATION

- ◆ Historically, the land preservation funding had been shown under the Capital Projects Fund, while the related interest on the installment purchase agreements for the Leveraging Program has been shown in the General Fund. Beginning in FY 2004, as a means of providing a more comprehensive picture of the agricultural and land preservation initiatives, all related appropriations are now being included in the Land Preservation Fund.
- ◆ This fund is used to account for all of the land preservation tools utilized by the County:

Maryland Agricultural Land Preservation Foundation (MALPF)  
Maryland Rural Legacy Program  
Purchase and Retire Program (PAR)  
Leveraging Program (LAR)

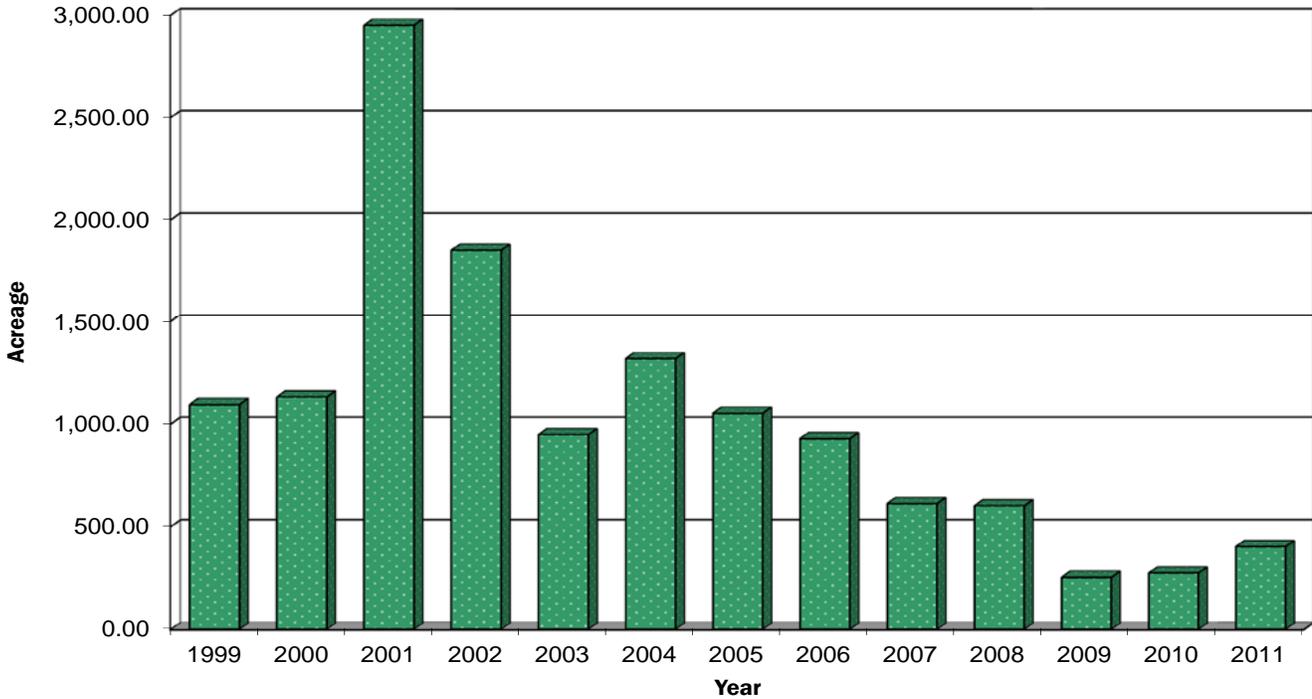
- ◆ The General Assembly granted authority up to \$17,800,000 for leveraging agreements. To date, the County has entered into agreements totaling \$11,245,305, with remaining authority of \$6,554,695.



LAND PRESERVATION FUND

Land Preservation	FY 2011 Actual	FY 2012 Adopted Budget	FY 2013 Requested Budget	FY 2013 Commissioners Budget
<b>Revenue</b>				
Transfer from General Fund	\$ 607,000	\$ 857,000	\$ 857,000	\$ 607,000
Interest	241,427	-	-	-
State Transfer Tax	89,092	25,000	75,000	75,000
DNR - Rural Legacy	-	800,000	-	1,583,590
Tobacco/Misc Funds	-	-	-	-
Use of Prior Year Fund Balance		2,703,200	500,000	250,000
<b>Total Revenue</b>	<b>\$ 937,519</b>	<b>\$ 4,385,200</b>	<b>\$ 1,432,000</b>	<b>\$ 2,515,590</b>
<b>Expenditures</b>				
Purchase and Retirement	\$ 1,000,000	\$ 300,000	\$ 825,000	\$ 520,670
Leveraging	1,187,654	3,283,500	605,300	409,630
Rural Legacy	-	800,000	-	1,583,590
Interest/Administrative Fees	6,880	1,700	1,700	1,700
Easement Acquisition	8,400	-	-	-
<b>Total Expenditures</b>	<b>\$ 2,202,934</b>	<b>\$ 4,385,200</b>	<b>\$ 1,432,000</b>	<b>\$ 2,515,590</b>

**Land Preserved 1999-2011**



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OTHER SPECIAL REVENUE FUNDS

*Breezy Point Beach & Campground*



*Job Shadow Day Participants*



*Cove Point Family Aquatic Center*



*Critical Area Reforestation*

- BAR LIBRARY FUND
- PLANNING & ZONING FUND
- PARKS & RECREATION FUND
- CALVERT FAMILY NETWORK FUND
- INCENTIVE FUND

ENTERPRISE & SPECIAL REVENUE FUND HIGHLIGHTS

# BAR LIBRARY FUND

The Calvert County Law Library is the local repository for numerous legal resources, which are available in book form and/or computerized data. The facility is used by the members of the Calvert County Bar Association, the staff of the Circuit Court, the State's Attorney's Office, various County agencies, visiting attorneys, and the public.

Bar Library	FY 2011 Actual	FY 2012 Adopted Budget	FY 2013 Requested Budget	FY 2013 Commissioners Budget
<b>Revenue</b>				
Court Fines	\$ 28,509	\$ 55,600	\$ 45,000	\$ 45,000
Interest/Misc Income	431	1,948	20	20
Use of Prior Year Fund Balance	-	44,611	23,108	23,108
<b>Total Revenue</b>	<b>\$ 28,940</b>	<b>\$ 102,159</b>	<b>\$ 68,128</b>	<b>\$ 68,128</b>
<b>Expenditures</b>				
Salaries	\$ 28,252	\$ 28,144	\$ 24,626	\$ 24,626
Operating	62,925	71,045	42,782	42,782
Contracted Services	719	720	720	720
Capital Outlay	-	2,250	-	-
<b>Total Expenditures</b>	<b>\$ 91,896</b>	<b>\$ 102,159</b>	<b>\$ 68,128</b>	<b>\$ 68,128</b>

# PLANNING & ZONING FUND

The Calvert County Critical Area Program, implemented in December 1988, requires the County to maintain 100% of existing forest cover within the Critical Area (land within 1,000 feet of tidal waters). When maintenance or replacement of forest cover on site is not possible, a fee is collected to cover the cost of replacement on another tract within the critical area. These fees-in-lieu of replanting are held in the Critical Area Reforestation Fund and subsequently used to plant appropriate sites. The Critical Area Reforestation Evaluation (CARE) Committee reviews all applications for reforestation or tree planting using the Critical Area Reforestation Fund.

Planning and Zoning Special Revenue	FY 2011 Actual	FY 2012 Adopted Budget	FY 2013 Requested Budget	FY 2013 Commissioners Budget
<b>Revenue</b>				
Fees/Fines	\$ 121,664	\$ 165,000	140,000	\$ 131,881
Interest/Misc Income	1,995	-	-	-
Use of Prior Year Fund Balance	-	30,052	23,324	-
<b>Total Revenue</b>	<b>\$ 123,659</b>	<b>\$ 195,052</b>	<b>\$ 163,324</b>	<b>\$ 131,881</b>
<b>Expenditures</b>				
Salaries	\$ 87,833	\$ 89,262	\$ 58,682	\$ 36,997
Operating	32,341	40,790	29,642	19,884
Contracted Services	719	65,000	75,000	75,000
<b>Total Expenditures</b>	<b>\$ 120,894</b>	<b>\$ 195,052</b>	<b>\$ 163,324</b>	<b>\$ 131,881</b>

# PARKS & RECREATION FUND

The Parks & Recreation Fund is comprised of four components: recreation programs, Breezy Point Beach and Campground, Marley Run Concession Stand, and aquatics centers at Cove Point, Kings Landing and the indoor facility at Prince Frederick. These programs operate primarily on monies from collected fees.

<b>Parks &amp; Recreation Self-Sustaining</b>	<b>FY 2011 Actual</b>	<b>FY 2012 Adopted Budget</b>	<b>FY 2013 Requested Budget</b>	<b>FY 2013 Commissioners Budget</b>
<b>Revenue</b>				
Program Revenue	\$ 1,029,188	\$ 1,219,935	\$ 1,031,355	\$ 1,031,355
Rents & Concessions	235,464	333,950	323,350	323,350
Camping	209,566	225,000	225,000	225,000
General Admission	707,834	830,084	752,000	752,000
Passes	374,505	445,276	406,500	406,500
Misc. Income	14,934	5,400	7,034	7,034
General Fund Contribution	294,823	402,083	461,524	402,055
<b>Total Revenue</b>	<b>\$ 2,866,313</b>	<b>\$ 3,461,728</b>	<b>\$ 3,206,763</b>	<b>\$ 3,147,294</b>
<b>Expenditures</b>				
Salaries	\$ 1,178,206	\$ 1,227,331	\$ 1,227,331	\$ 1,172,343
Operating	679,756	866,728	822,102	817,621
Utilities	432,750	390,910	214,200	214,200
Food	60,539	104,000	104,000	104,000
Capital Outlay	18,238	74,500	63,000	63,000
Self Sustained Programs	410,738	584,988	546,875	546,875
Contracted Services	112,135	96,000	119,500	119,500
Contingency/Surplus	-	117,271	109,755	109,755
<b>Total Expenditures</b>	<b>\$ 2,892,361</b>	<b>\$ 3,461,728</b>	<b>\$ 3,206,763</b>	<b>\$ 3,147,294</b>

# CALVERT FAMILY NETWORK FUND

The Calvert County Family Network (CCFN) is a Local Management Board (LMB). LMBs operate in each Maryland jurisdiction, partnering with county leadership, public and private agencies and businesses to build a community in which all children and families thrive.

<b>Calvert Family Network</b>	<b>FY 2011 Actual</b>	<b>FY 2012 Adopted Budget</b>	<b>FY 2013 Requested Budget</b>	<b>FY 2013 Commissioners Budget</b>
<b>Revenue</b>				
Grants	\$ 579,278	\$ 527,120	\$ 527,120	\$ 516,398
Private Contributions	-	-	-	-
Local Management Board	-	-	-	-
<b>Total Revenue</b>	<b>\$ 579,278</b>	<b>\$ 527,120</b>	<b>\$ 527,120</b>	<b>\$ 516,398</b>
<b>Expenditures</b>				
Salaries	\$ 106,413	\$ 59,132	\$ 59,132	\$ 59,132
Board of Education	278,828	283,780	283,780	271,680
Operating	33,499	27,115	27,115	29,693
Contracted Services	160,538	157,093	157,093	155,893
<b>Total Expenditures</b>	<b>\$ 579,278</b>	<b>\$ 527,120</b>	<b>\$ 527,120</b>	<b>\$ 516,398</b>

# INCENTIVE FUND

The Economic Development Incentive Fund was established by the Board of County Commissioners in 2005 and is administered by the Department of Economic Development. The purpose of the fund is to aid economic development within the County by providing assistance through loans and/or grants to qualified companies to establish new operations or facilities or to significantly expand existing operations or facilities in Calvert County.

Incentive Fund	FY 2011 Actual	FY 2012 Adopted Budget	FY 2013 Requested Budget	FY 2013 Commissioners Budget
<b>Revenue</b>				
Miscellaneous	\$ 1,458	\$ -	\$ -	\$ -
<b>Total Revenue</b>	\$ 1,458	\$ -	\$ -	\$ -
<b>Expenditures</b>				
Use of Fund Balance	\$ -	\$ -	\$ -	\$ -
<b>Total Expenditures</b>	\$ -	\$ -	\$ -	\$ -

# HOUSING FUND

This fund is used to record funds available for affordable housing loans and the House Keys for Employees program. In FY13, \$240,093 of the Housing Fund's fund balance will be returned to the General Fund to help with the loss of property tax revenues.

Housing Fund	FY 2011 Actual	FY 2012 Adopted Budget	FY 2013 Requested Budget	FY 2013 Commissioners Budget
<b>Revenue</b>				
Use of Fund Balance	\$ -	\$ 50,000	\$ 50,000	\$ 290,093
Interest Income	524	-	-	-
<b>Total Revenue</b>	\$ 524	\$ 50,000	\$ 50,000	\$ 290,093
<b>Expenditures</b>				
Transfer to Loan Fund	\$ 4,155	\$ -	\$ -	\$ -
Transfer to the General Fund	-	-	-	240,093
House Keys for Employees/Misc.	35,000	50,000	50,000	50,000
<b>Total Expenditures</b>	\$ 39,155	\$ 50,000	\$ 50,000	\$ 290,093

# REVOLVING LOAN FUND

Revolving Loan Fund	FY 2011 Actual	FY 2012 Adopted Budget	FY 2013 Requested Budget	FY 2013 Commissioners Budget
<b>Revenue</b>				
Miscellaneous	\$ 5,870	\$ -	\$ -	\$ -
<b>Total Revenue</b>	\$ 5,870	\$ -	\$ -	\$ -
<b>Expenditures</b>				
Transfer to General Fund	\$ -	\$ -	\$ -	\$ -
<b>Total Expenditures</b>	\$ -	\$ -	\$ -	\$ -

# REVENUE HIGHLIGHTS

## **Water & Sewer Fund:**

**Charges for Services** – The County assesses service charges to those residents and businesses connected to the county-operated water and sewer infrastructure. These charges are meant to cover the costs of general operations and maintenance for water and/or sewer service, and are billed on a quarterly basis. The Board of County Commissioners began a new rate plan in January 2006 to phase-in rate adjustments so revenues will eventually cover the necessary costs of operations. Until such time that the rates have been fully adjusted, the County plans to use reserves to fund the deficit. In January 2012, a total of eleven water only systems, one sewer only and six water and sewer systems had adopted the new rate structure, with two systems still on the old rate structure in January 2012. As of January 2013, new rates are going into affect to continue to cover the necessary cost of operations and infrastructure maintenance. (Specific rates are addressed on pages 388-389 in the Appendix section of this document.) An increase in expenses of 9.30% or \$789,203 is projected over the FY2012 adopted budget largely due to the increase in debt service payments for infrastructure upgrades.

**Capital Connection** – Capital Connection fees are one-time fees assessed by the County when new customers connect to the water & sewer infrastructure, or existing customers have a substantial change in usage. They are assessed to cover the cost of capacity for new usage. Current projections are that the number of new capital connections will increase for FY2013 over FY2012. The County completed its study of the fee structure for these charges four years ago, and a new, county-wide water and sewer fee of \$3,000 per water connection and \$5,400 per sewer connection was adopted in FY2009.

**Other Revenue Sources** – Additional miscellaneous revenues include meter sales, cell tower contracted agreements, bulk water sales, leachate treatment charges and interest on investments. A slight increase is projected from the FY2012 adopted budget.

## **Solid Waste Fund:**

**Charges for Services** – Landfill Tipping Fees are assessed by the County based on the weight of refuse disposed of at the landfill. This fee is primarily applicable to commercial haulers and others disposing of large quantities of waste. The tipping fees have increased due to our contract with Waste Management which is tied to the CPI Index (see page 389 in the Appendix for new rates). The FY2013 revenues generated by tipping fees are anticipated to continue to stay flat due to the unstable economy; however the expenses for the tipping fees also will be stagnant. Another major component of revenue is the Solid Waste Fee. It is assessed by the County on all residential and commercial property tax bills annually at a set amount. This amount was adopted to increase by \$2, raising the rate from \$113 to \$115. Solid Waste Fees collected are used to support the enterprise fund's general operations, especially financing the convenience centers used by county citizens and recycling efforts.

**Golf Course Fund** – The Chesapeake Hills Golf Course is a public course operated by the Calvert County Division of Parks and Recreation. Primary revenues sources include fees for service and concessions. Additionally, the general fund will contribute \$160,000 to this fund.

**Special Revenue Funds:**

The following are the primary revenue sources of the special revenue governmental funds. These funds include the Grants Fund, Excise Tax Fund, Land Preservation Fund, Bar Library Fund, Planning & Zoning Fund, Parks & Recreation Fund, and Calvert Family Network Fund.

**Grants Fund** – The primary sources of grant revenue are Federal and State grants along with a County, General Fund match and Charges for Services/Fees. The Federal grant revenues are projected to increase by \$8,055 or .35% in FY2013. This is primarily due to the cost of replacement buses in the transportation grant. The State grant revenues are projected to increase by \$93,262 or 6.1% in FY2013. This is primarily due to the cost of replacement buses in the transportation grant. Charges for Services are projected to increase \$2,914 or .7%. This is primarily due to the estimates for the new Substance Abuse facility. County contributions in support of grant funded initiatives are to decrease \$4,120, or .23% in FY2013 as compared to the FY2012 adopted budget.

**Excise Tax Fund** - The excise tax revenues assessed by the County are collected for the benefit of capital improvements for schools, recreation, roads, and solid waste. The solid waste portion of the excise tax is recorded in the Solid Waste Fund. The excise tax may be paid one-third annually over the course of three years. Growth management initiatives and a decrease in building permits have resulted in a steady decline in excise tax revenues since its peak in FY2005. The projected decrease in tax revenue in FY2013 as compared to the FY2012 adopted budget is estimated to be 5.2%.

**Land Preservation Fund** – Revenues are recorded as a transfer from the General Fund, as the county’s initiative to support the land preservation goals by providing for the interest payments due as a result of the successful Leveraging Program. This year includes the use of prior year’s fund balances. Additional revenues are received from the State Transfer Tax and Miscellaneous funding. The County will receive a \$1.5 million grant from the State of Maryland to preserve land as part of the Rural Legacy Program.

**Bar Library Fund** - Revenues are collected in the form of court fines and general fund contribution. The revenues of this small fund are estimated to decrease for FY2013.

**Planning and Zoning Fund** - Revenues are collected in the form of critical area fees to cover the County’s cost of replacing forest cover in appropriate areas. The revenues of this fund are estimated to decrease by \$33,119 or 20% due to the continued decrease in building permits.

**Parks & Recreation Fund** – Revenues are collected in the form of program revenues, rents and concessions, camping, general admission, and miscellaneous income. Recreational opportunities are provided to the citizens of the county at Breezy Point Beach and Campground, Marley Run, the Cove Point Pool, the Edward T. Hall Aquatic Center and through a substantial number of programs. Fees are charged on a program or admission basis for those utilizing these recreational activities. The total revenues including the \$402,055 general fund contribution are estimated to decrease by \$314,434, or 9%. This majority of the decrease is due to a decrease in program revenues which is reflective of a decrease in recreation activity from a worsened economic outlook.

**Calvert Family Network Fund** – Revenues are collected in primarily in the form of grants, with additional sources being private contributions and local management board funding. At this time, funding is projected to decrease in FY2013.

# CAPITAL PROJECTS



*Calvert High School*

# CAPITAL IMPROVEMENT PLAN

The **Capital Improvement Plan (CIP)** is a multi-year planning and budget process that assists the County in prioritizing current and future needs. The CIP has been developed to identify and adequately plan for future expansion, renovation, and construction. The goals of the plan are:

1. To build facilities required by the County's Comprehensive Plan;
2. To support the physical development objectives incorporated in approved County plans which support and augment the Comprehensive Plan;
3. To improve financial planning by comparing needs with available resources, identifying alternate revenue sources, and estimating future bond issues and debt services;
4. To establish priorities among projects so that staff effort and limited funds are used to the best advantage;
5. To coordinate the interactions of the various County departments with State and Federal agencies involved in implementing capital projects;
6. To provide an accurate, central source of information on all planned public construction for citizens, agencies, and interested organizations.

The first year of the plan, the capital budget is adopted by the Board of County Commissioners and funds are appropriated. The next 5-year period is used for planning purposes and is not authorized by the Commissioners until the annual budget for those years are legally adopted.

Capital expenditure is the outlay of funds relating to capital projects that results in the acquisition or construction of capital assets. Capital project is defined as the purchase of land, construction of a new facility or building, renovation of an existing facility or building, or purchase of a major piece of equipment. The County has further defined, to include, a value greater than \$25,000 and has a multi-year service life.

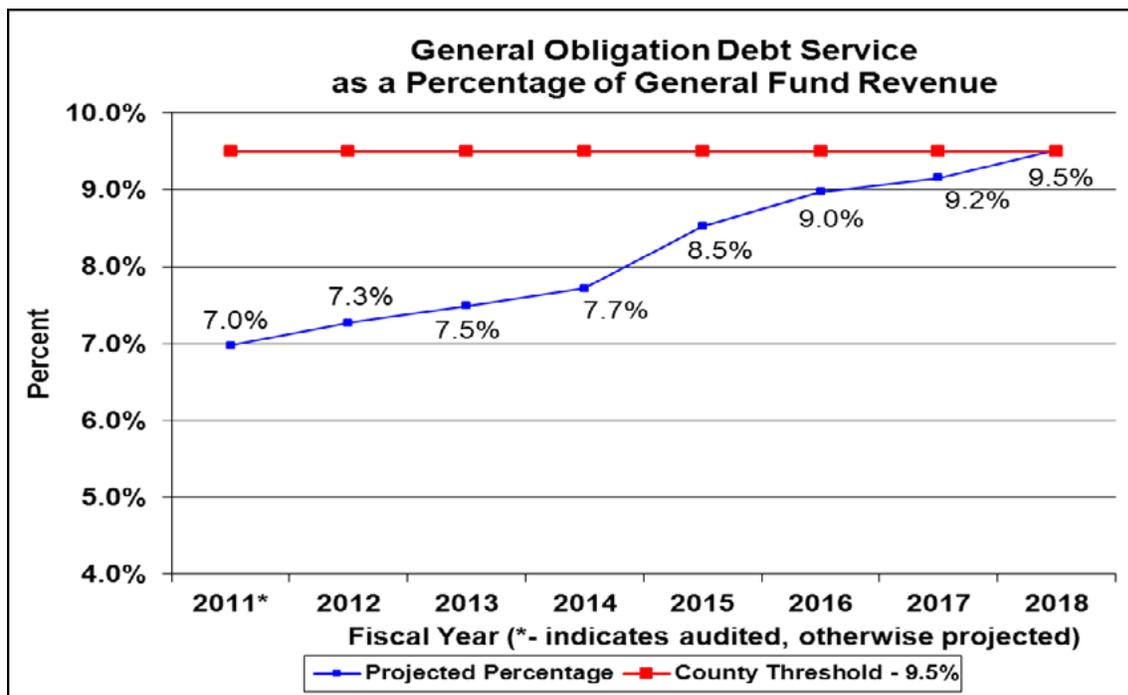
The CIP consists of two project categories; **Governmental Projects** and **Enterprise Fund Projects**. Governmental Projects include: Education, Public Facilities, Technology Services, Town Centers, Parks and Recreation, Public Works-Transportation, and Public Safety. Financing for these projects comes from the County's general fund, the sale of general obligation bonds, and federal/state funding. Funding for schools, roads, and recreation projects also comes from the collection of excise tax. These projects are accounted for in the Capital Project Fund and the debt payments associated with the sale of bonds are accounted for in the General Fund Operating Budget.

The Enterprise Fund Projects include: Water and Sewer, Solid Waste, Recycling, and the Chesapeake Hills Golf Course. Utility improvements in the Water and Sewer, Solid Waste and Recycling funds are funded from user fees, state and county loans, and general obligation bonds. The Golf Course is funded by user fees and if needed, will be supplemented by the general fund. These projects are accounted for in their individual Enterprise Funds and the debt payments associated with the sale of bonds or state loans are accounted for in the Enterprise Fund Operating Budgets.

There are various types of financial resources or revenues that are used to fund capital projects. Conventional revenue sources include: General Fund (Pay-go), General Obligation Bonds, grants from Federal and/or State agencies, excise tax, user fees, and state or county loans.

The General Fund, when used to fund capital projects, is normally limited to projects that are lower in costs and with shorter life spans or to supplement long term financing. General Fund refers to the collection of operating revenues from sources such as property taxes, income taxes, etc. The benefit of using this fund for projects is that no debt is acquired and the asset is fully paid for in one year while the benefit of the asset will continue into the future years. The downside to this funding is that tax rates or other revenue sources may have to be increased to cover the purchase of the capital assets.

Another revenue source is the sale of General Obligation Bonds, which are secured by the full faith and credit of the issuing body, and are generally considered to be payable from taxes and other general revenues. Bonds, when used to finance capital projects, are limited to project costs in excess of \$500,000 and with a 15-year lifespan. The County will sell bonds for a specific capital project at the time the project has commenced and the final project amount has been determined. The County’s guideline is conservative and stipulates that the Debt Service threshold should not exceed 9.5% of General Fund Revenues. The County utilizes a Debt Affordability Model, which is shown below, as a guide to manage the debt level. As you can see, in the last year of the model the threshold is exceeded at 9.7%. County staff will monitor this percentage, and make modifications as projections become more solid so that the threshold will not be exceeded. The advantage of using this funding source for projects is that the financial impact is less of a burden on the taxpayer than if using General Fund and spreads the cost over the future generations using the facility/amenity. The disadvantage is that the interest expense related to the project is distributed over the life of the bond.



To ease the capital project financial burden the county receives supplemental assistance through state and local grants, excise tax revenues, water & sewer fees, and state loans.

Included as part of the CIP process, the debt levels and the scope of capital projects are established to determine their operational impact, if any, for both the General and Enterprise Funds. The operational and capital budgets are tied directly together. Additional infrastructure results in additional operating costs. Operating costs include: salary & wages, supplies, capital outlay, maintenance costs, and utilities.

Due to the pressures on the operating budget, under the current economic climate, several capital projects have been deferred beyond this six-year plan. See list below. Several of the projects listed had “seed” funds previously appropriated that are now being recommended to be reallocated to higher priority projects.

**Capital Projects deferred from the FY2013-FY2018 Capital Improvement Plan**

**\$54,400,000**

**General Government**

County Service Plaza 2 - \$18.3M

Marine Museum - Land Acquisition - \$1.3M

**Public Safety**

Prince Frederick VRS - Building Renovation - \$2.0M

St. Leonard VFDRS - Building Expansion and Storage Building - \$2.4M

**Board of Education**

Brooks Administration – Civil Improvement & Addition - \$2.6M

Beach Elementary Replacement - \$25M

**Parks and Recreation**

Cove Point Park -- \$503K

Dunkirk District Park -- \$1.7M

Hallowing Point Park -- \$687K

## **Components of the Capital Improvement Plan:**

1. The Summary provides an overview of the capital budget for FY2013-FY2018 showing both expenditure and revenue categories by fiscal year.
2. The CIP Expenditure Section shows the projects by category over the six year period, providing the full scope of each project. Also shown is a summary of project expenditures by division according to the project prioritization level.
3. The CIP Revenue Section gives a breakout of sources of funding for each project by fiscal year.
4. The project summary sheets provide detailed information by project to include project description, project location, and the six year period for expenditures and revenues. This section will be included in the Board of County Commissioners' budget only.

## **Capital Improvement Plan Project Prioritization:**

### Level 1

Service Level Critical  
 Construction In Progress or Project Out for Bid  
 Requested or Matched by Other Funding Sources  
 In Current Capital Improvement Plan

### Level 2

Important But Not Service Level Critical  
 Not In Construction / Possible Feasibility or Design Phase  
 Not Tied to Other Funding Sources (As of Budget Adoption)  
 In Current Capital Improvement Plan

### Level 3

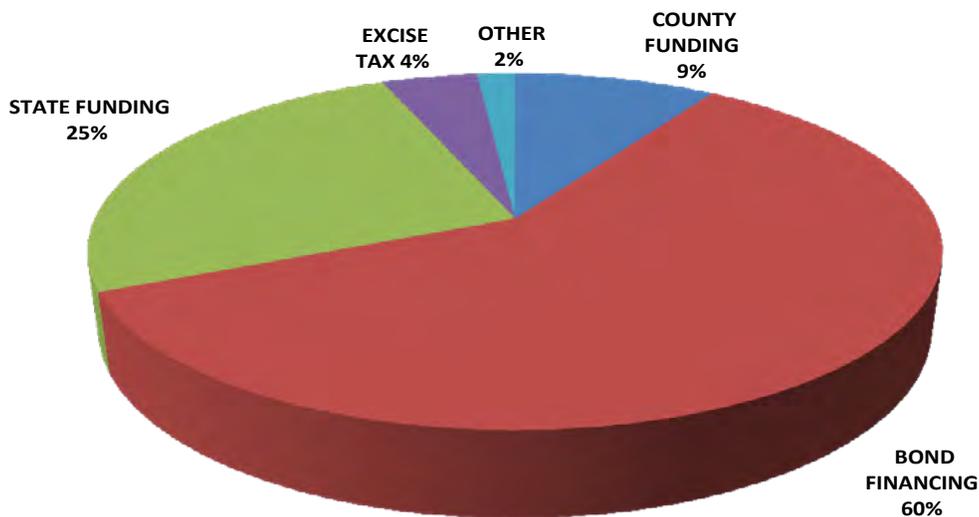
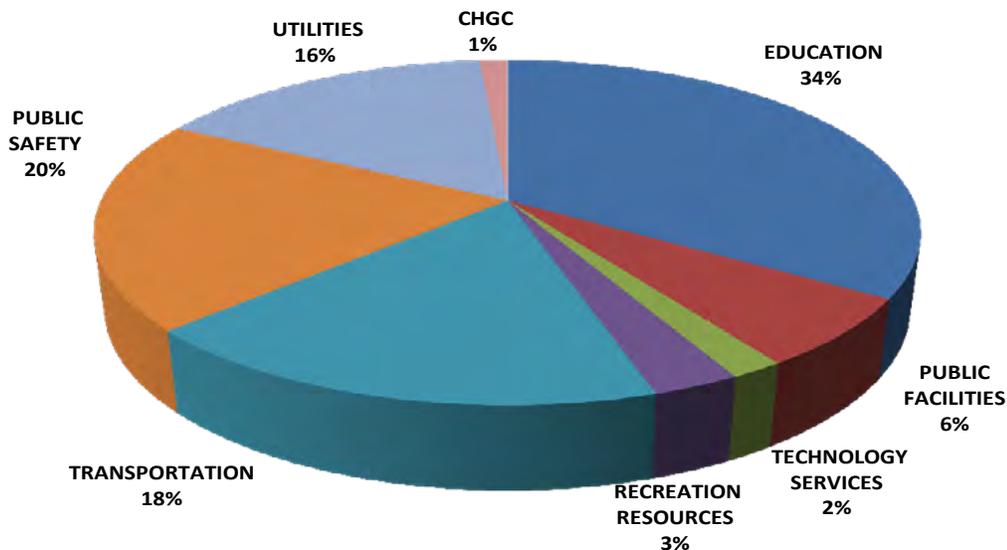
Not Service Level Critical  
 Not In Construction  
 Not Tied to Other Funding Sources (As of Budget Adoption)  
 Not In Current Capital Improvement Plan

# CAPITAL IMPROVEMENT PLAN

**FY2013 - FY2018 Summary**

**\$213,336,416**

## EXPENDITURES



## REVENUES

## SUMMARY

The summary provides an overview of the Capital Plan for the full six year span, showing both expenditure and revenue categories by fiscal year.

<b>EXPENDITURES</b>	<b>FY 2013</b>	<b>FY 2014</b>	<b>FY 2015</b>	<b>FY 2016</b>	<b>FY 2017</b>	<b>FY 2018</b>	<b>Total</b>
Education	\$12,660,600	\$9,371,900	\$833,000	\$13,150,666	\$19,683,000	\$16,730,000	\$72,429,166
Public Facilities	2,295,000	696,000	1,134,000	335,500	2,964,000	6,521,400	13,945,900
Technology Services	0	695,100	1,031,100	691,700	515,700	812,700	3,746,300
Town Centers	0	0	0	0	0	0	0
Recreation Resources	318,600	921,000	1,466,800	903,700	980,200	1,604,600	6,194,900
Public Works/Transportation	3,180,000	7,609,000	7,473,300	5,591,300	2,908,800	11,318,800	38,081,200
Public Safety	404,900	11,775,500	11,889,900	12,705,900	3,186,000	2,244,000	42,206,200
Public Works/Utilities	4,500,750	10,299,550	9,713,200	4,457,375	3,631,125	1,314,750	33,916,750
Chesapeake Hills Golf Course	643,000	1,245,000	928,000	0	0	0	2,816,000
<b>Total Expenditures</b>	<b>\$24,002,850</b>	<b>\$42,613,050</b>	<b>\$34,469,300</b>	<b>\$37,836,141</b>	<b>\$33,868,825</b>	<b>\$40,546,250</b>	<b>\$213,336,416</b>

<b>REVENUES</b>	<b>FY 2013</b>	<b>FY 2014</b>	<b>FY 2015</b>	<b>FY 2016</b>	<b>FY 2017</b>	<b>FY 2018</b>	<b>Total</b>
County Funding*	\$0	\$4,043,100	\$3,677,800	\$3,804,200	\$4,350,700	\$3,580,100	\$19,455,900
Bond Funding - General Fund	7,356,900	22,451,200	18,592,700	20,845,200	14,194,800	22,123,600	105,564,400
Bond Funding - Enterprise Fund	1,751,200	6,711,800	6,203,200	2,832,375	2,321,125	1,314,750	21,134,450
State Grants/Loans	8,503,650	8,350,200	4,724,900	8,491,666	12,038,500	12,171,800	54,280,716
Excise Tax	3,812,100	863,000	1,160,700	1,622,700	903,700	856,000	9,218,200
Utilities Fees/Cap Conn/Other	2,579,000	193,750	110,000	240,000	60,000	500,000	3,682,750
<b>Total Revenues</b>	<b>\$24,002,850</b>	<b>\$42,613,050</b>	<b>\$34,469,300</b>	<b>\$37,836,141</b>	<b>\$33,868,825</b>	<b>\$40,546,250</b>	<b>\$213,336,416</b>

\* The FY13 capital budget requests funded with County Funding ("Paygo") were forward funded by \$3,121,600 in FY12.

GOVERNMENTAL		PROJECT	PRIOR	FY 2013	FY 2014
EDUCATION	PRIORITY	NUMBER	APPROPRIATION		
<b>CONSTRUCTION</b>					
<b>Calvert High School Replacement</b>	<b>1</b>	<b>4650</b>			
A&E			\$4,497,000	\$250,000	\$150,000
Construction			\$32,068,063	\$9,146,000	\$4,432,900
Equipment & Other			\$1,743,000	\$250,000	
<b>Beach Elementary School Replacement</b>	<b>2</b>	<b>4632</b>			
A&E					
<b>Northern High School Reno/Addition</b>	<b>1</b>	<b>4652</b>			
A&E				\$1,700,000	\$2,000,000
Construction					
Equipment					
<b>Brooks Administration Building</b>		<b>4655</b>			
Upgrade Fire Alarm System	1			\$104,000	
Install Emergency Generator	1			\$316,000	
Upgrade HVAC System	2				\$363,000
Install Elevator	3				
Addition and Civil Improvements	3		\$420,000	(\$420,000)	
<b>Subtotal Construction</b>			<b>\$38,728,063</b>	<b>\$11,346,000</b>	<b>\$6,945,900</b>
<b>MAINTENANCE PROJECTS</b>					
ADA and Security Improvements	2	4659			
Appeal Elem. - Roof Replacement	1	4631	\$24,000	\$443,000	
Calvert Country School - HVAC	2	4654			
Calvert High School - Track Resurface	3	4650			
Career & Technology Academy - Roof	2	4649			
Huntingtown Elem. - Roof Replacement	1	4635			
Mt. Harmony Elem. - HVAC	2	4636			
Multi-Purpose Facility - A&E	3	Not Assigned			
Mutual Elem. - Fire Supp. & Interior Reno.	1	4637	\$231,000	\$250,000	\$2,426,000
Patuxent High - Roof Consultant & Repair	2	4653			
Patuxent High - Athletic Track Resurfacing	3	4653			
Paving and Restriping	3	Not Assigned			
Plum Point Elem. - Roof Replacement	1	4639	\$41,000	\$621,600	
Sunderland Elem. - Roof Replacement	2	4641	\$41,000		
<b>Subtotal Maintenance</b>			<b>\$337,000</b>	<b>\$1,314,600</b>	<b>\$2,426,000</b>
<b>TOTAL EDUCATION</b>			<b>\$39,065,063</b>	<b>\$12,660,600</b>	<b>\$9,371,900</b>

CAPITAL IMPROVEMENT PLAN

FY 2015	FY 2016	FY 2017	FY 2018	PROJECT FY13-FY18	GOVERNMENTAL
					<b>CONSTRUCTION</b>
				\$14,228,900	Calvert High School Replacement A&E Construction Equipment & Other
		\$120,000		\$120,000	Beach Elementary School Replacement A&E
	\$400,000	\$650,000		\$45,260,000	Northern High School Reno/Addition A&E
	\$9,000,000	\$16,500,000	\$14,000,000		Construction
		\$500,000	\$510,000		Equipment
				\$726,000	Brooks Administration Building Upgrade Fire Alarm System Install Emergency Generator Upgrade HVAC System Install Elevator Addition and Civil Improvements
\$0	\$9,400,000	\$18,133,000	\$14,510,000	\$60,334,900	<b>Subtotal Construction</b>
					<b>MAINTENANCE PROJECTS</b>
	\$100,000	\$60,000		\$160,000	ADA and Security Improvements
				\$443,000	Appeal Elem. - Roof Replacement
		\$32,000	\$960,000	\$992,000	Calvert Country School - HVAC
		\$110,000		\$110,000	Calvert High School - Track Resurface
		\$8,000	\$850,000	\$858,000	Career & Technology Academy - Roof
	\$191,666			\$191,666	Huntingtown Elem. - Roof Replacement
	\$3,423,000			\$3,423,000	Mt. Harmony Elem. - HVAC
			\$140,000	\$140,000	Multi-Purpose Facility - A&E
				\$2,676,000	Mutual Elem. - Fire Supp. & Interior Reno.
	\$36,000	\$1,340,000		\$1,376,000	Patuxent High - Roof Consultant & Repair
			\$150,000	\$150,000	Patuxent High - Athletic Track Resurfacing
			\$120,000	\$120,000	Paving and Restriping
				\$621,600	Plum Point Elem. - Roof Replacement
\$833,000				\$833,000	Sunderland Elem. - Roof Replacement
\$833,000	\$3,750,666	\$1,550,000	\$2,220,000	\$12,094,266	<b>Subtotal Maintenance</b>
\$833,000	\$13,150,666	\$19,683,000	\$16,730,000	\$72,429,166	<b>TOTAL EDUCATION</b>

GOVERNMENTAL		PROJECT	PRIOR	FY 2013	FY 2014
PUBLIC FACILITIES	PRIORITY	NUMBER	APPROPRIATION		
<b>HVAC Replacements</b>					
Battle Creek Cypress Swamp	2	4451			
Calvert House	2	4206			
Calvert Pines	2	4601			\$122,000
County Services Plaza	2	4202			
Courthouse	1	4203	\$30,000		
Fairview Library & Tourist Center	2	4611			
Health Department	2	4207			
Northeast Community Center	2	4336	\$120,000		
Tom Wisner Hall / Kings Landing	1	4452	\$65,000		
<b>Roof Replacement Schedule</b>					
Northeast Comm Ctr	2	4336			\$267,000
County Services Plaza - Façade	2	4202	\$57,000		
<b>Calvert Marine Museum</b>					
Master Plan Implementation	2	4405	\$240,000	\$1,750,000	\$75,000
Collections Boat	2	4405			\$68,000
Boat Basin Timber Replacement	2	4405			\$50,000
Drum Point Lighthouse Roof Repair	2	4405			
Drum Point Lighthouse Bulkhead Replace	2	4405			
<b>Detention Center</b>	2	4103			
A&E			\$600,000		
Construction					
<b>Libraries</b>					
Twin Beaches Branch	3	4612			
<b>Community/Senior Centers</b>					
Calvert Pines Senior Center - Expansion	3	4601	\$30,000		
Southern Comm/Senior Ctr - Renovations	2	4602	\$30,000		\$114,000
Stafford Road Waterline	1	4564	\$990,000	\$545,000	
<b>TOTAL PUBLIC FACILITIES</b>			<b>\$2,162,000</b>	<b>\$2,295,000</b>	<b>\$696,000</b>

*Italicized prior approval amounts were FY13 capital budget requests that were funded in FY12.*

CAPITAL IMPROVEMENT PLAN

FY 2015	FY 2016	FY 2017	FY 2018	PROJECT FY13-FY18	GOVERNMENTAL PUBLIC FACILITIES
				<b>\$1,081,800</b>	<b>HVAC Replacements</b>
			\$45,000		Battle Creek Cypress Swamp
		\$90,000			Calvert House
					Calvert Pines
	\$115,000				County Services Plaza
\$350,000		\$80,000			Courthouse
		\$60,000			Fairview Library & Tourist Center
	\$80,000		\$84,800		Health Department
	\$55,000				Northeast Community Center
					Tom Wisner Hall / Kings Landing
					<b>Roof Replacement Schedule</b>
				<b>\$267,000</b>	Northeast Comm Ctr
\$59,000			\$60,000	<b>\$119,000</b>	<b>County Services Plaza - Façade</b>
				<b>\$2,103,500</b>	<b>Calvert Marine Museum</b>
					Master Plan Implementation
					Collections Boat
\$50,000					Boat Basin Timber Replacement
	\$85,500				Drum Point Lighthouse Roof Repair
		\$25,000			Drum Point Lighthouse Bulkhead Replace
				<b>\$7,200,000</b>	<b>Detention Center</b>
		\$1,700,000	\$500,000		A&E
			\$5,000,000		Construction
					<b>Libraries</b>
		\$1,000,000	\$717,600	<b>\$1,717,600</b>	Twin Beaches Branch
					<b>Community/Senior Centers</b>
		\$9,000	\$114,000	<b>\$123,000</b>	Calvert Pines Senior Center - Expansion
\$675,000				<b>\$789,000</b>	Southern Comm/Senior Ctr - Renovations
				<b>\$545,000</b>	<b>Stafford Road Waterline</b>
<b>\$1,134,000</b>	<b>\$335,500</b>	<b>\$2,964,000</b>	<b>\$6,521,400</b>	<b>\$13,945,900</b>	<b>TOTAL PUBLIC FACILITIES</b>

GOVERNMENTAL		PROJECT	PRIOR	FY 2013	FY 2014
TECHNOLOGY SERVICES	PRIORITY	NUMBER	APPROPRIATION		
GIS Planimetrics Update	1	4035	<i>\$328,610</i>		
Network Infrastructure	1	4021	<i>\$200,000</i>		\$306,000
Wireless Infrastructure	1	4022	<i>\$103,000</i>		\$82,400
Public Safety System	1	4040	<i>\$168,300</i>		
Licenses	1	4036	<i>\$525,000</i>		
Major System Review	3	4061	<i>\$155,000</i>		\$56,700
Enterprise System Implementation	1	4030	<i>\$160,000</i>		\$250,000
<b>TOTAL TECHNOLOGY SERVICES</b>			<b>\$1,639,910</b>	<b>\$0</b>	<b>\$695,100</b>

*Italicized prior approval amounts were FY13 capital budget requests that were funded in FY12.*

CAPITAL IMPROVEMENT PLAN

FY 2015	FY 2016	FY 2017	FY 2018	PROJECT FY13-FY18	GOVERNMENTAL
				\$0	GIS Planimetrics Update
\$306,000	\$150,000	\$150,000	\$150,000	\$1,062,000	Network Infrastructure
\$82,400		\$103,000		\$267,800	Wireless Infrastructure
\$100,000				\$100,000	Public Safety System
		\$206,000	\$206,000	\$412,000	Licenses
\$56,700	\$56,700	\$56,700	\$56,700	\$283,500	Major System Review
\$486,000	\$485,000		\$400,000	\$1,621,000	Enterprise System Implementation
<b>\$1,031,100</b>	<b>\$691,700</b>	<b>\$515,700</b>	<b>\$812,700</b>	<b>\$3,746,300</b>	<b>TOTAL TECHNOLOGY SERVICES</b>

<b>GOVERNMENTAL</b>		<b>PROJECT</b>	<b>PRIOR</b>	<b>FY 2013</b>	<b>FY 2014</b>
<b>RECREATION RESOURCES</b>	<b>PRIORITY</b>	<b>NUMBER</b>	<b>APPROPRIATION</b>		
<b>PARKS &amp; COMMUNITY CENTERS</b>					
<b>Cove Point Park</b>					
Re-light Fields 1 & 2	3	4311			
Skateboard Park	3	4311	\$64,000		\$434,000
Dog Park	3	4311			
Shelters & Adjacent Pathways	3	4311	\$31,000		
<b>Dunkirk Park</b>					
Multi-Purpose Field Restrooms	2	4316			
<b>Hallowing Point Park</b>					
Playground & Parking	2	4320	\$475,115	\$115,000	\$248,000
Restroom/Snack Stand Complex	3	4320	\$84,126		
Basketball Courts	3	4320			
Street & Parking Lot Lighting	3	4320			
<b>Solomons Town Center Park</b>					
Field Lighting	3	4348			
<b>Beach Elementary</b>					
Tennis Court Renovation	1	4632		\$53,600	
<b>NATURAL RESOURCE SITES</b>					
<b>Battle Creek Cypress Swamp</b>					
Renovation of Exhibits	3	4451	\$25,000		\$189,000
Addition/Renovation	3	4451	\$20,000		
<b>Kings Landing Park</b>					
Event Parking	2	4452			
<b>Solomons Boat Ramp</b>					
Addition/Renovation	2	4385		\$50,000	
<b>Biscoe Gray Heritage Farm</b>					
Master Plan Implementation	2	4455	\$100,000	\$100,000	\$50,000
<b>TOTAL RECREATION RESOURCES</b>			<b>\$799,241</b>	<b>\$318,600</b>	<b>\$921,000</b>

CAPITAL IMPROVEMENT PLAN

FY 2015	FY 2016	FY 2017	FY 2018	PROJECT FY13-FY18	GOVERNMENTAL
					<b>RECREATION RESOURCES</b>
					<b>PARKS &amp; COMMUNITY CENTERS</b>
				<b>\$1,444,800</b>	<b>Cove Point Park</b>
\$395,000					Re-light Fields 1 & 2
\$280,000					Skateboard Park
			\$94,000		Dog Park
\$241,800					Shelters & Adjacent Pathways
				<b>\$206,000</b>	<b>Dunkirk Park</b>
	\$206,000				Multi-Purpose Field Restrooms
				<b>\$2,217,500</b>	<b>Hallowing Point Park</b>
					Playground & Parking
		\$702,500			Restroom/Snack Stand Complex
		\$77,700	\$810,600		Basketball Courts
	\$263,700				Street & Parking Lot Lighting
				<b>\$234,000</b>	<b>Solomons Town Center Park</b>
	\$234,000				Field Lighting
				<b>\$53,600</b>	<b>Beach Elementary</b>
					Tennis Court Renovation
					<b>NATURAL RESOURCE SITES</b>
				<b>\$359,000</b>	<b>Battle Creek Cypress Swamp</b>
					Renovation of Exhibits
\$170,000					Addition/Renovation
				<b>\$280,000</b>	<b>Kings Landing Park</b>
\$280,000					Event Parking
				<b>\$550,000</b>	<b>Solomons Boat Ramp</b>
			\$500,000		Addition/Renovation
				<b>\$850,000</b>	<b>Biscoe Gray Heritage Farm</b>
\$100,000	\$200,000	\$200,000	\$200,000		Master Plan Implementation
<b>\$1,466,800</b>	<b>\$903,700</b>	<b>\$980,200</b>	<b>\$1,604,600</b>	<b>\$6,194,900</b>	<b>TOTAL RECREATION RESOURCES</b>

GOVERNMENTAL		PROJECT	PRIOR	FY 2013	FY 2014
PUBLIC WORKS - TRANSPORTATION	PRIORITY	NUMBER	APPROPRIATION		
Beacon Way Drainage Repair	3	Not Assigned			
Calvert Marine Museum Turning Lane	3	Not Assigned			
Dowell Road Widening	1	4519	\$4,206,777	\$1,000,000	\$3,914,000
Gunsmoke Trail Dam Repair	2	4704		\$50,000	\$100,000
Hardesty @ Dalrymple Rd Intersection Improvements	1	4566		\$340,000	
Little Cove Point Extended / Bunkhouse	3	Not Assigned			\$160,000
PF Loop Rd - Rt. 231	1	4537	\$1,912,000	\$940,000	
PF Loop Rd - FoxRun/Armory/DaresBch	1	4541	\$14,928,074		
PF Loop Rd - CMS Crossing (North Overpass)	3	Not Assigned			
PF Loop Rd - PF Crossing (South Overpass)	3	Not Assigned			
Skidders Turn Road	3	Not Assigned			
Skipjack Road @ MD 231	1	4567		\$350,000	\$150,000
W. Dares Beach Road Improvements	2	4527	\$80,000		\$440,000
W. Dares Beach Road Extension	3	Not Assigned			
Williams Road/CSM Improvements	2	4563	\$660,000		\$2,325,000
<b><i>Non-Specific Transportation Projects:</i></b>					
Bridge Maintenance Repairs	1	4544	\$262,894		\$60,000
Road Tax Districts	3	4542	\$17,428		\$100,000
Roadway Safety Improvement	1	4570		\$125,000	
SHA Signal Matching Funds	2	4522	\$624,057		\$60,000
Sidewalk Program	1	4509	\$125,000	\$125,000	
Storm Drainage Projects	1	4543	\$720,000		\$120,000
Transportation Safety Projects	1	4526	\$1,378,218	\$100,000	\$180,000
Watershed Implementation Plan	3	4702		\$150,000	
<b>TOTAL TRANSPORTATION</b>			<b>\$24,914,448</b>	<b>\$3,180,000</b>	<b>\$7,609,000</b>

CAPITAL IMPROVEMENT PLAN

FY 2015	FY 2016	FY 2017	FY 2018	PROJECT FY13-FY18	GOVERNMENTAL PUBLIC WORKS - TRANSPORTATION
\$150,000				\$150,000	Beacon Way Drainage Repair
\$87,000		\$455,000		\$542,000	CMM Turning Lane
				\$4,914,000	Dowell Road Widening
				\$150,000	Gunsmoke Trail Dam Repair
				\$340,000	Hardesty @ Dalrymple Rd Intersection Improvements
				\$160,000	Little Cove Point Extended / Bunkhouse
\$1,601,300				\$2,541,300	PF Loop Rd - Rt. 231
\$1,150,000	\$2,000,000	\$1,400,000		\$4,550,000	PF Loop Rd - FoxRun/Armory/DaresBch
			\$800,000	\$800,000	PF Loop Rd - CMS Crossing (North Overpass)
			\$800,000	\$800,000	PF Loop Rd - PF Crossing (South Overpass)
	\$471,300	\$228,800	\$5,948,800	\$6,648,900	Skidders Turn Road
\$1,200,000				\$1,700,000	Skipjack Road @ MD 231
\$135,000	\$2,100,000			\$2,675,000	W. Dares Beach Road Improvements
	\$500,000		\$3,250,000	\$3,750,000	W. Dares Beach Road Extension
\$2,325,000				\$4,650,000	Williams Road/CSM Improvements
					Non-Specific Transportation Projects:
	\$60,000		\$60,000	\$180,000	Bridge Maintenance Repairs
	\$100,000		\$100,000	\$300,000	Road Tax Districts
\$250,000		\$250,000		\$625,000	Roadway Safety Improvement
	\$60,000		\$60,000	\$180,000	SHA Signal Matching Funds
\$125,000		\$125,000		\$375,000	Sidewalk Program
\$120,000	\$120,000	\$120,000	\$120,000	\$600,000	Storm Drainage Projects
\$180,000	\$180,000	\$180,000	\$180,000	\$1,000,000	Transportation Safety Projects
\$150,000		\$150,000		\$450,000	Watershed Implementation Plan
<b>\$7,473,300</b>	<b>\$5,591,300</b>	<b>\$2,908,800</b>	<b>\$11,318,800</b>	<b>\$38,081,200</b>	<b>TOTAL TRANSPORTATION</b>

GOVERNMENTAL		PROJECT	PRIOR	FY 2013	FY 2014
PUBLIC SAFETY	PRIORITY	NUMBER	APPROPRIATION		
800n MHZ System Expansion	1	4039		\$404,900	\$2,609,600
800 MHZ Digital Communication System Upgrade & Channel Expansion	1	Not Assigned			\$6,213,900
<b>ANIMAL CONTROL</b>					
Tri-County Animal Shelter - Upgrades	1	4105	\$82,300		
<b>FIRE &amp; RESCUE APPARATUS</b>					
<b>North Beach VFD &amp; RS</b>					
Replace Command #1	1	1610			\$65,000
Rehab Engine #11	1	1610			\$518,000
Replace Brush #1	1	1610			
Replace Rescue #1	1	1610			
Replace Tower #1	1	1610			
Replace Ambulance #19	1	1610			
Rehab Boat #1	1	1610			
<b>Prince Frederick VFD</b>					
Replace Command #2	1	1620			\$65,000
Replace Brush #2	1	1620			
Replace Squad #2	1	1620			
<b>Solomons VRS &amp; FD</b>					
Replace Command #3 (Annex)	1	1630	\$62,000		
Replace Engine #31	1	1630	\$488,000		
Replace Engine #33	1	1630	\$387,000		
Replace Rescue #3	1	1630	\$598,000		
Replace Engine #34	1	1630			\$518,000
Replace Command #3	1	1630			
Replace Ambulance #38	1	1630			
Rehab Boat #3	1	1630			
Replace Truck #3	1	1630			
<b>Prince Frederick VRS</b>					
Replace Command #4	1	1640			\$65,000
Replace Ambulance #48	1	1640	\$171,000		
Replace Ambulance #49	1	1640			\$181,000
Replace Ambulance #47	1	1640			
Rehab Boat #4	1	1640			
<b>Dunkirk VFD &amp; RS</b>					
Replace Ambulance #59	1	1650	\$171,000		
Replace Command #5	1	1650			\$65,000
Replace Ambulance #58	1	1650			\$181,000
Replace Brush #5	1	1650			

*Italicized prior approval amounts were FY13 capital budget requests that were funded in FY12.*

CAPITAL IMPROVEMENT PLAN

FY 2015	FY 2016	FY 2017	FY 2018	PROJECT	GOVERNMENTAL
				FY13-FY18	<b>PUBLIC SAFETY</b>
				\$3,014,500	800n MHZ System Expansion
\$6,213,900	\$6,213,900			\$18,641,700	800 MHZ Digital Communication System Upgrade & Channel Expansion
					<b>ANIMAL CONTROL</b>
				\$0	Tri-County Animal Shelter - Upgrades
					<b>FIRE &amp; RESCUE APPARATUS</b>
				\$2,882,000	<b>North Beach VFD &amp; RS</b>
					Replace Command #1
\$73,000					Rehab Engine #11
\$673,000					Replace Brush #1
	\$1,273,000				Replace Rescue #1
		\$215,000			Replace Tower #1
		\$65,000			Replace Ambulance #19
				\$1,025,000	Rehab Boat #1
					<b>Prince Frederick VFD</b>
	\$78,000				Replace Command #2
			\$882,000		Replace Brush #2
				\$2,206,000	Replace Squad #2
					<b>Solomons VRS &amp; FD</b>
					Replace Command #3 (Annex)
					Replace Engine #31
					Replace Engine #33
					Replace Rescue #3
		\$73,000			Replace Engine #34
	\$203,000				Replace Command #3
	\$62,000				Replace Ambulance #38
		\$1,350,000			Rehab Boat #3
				\$511,000	Replace Truck #3
					<b>Prince Frederick VRS</b>
	\$203,000				Replace Command #4
	\$62,000				Replace Ambulance #48
				\$329,000	Replace Ambulance #49
					Replace Ambulance #47
					Rehab Boat #4
					<b>Dunkirk VFD &amp; RS</b>
					Replace Ambulance #59
					Replace Command #5
					Replace Ambulance #58
		\$83,000			Replace Brush #5

GOVERNMENTAL		PROJECT	PRIOR	FY 2013	FY 2014
PUBLIC SAFETY	PRIORITY	NUMBER	APPROPRIATION		
<b>Huntingtown VFD &amp; RS</b>					
Replace Ambulance #69	1	1660			\$181,000
Replace Command #6	1	1660			\$65,000
Rehab Engine #61	1	1660			\$518,000
Replace Ambulance #68	1	1660			\$181,000
Replace Engine #62	1	1660			
<b>St. Leonard VFD &amp; RS</b>					
Replace Ambulance #78	1	1670	\$171,000		
Replace Brush #7	1	1670			
Replace Tanker #7	1	1670			
Replace Command #7	1	1670			
Replace Engine #72	1	1670			
<b>Calvert Advanced Life Support</b>					
Replace Medic #105	1	1700	\$93,000		
Replace Medic #101	1	1700			\$99,000
Replace Medic #103	1	1700			
Replace Medic #102	1	1700			
Replace Medic #104	1	1700			
Replace Medic #106	1	1700			
<b>Subtotal Apparatus</b>			\$264,000	\$0	\$2,702,000
<b>FIRE &amp; RESCUE FACILITIES</b>					
<b>Prince Frederick VFD</b>					
Emergency Generator	1	1620	\$167,000		
A & E - Building Replacement	2	1620			\$250,000
Building Replacement	2	1620			
<b>Solomons VRS &amp; FD</b>					
A & E - Building Renovation	2	1630			
Building Renovation	2	1630			
<b>Prince Frederick VRS</b>					
A & E - Building Renovation	3	1640			
<b>Dunkirk VFD &amp; RS</b>					
Water Supply Storage Tanks	2	1650			
<b>Huntingtown VFD &amp; RS</b>					
Backup Generator for Fire Pump	1	1660	\$20,000		
<b>St. Leonard VRS &amp; FD</b>					
A & E - Building Expansion	3	1670			
A & E - Storage Building	3	1670			
<b>Subtotal Facilities</b>			\$187,000	\$0	\$250,000
<b>TOTAL PUBLIC SAFETY</b>			\$533,300	\$404,900	\$11,775,500
<b>TOTAL GOVERNMENTAL</b>			\$69,113,962	\$18,859,100	\$31,068,500

*Italicized prior approval amounts were FY13 capital budget requests that were funded in FY12.*

CAPITAL IMPROVEMENT PLAN

FY 2015	FY 2016	FY 2017	FY 2018	PROJECT FY13-FY18	GOVERNMENTAL PUBLIC SAFETY
				\$1,562,000	<b>Huntingtown VFD &amp; RS</b>
					Replace Ambulance #69
					Replace Command #6
					Rehab Engine #61
		\$617,000			Replace Ambulance #68
					Replace Engine #62
				\$1,402,000	<b>St. Leonard VFD &amp; RS</b>
		\$83,000			Replace Ambulance #78
		\$582,000			Replace Brush #7
			\$83,000		Replace Tanker #7
			\$654,000		Replace Command #7
					Replace Engine #72
				\$558,000	<b>Calvert Advanced Life Support</b>
					Replace Medic #105
					Replace Medic #101
\$105,000					Replace Medic #103
	\$111,000				Replace Medic #102
		\$118,000			Replace Medic #104
			\$125,000		Replace Medic #106
<b>\$851,000</b>	<b>\$1,992,000</b>	<b>\$3,186,000</b>	<b>\$1,744,000</b>	<b>\$10,475,000</b>	<b>Subtotal Apparatus</b>
					<b>FIRE &amp; RESCUE FACILITIES</b>
				\$4,750,000	<b>Prince Frederick VFD</b>
					Emergency Generator
\$4,500,000					A & E - Building Replacement
					Building Replacement
\$250,000				\$4,750,000	<b>Solomons VRS &amp; FD</b>
	\$4,500,000				A & E - Building Renovation
					Building Renovation
			\$200,000	\$200,000	<b>Prince Frederick VRS</b>
					A & E - Building Renovation
\$75,000				\$75,000	<b>Dunkirk VFD &amp; RS</b>
					Water Supply Storage Tanks
				\$0	<b>Huntingtown VFD &amp; RS</b>
					Backup Generator for Fire Pump
			\$250,000	\$300,000	<b>St. Leonard VRS &amp; FD</b>
			\$50,000		A & E - Building Expansion
					A & E - Storage Building
<b>\$4,825,000</b>	<b>\$4,500,000</b>	<b>\$0</b>	<b>\$500,000</b>	<b>\$10,075,000</b>	<b>Subtotal Facilities</b>
<b>\$11,889,900</b>	<b>\$12,705,900</b>	<b>\$3,186,000</b>	<b>\$2,244,000</b>	<b>\$42,206,200</b>	<b>TOTAL PUBLIC SAFETY</b>
<b>\$23,828,100</b>	<b>\$33,378,766</b>	<b>\$30,237,700</b>	<b>\$39,231,500</b>	<b>\$176,603,666</b>	<b>TOTAL GOVERNMENTAL</b>

ENTERPRISE		PROJECT	PRIOR	FY 2013	FY 2014
PUBLIC UTILITIES		NUMBER	APPROPRIATION		
<b>SOLID WASTE</b>					
Appeal Landfill - Scale House Relocation	1	4900	\$0	\$378,000	
Appeal Landfill - Construct Transfer Station	2	4900	\$0		
Barstow Convenience Center - Upgrade	2	Not Assigned	\$0		\$520,000
<b>Subtotal Solid Waste</b>			<b>\$0</b>	<b>\$378,000</b>	<b>\$520,000</b>
<b>WATER</b>					
St. Leonard Well and Elevated Storage	1	4804	\$503,000	\$250,000	\$1,037,000
Chesapeake Hgts/Dares Beach Water Trtmt and System Upgrade	1	4810	\$782,500		
District 1 Tank Replacements (Kenwood/White Sands)	2	Not Assigned	\$0		
Paris Oaks Pump Station & System Cap Imp	1	4814	\$0	\$100,000	\$1,000,000
Mill Creek Middle School	1	4815	\$0	\$160,000	
West Prince Frederick Storage Tank	2	Not Assigned	\$0		\$450,000
Prince Frederick Boulevard Water Main	3	Not Assigned	\$0		
Wilson Court Water Main	1	4816	\$0	\$80,000	
Cove Point Water Capacity Expansion	1	4817	\$0	\$460,000	\$460,000
Back Creek Water Loop	2	Not Assigned	\$0		\$400,000
Hunting Hills Water System Upgrade	1	4800	\$863,000	(\$125,800)	
Shores of Calvert Tank Replacement	1	4808	\$334,375	(\$450)	
<b>Subtotal Water</b>			<b>\$2,482,875</b>	<b>\$923,750</b>	<b>\$3,347,000</b>

CAPITAL IMPROVEMENT PLAN

FY 2015	FY 2016	FY 2017	FY 2018	PROJECT FY13-FY18	ENTERPRISE
					<b>PUBLIC UTILITIES</b>
					<b>SOLID WASTE</b>
				\$378,000	Appeal Landfill - Scale House Relocation
\$1,775,000				\$1,775,000	Appeal Landfill - Construct Transfer Station
				\$520,000	Barstow Convenience Center - Upgrade
\$1,775,000	\$0	\$0	\$0	\$2,673,000	<b>Subtotal Solid Waste</b>
					<b>WATER</b>
				\$1,287,000	St. Leonard Well and Elevated Storage
	\$35,000	\$500,000		\$535,000	Chesapeake Hgts/Dares Beach Water Trtmt and System Upgrade
	\$60,000	\$700,000		\$760,000	District 1 Tank Replacements (Kenwood/White Sands)
				\$1,100,000	Paris Oaks Pump Station & System Cap Imp
\$450,000				\$160,000	Mill Creek Middle School
	\$240,000			\$900,000	West Prince Frederick Storage Tank
				\$240,000	Prince Frederick Boulevard Water Main
				\$80,000	Wilson Court Water Main
				\$920,000	Cove Point Water Capacity Expansion
\$400,000				\$800,000	Back Creek Water Loop
				(\$125,800)	Hunting Hills Water System Upgrade
				(\$450)	Shores of Calvert Tank Replacement
\$850,000	\$335,000	\$1,200,000	\$0	\$6,655,750	<b>Subtotal Water</b>

ENTERPRISE		PROJECT	PRIOR	FY 2013	FY 2014
PUBLIC UTILITIES		NUMBER	APPROPRIATION		
<b>SEWER</b>					
Chesapeake Beach WWTP Reconstruction and ENR Upgrade	1	4854	\$2,696,000	\$721,000	\$721,000
Prince Frederick WWTP#1 Plant Upgrade	2	Not Assigned	\$0		\$263,000
PF Sewer Replacement - Ph 1 (Town Center)	2	Not Assigned	\$0		\$335,000
PF Sewer Replacement - Ph 2 (PS#2 to WWTP#2)	2	Not Assigned	\$0		
PF Sewer Replacement - Ph 3 (Dares Beach to PS#3)	2	4862	\$547,250		
PF Sewer Replacement - Ph 4 (Chapline Place)	3	Not Assigned	\$0		
PF Forcemain Replacement - CMH to Old CMS	1	4864	\$279,000	\$817,000	
PF Pump Station Imp - Ph 1 (High Priorities)	1	4873	\$0	\$485,000	\$485,000
PF Pump Station Imp - Ph 2 (CMH WWPS Upgrade)	2	4870	\$26,250		\$93,750
PF Pump Station Imp - Ph 3 (PS#6 Upgrade)	3	Not Assigned	\$0		
PF Forcemain Replacement PS#3 to Rt.231	1	4874	\$0	\$50,000	\$500,000
Lusby Parallel Forcemain	3	Not Assigned	\$0		
Water & Sewer Maintenance Bldg	2	Not Assigned	\$0		\$510,000
Solomons Headworks WWPS Impr & Equip (Phase 2)	1	4860	\$0	\$155,000	\$259,800
Solomons I & I Study & Rehab	1	4871	\$150,000		\$755,000
Solomons WWTP Study & Imp - Lab Expansion	3	4875	\$270,752		
Solomons WWTP Study & Imp - Plant Upgrade	1	4863	\$390,000	\$500,000	\$2,200,000
Solomons WWTP Study & Imp - Rehab Disposal Fields	2	Not Assigned			
Solomons Pump Station Imp - Phase 1	1	4872	\$0	\$471,000	
Solomons Pump Station Imp - Phase 2	2	Not Assigned			\$310,000
Solomons Pump Station Imp - Phase 3	3	Not Assigned			
<b>Subtotal Sewer</b>			<b>\$4,359,252</b>	<b>\$3,199,000</b>	<b>\$6,432,550</b>
<b>TOTAL PUBLIC UTILITIES</b>			<b>\$6,842,127</b>	<b>\$4,500,750</b>	<b>\$10,299,550</b>

CAPITAL IMPROVEMENT PLAN

FY 2015	FY 2016	FY 2017	FY 2018	PROJECT FY13-FY18	ENTERPRISE
					<b>PUBLIC UTILITIES</b>
					<b>SEWER</b>
				\$1,442,000	Chesapeake Beach WWTP Reconstruction and ENR Upgrade
\$2,336,000	\$2,250,000			\$4,849,000	Prince Frederick WWTP#1 Plant Upgrade
\$335,000				\$670,000	PF Sewer Replacement - Ph 1 (Town Center)
\$350,000	\$350,000			\$700,000	PF Sewer Replacement - Ph 2 (PS#2 to WWTP#2)
	\$306,375	\$306,375		\$612,750	PF Sewer Replacement - Ph 3 (Dares Beach to PS#3)
		\$60,000		\$60,000	PF Sewer Replacement - Ph 4 (Chapline Place)
\$485,000	\$485,000			\$817,000	PF Forcemain Replacement - CMH to Old CMS
				\$1,940,000	PF Pump Station Imp - Ph 1 (High Priorities)
				\$93,750	PF Pump Station Imp - Ph 2 (CMH WWPS Upgrade)
		\$432,500	\$432,500	\$865,000	PF Pump Station Imp - Ph 3 (PS#6 Upgrade)
				\$550,000	PF Forcemain Replacement PS#3 to Rt.231
		\$580,000	\$580,000	\$1,160,000	Lusby Parallel Forcemain
				\$510,000	Water & Sewer Maintenance Bldg
\$622,200				\$1,037,000	Solomons Headworks WWPS Impr & Equip (Phase 2)
\$397,000	\$481,000			\$1,633,000	Solomons I & I Study & Rehab
\$30,000				\$30,000	Solomons WWTP Study & Imp - Lab Expansion
\$2,300,000				\$5,000,000	Solomons WWTP Study & Imp - Plant Upgrade
\$80,000	\$250,000	\$750,000		\$1,080,000	Solomons WWTP Study & Imp - Rehab Disposal Fields
				\$471,000	Solomons Pump Station Imp - Phase 1
\$153,000				\$463,000	Solomons Pump Station Imp - Phase 2
		\$302,250	\$302,250	\$604,500	Solomons Pump Station Imp - Phase 3
\$7,088,200	\$4,122,375	\$2,431,125	\$1,314,750	\$24,588,000	<b>Subtotal Sewer</b>
\$9,713,200	\$4,457,375	\$3,631,125	\$1,314,750	\$33,916,750	<b>TOTAL PUBLIC UTILITIES</b>

ENTERPRISE		PROJECT	PRIOR	FY 2013	FY 2014
<b>CHESAPEAKE HILLS GOLF COURSE</b>					
Clubhouse Renovation	3	4312	\$153,000		\$1,245,000
Irrigation System Renovation	1	4312	\$504,000	\$643,000	
<b>TOTAL Chesapeake Hills Golf Course</b>			<b>\$657,000</b>	<b>\$643,000</b>	<b>\$1,245,000</b>
<b>TOTAL FY2013-FY2018 CIP</b>			<b>\$76,613,089</b>	<b>\$24,002,850</b>	<b>\$42,613,050</b>



*Saint Leonard Squad 7*

CAPITAL IMPROVEMENT PLAN

FY 2015	FY 2016	FY 2017	FY 2018	PROJECT	ENTERPRISE
				\$2,816,000	CHESAPEAKE HILLS GOLF COURSE
\$928,000					Clubhouse Renovation
					Irrigation System Renovation
\$928,000	\$0	\$0	\$0	\$2,816,000	TOTAL Chesapeake Hills Golf Course
\$34,469,300	\$37,836,141	\$33,868,825	\$40,546,250	\$213,336,416	TOTAL FY2013-FY2018 CIP



*Chesapeake Golf Course Clubhouse*

FISCAL 2013 REVENUES		COUNTY	BOND	STATE/FED	EXCISE	OTHER	PROJECT
	PRIORITY	FUNDS	FINANCING	FUNDS	TAX		TOTAL
<b>EDUCATION</b>							
<b>CONSTRUCTION</b>							
<b>Calvert High School Replacement</b>							
A&E	1		\$250,000				\$250,000
Construction	1		\$2,724,000	\$6,422,000			\$9,146,000
Equipment	1		\$250,000				\$250,000
<b>Northern High School Replacment</b>							
A&E	1				\$1,700,000		\$1,700,000
<b>Brooks Administration Building</b>							
Upgrade Fire Alarm System	1	\$104,000					\$104,000
Install Emergency Generator	1		\$316,000				\$316,000
Additions and Civil Improvements	3	(\$104,000)	(\$316,000)				(\$420,000)
<b>Subtotal Construction</b>		<b>\$0</b>	<b>\$3,224,000</b>	<b>\$6,422,000</b>	<b>\$1,700,000</b>	<b>\$0</b>	<b>\$11,346,000</b>
<b>MAINTENANCE</b>							
Appeal Elem - Roof Replacement	1			\$248,000	\$195,000		\$443,000
Mutual Elem - Fire Suppression & Interior Work	1				\$250,000		\$250,000
Plum Point Elem. - Roof Replacement	1			\$348,100	\$273,500		\$621,600
<b>Subtotal Maintenance</b>		<b>\$0</b>	<b>\$0</b>	<b>\$596,100</b>	<b>\$718,500</b>	<b>\$0</b>	<b>\$1,314,600</b>
<b>TOTAL EDUCATION</b>		<b>\$0</b>	<b>\$3,224,000</b>	<b>\$7,018,100</b>	<b>\$2,418,500</b>	<b>\$0</b>	<b>\$12,660,600</b>
<b>PUBLIC FACILITIES</b>							
<b>HVAC Replacements</b>							
Courthouse	1	\$0					\$0
Kings Landing - Tom Wisner Hall	1	\$0					\$0
<b>Calvert Marine Museum</b>							
Master Plan Implementation	2		\$750,000	\$250,000		\$750,000	\$1,750,000
<b>Stafford Road Waterline</b>							
	1		\$545,000				\$545,000
<b>TOTAL PUBLIC FACILITIES</b>		<b>\$0</b>	<b>\$1,295,000</b>	<b>\$250,000</b>	<b>\$0</b>	<b>\$750,000</b>	<b>\$2,295,000</b>
<b>TECHNOLOGY SERVICES</b>							
GIS Planimetrics Updates	1	\$0					\$0
Network Infrastructure	1	\$0					\$0
Wireless Infrastructure	1	\$0					\$0
Public Safety System	1	\$0					\$0
Enterprise System Implementation	1	\$0					\$0
<b>TOTAL TECHNOLOGY SERVICES</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>FISCAL 2013 REVENUES</b>							
<b>RECREATION RESOURCES</b>							
<b>PARKS &amp; COMMUNITY CENTERS</b>							
<b>Hallowing Point Park</b>							
Playground & Parking	2			\$85,000	\$30,000		\$115,000
<b>Beach Elementary</b>							
Tennis Court Renovation	1				\$53,600		\$53,600
<b>NATURAL RESOURCE SITES</b>							
<b>Solomons Boat Ramp</b>							
Renovation of pier and ramp	2			\$50,000			\$50,000
<b>Biscoe Gray Heritage Farm</b>							
Master Plan Implementation	2			\$50,000	\$50,000		\$100,000
<b>TOTAL RECREATION RESOURCES</b>		<b>\$0</b>	<b>\$0</b>	<b>\$185,000</b>	<b>\$133,600</b>	<b>\$0</b>	<b>\$318,600</b>

CAPITAL IMPROVEMENT PLAN

FISCAL 2013 REVENUES		COUNTY	BOND	STATE/FED	EXCISE	OTHER	PROJECT
	PRIORITY	FUNDS	FINANCING	FUNDS	TAX		TOTAL
<b>PUBLIC WORKS</b>							
<b>TRANSPORTATION</b>							
Dowell Road Widening	1		\$500,000		\$500,000		\$1,000,000
Gunsmoke Trail Dam Repair	2					\$50,000	\$50,000
Hardesty @ Dalrymple Road Intersection	1				\$340,000		\$340,000
PF Loop Road - Rt. 231	1		\$940,000				\$940,000
Skipjack Road @ MD 231	1		\$350,000				\$350,000
Roadway Safety Improvement	1				\$125,000		\$125,000
Sidewalk Program	1				\$125,000		\$125,000
Transportation Safety Projects	1			\$80,000	\$20,000		\$100,000
Watershed Implementation Plan	3				\$150,000		\$150,000
<b>TOTAL TRANSPORTATION</b>		<b>\$0</b>	<b>\$1,790,000</b>	<b>\$80,000</b>	<b>\$1,260,000</b>	<b>\$50,000</b>	<b>\$3,180,000</b>
FISCAL 2013 REVENUES		COUNTY	BOND	STATE/FED	EXCISE	OTHER	PROJECT
<b>PUBLIC SAFETY</b>							
800 MHZ System Expansion - 6th Tower	1		\$404,900				\$404,900
<b>SHERIFF'S OFFICE</b>							
Tri-County Animal Shelter - Upgrades	1	\$0					\$0
<b>FIRE &amp; RESCUE APPARATUS</b>							
<b>Solomons VRS &amp; FD</b>							
Replace Apparatus	1	\$0					\$0
<b>Prince Frederick VRS</b>							
Replace Apparatus	1	\$0					\$0
<b>Dunkirk VFD &amp; RS</b>							
Purchase Apparatus	1	\$0					\$0
<b>St. Leonard VFD &amp; RS</b>							
Replace Apparatus	1	\$0					\$0
<b>Calvert Advanced Life Support</b>							
Replace Apparatus	1	\$0					\$0
<b>Subtotal Apparatus</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
FISCAL 2013 REVENUES		COUNTY	BOND	STATE/FED	EXCISE	OTHER	PROJECT
FIRE & RESCUE FACILITIES		FUNDS	FINANCING	FUNDS	TAX		TOTAL
<b>Prince Frederick VFD</b>							
Replace Emergency Generator	1	\$0					\$0
<b>Huntingtown VFD</b>							
Backup Generator for Sprinkler System	1	\$0					\$0
<b>Subtotal Facilities</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>TOTAL PUBLIC SAFETY</b>		<b>\$0</b>	<b>\$404,900</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$404,900</b>
<b>PUBLIC SAFETY</b>		<b>\$0</b>	<b>\$404,900</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$404,900</b>
<b>TOTAL GOVERNMENTAL</b>		<b>\$0</b>	<b>\$6,713,900</b>	<b>\$7,533,100</b>	<b>\$3,812,100</b>	<b>\$800,000</b>	<b>\$18,859,100</b>

FISCAL 2013 REVENUES		COUNTY	BOND	STATE/FED	EXCISE	OTHER	PROJECT
	PRIORITY	FUNDS	FINANCING	FUNDS	TAX		TOTAL
<b>PUBLIC WORKS</b>							
<b>UTILITIES (Enterprise Fund)</b>							
<b>SOLID WASTE</b>						UTIL FEES	
Appeal Landfill - Scale House Relocation	1					\$378,000	\$378,000
<b>Subtotal-Solid Waste</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$378,000</b>	<b>\$378,000</b>
<b>WATER</b>						CAP CONN	
St. Leonard Well and Elevated Storage	1			\$250,000			\$250,000
Paris Oaks Pump Station Rehab and System Capacity Improvements	1		\$100,000				\$100,000
Mill Creek Middle School	1					\$160,000	\$160,000
Wilson Court Water Main	1					\$80,000	\$80,000
Cove Point Water Capacity Extension	1		\$460,000				\$460,000
Hunting Hills Water System Upgrade	1		(\$125,800)				(\$125,800)
Shores of Calvert Tank Replacement	1			(\$450)			(\$450)
<b>Subtotal Water</b>		<b>\$0</b>	<b>\$434,200</b>	<b>\$249,550</b>	<b>\$0</b>	<b>\$240,000</b>	<b>\$923,750</b>
<b>SEWER</b>					PRIVATE FUNDS	CAP CONN	
CB WWTP Reconstruction and ENR Upgrd	1			\$721,000			\$721,000
PF Forcemain Replacement - CMH to Old CMS	1		\$817,000				\$817,000
PF Pump Station Imp - Ph 1 (High Priorities)	1					\$485,000	\$485,000
PF Forcemain Replacement PS#3 to Rt.231	1					\$50,000	\$50,000
Solomons Headworks WWPS Impr & Equip (Ph 2)	1					\$155,000	\$155,000
Solomons WWTP Study & Imp - Plant Upgrade	1		\$500,000				\$500,000
Sol Pump Station Imp - Phase 1	1					\$471,000	\$471,000
<b>Subtotal Sewer</b>		<b>\$0</b>	<b>\$1,317,000</b>	<b>\$721,000</b>	<b>\$0</b>	<b>\$1,161,000</b>	<b>\$3,199,000</b>
<b>TOTAL UTILITIES (Enterprise Funds)</b>		<b>\$0</b>	<b>\$1,751,200</b>	<b>\$970,550</b>	<b>\$0</b>	<b>\$1,779,000</b>	<b>\$4,500,750</b>
<b>Chesapeake Hills Golf Course (Enterprise)</b>							
Replacement of Irrigation System	1		\$643,000				\$643,000
<b>TOTAL CHESAPEAKE HILLS GOLF COURSE</b>		<b>\$0</b>	<b>\$643,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$643,000</b>
<b>TOTAL FY2013</b>		<b>\$0</b>	<b>\$9,108,100</b>	<b>\$8,503,650</b>	<b>\$3,812,100</b>	<b>\$2,579,000</b>	<b>\$24,002,850</b>
<b>FISCAL 2013 REVENUES</b>							
<b>PRIORITIZATION SUMMARY (by DIVISION)</b>		<b>FUND</b>	<b>PRIORITY</b>	<b>PRIORITY</b>	<b>PRIORITY</b>		<b>DIVISION</b>
			1	2	3		<b>TOTAL</b>
EDUCATION		0004	\$13,080,600	\$0	(\$420,000)		\$12,660,600
PUBLIC FACILITIES		0004	\$2,295,000	\$0	\$0		\$2,295,000
TECHNOLOGY SERVICES		0004	\$0	\$0	\$0		\$0
RECREATION - PARKS & COMMUNITY CENTERS		0004	\$53,600	\$115,000	\$0		\$168,600
RECREATION - NATURAL RESOURCES		0004	\$0	\$150,000	\$0		\$150,000
PUBLIC WORKS - TRANSPORTATION		0004	\$2,855,000	\$325,000	\$0		\$3,180,000
PUBLIC SAFETY		0004	\$404,900	\$0	\$0		\$404,900
FIRE & RESCUE - APPARATUS		0004	\$0	\$0	\$0		\$0
FIRE & RESCUE - FACILITIES		0004	\$0	\$0	\$0		\$0
PUBLIC WORKS - SOLID WASTE		0003	\$378,000	\$0	\$0		\$378,000
PUBLIC WORKS - WATER		0002	\$923,750	\$0	\$0		\$923,750
PUBLIC WORKS - SEWER		0002	\$3,199,000	\$0	\$0		\$3,199,000
CHESAPEAKE HILLS GOLF COURSE		0006	\$643,000	\$0	\$0		\$643,000
<b>TOTAL FY2013</b>			<b>\$23,832,850</b>	<b>\$590,000</b>	<b>-\$420,000</b>		<b>\$24,002,850</b>



*North Beach Ladder 1*



*Substance Abuse Facility*

FISCAL 2014 REVENUES	PRIORITY	COUNTY FUNDS	BOND FINANCING	STATE/FED FUNDS	EXCISE TAX	OTHER	PROJECT TOTAL
<b>EDUCATION</b>							
<b>CONSTRUCTION</b>							
<b>Calvert High School Replacement</b>							
A&E	1		\$150,000				\$150,000
Construction	1		\$1,294,700	\$3,138,200			\$4,432,900
<b>Northern High School Replacement</b>							
A&E	1		\$2,000,000				\$2,000,000
<b>Brooks Administration Building</b>							
Upgrade HVAC System & Install Elevator	2		\$363,000				\$363,000
<b>Subtotal Construction</b>		<b>\$0</b>	<b>\$3,807,700</b>	<b>\$3,138,200</b>	<b>\$0</b>	<b>\$0</b>	<b>\$6,945,900</b>
<b>MAINTENANCE</b>							
Mutual Elem - Fire Suppression & Int Work	1		\$1,067,000	\$1,359,000			\$2,426,000
<b>Subtotal Maintenance</b>		<b>\$0</b>	<b>\$1,067,000</b>	<b>\$1,359,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,426,000</b>
<b>TOTAL EDUCATION</b>		<b>\$0</b>	<b>\$4,874,700</b>	<b>\$4,497,200</b>	<b>\$0</b>	<b>\$0</b>	<b>\$9,371,900</b>
<b>PUBLIC FACILITIES</b>							
HVAC Replacement - Calvert Pines	2	\$122,000					\$122,000
Roof Replacement - Northeast Comm Ctr	2	\$267,000					\$267,000
<b>Calvert Marine Museum</b>							
Master Plan Implementation	2		\$75,000				\$75,000
Collection Boat	2	\$68,000					\$68,000
Boat Basin Timber Repl	2			\$50,000			\$50,000
<b>Community/Senior Centers - Southern</b>	2				\$114,000		\$114,000
<b>TOTAL PUBLIC FACILITIES</b>		<b>\$457,000</b>	<b>\$75,000</b>	<b>\$50,000</b>	<b>\$114,000</b>	<b>\$0</b>	<b>\$696,000</b>
<b>TECHNOLOGY SERVICES</b>							
Network Infrastructure	1	\$306,000					\$306,000
Wireless Infrastructure	1	\$82,400					\$82,400
Major System Review	3	\$56,700					\$56,700
Enterprise System Implementation	1	\$250,000					\$250,000
<b>TOTAL TECHNOLOGY SERVICES</b>		<b>\$695,100</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$695,100</b>
<b>RECREATION RESOURCES</b>							
<b>PARKS &amp; COMMUNITY CENTERS</b>							
<b>Cove Point Park</b>							
Skateboard Park	3		\$354,000	\$80,000			\$434,000
<b>Hallowing Point Park</b>							
Playground & Parking	2			\$85,000	\$163,000		\$248,000
<b>NATURAL RESOURCE SITES</b>							
<b>Battle Creek Cypress Swamp</b>							
Exhibit Renovation	3	\$189,000					\$189,000
<b>Biscoe Gray - Master Plan Implementation</b>	2				\$50,000		\$50,000
<b>TOTAL RECREATION RESOURCES</b>		<b>\$189,000</b>	<b>\$354,000</b>	<b>\$165,000</b>	<b>\$213,000</b>	<b>\$0</b>	<b>\$921,000</b>
<b>FISCAL 2014 REVENUES</b>		<b>COUNTY FUNDS</b>	<b>BOND FINANCING</b>	<b>STATE/FED FUNDS</b>	<b>EXCISE TAX</b>	<b>OTHER</b>	<b>PROJECT TOTAL</b>
<b>PUBLIC WORKS</b>							
<b>TRANSPORTATION</b>							
Dowell Road Widening	1		\$3,914,000				\$3,914,000
Gunsmoke Trail Dam Repair	2					\$100,000	\$100,000
Little Cove Point Extended	3				\$160,000		\$160,000
Skipjack Road @ MD 231	1		\$150,000				\$150,000
W. Dares Beach Road Improvements	2		\$440,000				\$440,000
Williams Road/CSM Improvements	2		\$2,325,000				\$2,325,000
Bridge Maintenance Repairs	1				\$60,000		\$60,000
Road Tax Districts	3				\$100,000		\$100,000
SHA Signal Matching Funds	2				\$60,000		\$60,000
Storm Drainage Projects	1				\$120,000		\$120,000
Transportation Safety Projects	1			\$144,000	\$36,000		\$180,000
<b>TOTAL TRANSPORTATION</b>		<b>\$0</b>	<b>\$6,829,000</b>	<b>\$144,000</b>	<b>\$536,000</b>	<b>\$100,000</b>	<b>\$7,609,000</b>
<b>PUBLIC SAFETY</b>							
800 MHZ System Expansion - 6th Tower	1		\$2,609,600				\$2,609,600
800 MHZ Ditigal Communication System Upgrade & Channel Expansion	1		\$6,213,900				\$6,213,900
<b>FIRE &amp; RESCUE APPARATUS</b>							
<b>North Beach VFD &amp; RS</b>							
Replace Apparatus	1	\$583,000					\$583,000
<b>Prince Frederick VFD</b>							
Replace Apparatus	1	\$65,000					\$65,000
<b>Solomons VRS &amp; FD</b>							
Replace Apparatus	1	\$518,000					\$518,000
<b>Prince Frederick VRS</b>							
Replace Apparatus	1	\$246,000					\$246,000

CAPITAL IMPROVEMENT PLAN

FISCAL 2014 REVENUES	PRIORITY	COUNTY FUNDS	BOND FINANCING	STATE/FED FUNDS	EXCISE TAX	OTHER	PROJECT TOTAL
<b>Dunkirk VFD &amp; RS</b>							
Replace Apparatus	1	\$246,000					\$246,000
<b>Huntingtown VFD &amp; RS</b>							
Replace Apparatus	1	\$945,000					\$945,000
<b>Calvert Advanced Life Support</b>							
Replace Apparatus	1	\$99,000					\$99,000
<b>Subtotal Apparatus</b>		<b>\$2,702,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,702,000</b>
<b>FIRE &amp; RESCUE FACILITIES</b>							
<b>Prince Frederick VFD</b>							
A/E - New Building	2		\$250,000				\$250,000
<b>Subtotal Facilities</b>		<b>\$0</b>	<b>\$250,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$250,000</b>
<b>TOTAL PUBLIC SAFETY</b>		<b>\$2,702,000</b>	<b>\$9,073,500</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$11,775,500</b>
<b>TOTAL GOVERNMENTAL</b>		<b>\$4,043,100</b>	<b>\$21,206,200</b>	<b>\$4,856,200</b>	<b>\$863,000</b>	<b>\$100,000</b>	<b>\$31,068,500</b>
<b>UTILITIES (Enterprise Fund)</b>							
		<b>COUNTY</b>	<b>BOND</b>	<b>STATE</b>	<b>EXCISE</b>	<b>OTHER</b>	<b>TOTAL</b>
<b>SOLID WASTE</b>						<b>UTIL FEES</b>	
Barstow Landfill - Convenience Ctr Upgrade	2		\$520,000				\$520,000
<b>Subtotal-Solid Waste</b>		<b>\$0</b>	<b>\$520,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$520,000</b>
<b>WATER PROJECTS</b>						<b>UTIL FEES</b>	
St. Leonard Well and Elevated Storage	1		\$1,037,000				\$1,037,000
Paris Oaks Pump Station & System Cap Imp	2		\$1,000,000				\$1,000,000
West Prince Frederick Storage Tank	2		\$450,000				\$450,000
Cove Point Water Capacity Expansion	1		\$460,000				\$460,000
Back Creek Water Loop	2		\$400,000				\$400,000
<b>Subtotal Water</b>		<b>\$0</b>	<b>\$3,347,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,347,000</b>
<b>SEWER PROJECTS</b>						<b>UTIL FEES / PRIVATE</b>	
CB WWTP Reconstruction and ENR Upgrd	1			\$721,000			\$721,000
Prince Frederick WWTP#1 Plant Upgrade	2			\$263,000			\$263,000
PF Sewer Replacement - Ph 1 (Town Center)	2		\$335,000				\$335,000
PF Pump Station Imp - Ph 1 (High Priorities)	1		\$485,000				\$485,000
PF Pump Station Imp - Ph 2 (CMH WWPS Upgrade)	2					\$93,750	\$93,750
PF Forcemain Replacement PS#3 to 231	1		\$500,000				\$500,000
W&S Maintenance Building	2		\$510,000				\$510,000
Solomons Headworks WWPS Impr & Equip (Phase 2)	1		\$259,800				\$259,800
Solomons I & I Study & Rehab	1		\$755,000				\$755,000
Solomons WWTP Study & Imp - Plant Upgrade	1			\$2,200,000			\$2,200,000
Sol Pump Station Imp - Phase 2	2			\$310,000			\$310,000
<b>Subtotal Sewer</b>		<b>\$0</b>	<b>\$2,844,800</b>	<b>\$3,494,000</b>	<b>\$0</b>	<b>\$93,750</b>	<b>\$6,432,550</b>
<b>TOTAL UTILITIES</b>		<b>\$0</b>	<b>\$6,711,800</b>	<b>\$3,494,000</b>	<b>\$0</b>	<b>\$93,750</b>	<b>\$10,299,550</b>
<b>Chesapeake Hills Golf Course (Enterprise)</b>							
Renovation of Clubhouse/Banquet Area	3		\$1,245,000				\$1,245,000
<b>TOTAL CHESAPEAKE HILLS GOLF COURSE</b>		<b>\$0</b>	<b>\$1,245,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,245,000</b>
<b>TOTAL FY2014</b>		<b>\$4,043,100</b>	<b>\$29,163,000</b>	<b>\$8,350,200</b>	<b>\$863,000</b>	<b>\$193,750</b>	<b>\$42,613,050</b>
<b>FISCAL 2014 REVENUES</b>							
<b>PRIORITIZATION SUMMARY (by DIVISION)</b>		<b>FUND</b>	<b>PRIORITY 1</b>	<b>PRIORITY 2</b>	<b>PRIORITY 3</b>		<b>DIVISION TOTAL</b>
EDUCATION		0004	\$9,008,900	\$363,000	\$0		\$9,371,900
PUBLIC FACILITIES		0004	\$75,000	\$621,000	\$0		\$696,000
TECHNOLOGY SERVICES		0004	\$638,400	\$0	\$56,700		\$695,100
RECREATION - PARKS & COMMUNITY CENTERS		0004	\$0	\$248,000	\$434,000		\$682,000
RECREATION - NATURAL RESOURCES		0004	\$0	\$50,000	\$189,000		\$239,000
PUBLIC WORKS - TRANSPORTATION		0004	\$4,424,000	\$2,925,000	\$260,000		\$7,609,000
PUBLIC SAFETY		0004	\$8,823,500	\$0	\$0		\$8,823,500
FIRE & RESCUE - APPARATUS		0004	\$2,702,000	\$0	\$0		\$2,702,000
FIRE & RESCUE - FACILITIES		0004	\$0	\$250,000	\$0		\$250,000
PUBLIC WORKS - SOLID WASTE		0003	\$0	\$520,000	\$0		\$520,000
PUBLIC WORKS - WATER		0002	\$1,497,000	\$1,850,000	\$0		\$3,347,000
PUBLIC WORKS - SEWER		0002	\$4,920,800	\$1,511,750	\$0		\$6,432,550
CHESAPEAKE HILLS GOLF COURSE		0006	\$0	\$0	\$1,245,000		\$1,245,000
<b>TOTAL FY2014</b>			<b>\$32,089,600</b>	<b>\$8,338,750</b>	<b>\$2,184,700</b>		<b>\$42,613,050</b>

FISCAL 2015 REVENUES	PRIORITY	COUNTY FUNDS	BOND FINANCING	STATE/FED FUNDS	EXCISE TAX	OTHER	PROJECT TOTAL
<b>EDUCATION MAINTENANCE</b>							
Sunderland Elem - Roof Replacement	2			\$466,000	\$367,000		\$833,000
<b>Subtotal Maintenance</b>		\$0	\$0	\$466,000	\$367,000	\$0	\$833,000
<b>TOTAL EDUCATION</b>		\$0	\$0	\$466,000	\$367,000	\$0	\$833,000
<b>PUBLIC FACILITIES</b>							
HVAC Replacement - Courthouse	1	\$350,000					\$350,000
County Services Plaza - Façade	2	\$59,000					\$59,000
Calvert Marine Museum - Boat Basin Timber Repl	2			\$50,000			\$50,000
Community/Senior Centers - Southern	2	\$337,500		\$337,500			\$675,000
<b>TOTAL PUBLIC FACILITIES</b>		\$746,500	\$0	\$387,500	\$0	\$0	\$1,134,000
<b>TECHNOLOGY SERVICES</b>							
Network Infrastructure	1	\$306,000					\$306,000
Wireless Infrastructure	1	\$82,400					\$82,400
Public Safety System	1	\$100,000					\$100,000
Major System Review	3	\$56,700					\$56,700
Enterprise System Implementation	1	\$486,000					\$486,000
<b>TOTAL TECHNOLOGY SERVICES</b>		\$1,031,100	\$0	\$0	\$0	\$0	\$1,031,100
<b>RECREATION RESOURCES</b>							
<b>PARKS &amp; COMMUNITY CENTERS</b>							
Cove Point Park							\$916,800
Skateboard Park	3		\$202,500	\$77,500			
Shelters and Adjacent Pathways	3	\$60,450		\$120,900	\$60,450		
Relight Fields 1&2	3	\$188,750		\$129,000	\$77,250		
<b>NATURAL RESOURCE SITES</b>							
Battle Creek Cypress Swamp							
Addition/Renovation	3	\$170,000					\$170,000
Kings Landing							
Parking	2	\$280,000					\$280,000
Biscoe Gray Heritage Farm							
Master Plan Implementation	2				\$100,000		\$100,000
<b>TOTAL RECREATION RESOURCES</b>		\$699,200	\$202,500	\$327,400	\$237,700	\$0	\$1,466,800
<b>FISCAL 2015 REVENUES</b>							
		<b>COUNTY FUNDS</b>	<b>BOND FINANCING</b>	<b>STATE/FED FUNDS</b>	<b>EXCISE TAX</b>	<b>OTHER</b>	<b>PROJECT TOTAL</b>
<b>TRANSPORTATION</b>							
Beacon Way Drainage Repairs	3	\$150,000					\$150,000
CMM Turning Lane	3		\$87,000				\$87,000
PF Loop - Rt. 231	1		\$1,601,300				\$1,601,300
PF Loop - FoxRun/Armory/DaresBch	1		\$1,150,000				\$1,150,000
Skipjack Road @ MD 231	1		\$1,200,000				\$1,200,000
W. Dares Beach Road Improvements	2		\$135,000				\$135,000
Williams Road/CSM Improvements	2		\$2,325,000				\$2,325,000
Roadway Safety Improvement	1				\$250,000		\$250,000
Sidewalk Program	1	\$125,000					\$125,000
Storm Drainage Projects	1				\$120,000		\$120,000
Transportation Safety Projects	1			\$144,000	\$36,000		\$180,000
Watershed Implementation Plan	2				\$150,000		\$150,000
<b>TOTAL TRANSPORTATION</b>		\$275,000	\$6,498,300	\$144,000	\$556,000	\$0	\$7,473,300
<b>PUBLIC SAFETY</b>							
800 MHZ Digtal Communication System Upgrade & Channel Expansion	1		\$6,213,900				\$6,213,900
<b>FIRE &amp; RESCUE APPARATUS</b>							
North Beach VFD & RS							
Replace Apparatus	1	\$746,000					\$746,000
Calvert Advanced Life Support							
Replace Apparatus	1	\$105,000					\$105,000
<b>Subtotal Apparatus</b>		\$851,000	\$0	\$0	\$0	\$0	\$851,000
<b>FIRE &amp; RESCUE FACILITIES</b>							
Prince Frederick VFD							
Construction - New Building	2		\$4,500,000				\$4,500,000
Solomons VRSFD							
A&E - Building Renovation	2		\$250,000				\$250,000
Dunkirk VFD & RS							
Water Supply Storage Tank	2	\$75,000					\$75,000
<b>Subtotal Facilities</b>		\$75,000	\$4,750,000	\$0	\$0	\$0	\$4,825,000
<b>TOTAL PUBLIC SAFETY</b>		\$926,000	\$10,963,900	\$0	\$0	\$0	\$11,889,900
<b>TOTAL GOVERNMENTAL</b>		\$3,677,800	\$17,664,700	\$1,324,900	\$1,160,700	\$0	\$23,828,100

CAPITAL IMPROVEMENT PLAN

FISCAL 2015 REVENUES	PRIORITY	COUNTY FUNDS	BOND FINANCING	STATE/FED FUNDS	EXCISE TAX	OTHER	PROJECT TOTAL
<b>UTILITIES (Enterprise Fund)</b>							
<b>SOLID WASTE</b>						<b>UTIL FEES</b>	
Appeal Landfill - Convenience Center	2		\$1,775,000				\$1,775,000
<b>Subtotal-Solid Waste</b>		<b>\$0</b>	<b>\$1,775,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,775,000</b>
<b>WATER PROJECTS</b>							
West Prince Frederick Storage Tank	2		\$450,000				\$450,000
Back Creek Water Loop	2		\$400,000				\$400,000
<b>Subtotal Water</b>		<b>\$0</b>	<b>\$850,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$850,000</b>
<b>SEWER PROJECTS</b>							
Prince Frederick WWTP#1 Plant Upgrade	1		\$1,236,000	\$1,100,000			\$2,336,000
PF Sewer Replacement - Ph 1 (Town Center)	2		\$335,000				\$335,000
PF Sewer Replacement - Ph 2 (PS#2 to WWTP #2)	2		\$350,000				\$350,000
PF Pump Station Imp - Ph 1 (High Priorities)	1		\$485,000				\$485,000
Solomons Headworks WWPS Impr & Equip (Phase 2)	1		\$622,200				\$622,200
Solomons I & I Study & Rehab	1		\$397,000				\$397,000
Solomons WWTP Study & Imp - Lab Expansion	3					\$30,000	\$30,000
Solomons WWTP Study & Imp - Plant Upgrade	1			\$2,300,000			\$2,300,000
Solomons Rehab WWTP Disposal Fields	2					\$80,000	\$80,000
Solomons Pump Station Imp - Phase 2	1		\$153,000				\$153,000
<b>Subtotal Sewer</b>		<b>\$0</b>	<b>\$3,578,200</b>	<b>\$3,400,000</b>	<b>\$0</b>	<b>\$110,000</b>	<b>\$7,088,200</b>
<b>TOTAL UTILITIES</b>		<b>\$0</b>	<b>\$6,203,200</b>	<b>\$3,400,000</b>	<b>\$0</b>	<b>\$110,000</b>	<b>\$9,713,200</b>
<b>Chesapeake Hills Golf Course (Enterprise)</b>							
Renovation of Clubhouse/Banquet Area	3		\$928,000				\$928,000
<b>TOTAL CHESAPEAKE HILLS GOLF COURSE</b>		<b>\$0</b>	<b>\$928,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$928,000</b>
<b>TOTAL FY2015</b>		<b>\$3,677,800</b>	<b>\$24,795,900</b>	<b>\$4,724,900</b>	<b>\$1,160,700</b>	<b>\$110,000</b>	<b>\$34,469,300</b>
<b>FISCAL 2015 REVENUES</b>							
<b>PRIORITIZATION SUMMARY (by DIVISION)</b>		<b>FUND</b>	<b>PRIORITY 1</b>	<b>PRIORITY 2</b>	<b>PRIORITY 3</b>		<b>DIVISION TOTAL</b>
EDUCATION		0004	\$0	\$833,000	\$0		\$833,000
PUBLIC FACILITIES		0004	\$350,000	\$784,000	\$0		\$1,134,000
TECHNOLOGY SERVICES		0004	\$974,400	\$0	\$56,700		\$1,031,100
RECREATION - PARKS & COMMUNITY CENTERS		0004	\$0	\$0	\$916,800		\$916,800
RECREATION - NATURAL RESOURCES		0004	\$0	\$380,000	\$170,000		\$550,000
PUBLIC WORKS - TRANSPORTATION		0004	\$4,626,300	\$2,610,000	\$237,000		\$7,473,300
PUBLIC SAFETY		0004	\$6,213,900	\$0	\$0		\$6,213,900
FIRE & RESCUE - APPARATUS		0004	\$851,000	\$0	\$0		\$851,000
FIRE & RESCUE - FACILITIES		0004	\$0	\$4,825,000	\$0		\$4,825,000
PUBLIC WORKS - SOLID WASTE		0003	\$0	\$1,775,000	\$0		\$1,775,000
PUBLIC WORKS - WATER		0002	\$0	\$850,000	\$0		\$850,000
PUBLIC WORKS - SEWER		0002	\$6,293,200	\$765,000	\$30,000		\$7,088,200
CHESAPEAKE HILLS GOLF COURSE		0006	\$0	\$0	\$928,000		\$928,000
<b>TOTAL FY2015</b>			<b>\$19,308,800</b>	<b>\$12,822,000</b>	<b>\$2,338,500</b>		<b>\$34,469,300</b>

FISCAL 2016 REVENUES	PRIORITY	COUNTY FUNDS	BOND FINANCING	STATE/FED FUNDS	EXCISE TAX	OTHER	PROJECT TOTAL
<b>EDUCATION</b>							
<b>CONSTRUCTION</b>							
<b>Northern High School Replacment</b>							
A&E	1		\$400,000				\$400,000
Construction	1		\$3,960,000	\$5,040,000			\$9,000,000
<b>Subtotal Construction</b>		<b>\$0</b>	<b>\$4,360,000</b>	<b>\$5,040,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$9,400,000</b>
<b>MAINTENANCE</b>							
ADA and Security Improvements	2	\$100,000					\$100,000
Huntingtown Elem - Re-roof	1			\$41,666	\$150,000		\$191,666
Mt. Harmony Elem - HVAC	2	\$199,000	\$700,000	\$1,805,000	\$719,000		\$3,423,000
Patuxent High - Roof Consultant & Repair	2				\$36,000		\$36,000
<b>Subtotal Maintenance</b>		<b>\$299,000</b>	<b>\$700,000</b>	<b>\$1,846,666</b>	<b>\$905,000</b>	<b>\$0</b>	<b>\$3,750,666</b>
<b>TOTAL EDUCATION</b>		<b>\$299,000</b>	<b>\$5,060,000</b>	<b>\$6,886,666</b>	<b>\$905,000</b>	<b>\$0</b>	<b>\$13,150,666</b>
<b>HVAC Replacements</b>							
County Services Plaza	2	\$115,000					\$115,000
Northeast Community Center	2	\$55,000					\$55,000
Health Department	2	\$80,000					\$80,000
<b>Calvert Marine Museum - Drum Point Lighthouse Roof Repair</b>	2	\$85,500					\$85,500
<b>TOTAL PUBLIC FACILITIES</b>		<b>\$335,500</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$335,500</b>
<b>TECHNOLOGY SERVICES</b>							
Network Infrastructure	1	\$150,000					\$150,000
Major System Review	3	\$56,700					\$56,700
Enterprise System Implementation	1	\$485,000					\$485,000
<b>TOTAL TECHNOLOGY SERVICES</b>		<b>\$691,700</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$691,700</b>
<b>RECREATION RESOURCES</b>							
<b>PARKS &amp; COMMUNITY CENTERS</b>							
<b>Dunkirk District Park</b>							
Multi-purpose Field Restrooms	2	\$206,000					\$206,000
<b>Hallowing Point Park</b>							
Street and Parking Lot Lighting	3				\$263,700		\$263,700
<b>Solomons Town Center</b>							
Field Lighting	3	\$80,000		\$76,000	\$78,000		\$234,000
<b>NATURAL RESOURCE SITES</b>							
<b>Biscoe Gray Heritage Farm</b>							
Master Plan Implementation	2	\$200,000					\$200,000
<b>TOTAL RECREATION RESOURCES</b>		<b>\$486,000</b>	<b>\$0</b>	<b>\$76,000</b>	<b>\$341,700</b>	<b>\$0</b>	<b>\$903,700</b>
<b>FISCAL 2016 REVENUES</b>							
<b>PUBLIC WORKS</b>							
<b>TRANSPORTATION</b>							
PF Loop - FoxRun/Armory/DaresBch	1		\$2,000,000				\$2,000,000
Skidders Turn Road	3		\$471,300				\$471,300
W. Dares Beach Road Improvements	2		\$2,100,000				\$2,100,000
West Dares Beach Road Extension	3		\$500,000				\$500,000
Bridge Maintenance Repairs	1				\$60,000		\$60,000
Road Tax Districts	3				\$100,000		\$100,000
SHA Signal Matching Funds	2				\$60,000		\$60,000
Storm Drainage Projects	1				\$120,000		\$120,000
Transportation Safety Projects	1			\$144,000	\$36,000		\$180,000
<b>TOTAL TRANSPORTATION</b>		<b>\$0</b>	<b>\$5,071,300</b>	<b>\$144,000</b>	<b>\$376,000</b>	<b>\$0</b>	<b>\$5,591,300</b>
<b>PUBLIC SAFETY</b>							
800 MHZ Ditigal Communication System Upgrade & Channel Expansion	1		\$6,213,900				\$6,213,900
<b>FIRE &amp; RESCUE APPARATUS</b>							
<b>North Beach VFD &amp; RS</b>							
Replace Apparatus	1	\$1,273,000					\$1,273,000
<b>Prince Frederick VRD</b>							
Replace Apparatus	1	\$78,000					\$78,000
<b>Solomons VRS &amp; FD</b>							
Rehab Existing Apparatus	1	\$62,000					\$62,000
Replace Apparatus	1	\$203,000					\$203,000
<b>Prince Frederick VRS</b>							
Rehab Existing Apparatus	1	\$62,000					\$62,000
Replace Apparatus	1	\$203,000					\$203,000
<b>Calvert Advanced Life Support</b>							
Replace Apparatus	1	\$111,000					\$111,000

CAPITAL IMPROVEMENT PLAN

FISCAL 2016 REVENUES	PRIORITY	COUNTY FUNDS	BOND FINANCING	STATE/FED FUNDS	EXCISE TAX	OTHER	PROJECT TOTAL
<b>Solomons VRSFD</b>							
Construction- Building Renovation	3		\$4,500,000				\$4,500,000
<b>Subtotal Facilities</b>		\$0	\$4,500,000	\$0	\$0	\$0	\$6,492,000
<b>TOTAL PUBLIC SAFETY</b>		\$1,992,000	\$10,713,900	\$0	\$0	\$0	\$12,705,900
<b>TOTAL GOVERNMENTAL</b>		\$3,804,200	\$20,845,200	\$7,106,666	\$1,622,700	\$0	\$33,378,766
<b>UTILITIES (Enterprise Fund)</b>							
<b>WATER PROJECTS</b>						<b>UTIL FEES</b>	
Ches.Hghts/Dares Bch.Water Treatment	1			\$35,000			\$35,000
District 1 Tank Replacements (Kenwood/White Sands)	2		\$60,000				\$60,000
Prince Frederick Boulevard Water Main	3					\$240,000	\$240,000
<b>Subtotal Water</b>		\$0	\$60,000	\$35,000	\$0	\$240,000	\$335,000
<b>SEWER PROJECTS</b>						<b>UTIL FEES</b>	
Prince Frederick WWTP#1 Plant Upgrade	2		\$1,150,000	\$1,100,000			\$2,250,000
PF Sewer Replacement - Ph 2 (PS#2 to WWTP #2)	2		\$350,000				\$350,000
PF Sewer Replacement - Ph 3 (Dares Beach to PS#3)	2		\$306,375				\$306,375
PF Pump Station Imp - Ph 1 (High Priorities)	1		\$485,000				\$485,000
Solomons I & I Study & Rehab	1		\$481,000				\$481,000
Solomons WWTP Study & Imp - Rehab Disposal Fields	2			\$250,000			\$250,000
<b>Subtotal Sewer</b>		\$0	\$2,772,375	\$1,350,000	\$0	\$0	\$4,122,375
<b>TOTAL UTILITIES</b>		\$0	\$2,832,375	\$1,385,000	\$0	\$240,000	\$4,457,375
<b>TOTAL FY2016</b>		\$3,804,200	\$23,677,575	\$8,491,666	\$1,622,700	\$240,000	\$37,836,141

FISCAL 2016 REVENUES	FUND	PRIORITY 1	PRIORITY 2	PRIORITY 3	DIVISION TOTAL
<b>PRIORITIZATION SUMMARY (by DIVISION)</b>					
EDUCATION	0004	\$9,591,666	\$3,559,000	\$0	\$13,150,666
PUBLIC FACILITIES	0004	\$0	\$335,500	\$0	\$335,500
TECHNOLOGY SERVICES	0004	\$635,000	\$0	\$56,700	\$691,700
RECREATION - PARKS & COMMUNITY CENTERS	0004	\$0	\$206,000	\$497,700	\$703,700
RECREATION - NATURAL RESOURCES	0004	\$0	\$200,000	\$0	\$200,000
PUBLIC WORKS - TRANSPORTATION	0004	\$2,360,000	\$2,160,000	\$1,071,300	\$5,591,300
PUBLIC SAFETY	0004	\$6,213,900	\$0	\$0	\$6,213,900
FIRE & RESCUE - APPARATUS	0004	\$1,992,000	\$0	\$0	\$1,992,000
FIRE & RESCUE - FACILITIES	0004	\$0	\$0	\$4,500,000	\$4,500,000
PUBLIC WORKS - SOLID WASTE	0003	\$0	\$0	\$0	\$0
PUBLIC WORKS - WATER	0002	\$35,000	\$60,000	\$240,000	\$335,000
PUBLIC WORKS - SEWER	0002	\$966,000	\$3,156,375	\$0	\$4,122,375
CHESAPEAKE HILLS GOLF COURSE	0006	\$0	\$0	\$0	\$0
<b>TOTAL FY2016</b>		\$21,793,566	\$9,676,875	\$6,365,700	\$37,836,141

FISCAL 2017 REVENUES	PRIORITY	COUNTY FUNDS	BOND FINANCING	STATE/FED FUNDS	EXCISE TAX	OTHER	PROJECT TOTAL
<b>EDUCATION</b>							
<b>CONSTRUCTION</b>							
<b>Northern High School Replacment</b>							
A&E	1		\$650,000				\$650,000
Construction	1		\$7,260,000				\$7,260,000
Equipment	1		\$500,000	\$9,240,000			\$9,740,000
<b>Beach Elementary Reconstruction</b>							
A&E	2				\$120,000		\$120,000
<b>Brooks Administration Building</b>							
Install Elevator	3		\$363,000				\$363,000
<b>Subtotal Construction</b>		<b>\$0</b>	<b>\$8,773,000</b>	<b>\$9,240,000</b>	<b>\$120,000</b>	<b>\$0</b>	<b>\$18,133,000</b>
<b>MAINTENANCE</b>							
ADA and Security Improvements	2	\$60,000					\$60,000
Calvert Country School - HVAC System	2				\$32,000		\$32,000
Calvert High School - Track Resurface	3				\$110,000		\$110,000
Career and Technology Academy	2				\$8,000		\$8,000
Patuxent High - Roof Consultant & Repair	2		\$590,000	\$750,000			\$1,340,000
<b>Subtotal Maintenance</b>		<b>\$60,000</b>	<b>\$590,000</b>	<b>\$750,000</b>	<b>\$150,000</b>	<b>\$0</b>	<b>\$1,550,000</b>
<b>TOTAL EDUCATION</b>		<b>\$60,000</b>	<b>\$9,363,000</b>	<b>\$9,990,000</b>	<b>\$270,000</b>	<b>\$0</b>	<b>\$19,683,000</b>
<b>PUBLIC FACILITIES</b>							
<b>HVAC Replacements</b>							
Calvert House	2	\$90,000					\$90,000
Courthouse	1	\$80,000					\$80,000
Fairview Comm Ctr/Library/Tourism Ctr	2	\$60,000					\$60,000
<b>Calvert Marine Museum - Drum Point</b>							
Lighthouse Bulkhead Replace	2	\$25,000					\$25,000
<b>Detention Center</b>							
A&E	2		\$1,700,000				\$1,700,000
Libraries - Twin Beach Replace	3		\$500,000	\$500,000			\$1,000,000
Community/Senior Centers - Calvert Pines	3	\$9,000					\$9,000
<b>TOTAL PUBLIC FACILITIES</b>		<b>\$264,000</b>	<b>\$2,200,000</b>	<b>\$500,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,964,000</b>
<b>TECHNOLOGY SERVICES</b>							
Network Infrastructure	1	\$150,000					\$150,000
Wireless Infrastructure	1	\$103,000					\$103,000
Licenses	1	\$206,000					\$206,000
Major System Review	3	\$56,700					\$56,700
<b>TOTAL TECHNOLOGY SERVICES</b>		<b>\$515,700</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$515,700</b>
<b>RECREATION RESOURCES</b>							
<b>PARKS &amp; COMMUNITY CENTERS</b>							
<b>Hallowing Point Park</b>							
Restroom/Snack Stand Complex	3		\$548,000	\$154,500			\$702,500
Basketball Courts	3				\$77,700		\$77,700
<b>NATURAL RESOURCE SITES</b>							
<b>Biscoe Gray Heritage Farm</b>							
Master Plan Implementation	2	\$200,000					\$200,000
<b>TOTAL RECREATION RESOURCES</b>		<b>\$200,000</b>	<b>\$548,000</b>	<b>\$154,500</b>	<b>\$77,700</b>	<b>\$0</b>	<b>\$980,200</b>
<b>FISCAL 2017 REVENUES</b>		<b>COUNTY FUNDS</b>	<b>BOND FINANCING</b>	<b>STATE/FED FUNDS</b>	<b>EXCISE TAX</b>	<b>OTHER**</b>	<b>PROJECT TOTAL</b>
<b>PUBLIC WORKS</b>							
<b>TRANSPORTATION</b>							
CMM Turning Lane	3		\$455,000				\$455,000
PF Loop - FoxRun/Armory/DaresBch	1		\$1,400,000				\$1,400,000
Skidders Turn Road	3		\$228,800				\$228,800
Roadway Safety Improvement	1				\$250,000		\$250,000
Sidewalk Program	1	\$125,000					\$125,000
Storm Drainage Projects	1				\$120,000		\$120,000
Transportation Safety Projects	1			\$144,000	\$36,000		\$180,000
Watershed Implementation Plan	2				\$150,000		\$150,000
<b>TOTAL TRANSPORTATION</b>		<b>\$125,000</b>	<b>\$2,083,800</b>	<b>\$144,000</b>	<b>\$556,000</b>	<b>\$0</b>	<b>\$2,908,800</b>

CAPITAL IMPROVEMENT PLAN

FISCAL 2017 REVENUES	PRIORITY	COUNTY FUNDS	BOND FINANCING	STATE/FED FUNDS	EXCISE TAX	OTHER	PROJECT TOTAL
<b>PUBLIC SAFETY</b>							
<b>FIRE &amp; RESCUE APPARATUS</b>							
<b>North Beach FVD &amp; RS</b>							
Rehab Existing Apparatus	1	\$65,000					\$65,000
Replace Apparatus	1	\$215,000					\$215,000
<b>Solomons VRS &amp; FD</b>							
Replace Apparatus	1	\$1,423,000					\$1,423,000
<b>Dunkirk VFD &amp; RS</b>							
Replace Apparatus	1	\$83,000					\$83,000
<b>Huntingtown VFD &amp; RS</b>							
Replace Apparatus	1	\$617,000					\$617,000
<b>St. Leonard VFD &amp; RS</b>							
Replace Apparatus	1	\$665,000					\$665,000
<b>Calvert Advanced Life Support</b>							
Replace Apparatus	1	\$118,000					\$118,000
<b>TOTAL PUBLIC SAFETY</b>		<b>\$3,186,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,186,000</b>
<b>TOTAL GOVERNMENTAL</b>		<b>\$4,350,700</b>	<b>\$14,194,800</b>	<b>\$10,788,500</b>	<b>\$903,700</b>	<b>\$0</b>	<b>\$30,237,700</b>
<b>UTILITIES (Enterprise Fund)</b>							
<b>WATER PROJECTS</b>						<b>UTIL FEES</b>	
Ches.Hghts/Dares Bch.Water Treatment	1			\$500,000			\$500,000
District 1 Tank Replacements (Kenwood/White Sands)	2		\$700,000				\$700,000
<b>Subtotal Water</b>		<b>\$0</b>	<b>\$700,000</b>	<b>\$500,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,200,000</b>
<b>SEWER PROJECTS</b>						<b>UTIL FEES</b>	
PF Sewer Replacement - Ph 3 (Dares Beach to PS#3)	2		\$306,375				\$306,375
PF Sewer Replacement - Ph 4 (Chapline Place)	3					\$60,000	\$60,000
PF Pump Station Imp - Ph 3 (PS#6 Upgrade)	3		\$432,500				\$432,500
Lusby Parallel Forcemain	3		\$580,000				\$580,000
Solomons WWTP Study & Imp - Rehab Disposal Fields	2			\$750,000			\$750,000
Sol Pump Station Imp - Phase 3	3		\$302,250				\$302,250
<b>Subtotal Sewer</b>		<b>\$0</b>	<b>\$1,621,125</b>	<b>\$750,000</b>	<b>\$0</b>	<b>\$60,000</b>	<b>\$2,431,125</b>
<b>TOTAL UTILITIES</b>		<b>\$0</b>	<b>\$2,321,125</b>	<b>\$1,250,000</b>	<b>\$0</b>	<b>\$60,000</b>	<b>\$3,631,125</b>
<b>TOTAL FY2017</b>		<b>\$4,350,700</b>	<b>\$16,515,925</b>	<b>\$12,038,500</b>	<b>\$903,700</b>	<b>\$60,000</b>	<b>\$33,868,825</b>

FISCAL 2017 REVENUES	FUND	PRIORITY 1	PRIORITY 2	PRIORITY 3	DIVISION TOTAL
<b>PRIORITIZATION SUMMARY (by DIVISION)</b>					
EDUCATION	0004	\$17,650,000	\$1,560,000	\$473,000	\$19,683,000
PUBLIC FACILITIES	0004	\$1,780,000	\$175,000	\$1,009,000	\$2,964,000
TECHNOLOGY SERVICES	0004	\$459,000	\$0	\$56,700	\$515,700
RECREATION - PARKS & COMMUNITY CENTERS	0004	\$0	\$0	\$780,200	\$780,200
RECREATION - NATURAL RESOURCES	0004	\$0	\$200,000	\$0	\$200,000
PUBLIC WORKS - TRANSPORTATION	0004	\$2,075,000	\$150,000	\$683,800	\$2,908,800
PUBLIC SAFETY	0004	\$0	\$0	\$0	\$0
FIRE & RESCUE - APPARATUS	0004	\$3,186,000	\$0	\$0	\$3,186,000
FIRE & RESCUE - FACILITIES	0004	\$0	\$0	\$0	\$0
PUBLIC WORKS - SOLID WASTE	0003	\$0	\$0	\$0	\$0
PUBLIC WORKS - WATER	0002	\$500,000	\$700,000	\$0	\$1,200,000
PUBLIC WORKS - SEWER	0002	\$0	\$1,056,375	\$1,374,750	\$2,431,125
CHESAPEAKE HILLS GOLF COURSE	0006	\$0	\$0	\$0	\$0
<b>TOTAL FY2017</b>		<b>\$25,650,000</b>	<b>\$3,841,375</b>	<b>\$4,377,450</b>	<b>\$33,868,825</b>

FISCAL 2018 REVENUES	PRIORITY	COUNTY FUNDS	BOND FINANCING	STATE/FED FUNDS	EXCISE TAX	OTHER	PROJECT TOTAL
<b>EDUCATION</b>							
<b>CONSTRUCTION</b>							
<b>Northern High School Replacement</b>							
Construction	1		\$6,160,000	\$7,840,000			\$14,000,000
Equipment	1		\$510,000				\$510,000
<b>Subtotal Construction</b>		<b>\$0</b>	<b>\$6,670,000</b>	<b>\$7,840,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$14,510,000</b>
<b>MAINTENANCE</b>							
Calvert Country School - HVAC	2		\$422,000	\$538,000			\$960,000
Career and Technology Academy	2		\$374,000	\$476,000			\$850,000
Multi-Use Facility	3	\$140,000					\$140,000
Patuxent High - Athletic Track Resurfacing	3				\$150,000		\$150,000
Paving and Restriping	3				\$120,000		\$120,000
<b>Subtotal Maintenance</b>		<b>\$140,000</b>	<b>\$796,000</b>	<b>\$1,014,000</b>	<b>\$270,000</b>	<b>\$0</b>	<b>\$2,220,000</b>
<b>TOTAL EDUCATION</b>		<b>\$140,000</b>	<b>\$7,466,000</b>	<b>\$8,854,000</b>	<b>\$270,000</b>	<b>\$0</b>	<b>\$16,730,000</b>
<b>PUBLIC FACILITIES</b>							
<b>HVAC Replacements</b>							
Battle Creek Cypress Swamp Nature Ctr	2	\$45,000					\$45,000
Health Department	2	\$84,800					\$84,800
<b>County Services Plaza - Façade</b>	2	<b>\$60,000</b>					<b>\$60,000</b>
<b>Detention Center</b>							
A&E			\$500,000				
Construction			\$2,500,000	\$2,500,000			
<b>Libraries - Twin Beach Replace</b>	3		<b>\$358,800</b>	<b>\$358,800</b>			<b>\$717,600</b>
<b>Community/Senior Centers - Calvert Pines</b>	3	<b>\$114,000</b>					<b>\$114,000</b>
<b>TOTAL PUBLIC FACILITIES</b>		<b>\$303,800</b>	<b>\$3,358,800</b>	<b>\$2,858,800</b>	<b>\$0</b>	<b>\$0</b>	<b>\$6,521,400</b>
<b>TECHNOLOGY SERVICES</b>							
Network Infrastructure	1	\$150,000					\$150,000
Licenses	1	\$206,000					\$206,000
Major System Review	3	\$56,700					\$56,700
Enterprise System Implementation	1	\$400,000					\$400,000
<b>TOTAL TECHNOLOGY SERVICES</b>		<b>\$812,700</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$812,700</b>
<b>PARKS &amp; COMMUNITY CENTERS</b>							
<b>Cove Point Park</b>							
Dog Park	3	\$94,000					\$94,000
<b>Hallowing Point Park</b>							
Basketball Courts	3	\$285,600		\$315,000	\$210,000		\$810,600
<b>NATURAL RESOURCE SITES</b>							
<b>Biscoe Gray Heritage Farm</b>							
Master Plan Implementation	2	\$200,000					\$200,000
<b>Solomons Boat Ramp</b>							
Renovation of pier and ramp	2					\$500,000	\$500,000
<b>TOTAL RECREATION RESOURCES</b>		<b>\$579,600</b>	<b>\$0</b>	<b>\$315,000</b>	<b>\$210,000</b>	<b>\$500,000</b>	<b>\$1,604,600</b>
<b>FISCAL 2017 REVENUES</b>							
<b>PUBLIC WORKS</b>							
<b>TRANSPORTATION</b>							
PF Loop - CMS North Overpass	3		\$800,000				\$800,000
PF Loop - SHA South Overpass	3		\$800,000				\$800,000
Skinner's Turn Road	3		\$5,948,800				\$5,948,800
West Dares Beach Road Extension	3		\$3,250,000				\$3,250,000
Bridge Maintenance Repairs	1				\$60,000		\$60,000
Road Tax Districts	3				\$100,000		\$100,000
SHA Signal Matching Funds	2				\$60,000		\$60,000
Storm Drainage Projects	1				\$120,000		\$120,000
Transportation Safety Projects	1			\$144,000	\$36,000		\$180,000
<b>TOTAL TRANSPORTATION</b>		<b>\$0</b>	<b>\$10,798,800</b>	<b>\$144,000</b>	<b>\$376,000</b>	<b>\$0</b>	<b>\$11,318,800</b>

CAPITAL IMPROVEMENT PLAN

FISCAL 2018 REVENUES	PRIORITY	COUNTY FUNDS	BOND FINANCING	STATE/FED FUNDS	EXCISE TAX	OTHER	PROJECT TOTAL
<b>PUBLIC SAFETY</b>							
<b>FIRE &amp; RESCUE APPARATUS</b>							
<b>Prince Frederick VRS</b>							
Replace Apparatus	1	\$882,000					\$882,000
<b>St. Leonard VFD &amp; RS</b>							
Replace Apparatus	1	\$737,000					\$737,000
<b>Calvert Advanced Life Support</b>							
Replace Apparatus	1	\$125,000					\$125,000
<b>TOTAL PUBLIC SAFETY</b>		<b>\$1,744,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,744,000</b>
<b>Prince Frederick VRS</b>							
A&E - Building Renovation	3		\$200,000				\$200,000
<b>St. Leonard VRD &amp; RS</b>							
A&E - Building Expansion	3		\$250,000				\$250,000
A&E - Storage Building	3		\$50,000				\$50,000
<b>Subtotal Facilities</b>		<b>\$0</b>	<b>\$500,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$500,000</b>
<b>TOTAL PUBLIC SAFETY</b>		<b>\$1,744,000</b>	<b>\$500,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,244,000</b>
<b>TOTAL GOVERNMENTAL</b>		<b>\$3,580,100</b>	<b>\$22,123,600</b>	<b>\$12,171,800</b>	<b>\$856,000</b>	<b>\$500,000</b>	<b>\$39,231,500</b>
<b>UTILITIES (Enterprise Fund)</b>							
<b>SEWER PROJECTS</b>							
PF Pump Station Imp - Ph 3 (PS#6 Upgrade)	3		\$432,500				\$432,500
Lusby Parallel Forcemain	3		\$580,000				\$580,000
Sol Pump Station Imp - Phase 3	3		\$302,250				\$302,250
<b>Subtotal Sewer</b>		<b>\$0</b>	<b>\$1,314,750</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,314,750</b>
<b>TOTAL UTILITIES</b>		<b>\$0</b>	<b>\$1,314,750</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,314,750</b>
<b>TOTAL FY2018</b>		<b>\$3,580,100</b>	<b>\$23,438,350</b>	<b>\$12,171,800</b>	<b>\$856,000</b>	<b>\$500,000</b>	<b>\$40,546,250</b>

FISCAL 2018 REVENUES	FUND	PRIORITY 1	PRIORITY 2	PRIORITY 3	DIVISION TOTAL
<b>PRIORITIZATION SUMMARY (by DIVISION)</b>					
EDUCATION	0004	\$14,510,000	\$1,810,000	\$410,000	\$16,730,000
PUBLIC FACILITIES	0004	\$0	\$5,689,800	\$831,600	\$6,521,400
TECHNOLOGY SERVICES	0004	\$756,000	\$0	\$56,700	\$812,700
RECREATION - PARKS & COMMUNITY CENTERS	0004	\$0	\$0	\$904,600	\$904,600
RECREATION - NATURAL RESOURCES	0004	\$0	\$700,000	\$0	\$700,000
PUBLIC WORKS - TRANSPORTATION	0004	\$360,000	\$60,000	\$10,898,800	\$11,318,800
PUBLIC SAFETY	0004	\$0	\$0	\$0	\$0
FIRE & RESCUE - APPARATUS	0004	\$1,744,000	\$0	\$0	\$1,744,000
FIRE & RESCUE - FACILITIES	0004	\$0	\$0	\$500,000	\$500,000
PUBLIC WORKS - SOLID WASTE	0003	\$0	\$0	\$0	\$0
PUBLIC WORKS - WATER	0002	\$0	\$0	\$0	\$0
PUBLIC WORKS - SEWER	0002	\$0	\$0	\$1,314,750	\$1,314,750
CHESAPEAKE HILLS GOLF COURSE	0006	\$0	\$0	\$0	\$0
<b>TOTAL FY2018</b>		<b>\$17,370,000</b>	<b>\$8,259,800</b>	<b>\$14,916,450</b>	<b>\$40,546,250</b>

**Calvert County  
FY2013-FY2018 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Calvert High School	4650	Board of Education

**Project Description:**  
Demolition of existing high school, including auditorium, cafeteria and gymnasium. Design and build a multi-story educational structure equipped with modern and state-of-the-art equipment, building systems, and infrastructure.

The project would include new grandstand and stadium lighting.

**CATEGORY =** 1

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**Project Location:** 600 Dares Beach Road  
Prince Frederick, MD 20678

**Operational Budget Impact:**

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**Project Lead:** George Leah, Director of School Construction

**Objective Met for Comprehensive/Town Center Master Plan:**  
"Construct public school facilities to accommodate the County's population growth."

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**Grant/Loan Funding Source:** State

**Election District:** 2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering	\$4,497,000	\$250,000	\$150,000					\$4,897,000
Land Acquisition								\$0
Site Work								\$0
Construction	\$32,068,063	\$9,146,000	\$4,432,900					\$45,646,963
Equipment	\$1,083,000	\$250,000						\$1,333,000
Other	\$660,000							\$660,000
<b>TOTAL COSTS</b>	<b>\$38,308,063</b>	<b>\$9,646,000</b>	<b>\$4,582,900</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$52,536,963</b>

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funding								\$0
G.O. Bonds	\$21,129,000	\$3,224,000	\$1,444,700					\$25,797,700
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan	\$17,179,063	\$6,422,000	\$3,138,200					\$26,739,263
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	<b>\$38,308,063</b>	<b>\$9,646,000</b>	<b>\$4,582,900</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$52,536,963</b>

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
<b>TOTAL COST</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

CAPITAL IMPROVEMENT PLAN

Calvert County  
FY2013-FY2018 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Beach Elementary School	4632	Board of Education

<b>Project Description:</b> FY2017 - Conduct a feasibility study to evaluate the expected enrollment and new instructional demands along with the unique site specifications and age of building. FY2019 - FY2021 - Replacement of Beach Elementary due to the projected increase in school population. This facility will soon not be able to provide adequate core and institutional space. The age of the facility and the urban site limitations are presently problematic. For budget consideration, on-site replacement is being proposed. Estimated total construction is \$19,950,000.	
<b>CATEGORY =</b>	<b>2</b>
<b>Project Location:</b> 7900 Old Bayside Road Chesapeake Beach, MD 20732	<b>Operational Budget Impact:</b>
<b>Project Lead:</b> George Leah, Director of School Construction	<b>Objective Met for Comprehensive/Town Center Master Plan:</b> "Construct public school facilities to accommodate the County's population growth."
<b>Grant/Loan Funding Source:</b> State	<b>Election District:</b> 3rd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering						\$120,000		\$120,000
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment								\$0
Other								\$0
<b>TOTAL COSTS</b>	\$0	\$0	\$0	\$0	\$0	\$120,000	\$0	\$120,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funding								\$0
G.O. Bonds								\$0
School Excise Tax						\$120,000		\$120,000
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$0	\$0	\$0	\$0	\$0	\$120,000	\$0	\$120,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
<b>TOTAL COST</b>		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County  
FY2013-FY2018 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Northern High School	4652	Board of Education

**Project Description:**  
Major renovation and expansion to increase the State Rated Capacity (SRC) to 1500. The original was built in 1972.  
  
FY2016-2018 - Construction  
FY2017-2018 - Furnishings and equipment

**CATEGORY =** 1

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**Project Location:** 2950 Chaneyville Road  
Owings, MD 20736

**Operational Budget Impact:**

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**Project Lead:** George Leah, Director of School Construction

**Objective Met for Comprehensive/Town Center Master Plan:**  
"Construct public school facilities to accommodate the County's population growth."

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**Grant/Loan Funding Source:** State

**Election District:** 3rd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering		\$1,700,000	\$2,000,000		\$400,000	\$650,000		\$4,750,000
Land Acquisition								\$0
Site Work								\$0
Construction					\$9,000,000	\$16,500,000	\$14,000,000	\$39,500,000
Equipment						\$500,000	\$510,000	\$1,010,000
Other								\$0
<b>TOTAL COSTS</b>	\$0	\$1,700,000	\$2,000,000	\$0	\$9,400,000	\$17,650,000	\$14,510,000	\$45,260,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funding								\$0
G.O. Bonds			\$2,000,000		\$4,360,000	\$8,410,000	\$6,670,000	\$21,440,000
School Excise Tax		\$1,700,000						\$1,700,000
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan					\$5,040,000	\$9,240,000	\$7,840,000	\$22,120,000
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$0	\$1,700,000	\$2,000,000	\$0	\$9,400,000	\$17,650,000	\$14,510,000	\$45,260,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
<b>TOTAL COST</b>		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County  
FY2013-FY2018 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Brooks Administration Building	4655	Board of Education

<b>Project Description:</b> The planned renovations will include upgrades to the fire alarm, electrical, HVAC, adding an elevator and addition. FY2013 - Upgrade fire alarm system to bring in compliance with latest NFPA Guidelines, install emergency generator and new electrical service. <b>CATEGORY = 1</b> FY2014 - Upgrade the HVAC system. <b>CATEGORY = 2</b> FY2017 - Upgrade the elevator system. <b>CATEGORY = 3</b> FY2019 or beyond - Addition and civil improvements. <b>CATEGORY = 3</b>	
<b>Project Location:</b> 1305 Dares Beach Road Prince Frederick, MD 20678	<b>Operational Budget Impact:</b>
<b>Project Lead:</b> George Leah, Director of School Construction	<b>Objective Met for Comprehensive/Town Center Master Plan:</b> "Construct public school facilities to accommodate the County's population growth."
<b>Grant/Loan Funding Source:</b>	<b>Election District:</b> 2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering	(\$420,000)							(\$420,000)
Land Acquisition								\$0
Site Work								\$0
Construction		\$420,000				\$363,000		\$783,000
Equipment			\$363,000					\$363,000
Other								\$0
<b>TOTAL COSTS</b>	(\$420,000)	\$420,000	\$363,000	\$0	\$0	\$363,000	\$0	\$726,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funding	(\$104,000)	\$104,000						\$0
G.O. Bonds	(\$316,000)	\$316,000	\$363,000			\$363,000		\$726,000
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	(\$420,000)	\$420,000	\$363,000	\$0	\$0	\$363,000	\$0	\$726,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
<b>TOTAL COST</b>		\$0	\$0	\$0	\$0	\$0	\$0	\$0



CAPITAL IMPROVEMENT PLAN

Calvert County  
FY2013-FY2018 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Appeal Elementary School	4631	Board of Education

**Project Description:**  
Public School Construction Program (PSCP) submission documents and project documents need to be prepared. Replace the roof on the original section of the building.

**CATEGORY =** 1

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**Project Location:** 11655 H.G. Trueman Road  
Lusby, MD 20657

**Operational Budget Impact:**

**Project Lead:** George Leah, Director of School Construction

**Objective Met for Comprehensive/Town Center Master Plan:** "Construct public school facilities to accommodate the County's population growth."

**Grant/Loan Funding Source:** State

**Election District:** 1st

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering	\$24,000							\$24,000
Land Acquisition								\$0
Site Work								\$0
Construction		\$443,000						\$443,000
Equipment								\$0
Other								\$0
<b>TOTAL COSTS</b>	\$24,000	\$443,000	\$0	\$0	\$0	\$0	\$0	\$467,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funding								\$0
G.O. Bonds								\$0
School Excise Tax	\$24,000	\$195,000						\$219,000
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan		\$248,000						\$248,000
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$24,000	\$443,000	\$0	\$0	\$0	\$0	\$0	\$467,000

OPERATING COSTS	IMPACT ON OPERATING BUDGET						Total Impact
	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages							\$0
Supplies							\$0
Capital Outlay							\$0
Maintenance Costs							\$0
Utilities							\$0
Other Expenses							\$0
<b>TOTAL COST</b>	\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County  
FY2013 - FY2018 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Calvert Country School	4654	Board of Education

**Project Description:**  
 FY2017 - Public School Construction Program (PSCP) submission and project documents need to be prepared for a new HVAC system for this facility.  
  
 FY2018 - The chiller, boilers and most of the thru-wall air handling units are well beyond the useful life cycles, and are creating continued maintenance problems. To better serve the needs of the student population at this facility, the proposed HVAC system will be designed for individual classroom control by using a variable refrigerant flow zoning system.

**CATEGORY =** 2

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**Project Location:** 1350 Dares Beach Road  
Prince Frederick, MD 20678

**Operational Budget Impact:**

**Project Lead:** George Leah, Director of School Construction

**Objective Met for Comprehensive/Town Center Master Plan:** "Construct public school facilities to accommodate the County's population growth."

**Grant/Loan Funding Source:**

**Election District:** 2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering						\$32,000		\$32,000
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment							\$960,000	\$960,000
Other								\$0
<b>TOTAL COSTS</b>	\$0	\$0	\$0	\$0	\$0	\$32,000	\$960,000	\$992,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funding								\$0
G.O. Bonds							\$422,000	\$422,000
School Excise Tax						\$32,000		\$32,000
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan							\$538,000	\$538,000
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$0	\$0	\$0	\$0	\$0	\$32,000	\$960,000	\$992,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
<b>TOTAL COST</b>		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County  
FY2013-FY2018 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Calvert High School Athletic Track Resurfacing	4650	Board of Education

**Project Description:**  
Resurface the oval running track and various track & field runways.

**CATEGORY =** 3

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**Project Location:**  
600 Dares Beach Road  
Prince Frederick, MD 20678-4235

**Operational Budget Impact:**

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**Project Lead:**  
George Leah, Director of School Construction

**Objective Met for Comprehensive/Town Center Master Plan:**  
"Construct public school facilities to accommodate the County's population growth."

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**Grant/Loan Funding Source:**

**Election District:**  
2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction						\$110,000		\$110,000
Equipment								\$0
Other								\$0
<b>TOTAL COSTS</b>	\$0	\$0	\$0	\$0	\$0	\$110,000	\$0	\$110,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funding								\$0
G.O. Bonds								\$0
School Excise Tax						\$110,000		\$110,000
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$0	\$0	\$0	\$0	\$0	\$110,000	\$0	\$110,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
<b>TOTAL COST</b>		\$0	\$0	\$0	\$0	\$0	\$0	\$0



CAPITAL IMPROVEMENT PLAN

Calvert County  
FY2013-FY2018 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Huntingtown Elementary School	4635	Board of Education

**Project Description:**  
Replace the #4 roof top unit (1980 edition), which was not replaced during the 2008 systemic. BOE maintenance can do no more with the unit; and user complaints are piling up. BOE has applied for \$41,666 in supplemental state funds to cover a portion of the needed funding; and although approval has not been received, it has been endorsed.

**CATEGORY =** 1

**Project Location:** 4345 Huntingtown Road  
Huntingtown, MD 20639

**Operational Budget Impact:**

**Project Lead:** George Leah, Director of School Construction

**Objective Met for Comprehensive/Town Center Master Plan:**  
"Construct public school facilities to accommodate the County's population growth."

**Grant/Loan Funding Source:**

**Election District:** 3rd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction					\$191,666			\$191,666
Equipment								\$0
Other								\$0
<b>TOTAL COSTS</b>	\$0	\$0	\$0	\$0	\$191,666	\$0	\$0	\$191,666

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funding								\$0
G.O. Bonds								\$0
School Excise Tax					\$150,000			\$150,000
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan					\$41,666			\$41,666
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$0	\$0	\$0	\$0	\$191,666	\$0	\$0	\$191,666

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
<b>TOTAL COST</b>		\$0	\$0	\$0	\$0	\$0	\$0	\$0



CAPITAL IMPROVEMENT PLAN

Calvert County  
FY2013-FY2018 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Multi-Use Facility		Board of Education

**Project Description:**  
FY2011 funds appropriated for the Brooks Administration/Warehouse feasibility study were used to conduct a feasibility study. The need for additional County park and recreational amenities and supportive instructional services makes this facility a potential Joint Use Facility within the Prince Frederick Town Center.

**CATEGORY =** 3      **Objective Met for Comprehensive/Town Center Master Plan:**  
"Construct public school facilities to accommodate the County's population growth."

**Project Location:** Undetermined      **Operational Budget Impact:**

**Project Lead:**  
George Leah, Director of School Construction

**Grant/Loan Funding Source:**      **Election District:**  
1st, 2nd & 3rd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering							\$140,000	\$140,000
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment								\$0
Other								\$0
<b>TOTAL COSTS</b>	\$0	\$0	\$0	\$0	\$0	\$0	\$140,000	\$140,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funding							\$140,000	\$140,000
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$0	\$0	\$0	\$0	\$0	\$0	\$140,000	\$140,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
<b>TOTAL COST</b>		\$0	\$0	\$0	\$0	\$0	\$0	\$0



CAPITAL IMPROVEMENT PLAN

Calvert County  
FY2013-FY2018 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Patuxent High School	4653	Board of Education

<b>Project Description:</b> FY2016 - Public School Construction Program (PSCP) submission documents and project documents need to be prepared.  FY2017 - The built-up portion of the building replacement along with repairs to the metal standing seam roof panels.	
<b>CATEGORY =</b> 2	<b>Objective Met for Comprehensive/Town Center Master Plan:</b> "Construct public school facilities to accommodate the County's population growth."
<b>Project Location:</b> 12485 Southern Connector Blvd. Lusby, MD 20657	<b>Operational Budget Impact:</b>
<b>Project Lead:</b> George Leah, Director of School Construction	
<b>Grant/Loan Funding Source:</b> State	<b>Election District:</b> 1st

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering					\$36,000			\$36,000
Land Acquisition								\$0
Site Work								\$0
Construction						\$1,340,000		\$1,340,000
Equipment								\$0
Other								\$0
<b>TOTAL COSTS</b>	\$0	\$0	\$0	\$0	\$36,000	\$1,340,000	\$0	\$1,376,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funding								\$0
G.O. Bonds						\$590,000		\$590,000
School Excise Tax					\$36,000			\$36,000
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan						\$750,000		\$750,000
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$0	\$0	\$0	\$0	\$36,000	\$1,340,000	\$0	\$1,376,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
<b>TOTAL COST</b>		\$0	\$0	\$0	\$0	\$0	\$0	\$0



CAPITAL IMPROVEMENT PLAN

Calvert County  
FY2013 - FY2018 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Paving and Restriping	N/A	Board of Education

**Project Description:**  
Resurfacing and restriping at various school parking areas.

CATEGORY = 3

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**Project Location:** Countywide

**Operational Budget Impact:**

**Project Lead:** George Leah, Director of School Construction

**Objective Met for Comprehensive/Town Center Master Plan:**  
"Construct public school facilities to accommodate the County's population growth."

**Grant/Loan Funding Source:**

**Election District:**  
1st, 2nd and 3rd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction							\$120,000	\$120,000
Equipment								\$0
Other								\$0
<b>TOTAL COSTS</b>	\$0	\$0	\$0	\$0	\$0	\$0	\$120,000	\$120,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funding								\$0
G.O. Bonds								\$0
School Excise Tax							\$120,000	\$120,000
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$0	\$0	\$0	\$0	\$0	\$0	\$120,000	\$120,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
<b>TOTAL COST</b>		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County  
FY2013-FY2018 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Plum Point Elementary School	4639	Board of Education

**Project Description:**  
The membrane portion of this roof will need to be replaced. The standing seam portion of this roof will need to be coated or replaced.

**CATEGORY =** 1

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**Project Location:**  
1245 Plum Point Road  
Huntingtown, MD 20639

**Operational Budget Impact:**

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**Project Lead:**  
George Leah, Director of School Construction

**Objective Met for Comprehensive/Town Center Master Plan:**  
"Construct public school facilities to accommodate the County's population growth."

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**Grant/Loan Funding Source:**  
State

**Election District:**  
2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering	\$41,000							\$41,000
Land Acquisition								\$0
Site Work								\$0
Construction		\$621,600						\$621,600
Equipment								\$0
Other								\$0
<b>TOTAL COSTS</b>	\$41,000	\$621,600	\$0	\$0	\$0	\$0	\$0	\$662,600

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funding								\$0
G.O. Bonds								\$0
School Excise Tax	\$41,000	\$273,500						\$314,500
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan		\$348,100						\$348,100
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$41,000	\$621,600	\$0	\$0	\$0	\$0	\$0	\$662,600

OPERATING COSTS	IMPACT ON OPERATING BUDGET							Total Impact
	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018		
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
<b>TOTAL COST</b>	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County  
FY2013-FY2018 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Sunderland Elementary School	4641	Board of Education

**Project Description:**  
The membrane portion of this roof will need to be replaced. The standing seam portion of this roof will need to be coated or replaced.

**CATEGORY =** 2

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**Project Location:**  
150 Clyde Jones Road  
Sunderland, MD 20689

**Operational Budget Impact:**

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**Project Lead:**  
George Leah, Director of School Construction

**Objective Met for Comprehensive/Town Center Master Plan:**  
"Construct public school facilities to accommodate the County's population growth."

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**Grant/Loan Funding Source:**  
State

**Election District:**  
3rd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering	\$41,000							\$41,000
Land Acquisition								\$0
Site Work								\$0
Construction				\$833,000				\$833,000
Equipment								\$0
Other								\$0
<b>TOTAL COSTS</b>	\$41,000	\$0	\$0	\$833,000	\$0	\$0	\$0	\$874,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funding								\$0
G.O. Bonds								\$0
School Excise Tax	\$41,000			\$367,000				\$408,000
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan				\$466,000				\$466,000
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$41,000	\$0	\$0	\$833,000	\$0	\$0	\$0	\$874,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
<b>TOTAL COST</b>		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County  
FY2013-FY2018 CIP Budget Worksheet**

<b>PROJECT TITLE</b>	<b>PROJ. #</b>	<b>PROJECT CATEGORY</b>
HVAC Replacement Battle Creek Cypress Center	4451	Public Facilities

**Project Description:**  
County facility HVAC equipment replacements based on a 10-year lifespan. The Battle Creek Cypress Swamp Nature Center three (3) heat pump system scheduled for a FY2018 replacement.

**CATEGORY = 2**

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**Project Location:**  
Battle Creek Nature Center  
2880 Grays Road  
Prince Frederick, MD 20678

**Operational Budget Impact:**  
None

**Project Lead:**  
Robert Rawlings, Building & Grounds Division Chief

**Objective Met for Comprehensive/Town Center Master**  
"Ensure that public facilities are energy and cost efficient and easy to maintain."

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**Grant/Loan Funding Source:**

**Election District:**  
2nd

<b>PHASING</b>	<b>Prior Approval</b>	<b>Five Year Capital Improvement Plan</b>						<b>Total Project</b>
		<b>FY2013</b>	<b>FY2014</b>	<b>FY2015</b>	<b>FY2016</b>	<b>FY2017</b>	<b>FY2018</b>	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment							\$45,000	\$45,000
Other								\$0
<b>TOTAL COSTS</b>	\$0	\$0	\$0	\$0	\$0	\$0	\$45,000	\$45,000

<b>FUNDING SOURCES</b>	<b>Prior Approval</b>	<b>Five Year Capital Improvement Plan</b>						<b>Total Project</b>
		<b>FY2013</b>	<b>FY2014</b>	<b>FY2015</b>	<b>FY2016</b>	<b>FY2017</b>	<b>FY2018</b>	
County Funding							\$45,000	\$45,000
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$0	\$0	\$0	\$0	\$0	\$0	\$45,000	\$45,000

<b>OPERATING COSTS</b>		<b>IMPACT ON OPERATING BUDGET</b>						<b>Total Impact</b>
		<b>FY2013</b>	<b>FY2014</b>	<b>FY2015</b>	<b>FY2016</b>	<b>FY2017</b>	<b>FY2018</b>	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
<b>TOTAL COST</b>		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County  
FY2013-FY2018 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
HVAC Replacement Calvert House	4206	Public Facilities

**Project Description:**  
County facility HVAC equipment replacements based on a 10-year lifespan. The Calvert House system scheduled for replacement in FY2017.

**CATEGORY = 2**

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**Project Location:**  
Calvert House  
30 Church Street  
Prince Frederick, MD 20678

**Operational Budget Impact:**  
None

**Project Lead:**  
Robert Rawlings, Building & Grounds Division Chief

**Objective Met for Comprehensive/Town Center Master:**  
"Ensure that public facilities are energy and cost efficient and easy to maintain."

---

**Grant/Loan Funding Source:**

**Election District:**  
2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment						\$90,000		\$90,000
Other								\$0
<b>TOTAL COSTS</b>	\$0	\$0	\$0	\$0	\$0	\$90,000	\$0	\$90,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funding						\$90,000		\$90,000
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$0	\$0	\$0	\$0	\$0	\$90,000	\$0	\$90,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
<b>TOTAL COST</b>		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County  
FY2013-FY2018 CIP Budget Worksheet**

<b>PROJECT TITLE</b>	<b>PROJ. #</b>	<b>PROJECT CATEGORY</b>
HVAC Replacement Calvert Pines	4601	Public Facilities

**Project Description:**  
County facility HVAC equipment replacements based on a 10-year lifespan. Calvert Pines units for the administration and senior center wings will be replaced in FY2014.

**CATEGORY = 2**

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**Project Location:**  
Calvert Pines Senior Citizens Center  
450 West Dares Beach Road  
Prince Frederick, MD 20678

**Operational Budget Impact:**  
None

**Project Lead:**  
Robert Rawlings, Building & Grounds Division Chief

**Objective Met for Comprehensive/Town Center Master**  
"Ensure that public facilities are energy and cost efficient and easy to maintain."

---

**Grant/Loan Funding Source:**

**Election District:**  
2nd

<b>PHASING</b>	<b>Prior Approval</b>	<b>Five Year Capital Improvement Plan</b>						<b>Total Project</b>
		<b>FY2013</b>	<b>FY2014</b>	<b>FY2015</b>	<b>FY2016</b>	<b>FY2017</b>	<b>FY2018</b>	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment			\$122,000					\$122,000
Other								\$0
<b>TOTAL COSTS</b>	\$0	\$0	\$122,000	\$0	\$0	\$0	\$0	\$122,000

<b>FUNDING SOURCES</b>	<b>Prior Approval</b>	<b>Five Year Capital Improvement Plan</b>						<b>Total Project</b>
		<b>FY2013</b>	<b>FY2014</b>	<b>FY2015</b>	<b>FY2016</b>	<b>FY2017</b>	<b>FY2018</b>	
County Funding			\$122,000					\$122,000
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$0	\$0	\$122,000	\$0	\$0	\$0	\$0	\$122,000

<b>OPERATING COSTS</b>		<b>IMPACT ON OPERATING BUDGET</b>						<b>Total Impact</b>
		<b>FY2013</b>	<b>FY2014</b>	<b>FY2015</b>	<b>FY2016</b>	<b>FY2017</b>	<b>FY2018</b>	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
<b>TOTAL COST</b>		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County  
FY2013-FY2018 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
HVAC Replacement County Services Plaza	4202	Public Facilities

<b>Project Description:</b> County facility HVAC equipment replacements based on a 10-year lifespan. The County Services Plaza two roof-top units scheduled for replacement in FY2016.	
<b>CATEGORY = 2</b>	
<b>Project Location:</b> County Services Plaza 150 Main Street Prince Frederick, MD 20678	<b>Operational Budget Impact:</b> None
<b>Project Lead:</b> Robert Rawlings, Building & Grounds Division Chief	<b>Objective Met for Comprehensive/Town Center Master</b> "Ensure that public facilities are energy and cost efficient and easy to maintain."
<b>Grant/Loan Funding Source:</b>	<b>Election District:</b> 2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment					\$115,000			\$115,000
Other								\$0
<b>TOTAL COSTS</b>	\$0	\$0	\$0	\$0	\$115,000	\$0	\$0	\$115,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funding					\$115,000			\$115,000
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$0	\$0	\$0	\$0	\$115,000	\$0	\$0	\$115,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
<b>TOTAL COST</b>		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County  
FY2013-FY2018 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
HVAC Replacement Courthouse	4203	Public Facilities

**Project Description:**

County facility HVAC equipment replacements based on a 10-year lifespan. A/E for redesign of HVAC system (FY2013 - \$30K); Replacement (FY2015 - \$350K); and EOC heat pumps (FY2017 - \$80K).

**CATEGORY = 1**

**Project Location:**

Courthouse  
175 Main Street  
Prince Frederick, MD 20678

**Operational Budget Impact:**

None

**Project Lead:**

Robert Rawlings, Building & Grounds Division Chief

**Objective Met for Comprehensive/Town Center Master**

"Ensure that public facilities are energy and cost efficient and easy to maintain."

**Grant/Loan Funding Source:**

**Election District:**

2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering	\$30,000							\$30,000
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment				\$350,000		\$80,000		\$430,000
Other								\$0
<b>TOTAL COSTS</b>	\$30,000	\$0	\$0	\$350,000	\$0	\$80,000	\$0	\$460,000

*Italicized prior approval amounts were FY13 capital budget requests that were forward funded in FY12.*

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funding	\$30,000			\$350,000		\$80,000		\$460,000
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$30,000	\$0	\$0	\$350,000	\$0	\$80,000	\$0	\$460,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
<b>TOTAL COST</b>		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County  
FY2013-FY2018 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
HVAC Replacement Community Centers	4611 & 4336	Public Facilities

**Project Description:**  
County facility HVAC equipment replacements based on a 10-year lifespan. Northeast Community - 3 heat pumps (FY2016 - \$55K). Fairview Community Center/Library/Tourism Center - three roof top units (FY2017 - \$60K).

**CATEGORY = 2**

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**Project Location:**  
Northeast Community Center  
4075 Gordon Stinnett Avenue  
Chesapeake Beach, MD 20732

Fairview Community Center/Library  
8120 Southern Maryland Blvd  
Owings, MD 20736

**Operational Budget Impact:**  
None

**Project Lead:**  
Robert Rawlings, Building & Grounds Division Chief

**Objective Met for Comprehensive/Town Center Master Plan:**  
"Ensure that public facilities are energy and cost efficient and easy to maintain."

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**Grant/Loan Funding Source:**

**Election District:**  
1st and 3rd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment	\$120,000				\$55,000	\$60,000		\$235,000
Other								\$0
<b>TOTAL COSTS</b>	\$120,000	\$0	\$0	\$0	\$55,000	\$60,000	\$0	\$235,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funding	\$120,000				\$55,000	\$60,000		\$235,000
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$120,000	\$0	\$0	\$0	\$55,000	\$60,000	\$0	\$235,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
<b>TOTAL COST</b>		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County  
FY2013-FY2018 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
HVAC Replacement Health Department	4207	Public Facilities

**Project Description:**  
County facility HVAC equipment replacements based on a 10-year lifespan. The Health Department fourteen (14) split heat pump system will be replaced in FY2016 and the roof top units are scheduled for FY2018.

**CATEGORY = 2**

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**Project Location:**  
Calvert County Health Department

**Operational Budget Impact:**  
None

**Project Lead:**  
Robert Rawlings, Buildings & Grounds Division Chief

**Objective Met for Comprehensive/Town Center Master**  
"Ensure that public facilities are energy and cost efficient and easy to maintain."

---

**Grant/Loan Funding Source:**

**Election District:**  
2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment					\$80,000		\$84,800	\$164,800
Other								\$0
<b>TOTAL COSTS</b>	\$0	\$0	\$0	\$0	\$80,000	\$0	\$84,800	\$164,800

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funding					\$80,000		\$84,800	\$164,800
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$0	\$0	\$0	\$0	\$80,000	\$0	\$84,800	\$164,800

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
<b>TOTAL COST</b>		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County  
FY2013-FY2018 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
HVAC Replacement Tom Wisner Hall	4452	Public Facilities

**Project Description:**  
County facility HVAC equipment replacements based on a 10-year lifespan. Tom Wisner Hall three (3) heat pumps meet this criteria in FY2013.

**CATEGORY = 1**

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**Project Location:**  
Tom Wisner Hall, Kings Landing Park  
3255 Kings Landing Road  
Huntingtown, MD 20639

**Operational Budget Impact:**  
None

**Project Lead:**  
Robert Rawlings, Building & Grounds Division Chief

**Objective Met for Comprehensive/Town Center Master**  
"Ensure that public facilities are energy and cost efficient and easy to maintain."

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**Grant/Loan Funding Source:**

**Election District:**  
2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment	\$65,000							\$65,000
Other								\$0
<b>TOTAL COSTS</b>	\$65,000	\$0	\$0	\$0	\$0	\$0	\$0	\$65,000

*Italicized prior approval amounts were FY13 capital budget requests that were forward funded in FY12.*

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funding	\$65,000							\$65,000
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$65,000	\$0	\$0	\$0	\$0	\$0	\$0	\$65,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
<b>TOTAL COST</b>		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County  
FY2013-FY2018 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Roof Replacement - Northeast Community Center	4336	Public Facilities

**Project Description:**  
Roof replacements are scheduled in accordance with material lifespan typically 20-30 years for shingled roofs. The Northeast Community Center metal roof (FY2014 - \$267K).

**CATEGORY = 2**

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**Project Location:**  
Northeast Community Center  
4075 Gordon Stinnett Avenue  
Chesapeake Beach, MD 20732

**Operational Budget Impact:**  
None

**Project Lead:**  
Robert Rawlings, Building & Grounds Division Chief

**Objective Met for Comprehensive/Town Center Master**  
"Ensure that public facilities are energy and cost efficient and easy to maintain."

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**Grant/Loan Funding Source:**

**Election District:**  
3rd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction			\$267,000					\$267,000
Equipment								\$0
Other								\$0
<b>TOTAL COSTS</b>	\$0	\$0	\$267,000	\$0	\$0	\$0	\$0	\$267,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funding			\$267,000					\$267,000
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$0	\$0	\$267,000	\$0	\$0	\$0	\$0	\$267,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
<b>TOTAL COST</b>		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County  
FY2013 - FY2018 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
County Services Plaza Façade	4202	Public Facilities

**Project Description:**  
The façade of the County Services Plaza building requires painting and sealing of all windows every three (3) years to prevent the leaking issues the building has experienced in the past.

**CATEGORY = 2**

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**Project Location:**  
County Services Plaza  
150 Main Street  
Prince Frederick, MD 20678

**Operational Budget Impact:**  
None

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**Project Lead:**  
Robert Rawlings, Building & Grounds Division Chief

**Objective Met for Comprehensive/Town Center Master**  
"Ensure that public facilities are energy and cost efficient and easy to maintain."

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**Grant/Loan Funding Source:**

**Election District:**  
2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction	\$57,000			\$59,000			\$60,000	\$176,000
Equipment								\$0
Other								\$0
<b>TOTAL COSTS</b>	\$57,000	\$0	\$0	\$59,000	\$0	\$0	\$60,000	\$176,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funding	\$57,000			\$59,000			\$60,000	\$176,000
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$57,000	\$0	\$0	\$59,000	\$0	\$0	\$60,000	\$176,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
<b>TOTAL COST</b>		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County  
FY2013-FY2018 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Calvert Marine Museum - Master Plan	4405	Public Facilities

<b>Project Description:</b> The museum, which is the centerpoint of marine education in Calvert, is planning to renovate the auditorium, lobby, museum store and expand the mezzanine for additional educational space. The firm of GWWO is currently preparing the construction documents. The project is scheduled to go to bid in July 2012 with construction starting in October and ending by April 2013. It will result in a far more effective use of existing space and enable the museum to meet the growing demand for its programs. Funding is a public/private partnership. The museum has raised over \$670,000 as of April 2012.	
<b>CATEGORY = 2</b>	
<b>Project Location:</b> CMM Exhibition Building 14200 Solomons Island Road Solomons, MD 20688	<b>Operational Budget Impact:</b> None
<b>Project Lead:</b> Various	<b>Objective Met for Comprehensive/Town Center Master Plan:</b> "Cultivate and nurture a sense of community (33). Support efforts to address the diverse learning needs of students in their local communities (45). Develop a network of recreational sites and facilities, including hiker/biker and horseback riding trails, based on the unique natural, cultural, and historical features of the County (52-53)."
<b>Grant/Loan Funding Source:</b> State Bond Bills Private Contributions	<b>Election District:</b> 1st

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering	\$240,000							\$240,000
Land Acquisition								\$0
Site Work								\$0
Construction		\$1,750,000						\$1,750,000
Equipment			\$75,000					\$75,000
Other								\$0
<b>TOTAL COSTS</b>	<b>\$240,000</b>	<b>\$1,750,000</b>	<b>\$75,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,065,000</b>

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funding	\$80,000							\$80,000
G.O. Bonds	\$160,000	\$750,000	\$75,000					\$985,000
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds - Bond Bills		\$250,000						\$250,000
Private Funds		\$750,000						\$750,000
<b>TOTAL FUNDS</b>	<b>\$240,000</b>	<b>\$1,750,000</b>	<b>\$75,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,065,000</b>

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
<b>TOTAL COST</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

CAPITAL IMPROVEMENT PLAN

Calvert County  
FY2013-FY2018 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Calvert Marine Museum - Collections Boat	4405	Public Facilities

**Project Description:**  
The 25 foot boat that is used for collecting all the museum's live specimens is in need of replacement. To collect the necessary animals for our public aquariums we require a vessel that is large enough to transit the entire Chesapeake Bay, has solid open decks for supporting large tanks of water, can be outfitted to pull a commercial fish trawl, and have a shallow enough draft to allow access to remote beaches for seining. The present boat was purchased in 1991 and has significant structural problems with the hull. The deck was replaced in 1999 and they estimated the remaining life of the hull at ten years. Soft areas have again developed in the deck, and the wooden structure beneath the deck has deteriorated beyond reasonable repair, therefore, replacement is the only viable option. It is essential that we have a structurally sound vessel since this is the only means by which we can collect the specimens necessary to maintain our popular live exhibits.

**CATEGORY = 2**

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**Project Location:**  
CMM Boat Basin  
14200 Solomons Island Road  
Solomons, MD 20688

**Operational Budget Impact:**  
None

**Project Lead:**  
Kenny Kaumeyer, Curator of Estuarine Biology

**Objective Met for Comprehensive/Town Center Master**  
"Support initiatives that emphasize stewardship of the environment, protect open space, and provide public access to water."

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**Grant/Loan Funding Source:**  
County

**Election District:**  
1st

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment			\$68,000					\$68,000
Other								\$0
<b>TOTAL COSTS</b>	\$0	\$0	\$68,000	\$0	\$0	\$0	\$0	\$68,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funding			\$68,000					\$68,000
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$0	\$0	\$68,000	\$0	\$0	\$0	\$0	\$68,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
<b>TOTAL COST</b>		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County  
FY2013-FY2018 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Calvert Marine Museum - Boat Basin Boardwalk Replacement	4405	Public Facilities

<b>Project Description:</b> The boat basin boardwalk timbers need to be replaced, including the marsh walk and under the Drum Point Lighthouse, as the treated wood has started to severely deteriorate and pose a safety hazard.	
<b>CATEGORY = 2</b>	
<b>Project Location:</b> CMM Boat Basin Solomons Island Road 20688	<b>Operational Budget Impact:</b> 14200 None Solomons, MD
<b>Project Lead:</b> Kenny Heard, Physical Plant Supervisor	<b>Objective Met for Comprehensive/Town Center Master Plan:</b> Ensure that a wide selection of public recreational facilities and programs are provided to meet the interests and needs of all ages, incomes, and abilities."
<b>Grant/Loan Funding Source:</b> State - DNR Waterway Improvements	<b>Election District:</b> 1st

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction			\$50,000	\$50,000				\$100,000
Equipment								\$0
Other								\$0
<b>TOTAL COSTS</b>	\$0	\$0	\$50,000	\$50,000	\$0	\$0	\$0	\$100,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funding								\$0
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan			\$50,000	\$50,000				\$100,000
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$0	\$0	\$50,000	\$50,000	\$0	\$0	\$0	\$100,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
<b>TOTAL COST</b>		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County  
FY2013-FY2018 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Calvert Marine Museum - Drum Point Lighthouse Roof	4405	Public Facilities

<b>Project Description:</b> Repair the existing roof on the Drum Point Lighthouse. This roof is the original raised-seam metal roof from when the lighthouse was constructed in 1883. In order to maintain as much of the original history of the building as possible, our intention is to attempt to repair and renovate the roof without having to do a complete replacement.	
<b>CATEGORY = 2</b>	
<b>Project Location:</b> Drum Point Lighthouse 14200 Solomons Island Road Solomons, MD 20688	<b>Operational Budget Impact:</b> None
<b>Project Lead:</b> Kenny Heard, Physical Plant Supervisor	<b>Objective Met for Comprehensive/Town Center Master:</b> "Exercise stewardship of our cultural, historical, and natural heritage resources."
<b>Grant/Loan Funding Source:</b>	<b>Election District:</b> 1st

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction					\$85,500			\$85,500
Equipment								\$0
Other								\$0
<b>TOTAL COSTS</b>	\$0	\$0	\$0	\$0	\$85,500	\$0	\$0	\$85,500

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funding					\$85,500			\$85,500
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$0	\$0	\$0	\$0	\$85,500	\$0	\$0	\$85,500

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
<b>TOTAL COST</b>		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County  
FY2013-FY2018 CIP Budget Worksheet**

<b>PROJECT TITLE</b>	<b>PROJ. #</b>	<b>PROJECT CATEGORY</b>
Calvert Marine Museum - Drum Point Lighthouse Bulkhead Replacement	4405	Public Facilities

**Project Description:**  
The bulkhead in front of the Drum Point Lighthouse is in need of replacement. This sixty foot section was built in 1975 prior to the construction of the museum's basin and bulkhead in 1983. The creosoted sheathing is failing and there are open sections below the waterline which will cause the soil beneath the lighthouse boardwalk to eventually erode into the harbor. A marine contractor has evaluated the bulkhead and agrees that replacement is warranted.

**CATEGORY = 2**

<b>Project Location:</b> CMM Boat Basin 14200 Solomons Island Road Solomons, MD 20688	<b>Operational Budget Impact:</b> None
<b>Project Lead:</b> Kenny Heard, Physical Plant Supervisor	<b>Objective Met for Comprehensive/Town Center Master</b> "Exercise stewardship of our cultural, historical, and natural heritage resources."
<b>Grant/Loan Funding Source:</b>	<b>Election District:</b> 1st

<b>PHASING</b>	<b>Prior Approval</b>	<b>Five Year Capital Improvement Plan</b>						<b>Total Project</b>
		<b>FY2013</b>	<b>FY2014</b>	<b>FY2015</b>	<b>FY2016</b>	<b>FY2017</b>	<b>FY2018</b>	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction						\$25,000		\$25,000
Equipment								\$0
Other								\$0
<b>TOTAL COSTS</b>	\$0	\$0	\$0	\$0	\$0	\$25,000	\$0	\$25,000

<b>FUNDING SOURCES</b>	<b>Prior Approval</b>	<b>Five Year Capital Improvement Plan</b>						<b>Total Project</b>
		<b>FY2013</b>	<b>FY2014</b>	<b>FY2015</b>	<b>FY2016</b>	<b>FY2017</b>	<b>FY2018</b>	
County Funding						\$25,000		\$25,000
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$0	\$0	\$0	\$0	\$0	\$25,000	\$0	\$25,000

<b>OPERATING COSTS</b>		<b>IMPACT ON OPERATING BUDGET</b>						<b>Total Impact</b>
		<b>FY2013</b>	<b>FY2014</b>	<b>FY2015</b>	<b>FY2016</b>	<b>FY2017</b>	<b>FY2018</b>	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
<b>TOTAL COST</b>		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County  
FY2013 - FY2018 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Calvert County Detention Center	4103	Public Facility

<b>Project Description:</b> The funds requested will allow the Detention Center to begin the planning phase for the construction of a new 350 bed facility along with support and program spaces. The decision to build a new facility in lieu of renovating the existing is based on estimated costs to renovate of approximately \$56 million, whereas a new facility is estimated at approximately \$40 million. The current site will be used for the construction of the new facility thereby avoiding land acquisition costs. In conjunction the lower level of the current Work Release Facility will be renovated to accommodate additional office/inmate spaces.	
<b>CATEGORY = 2</b>	
<b>Project Location:</b> 315 Stafford Road Barstow, MD 20610	<b>Operational Budget Impact:</b>
<b>Project Lead:</b> Anita Jones, Capital Projects Supervisor	<b>Objective Met for Comprehensive/Town Center Master</b> "Plan the expansion of public safety services and facilities to coincide with projected population growth and identified needs."
<b>Grant/Loan Funding Source:</b>	<b>Election District:</b> 2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering	\$600,000					\$1,700,000	\$500,000	\$2,800,000
Land Acquisition								\$0
Site Work								\$0
Construction							\$5,000,000	\$5,000,000
Equipment								\$0
Other								\$0
<b>TOTAL COSTS</b>	\$600,000	\$0	\$0	\$0	\$0	\$1,700,000	\$5,500,000	\$7,800,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funding								\$0
G.O. Bonds	\$600,000					\$1,700,000	\$3,000,000	\$5,300,000
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan							\$2,500,000	\$2,500,000
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$600,000	\$0	\$0	\$0	\$0	\$1,700,000	\$5,500,000	\$7,800,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
<b>TOTAL COST</b>		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County  
FY2013-FY2018 CIP Budget Worksheet**

<b>PROJECT TITLE</b>	<b>PROJ. #</b>	<b>PROJECT CATEGORY</b>
Calvert Library, Twin Beaches Branch	4612	Public Facilities

<b>Project Description:</b> The Twin Beaches Branch will be built in North Beach or Chesapeake Beach (location not determined). This will be a 15,000 square foot building. Services will include materials to borrow, programs/events for all ages, computers for public use, reference services, meeting room, study rooms, and a quiet study room.	
<b>CATEGORY = 3</b>	
<b>Project Location:</b> Undetermined	<b>Operational Budget Impact:</b> Staffing impact beginning in FY2020
<b>Project Lead:</b> Pat Hofmann, Director of Calvert County Library	<b>Objective Met for Comprehensive/Town Center Master</b> "Maintain library facilities and services to serve a growing population. [II-54]"
<b>Grant/Loan Funding Source:</b> State funds are available through Maryland State Department of Education.	<b>Election District:</b> 3rd

<b>PHASING</b>	<b>Prior Approval</b>	<b>Five Year Capital Improvement Plan</b>						<b>Total Project</b>
		<b>FY2013</b>	<b>FY2014</b>	<b>FY2015</b>	<b>FY2016</b>	<b>FY2017</b>	<b>FY2018</b>	
Architect/Engineering							\$717,600	\$717,600
Land Acquisition						\$1,000,000		\$1,000,000
Site Work								\$0
Construction								\$0
Equipment								\$0
Other								\$0
<b>TOTAL COSTS</b>	\$0	\$0	\$0	\$0	\$0	\$1,000,000	\$717,600	\$1,717,600

<b>FUNDING SOURCES</b>	<b>Prior Approval</b>	<b>Five Year Capital Improvement Plan</b>						<b>Total Project</b>
		<b>FY2013</b>	<b>FY2014</b>	<b>FY2015</b>	<b>FY2016</b>	<b>FY2017</b>	<b>FY2018</b>	
County Funding								\$0
G.O. Bonds						\$500,000	\$358,800	\$858,800
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan						\$500,000	\$358,800	\$858,800
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$0	\$0	\$0	\$0	\$0	\$1,000,000	\$717,600	\$1,717,600

<b>OPERATING COSTS</b>		<b>IMPACT ON OPERATING BUDGET</b>						<b>Total Impact</b>
		<b>FY2013</b>	<b>FY2014</b>	<b>FY2015</b>	<b>FY2016</b>	<b>FY2017</b>	<b>FY2018</b>	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
<b>TOTAL COST</b>		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County  
FY2013-FY2018 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Calvert Pines Senior Center Renovation/Expansion	4601	Public Facilities

**Project Description:**  
 FY 2017-Feasibility study to be conducted due to the expected senior population increase over the next 20 years. Study should include sufficient analysis and recommendations to satisfy the needs of the community and county's master plan; and to support the implementation of the identified programmatic and physical improvements.

FY 2018 - Based on findings of study in FY 2017, request funding for design phase.

**CATEGORY = 3**

**Project Location:**  
 Calvert Pines Senior Center  
 450 West Dares Beach Road  
 Prince Frederick, MD 20678

**Operational Budget Impact:**  
 None

**Project Lead:**  
 Susan Justice, Division Chief, Office on Aging

**Objective Met for Comprehensive/Town Center Master**  
 "Continue to evaluate the necessary support for senior citizens in their homes and evaluate the need to expand the senior centers to meet the anticipated increase in the number of elderly." [11-26]

**Grant/Loan Funding Source:**

**Election District:**  
 2nd District

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering	\$30,000					\$9,000	\$114,000	\$153,000
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment								\$0
Other								\$0
<b>TOTAL COSTS</b>	\$30,000	\$0	\$0	\$0	\$0	\$9,000	\$114,000	\$153,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funding	\$30,000					\$9,000	\$114,000	\$153,000
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$30,000	\$0	\$0	\$0	\$0	\$9,000	\$114,000	\$153,000

OPERATING COSTS	IMPACT ON OPERATING BUDGET							Total Impact
	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018		
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
<b>TOTAL COST</b>	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County  
FY2013-FY2018 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Southern Community/Southern Pines Senior Center	4602	Public Facilities

<b>Project Description:</b> The Office on Aging was appropriated \$30,000 in FY11 towards a building study to determine best use of space when library moved from the senior center / community center. In early FY12, the BOCC approved a relocation of the Southern Library to a renovated commercial space in Solomons.  The feasibility study will be conducted in FY12. The design phase in planned for FY13; and construction and equipment purchasing is projected for FY14, which is dependant upon approval of a Senior Center match grant.	
<b>CATEGORY = 2</b>	
<b>Project Location:</b> Southern Community/Southern Pines Senior Centers 20 Appeal Lane Lusby, MD 20657	<b>Operational Budget Impact:</b> Request one new part/time Office Assistant II position to assist with staff coverage of new space.
<b>Project Lead:</b> Susan Justice, Division Chief, Office on Aging	<b>Objective Met for Comprehensive/Town Center Master Plan:</b> "Continue to evaluate the necessary support for senior citizens in their homes and evaluate the need to expand the senior centers to meet the anticipated increase in the number of elderly." [26-II]
<b>Grant/Loan Funding Source:</b> Maryland Senior Center Capital Improvement Grant Maryland Department of Aging	<b>Election District:</b> 1st

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering	\$30,000		\$114,000					\$144,000
Land Acquisition								\$0
Site Work								\$0
Construction				\$540,000				\$540,000
Equipment				\$135,000				\$135,000
Other								\$0
<b>TOTAL COSTS</b>	\$30,000	\$0	\$114,000	\$675,000	\$0	\$0	\$0	\$819,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funding	\$30,000			\$337,500				\$367,500
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax			\$114,000					\$114,000
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds				\$337,500				\$337,500
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$30,000	\$0	\$114,000	\$675,000	\$0	\$0	\$0	\$819,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages			\$17,617	\$17,617	\$17,617	\$17,617	\$17,617	\$88,085
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
<b>TOTAL COST</b>		\$0	\$17,617	\$17,617	\$17,617	\$17,617	\$17,617	\$88,085

CAPITAL IMPROVEMENT PLAN

Calvert County  
FY2013-FY2018 CIP Budget Worksheet

	PROJ. #	PROJECT CATEGORY
Stafford Road Waterline	4564	Public Works/Utilities: Water Project

**Project Description:**  
Extension of waterline from the intersection of Hallowing Point Road (MD State Route 231) and J.W. Williams Road along Stafford Road to the Detention Center and Barstow Convenience Center.

**CATEGORY = 1**

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**Project Location:**  
Along Hallowing Point Rd. (MD 231) and Stafford Rd.  
Barstow, MD 20610

**Operational Budget Impact:**  
None

**Project Lead:**  
Rick Mason, Project Engineer II

**Objective Met for Comprehensive/Town Center Master Plan:**  
"Continue to use the Calvert County Water and Sewerage Plan as a water resources management implementation document for the Calvert County Comprehensive Plan." [I-120]

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**Grant/Loan Funding Source:**  
N/A

**Election District:**  
2nd (02-002, 27B)

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering	\$67,782							\$67,782
Land Acquisition	\$30,000							\$30,000
Site Work								\$0
Construction	\$892,218	\$545,000						\$1,437,218
Equipment								\$0
Other								\$0
<b>TOTAL COSTS</b>	<b>\$990,000</b>	<b>\$545,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,535,000</b>

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funds	\$40,000							\$40,000
G.O. Bonds	\$950,000	\$545,000						\$1,495,000
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	<b>\$990,000</b>	<b>\$545,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,535,000</b>

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
<b>TOTAL COST</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**Calvert County  
FY2013-FY2018 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
GIS Planimetrics Update	4035	Technology Services

**Project Description:**  
 In FY2011, the State funded the purchase of new aerial imagery; therefore, Calvert County was able to purchase additional LiDAR data collection when aerial imagery was captured. Combining these efforts significantly reduced the cost of the LiDAR aquisition.

FY2013 funding will be used to update topographic and planimetric features on the LiDAR data to support the enterprise GIS. The current GIS system is operating with 2003 planimetric and topographical data. Technology Services has reduced the original request from \$438K (FY2013 & FY2014) to \$40K (FY2013) because the proceeds generated from the sale of GIS data will be used.

**CATEGORY = 1**

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**Project Location:** Calvert County      **Operational Budget Impact:** None

**Project Lead:** Kathleen O'Brien, Project Coordinator      **Objective Met for Comprehensive/Town Center Master Plan:** "Periodically evaluate the County computer system and make use of new technology when it results in improved service." [IV-8]

**Grant/Loan Funding Source:**      **Election District:** 1st, 2nd, & 3rd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment								\$0
Other (Implementation)	\$288,610							\$288,610
Other (Implementation)	<b>\$40,000</b>							\$40,000
<b>TOTAL COSTS</b>	\$328,610	\$0	\$0	\$0	\$0	\$0	\$0	\$328,610

*Italicized prior approval amounts were FY13 capital budget requests that were forward funded in FY12.*

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funding	\$146,088							\$146,088
County Funding	<b>\$40,000</b>							\$40,000
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds	\$142,522							\$142,522
<b>TOTAL FUNDS</b>	\$328,610	\$0	\$0	\$0	\$0	\$0	\$0	\$328,610

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
<b>TOTAL COST</b>		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County  
FY2013-FY2018 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Network Infrastructure	4021	Technology Services

<b>Project Description:</b> Upgrade network infrastructure that is required to provide secure and reliable transmission of data between the main courthouse campus and remote sites, and access to the internet service provider (ISP). This includes such items as servers, storage, memory, host bus adaptors, controllers, chassis, routers, switches, firewalls, appliances, fiber, and cabling.	
<b>CATEGORY = 1</b>	
<b>Project Location:</b> Calvert County	<b>Operational Budget Impact:</b> Equipment maintenance & support costs (not new)
<b>Project Lead:</b> Donald Langley, Network Administrator Supervisor	<b>Objective Met for Comprehensive/Town Center Master Plan:</b> "Periodically evaluate the County computer system and make use of new technology when it results in improved service." [IV-8]
<b>Grant/Loan Funding Source:</b>	<b>Election District:</b> 1st, 2nd, & 3rd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment	\$200,000		\$306,000	\$306,000	\$150,000	\$150,000	\$150,000	\$1,262,000
Other								\$0
<b>TOTAL COSTS</b>	\$200,000	\$0	\$306,000	\$306,000	\$150,000	\$150,000	\$150,000	\$1,262,000

*Italicized prior approval amounts were FY13 capital budget requests that were forward funded in FY12.*

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funding	\$200,000		\$306,000	\$306,000	\$150,000	\$150,000	\$150,000	\$1,262,000
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$200,000	\$0	\$306,000	\$306,000	\$150,000	\$150,000	\$150,000	\$1,262,000

OPERATING COSTS	IMPACT ON OPERATING BUDGET							Total Impact
	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018		
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
<b>TOTAL COST</b>	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County  
FY2013-FY2018 CIP Budget Worksheet**

<b>PROJECT TITLE</b>	<b>PROJ. #</b>	<b>PROJECT CATEGORY</b>
Wireless Infrastructure	4022	Technology Service

**Project Description:**  
Equipment to connect County sites to the new fiber network, move satellite dishes off leased space and onto State towers in Prince Frederick and Sunderland; replace backbone satellite dishes as they reach end-of-life status, and extend fiber to the Hall Aquatic Center.

**CATEGORY = 1**

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**Project Location:**  
Calvert County

**Operational Budget Impact:**  
Equipment maintenance and support costs (not new)

**Project Lead:**  
Donald Langley, Network Administrator Supervisor

**Objective Met for Comprehensive/Town Center Master Plan:**  
"Periodically evaluate the County computer system and make use of new technology when it results in improved service." [IV-8]

**Grant/Loan Funding Source:**

**Election District:**  
1st, 2nd, & 3rd

<b>PHASING</b>	<b>Prior Approval</b>	<b>Five Year Capital Improvement Plan</b>						<b>Total Project</b>
		<b>FY2013</b>	<b>FY2014</b>	<b>FY2015</b>	<b>FY2016</b>	<b>FY2017</b>	<b>FY2018</b>	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment	\$103,000		\$82,400	\$82,400		\$103,000		\$370,800
Other								\$0
<b>TOTAL COSTS</b>	\$103,000	\$0	\$82,400	\$82,400	\$0	\$103,000	\$0	\$370,800

*Italicized prior approval amounts were FY13 capital budget requests that were forward funded in FY12.*

<b>FUNDING SOURCES</b>	<b>Prior Approval</b>	<b>Five Year Capital Improvement Plan</b>						<b>Total Project</b>
		<b>FY2013</b>	<b>FY2014</b>	<b>FY2015</b>	<b>FY2016</b>	<b>FY2017</b>	<b>FY2018</b>	
County Funding	\$103,000		\$82,400	\$82,400		\$103,000		\$370,800
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$103,000	\$0	\$82,400	\$82,400	\$0	\$103,000	\$0	\$370,800

<b>OPERATING COSTS</b>		<b>IMPACT ON OPERATING BUDGET</b>						<b>Total Impact</b>
		<b>FY2013</b>	<b>FY2014</b>	<b>FY2015</b>	<b>FY2016</b>	<b>FY2017</b>	<b>FY2018</b>	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
<b>TOTAL COST</b>		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County  
FY2013-FY2018 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Public Safety System	4040	Technology Services

**Project Description:**  
Purchase of State Attorney's New Dawn JustWare application; bring Community Service into either New World Systems Aegis MSP or New Dawn JustWare; and purchase business analysis/decision support tools from New World Systems.

**CATEGORY = 1**

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**Project Location:**  
Calvert County

**Operational Budget Impact:**  
Software maintenance and support costs

**Project Lead:**  
Heath Starkweather, Systems Analyst II

**Objective Met for Comprehensive/Town Center Master Plan:**  
"Periodically evaluate the County computer system and make use of new technology when it results in improved service." [IV-8]

**Grant/Loan Funding Source:**

**Election District:**  
1st, 2nd, & 3rd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment								\$0
Other	\$55,000							\$55,000
Other	<b>\$113,300</b>			\$100,000				\$213,300
<b>TOTAL COSTS</b>	\$168,300	\$0	\$0	\$100,000	\$0	\$0	\$0	\$268,300

*Italicized prior approval amounts were FY13 capital budget requests that were forward funded in FY12.*

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funding	\$55,000			\$100,000				\$155,000
County Funding	<b>\$113,300</b>							\$113,300
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$168,300	\$0	\$0	\$100,000	\$0	\$0	\$0	\$268,300

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
<b>TOTAL COST</b>		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County  
FY2013-FY2018 CIP Budget Worksheet**

<b>PROJECT TITLE</b>	<b>PROJ. #</b>	<b>PROJECT CATEGORY</b>
Licenses	4036	Technology Services

**Project Description:**  
Purchase of 3-year licensing agreement for Microsoft desktop applications.

**CATEGORY = 1**

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**Project Location:**  
Calvert County

**Operational Budget Impact:**  
None

**Project Lead:**  
Kathleen O'Brien, Project Coordinator

**Objective Met for Comprehensive/Town Center Master Plan:**  
"Periodically evaluate the County computer system and make use of new technology when it results in improved service." [IV-8]

**Grant/Loan Funding Source:**

**Election District:**  
1st, 2nd, & 3rd

<b>PHASING</b>	<b>Prior Approval</b>	<b>Five Year Capital Improvement Plan</b>						<b>Total Project</b>
		<b>FY2013</b>	<b>FY2014</b>	<b>FY2015</b>	<b>FY2016</b>	<b>FY2017</b>	<b>FY2018</b>	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment								\$0
Other	\$525,000					\$206,000	\$206,000	\$937,000
<b>TOTAL COSTS</b>	\$525,000	\$0	\$0	\$0	\$0	\$206,000	\$206,000	\$937,000

<b>FUNDING SOURCES</b>	<b>Prior Approval</b>	<b>Five Year Capital Improvement Plan</b>						<b>Total Project</b>
		<b>FY2013</b>	<b>FY2014</b>	<b>FY2015</b>	<b>FY2016</b>	<b>FY2017</b>	<b>FY2018</b>	
County Funding	\$525,000					\$206,000	\$206,000	\$937,000
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$525,000	\$0	\$0	\$0	\$0	\$206,000	\$206,000	\$937,000

<b>OPERATING COSTS</b>		<b>IMPACT ON OPERATING BUDGET</b>						<b>Total Impact</b>
		<b>FY2013</b>	<b>FY2014</b>	<b>FY2015</b>	<b>FY2016</b>	<b>FY2017</b>	<b>FY2018</b>	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
<b>TOTAL COST</b>		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County  
FY2013-FY2018 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Major System Review	4061	Technology Services

<b>Project Description:</b> Consulting and design services for the evaluation of major technology systems to determine user requirements, existing capabilities, upgrade or replacement feasibility and future costs.	
<b>CATEGORY = 3</b>	
<b>Project Location:</b> Calvert County	<b>Operational Budget Impact:</b> None
<b>Project Lead:</b> Kathleen O'Brien, Project Coordinator	<b>Objective Met for Comprehensive/Town Center Master Plan:</b> "Periodically evaluate the County computer system and make use of new technology when it results in improved service." [IV-8]
<b>Grant/Loan Funding Source:</b>	<b>Election District:</b> 1st, 2nd, & 3rd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment								\$0
Other	\$155,000		\$56,700	\$56,700	\$56,700	\$56,700	\$56,700	\$438,500
<b>TOTAL COSTS</b>	\$155,000	\$0	\$56,700	\$56,700	\$56,700	\$56,700	\$56,700	\$438,500

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funding	\$155,000		\$56,700	\$56,700	\$56,700	\$56,700	\$56,700	\$438,500
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$155,000	\$0	\$56,700	\$56,700	\$56,700	\$56,700	\$56,700	\$438,500

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
<b>TOTAL COST</b>		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County  
FY2013-FY2018 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Enterprise System Implementation	4030	Technology Services

**Project Description:**  
 Replace current cashing system with a system that will increase overall efficiency in receipt handling by allowing integration of multiple systems that receive payments. The entire project encompasses upgrading the tax, finance and human resources systems; implementing mobile systems for inspectors; expanding document management and expanding web access to County services.

Support for the existing Cashiers for Windows is being phased out by the vendor. If this system fails, all miscellaneous receipts taken in would have to be manually posted; and the existing system does not integrate with Munis or water and sewer billings. All these systems, plus Hansen Cashiering module, would be integrated which would increase efficiency and improve cash handling accountability.

**CATEGORY = 1**

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**Project Location:**  
Calvert County

**Operational Budget Impact:**  
Software maintenance & support costs (not new unless licensing or modules are increased)

**Project Lead:**  
Kathleen O'Brien, Project Coordinator

**Objective Met for Comprehensive/Town Center Master Plan:**  
"Periodically evaluate the County computer system and make use of new technology when it results in improved service." [IV-8]

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**Grant/Loan Funding Source:**

**Election District:**  
1st, 2nd, & 3rd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment								\$0
Other	<b>\$160,000</b>		\$250,000	\$486,000	\$485,000		\$400,000	\$1,781,000
<b>TOTAL COSTS</b>	\$160,000	\$0	\$250,000	\$486,000	\$485,000	\$0	\$400,000	\$1,781,000

*Italicized prior approval amounts were FY13 capital budget requests that were forward funded in FY12.*

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funding	<b>\$160,000</b>		\$250,000	\$486,000	\$485,000	\$0	\$400,000	\$1,781,000
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$160,000	\$0	\$250,000	\$486,000	\$485,000	\$0	\$400,000	\$1,781,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
<b>TOTAL COST</b>		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County  
FY2013-FY2018 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Cove Point Park - Relight Fields 1 & 2	4311	Recreation Resources

<b>Project Description:</b> Re-light Fields 1 & 2 with energy efficient and dark sky friendly lighting. Current lights are old and inefficient and parts are difficult to obtain.	
<b>CATEGORY = 3</b>	
<b>Project Location:</b> Cove Point Park 750 Cove Point Road Lusby, MD 20657	<b>Operational Budget Impact:</b> None
<b>Project Lead:</b> Walter McKain, Maintenance Supervisor Parks & Recreation	<b>Objective Met for Comprehensive/Town Center Master:</b> "Develop a full range of recreational sites and facilities serving town centers. Emphasize family-oriented activities and increase programs and activities for all ages." [II-57]
<b>Grant/Loan Funding Source:</b> Local POS	<b>Election District:</b> 1st

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction				\$395,000				\$395,000
Equipment								\$0
Other								\$0
<b>TOTAL COSTS</b>	\$0	\$0	\$0	\$395,000	\$0	\$0	\$0	\$395,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funding				\$188,750				\$188,750
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax				\$77,250				\$77,250
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan				\$129,000				\$129,000
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$0	\$0	\$0	\$395,000	\$0	\$0	\$0	\$395,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
<b>TOTAL COST</b>		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County  
FY2013-FY2018 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Cove Point Park - Skatepark	4311	Recreation Resources

**Project Description:**

Design and construct a skatepark and adjacent parking.

**CATEGORY = 3**

**Project Location:**

Cove Point Park  
750 Cove Point Road  
Lusby, MD 20657

**Operational Budget Impact:**

\$525

**Project Lead:**

Walter McKain, Maintenance Supervisor  
Parks & Recreation

**Objective Met for Comprehensive/Town Center Master**

"Develop a full range of recreational sites and facilities serving town centers. Emphasize family-oriented activities and increase programs and activities for all ages." [II-57]

**Grant/Loan Funding Source:**

Local POS

**Election District:**

1st

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering	\$64,000							\$64,000
Land Acquisition								\$0
Site Work								\$0
Construction			\$306,000	\$196,000				\$502,000
Equipment			\$128,000	\$84,000				\$212,000
Other								\$0
<b>TOTAL COSTS</b>	\$64,000	\$0	\$434,000	\$280,000	\$0	\$0	\$0	\$778,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funding								\$0
G.O. Bonds			\$354,000	\$202,500				\$556,500
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan			\$80,000	\$77,500				\$157,500
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$0	\$0	\$434,000	\$280,000	\$0	\$0	\$0	\$714,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities			\$525					\$525
Other Expenses								\$0
<b>TOTAL COST</b>		\$0	\$525	\$0	\$0	\$0	\$0	\$525

CAPITAL IMPROVEMENT PLAN

Calvert County  
FY2013-FY2018 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Cove Point Park - Dog Park	4311	Recreation Resources

<b>Project Description:</b> Construct an off-leash area in CPP.	
<b>CATEGORY = 3</b>	
<b>Project Location:</b> Cove Point Park 750 Cove Point Road Lusby, MD 20657	<b>Operational Budget Impact:</b> \$600
<b>Project Lead:</b> Walter McKain, Maintenance Supervisor Parks & Recreation	<b>Objective Met for Comprehensive/Town Center Master</b> "Develop a full range of recreational sites and facilities serving town centers. Emphasize family-oriented activities and increase programs and activities for all ages." [II-57]
<b>Grant/Loan Funding Source:</b>	<b>Election District:</b> 1st

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction							\$94,000	\$94,000
Equipment								\$0
Other								\$0
<b>TOTAL COSTS</b>	\$0	\$0	\$0	\$0	\$0	\$0	\$94,000	\$94,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funding							\$94,000	\$94,000
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$0	\$0	\$0	\$0	\$0	\$0	\$94,000	\$94,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages								\$0
Supplies					\$600			\$600
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
<b>TOTAL COST</b>		\$0	\$0	\$0	\$600	\$0	\$0	\$600

**Calvert County  
FY2013-FY2018 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Cove Point Park - Shelters and Adjacent Pathways	4311	Recreation Resources

**Project Description:**

Construct two (2) picnic shelters and adjacent pathways.

**CATEGORY = 3**

**Project Location:**

Cove Point Park  
750 Cove Point Road  
Lusby, MD 20657

**Operational Budget Impact:**

\$800

**Project Lead:**

Walter McKain, Maintenance Supervisor  
Parks & Recreation

**Objective Met for Comprehensive/Town Center Master**

"Develop a full range of recreational sites and facilities serving town centers. Emphasize family-oriented activities and increase programs and activities for all ages." [II-57]

**Grant/Loan Funding Source:**

Local POS

**Election District:**

1st

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering	\$31,000							\$31,000
Land Acquisition								\$0
Site Work				\$92,700				\$92,700
Construction				\$149,100				\$149,100
Equipment								\$0
Other								\$0
<b>TOTAL COSTS</b>	<b>\$31,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$241,800</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$272,800</b>

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funding	\$31,000			\$60,450				\$91,450
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax				\$60,450				\$60,450
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan				\$120,900				\$120,900
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	<b>\$31,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$241,800</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$272,800</b>

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages								\$0
Supplies				\$800				\$800
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
<b>TOTAL COST</b>		<b>\$0</b>	<b>\$0</b>	<b>\$800</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$800</b>

CAPITAL IMPROVEMENT PLAN

Calvert County  
FY2013-FY2018 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Dunkirk District Park - Multi Purpose Field Restrooms	4316	Recreation Resources

**Project Description:**

Construct a restroom at the new multi-purpose field.

**CATEGORY = 2**

**Project Location:**

Dunkirk District Park  
10750 Southern Maryland Boulevard  
Dunkirk, MD 20754

**Operational Budget Impact:**

\$1,000

**Project Lead:**

Walter McKain, Maintenance Supervisor  
Parks & Recreation

**Objective Met for Comprehensive/Town Center Master**

"Develop a full range of recreational sites and facilities serving town centers. Emphasize family-oriented activities and increase programs and activities for all ages." [II-57]

**Grant/Loan Funding Source:**

**Election District:**

3rd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering					\$25,750			\$25,750
Land Acquisition								\$0
Site Work								\$0
Construction					\$180,250			\$180,250
Equipment								\$0
Other								\$0
<b>TOTAL COSTS</b>	\$0	\$0	\$0	\$0	\$206,000	\$0	\$0	\$206,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funding					\$206,000			\$206,000
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$0	\$0	\$0	\$0	\$206,000	\$0	\$0	\$206,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs						\$500		\$500
Utilities						\$500		\$500
Other Expenses								\$0
<b>TOTAL COST</b>		\$0	\$0	\$0	\$0	\$1,000	\$0	\$1,000

**Calvert County  
FY2013-FY2018 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Hallowing Point Park - Playground and Parking	4320	Recreation Resources

**Project Description:**

Construct accessible playground and parking to replace existing 20+ year old playground.

**CATEGORY = 2**

**Project Location:**

Hallowing Point Park  
4755 Hallowing Point Road  
Prince Frederick, MD 20678

**Operational Budget Impact:**

None

**Project Lead:**

Walter McKain, Maintenance Supervisor  
Parks & Recreation

**Objective Met for Comprehensive/Town Center Master**

"Develop a full range of recreational sites and facilities serving town centers. Emphasize family-oriented activities and increase programs and activities for all ages." [II-57]

**Grant/Loan Funding Source:**

Local POS

**Election District:**

2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering	\$59,115							\$59,115
Land Acquisition								\$0
Site Work	\$297,000							\$297,000
Construction								\$0
Equipment	\$119,000	\$115,000	\$248,000					\$482,000
Other								\$0
<b>TOTAL COSTS</b>	<b>\$475,115</b>	<b>\$115,000</b>	<b>\$248,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$838,115</b>

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funding	\$59,115							\$59,115
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax	\$342,000	\$30,000	\$163,000					\$535,000
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan	\$74,000	\$85,000	\$85,000					\$244,000
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	<b>\$475,115</b>	<b>\$115,000</b>	<b>\$248,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$838,115</b>

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
<b>TOTAL COST</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

CAPITAL IMPROVEMENT PLAN

Calvert County  
FY2013-FY2018 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Hallowing Point Park - Restroom/Snack Stand Replacement	4320	Recreation Resources

**Project Description:**  
Construct separate restroom and snack stand facilities. Renovate existing building for storage/office.

**CATEGORY = 3**

<b>Project Location:</b> Hallowing Point Park 4755 Hallowing Point Road Prince Frederick, MD 20678	<b>Operational Budget Impact:</b> None
<b>Project Lead:</b> Walter McKain, Maintenance Supervisor Parks & Recreation	<b>Objective Met for Comprehensive/Town Center Master Plan:</b> "Develop a full range of recreational sites and facilities serving town centers. Emphasize family-oriented activities and increase programs and activities for all ages." [II-57]
<b>Grant/Loan Funding Source:</b> Local POS	<b>Election District:</b> 2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering	\$84,126							\$84,126
Land Acquisition								\$0
Site Work						\$125,700		\$125,700
Construction						\$576,800		\$576,800
Equipment								\$0
Other								\$0
<b>TOTAL COSTS</b>	\$84,126	\$0	\$0	\$0	\$0	\$702,500	\$0	\$786,626

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funding	\$84,126							\$84,126
G.O. Bonds						\$548,000		\$548,000
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan						\$154,500		\$154,500
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$84,126	\$0	\$0	\$0	\$0	\$702,500	\$0	\$786,626

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
<b>TOTAL COST</b>		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County  
FY2013-FY2018 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Hallowing Point Park - Basketball Courts	4320	Recreation Resources

**Project Description:**

Remove existing court and replace with two new courts with lighting.

**CATEGORY = 3**

**Project Location:**

Hallowing Point Park  
4755 Hallowing Point Road  
Prince Frederick, MD 20678

**Operational Budget Impact:**

\$550

**Project Lead:**

Walter McKain, Maintenance Supervisor  
Parks & Recreation

**Objective Met for Comprehensive/Town Center Master**

"Develop a full range of recreational sites and facilities serving town centers. Emphasize family-oriented activities and increase programs and activities for all ages." [II-57]

**Grant/Loan Funding Source:**

Local POS

**Election District:**

2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering						\$77,700		\$77,700
Land Acquisition								\$0
Site Work								\$0
Construction							\$810,600	\$810,600
Equipment								\$0
Other								\$0
<b>TOTAL COSTS</b>	\$0	\$0	\$0	\$0	\$0	\$77,700	\$810,600	\$888,300

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funding							\$285,600	\$285,600
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax						\$77,700	\$210,000	\$287,700
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan							\$315,000	\$315,000
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$0	\$0	\$0	\$0	\$0	\$77,700	\$810,600	\$888,300

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities							\$550	\$550
Other Expenses								\$0
<b>TOTAL COST</b>		\$0	\$0	\$0	\$0	\$0	\$550	\$550

CAPITAL IMPROVEMENT PLAN

Calvert County  
FY2013-FY2018 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Hallowing Point Park - Street and Parking Lot Lighting	4320	Recreation Resources

**Project Description:**

Install street lighting throughout and parking lot lighting in the front parking lots.

**CATEGORY = 3**

**Project Location:**

Hallowing Point Park  
4755 Hallowing Point Road  
Prince Frederick, MD 20678

**Operational Budget Impact:**

\$1,820

**Project Lead:**

Walter McKain, Maintenance Supervisor  
Parks & Recreation

**Objective Met for Comprehensive/Town Center Master**

"Develop a full range of recreational sites and facilities serving town centers. Emphasize family-oriented activities and increase programs and activities for all ages." [II-57]

**Grant/Loan Funding Source:**

**Election District:**

2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction					\$263,700			\$263,700
Equipment								\$0
Other								\$0
<b>TOTAL COSTS</b>	\$0	\$0	\$0	\$0	\$263,700	\$0	\$0	\$263,700

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funding								\$0
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax					\$263,700			\$263,700
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$0	\$0	\$0	\$0	\$263,700	\$0	\$0	\$263,700

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities						\$570		\$570
Other Expenses						\$1,250		\$1,250
<b>TOTAL COST</b>		\$0	\$0	\$0	\$0	\$1,820	\$0	\$1,820

**Calvert County  
FY2013-FY2018 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Solomons Town Center Park - Field Lighting	4348	Recreation Resources

**Project Description:**

Install energy efficient, dark sky friendly field lighting on multi-purpose field.

**CATEGORY = 3**

**Project Location:**

Solomons Town Center Park  
13320 Dowell Road  
Solomons, MD 20688

**Operational Budget Impact:**

\$1,200

**Project Lead:**

Walter McKain, Maintenance Supervisor  
Parks & Recreation

**Objective Met for Comprehensive/Town Center Master**

"Develop a full range of recreational sites and facilities serving town centers. Emphasize family-oriented activities and increase programs and activities for all ages." [II-57]

**Grant/Loan Funding Source:**

Local POS

**Election District:**

1st

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction					\$234,000			\$234,000
Equipment								\$0
Other								\$0
<b>TOTAL COSTS</b>	\$0	\$0	\$0	\$0	\$234,000	\$0	\$0	\$234,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funding					\$80,000			\$80,000
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax					\$78,000			\$78,000
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan					\$76,000			\$76,000
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$0	\$0	\$0	\$0	\$234,000	\$0	\$0	\$234,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses						\$1,200		\$1,200
<b>TOTAL COST</b>		\$0	\$0	\$0	\$0	\$1,200	\$0	\$1,200

CAPITAL IMPROVEMENT PLAN

Calvert County  
FY2013-FY2018 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Beach Elementary Tennis Court Renovation	4632	Recreation Resources

**Project Description:**  
Resurface and color coat two tennis courts. Parks and Recreation has been receiving inquiries and comments from citizens and the Board of Education regarding the poor condition of the court surface. The original surface will be replaced, which is over 25 years old.

**CATEGORY = 1**

<b>Project Location:</b> 7900 Old Bayside Road Chesapeake Beach, MD 20732	<b>Operational Budget Impact:</b> None
<b>Project Lead:</b> Walter McKain, Maintenance Supervisor Parks & Recreation	<b>Objective Met for Comprehensive/Town Center Master</b> "Develop a full range of recreational sites and facilities serving town centers. Emphasize family-oriented activities and increase programs and activities for all ages." [II-57]
<b>Grant/Loan Funding Source:</b>	<b>Election District:</b> 3rd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction		\$53,600						\$53,600
Equipment								\$0
Other								\$0
<b>TOTAL COSTS</b>	\$0	\$53,600	\$0	\$0	\$0	\$0	\$0	\$53,600

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funding								\$0
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax		\$53,600						\$53,600
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$0	\$53,600	\$0	\$0	\$0	\$0	\$0	\$53,600

OPERATING COSTS	IMPACT ON OPERATING BUDGET						Total Impact
	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages							\$0
Supplies							\$0
Capital Outlay							\$0
Maintenance Costs							\$0
Utilities							\$0
Other Expenses							\$0
<b>TOTAL COST</b>	\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County  
FY2013-FY2018 CIP Budget Worksheet**

<b>PROJECT TITLE</b>	<b>PROJ. #</b>	<b>PROJECT CATEGORY</b>
Battle Creek Cypress Swamp Nature Center - Exhibit Renovation	4451	Recreation Resources

<b>Project Description:</b> The existing exhibits, at over 10 years old, need to be replaced and/or renovated to maintain and further the mission of the Natural Resources Division. New exhibits will entice and educate new visitors as well as the many school groups that come to this facility.	
<b>CATEGORY = 3</b>	
<b>Project Location:</b> 2880 Grays Road Prince Frederick, MD 20678	<b>Operational Budget Impact:</b> None
<b>Project Lead:</b> Karyn Molines, Natural Resources Division Chief	<b>Objective Met for Comprehensive/Town Center Master</b> "Ensure that a wide selection of public recreational facilities and programs are provided to meet the interests and needs of all ages, incomes, and abilities."
<b>Grant/Loan Funding Source:</b> The Battle Creek Nature Education Society has partially funded improvements to date.	<b>Election District:</b> 2nd

<b>PHASING</b>	<b>Prior Approval</b>	<b>Five Year Capital Improvement Plan</b>						<b>Total Project</b>
		<b>FY2013</b>	<b>FY2014</b>	<b>FY2015</b>	<b>FY2016</b>	<b>FY2017</b>	<b>FY2018</b>	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction	\$25,000		\$189,000					\$214,000
Equipment								\$0
Other								\$0
<b>TOTAL COSTS</b>	\$25,000	\$0	\$189,000	\$0	\$0	\$0	\$0	\$214,000

<b>FUNDING SOURCES</b>	<b>Prior Approval</b>	<b>Five Year Capital Improvement Plan</b>						<b>Total Project</b>
		<b>FY2013</b>	<b>FY2014</b>	<b>FY2015</b>	<b>FY2016</b>	<b>FY2017</b>	<b>FY2018</b>	
County Funding	\$25,000		\$189,000					\$214,000
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$25,000	\$0	\$189,000	\$0	\$0	\$0	\$0	\$214,000

<b>OPERATING COSTS</b>		<b>IMPACT ON OPERATING BUDGET</b>						<b>Total Impact</b>
		<b>FY2013</b>	<b>FY2014</b>	<b>FY2015</b>	<b>FY2016</b>	<b>FY2017</b>	<b>FY2018</b>	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
<b>TOTAL COST</b>		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County  
FY2013-FY2018 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Battle Creek Cypress Swamp Nature Center - Building Renovation/Addition	4451	Recreation Resources

<b>Project Description:</b> The Nature Center, which serves as headquarters for the Natural Resources Division, is in need of renovation of the visitor reception area to better serve the public. Also, additional space is needed to create two office spaces.	
<b>CATEGORY = 3</b>	
<b>Project Location:</b> 2880 Grays Road Prince Frederick, MD 20678	<b>Operational Budget Impact:</b> None
<b>Project Lead:</b> Karyn Molines, Natural Resources Division Chief	<b>Objective Met for Comprehensive/Town Center Master</b> "Ensure that a wide selection of public recreational facilities and programs are provided to meet the interests and needs of all ages, incomes, and abilities."
<b>Grant/Loan Funding Source:</b> The Battle Creek Nature Education Society has partially funded improvements to date.	<b>Election District:</b> 2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering	\$20,000							\$20,000
Land Acquisition								\$0
Site Work								\$0
Construction				\$170,000				\$170,000
Equipment								\$0
Other								\$0
<b>TOTAL COSTS</b>	\$20,000	\$0	\$0	\$170,000	\$0	\$0	\$0	\$190,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funding	\$20,000			\$170,000				\$190,000
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$20,000	\$0	\$0	\$170,000	\$0	\$0	\$0	\$190,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities					\$1,500			\$1,500
Other Expenses								\$0
<b>TOTAL COST</b>		\$0	\$0	\$0	\$1,500	\$0	\$0	\$1,500

**Calvert County  
FY2013-FY2018 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
King's Landing Park - Event Parking	4452	Recreation Resources

<b>Project Description:</b> Tom Wisner Hall is used throughout the year for meetings, wedding receptions, etc. However, there is no defined parking to support these activities. This project will provide parking for approximately 100 vehicles and some outdoor lighting for safety reasons. This parking must be compatible with the Chesapeake Bay Critical Area and it has to be a pervious surface like grass pavers.	
<b>CATEGORY = 2</b>	
<b>Project Location:</b> 3255 Kings Landing Road Huntingtown, MD 20639	<b>Operational Budget Impact:</b> None
<b>Project Lead:</b> Karyn Molines, Natural Resources Division Chief	<b>Objective Met for Comprehensive/Town Center Master</b> "Provide public access to the Patuxent River and the Chesapeake Bay."
<b>Grant/Loan Funding Source:</b> Qualifies for POS	<b>Election District:</b> 2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction				\$280,000				\$280,000
Equipment								\$0
Other								\$0
<b>TOTAL COSTS</b>	\$0	\$0	\$0	\$280,000	\$0	\$0	\$0	\$280,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funding				\$280,000				\$280,000
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$0	\$0	\$0	\$280,000	\$0	\$0	\$0	\$280,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
<b>TOTAL COST</b>		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County  
FY2013-FY2018 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Solomons Boat Ramp	4385	Recreation Resources

**Project Description:**  
The Solomons Boat Ramp is need of renovation. Both the ramp and boat piers need extensive work at they are beginning to require regular repairs. Also, from a safety and public service standpoint, at least one of the boat piers should be floating so that easy access to boats can be maintained regardless of the tide.

**CATEGORY = 2**

**Project Location:**  
14195 Solomons Island Road South  
Solomons, Maryland 20688

**Operational Budget Impact:**  
None

**Project Lead:**  
Karyn Molines, Natural Resources Division Chief

**Objective Met for Comprehensive/Town Center Master**  
"Provide access to the Chesapeake Bay and Patuxent River."

**Grant/Loan Funding Source:**  
Maryland DNR and federal boating funds

**Election District:**  
1st

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering		\$50,000						\$50,000
Land Acquisition								\$0
Site Work								\$0
Construction							\$500,000	\$500,000
Equipment								\$0
Other								\$0
<b>TOTAL COSTS</b>	\$0	\$50,000	\$0	\$0	\$0	\$0	\$500,000	\$550,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funding								\$0
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan		\$50,000						\$50,000
Other Grant Funds							\$500,000	\$500,000
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$0	\$50,000	\$0	\$0	\$0	\$0	\$500,000	\$550,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
<b>TOTAL COST</b>		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County  
FY2013-FY2018 CIP Budget Worksheet**

<b>PROJECT TITLE</b>	<b>PROJ. #</b>	<b>PROJECT CATEGORY</b>
Biscoe Gray Heritage Farm	4455	Recreation Resources

<b>Project Description:</b> The Master Plan for this project was adopted in December 2010. The implementation of this plan will develop the potential of this facility as an educational resource, outdoor recreation resource, and a tourist attraction. Initially, it is requested a modest amount of funding that can be used to match any relevant grants.	
<b>CATEGORY = 2</b>	
<b>Project Location:</b> Off of Grays Road Prince Frederick, MD 20678	<b>Operational Budget Impact:</b> This facility will incur operating costs when complete.
<b>Project Lead:</b> Kirsti Uunila, Historic Preservation Specialist	<b>Objective Met for Comprehensive/Town Center Master</b> Develop a network of recreational sites and facilities, including hiker/biker and horseback riding trails, based on the unique natural, cultural and historical features of the County.
<b>Grant/Loan Funding Source:</b> African American Heritage Grant	<b>Election District:</b> 2nd

<b>PHASING</b>	<b>Prior Approval</b>	<b>Five Year Capital Improvement Plan</b>						<b>Total Project</b>
		<b>FY2013</b>	<b>FY2014</b>	<b>FY2015</b>	<b>FY2016</b>	<b>FY2017</b>	<b>FY2018</b>	
Architect/Engineering	\$100,000							\$100,000
Land Acquisition								\$0
Site Work								\$0
Construction				\$100,000	\$200,000	\$200,000	\$200,000	\$700,000
Equipment								\$0
Other		\$100,000	\$50,000					\$150,000
<b>TOTAL COSTS</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$50,000</b>	<b>\$100,000</b>	<b>\$200,000</b>	<b>\$200,000</b>	<b>\$200,000</b>	<b>\$950,000</b>

<b>FUNDING SOURCES</b>	<b>Prior Approval</b>	<b>Five Year Capital Improvement Plan</b>						<b>Total Project</b>
		<b>FY2013</b>	<b>FY2014</b>	<b>FY2015</b>	<b>FY2016</b>	<b>FY2017</b>	<b>FY2018</b>	
County Funding	\$30,000				\$200,000	\$200,000	\$200,000	\$630,000
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax		\$50,000	\$50,000	\$100,000				\$200,000
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds	\$70,000	\$50,000						\$120,000
Private Funds								\$0
<b>TOTAL FUNDS</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$50,000</b>	<b>\$100,000</b>	<b>\$200,000</b>	<b>\$200,000</b>	<b>\$200,000</b>	<b>\$950,000</b>

<b>OPERATING COSTS</b>		<b>IMPACT ON OPERATING BUDGET</b>						<b>Total Impact</b>
		<b>FY2013</b>	<b>FY2014</b>	<b>FY2015</b>	<b>FY2016</b>	<b>FY2017</b>	<b>FY2018</b>	
Salaries & Wages					\$100,000	\$100,000	\$100,000	\$300,000
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities						\$6,000	\$6,000	\$12,000
Other Expenses								\$0
<b>TOTAL COST</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$100,000</b>	<b>\$106,000</b>	<b>\$106,000</b>	<b>\$312,000</b>

CAPITAL IMPROVEMENT PLAN

Calvert County  
FY2013-FY2018 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Beacon Way Drainage Repair	N/A	Public Works - Transportation

**Project Description:**  
Repair and replacement of storm drainage facilities that routinely clog due to tidal action and have deteriorated due to excessive inundation. Clogging has lead to large-scale flooding in Cove of Calvert subdivision and blocking of roadway in larger storm events.

**CATEGORY = 3**

<b>Project Location:</b> Beacon Way Lusby, MD 20657	<b>Operational Budget Impact:</b> None
<b>Project Lead:</b> Mighel Jackson, Project Engineer	<b>Objective Met for Comprehensive/Town Center Master</b> "Ensure that environmental impacts, including stormwater impacts, are taken into consideration in road design and are properly managed during road construction." [I-65]
<b>Grant/Loan Funding Source:</b>	<b>Election District:</b> 1st

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction				\$150,000				\$150,000
Equipment								\$0
Other								\$0
<b>TOTAL COSTS</b>	\$0	\$0	\$0	\$150,000	\$0	\$0	\$0	\$150,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funding				\$150,000				\$150,000
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$0	\$0	\$0	\$150,000	\$0	\$0	\$0	\$150,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
<b>TOTAL COST</b>		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County  
FY2013-FY2018 CIP Budget Worksheet**

<b>PROJECT TITLE</b>	<b>PROJ. #</b>	<b>PROJECT CATEGORY</b>
Calvert Marine Museum Turning Lane	N/A	Public Works-Transportation

**Project Description:**

Create a by-pass lane at Calvert Marine Museum by removing islands, adjusting sidewalks and relocating utilities as necessary from the museum entrance to Lore Road. The turning will alleviate back-up of northbound traffic by allowing cars to bypass vehicles waiting to turn left at the Visitors Center and proceed southbound over the Thomas Johnson Bridge.

**CATEGORY = 3**

**Project Location:**  
14200 Solomons Island Road to Lore Road  
Solomons, MD 20688

**Operational Budget Impact:**

**Project Lead:**  
Terry Carlson, Director of Public Works

**Objective Met for Comprehensive/Town Center Master**  
"Maintain the program to renovate road sections and intersections. This includes widening roads, adding shoulders, removing dangerous curves, replacing bridges, correcting poor sight distance, and adding turning lanes and roundabouts." [I-60]

**Grant/Loan Funding Source:**

**Election District:**  
1st

<b>PHASING</b>	<b>Prior Approval</b>	<b>Five Year Capital Improvement Plan</b>						<b>Total Project</b>
		<b>FY2013</b>	<b>FY2014</b>	<b>FY2015</b>	<b>FY2016</b>	<b>FY2017</b>	<b>FY2018</b>	
Architect/Engineering				\$87,000				\$87,000
Land Acquisition						\$55,000		\$55,000
Site Work								\$0
Construction						\$400,000		\$400,000
Equipment								\$0
Other								\$0
<b>TOTAL COSTS</b>	\$0	\$0	\$0	\$87,000	\$0	\$455,000	\$0	\$542,000

<b>FUNDING SOURCES</b>	<b>Prior Approval</b>	<b>Five Year Capital Improvement Plan</b>						<b>Total Project</b>
		<b>FY2013</b>	<b>FY2014</b>	<b>FY2015</b>	<b>FY2016</b>	<b>FY2017</b>	<b>FY2018</b>	
County Funding								\$0
G.O. Bonds				\$87,000		\$455,000		\$542,000
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$0	\$0	\$0	\$87,000	\$0	\$455,000	\$0	\$542,000

<b>OPERATING COSTS</b>		<b>IMPACT ON OPERATING BUDGET</b>						<b>Total Impact</b>
		<b>FY2013</b>	<b>FY2014</b>	<b>FY2015</b>	<b>FY2016</b>	<b>FY2017</b>	<b>FY2018</b>	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
<b>TOTAL COST</b>		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County  
FY2013-FY2018 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Dowell Road Widening	4519	Public Works-Transportation

**Project Description:**  
This project will make improvements to Dowell road. Improvements include wider travel lanes to accommodate "Share the Road" concept with bike riders, a two way center turn lane from H.G. Trueman Road to Anne Marie Gardens, drainage and safety improvements. Project will not only support a projected higher volume of traffic from the subdivision Harbors at Solomons but also improve the overall efficiency of the road.

**CATEGORY = 1**

**Project Location:**  
Dowell Road  
Solomons, MD 20688

**Operational Budget Impact:**  
None

**Project Lead:**  
Frank Schlotter, Engineering Division Chief

**Objective Met for Comprehensive/Town Center Master**  
"Maintain the program to renovate road sections and intersections. This includes widening roads, adding shoulders, removing dangerous curves, replacing bridges, correcting poor sight distance, and adding turning lanes and roundabouts." [I-60]

**Grant/Loan Funding Source:**

**Election District:**  
1st

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering	\$772,547							\$772,547
Land Acquisition	\$1,782,500							\$1,782,500
Site Work	\$566,213							\$566,213
Construction	\$1,068,000	\$1,000,000	\$3,914,000					\$5,982,000
Equipment								\$0
Other	\$17,517							\$17,517
<b>TOTAL COSTS</b>	<b>\$4,206,777</b>	<b>\$1,000,000</b>	<b>\$3,914,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$9,120,777</b>

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funding	\$30,000							\$30,000
G.O. Bonds	\$3,167,517	\$500,000	\$3,914,000					\$7,581,517
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax	\$861,000	\$500,000						\$1,361,000
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds	\$148,260							\$148,260
<b>TOTAL FUNDS</b>	<b>\$4,206,777</b>	<b>\$1,000,000</b>	<b>\$3,914,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$9,120,777</b>

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
<b>TOTAL COST</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**Calvert County  
FY2013-FY2018 CIP Budget Worksheet**

<b>PROJECT TITLE</b>	<b>PROJ. #</b>	<b>PROJECT CATEGORY</b>
Gunsmoke Trail Dam Repair	4704	Public Works - Transportation

**Project Description:**

Reconstruction of the existing riser (vertical stand pipe) and barrel (pipe under the dam). These structures have exceeded their useful design life and are showing signs of deterioration. Structure failure would impact a major stormwater management facility.

**CATEGORY = 2**

**Project Location:**

Gunsmoke Trail  
Lusby, MD 20657

**Operational Budget Impact:**

**Project Lead:**

Mighel Jackson, Project Engineer

**Objective Met for Comprehensive/Town Center Master**

"Ensure that environmental impacts, including stormwater impacts, are taken into consideration in road design and are properly managed during road construction." [I-65]

**Grant/Loan Funding Source:**

**Election District:**

1st

<b>PHASING</b>	<b>Prior Approval</b>	<b>Five Year Capital Improvement Plan</b>						<b>Total Project</b>
		<b>FY2013</b>	<b>FY2014</b>	<b>FY2015</b>	<b>FY2016</b>	<b>FY2017</b>	<b>FY2018</b>	
Architect/Engineering		\$50,000						\$50,000
Land Acquisition								\$0
Site Work								\$0
Construction			\$100,000					\$100,000
Equipment								\$0
Other								\$0
<b>TOTAL COSTS</b>	\$0	\$50,000	\$100,000	\$0	\$0	\$0	\$0	\$150,000

<b>FUNDING SOURCES</b>	<b>Prior Approval</b>	<b>Five Year Capital Improvement Plan</b>						<b>Total Project</b>
		<b>FY2013</b>	<b>FY2014</b>	<b>FY2015</b>	<b>FY2016</b>	<b>FY2017</b>	<b>FY2018</b>	
County Funding								\$0
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
SWM Fund		\$50,000	\$100,000					\$150,000
<b>TOTAL FUNDS</b>	\$0	\$50,000	\$100,000	\$0	\$0	\$0	\$0	\$150,000

<b>OPERATING COSTS</b>		<b>IMPACT ON OPERATING BUDGET</b>						<b>Total Impact</b>
		<b>FY2013</b>	<b>FY2014</b>	<b>FY2015</b>	<b>FY2016</b>	<b>FY2017</b>	<b>FY2018</b>	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
<b>TOTAL COST</b>		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County  
FY2013-FY2018 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Hardesty @ Dalrymple Road Intersection Improvements	4566	Public Works-Transportation

<b>Project Description:</b> This project will provide for geometric and safety improvements in accordance with AASHTO requirements to provide adequate sight distance and increase operational efficiency at this intersection. Public Works continues to receive citizen and BOCC requests to address this issue.	
<b>CATEGORY = 1</b>	
<b>Project Location:</b> Hardesty Road and Dalrymple Road Intersection	<b>Operational Budget Impact:</b> None
<b>Project Lead:</b> Rai Sharma, Project Engineer II	<b>Objective Met for Comprehensive/Town Center Master</b> "Maintain the program to renovate road sections and intersections. This includes widening roads, adding shoulders, removing dangerous curves, replacing bridges, correcting poor sight distance, and adding turning lanes and roundabouts." [I-60]
<b>Grant/Loan Funding Source:</b>	<b>Election District:</b> 2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering		\$50,000						\$50,000
Land Acquisition		\$30,000						\$30,000
Site Work		\$60,000						\$60,000
Construction		\$200,000						\$200,000
Equipment								\$0
Other								\$0
<b>TOTAL COSTS</b>	\$0	\$340,000	\$0	\$0	\$0	\$0	\$0	\$340,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funding								\$0
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax		\$340,000						\$340,000
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$0	\$340,000	\$0	\$0	\$0	\$0	\$0	\$340,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
<b>TOTAL COST</b>		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County  
FY2013-FY2018 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Little Cove Point Extended/Bunkhouse	N/A	Public Works - Transportation

**Project Description:**  
Roadway on Little Cove Point Road is only 18 feet in width. This is substandard for the estimated traffic that may use this roadway. The roadway should be improved to a minimum of 20 feet and preferably 22 feet in width.

**CATEGORY = 3**

<b>Project Location:</b> Little Cove Point Road Lusby, MD 20657	<b>Operational Budget Impact:</b> None
<b>Project Lead:</b> Department of Public Works	<b>Objective Met for Comprehensive/Town Center Master</b> "Maintain the program to renovate road sections and intersections. This includes widening roads, adding shoulders, removing dangerous curves, replacing bridges, correcting poor sight distance, and adding turning lanes and roundabouts." [I-60]
<b>Grant/Loan Funding Source:</b>	<b>Election District:</b> 1st

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering			\$30,000					\$30,000
Land Acquisition			\$30,000					\$30,000
Site Work								\$0
Construction			\$100,000					\$100,000
Equipment								\$0
Other								\$0
<b>TOTAL COSTS</b>	\$0	\$0	\$160,000	\$0	\$0	\$0	\$0	\$160,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funding								\$0
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax			\$160,000					\$160,000
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$0	\$0	\$160,000	\$0	\$0	\$0	\$0	\$160,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
<b>TOTAL COST</b>		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County  
FY2013-FY2018 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
PF Loop Road-Route 231 Intersection Improvements	4537	Public Works-Transportation

**Project Description:**  
The PF Loop Road will eventually create a loop around the town center connecting businesses on either side of MD 2/4. This project represents the funding for the intersection improvements that will be required for the MD 231/Prince Frederick Boulevard intersection upon completion of Prince Frederick Boulevard from south of MD 231 to the Prince Frederick Crossing subdivision by the developer.

**CATEGORY = 1**

**Project Location:**  
Prince Frederick Town Center

**Operational Budget Impact:**  
None

**Project Lead:**  
K. Deugwillo, Project Engineer

**Objective Met for Comprehensive/Town Center Master**  
"Continue to adopt and update a County transportation plan, including an arterial highway system element." [I-57]

**Grant/Loan Funding Source:**

**Election District:**  
2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering	\$300,000	\$100,000						\$400,000
Land Acquisition	\$300,000	\$840,000						\$1,140,000
Site Work	\$150,000							\$150,000
Construction	\$1,162,000			\$1,601,300				\$2,763,300
Equipment								\$0
Other								\$0
<b>TOTAL COSTS</b>	\$1,912,000	\$940,000	\$0	\$1,601,300	\$0	\$0	\$0	\$4,453,300

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funding								\$0
G.O. Bonds	\$1,912,000	\$940,000		\$1,601,300				\$4,453,300
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$1,912,000	\$940,000	\$0	\$1,601,300	\$0	\$0	\$0	\$4,453,300

OPERATING COSTS	IMPACT ON OPERATING BUDGET						Total Impact
	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages							\$0
Supplies							\$0
Capital Outlay							\$0
Maintenance Costs							\$0
Utilities							\$0
Other Expenses							\$0
<b>TOTAL COST</b>	\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County  
FY2013-FY2018 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
PF Loop Road-Fox Run/Dares Beach/Armory Road Sect.	4541	Public Works-Transportation

**Project Description:**

The PF Loop Road will eventually create a loop around the town center connecting businesses on either side of MD 2/4. This project represents the portion of the road from the new Cavert Middle School connecting with Fox Run Boulevard, MD Route 402 (Dares Beach Road), and Armory Road to Main Street on the east side of MD 2/4. This section has been divided into three design/construction contracts.

**CATEGORY = 1**

**Project Location:**

Prince Frederick Town Center

**Operational Budget Impact:**

None

**Project Lead:**

K. Deugwillo, Project Engineer

**Objective Met for Comprehensive/Town Center Master**

"Continue to adopt and update a County transportation plan, including an arterial highway system element." [I-57]

**Grant/Loan Funding Source:**

**Election District:**

2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering	\$780,005			\$100,000				\$880,005
Land Acquisition	\$1,432,069							\$1,432,069
Site Work								\$0
Construction	\$12,716,000			\$1,050,000	\$2,000,000	\$1,400,000		\$17,166,000
Equipment								\$0
Other								\$0
<b>TOTAL COSTS</b>	<b>\$14,928,074</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,150,000</b>	<b>\$2,000,000</b>	<b>\$1,400,000</b>	<b>\$0</b>	<b>\$19,478,074</b>

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funding								\$0
G.O. Bonds	\$14,928,074			\$1,150,000	\$2,000,000	\$1,400,000		\$19,478,074
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	<b>\$14,928,074</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,150,000</b>	<b>\$2,000,000</b>	<b>\$1,400,000</b>	<b>\$0</b>	<b>\$19,478,074</b>

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
<b>TOTAL COST</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

CAPITAL IMPROVEMENT PLAN

Calvert County  
FY2013-FY2018 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
PF Loop Road-New CMS to SHA North Overpass	N/A	Public Works-Transportation

**Project Description:**  
The Prince Frederick Loop Road will eventually create a loop around the town center connecting businesses on either side of MD 2/4. This project represents the portion of the road from the new Calvert Middle School site to the State Highway Administration overpass of MD 2/4 north of Calvert Memorial Hospital.

**CATEGORY = 3**

**Project Location:**  
Prince Frederick Town Center

**Operational Budget Impact:**  
None

**Project Lead:**  
K. Deugwillo, Project Engineer

**Objective Met for Comprehensive/Town Center Master**  
"Continue to adopt and update a County transportation plan, including an arterial highway system element." [I-57]

**Grant/Loan Funding Source:**

**Election District:**  
2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering							\$800,000	\$800,000
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment								\$0
Other								\$0
<b>TOTAL COSTS</b>	\$0	\$0	\$0	\$0	\$0	\$0	\$800,000	\$800,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funding								\$0
G.O. Bonds							\$800,000	\$800,000
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$0	\$0	\$0	\$0	\$0	\$0	\$800,000	\$800,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
<b>TOTAL COST</b>		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County  
FY2013-FY2018 CIP Budget Worksheet**

<b>PROJECT TITLE</b>	<b>PROJ. #</b>	<b>PROJECT CATEGORY</b>
PF Loop Road-PF Crossing to SHA South Overpass	N/A	Public Works-Transportation

<b>Project Description:</b> The Prince Frederick Loop Road will eventually create a loop around the town center connecting businesses on either side of MD 2/4. This project represents the portion of the road from the end of the Prince Frederick Crossing subdivision site, through the Howlin Property to the southern State Highway Administration overpass of MD 2/4.	
<b>CATEGORY = 3</b>	
<b>Project Location:</b> Prince Frederick Town Center	<b>Operational Budget Impact:</b> None
<b>Project Lead:</b> K. Deugwillo, Project Engineer	<b>Objective Met for Comprehensive/Town Center Master</b> "Continue to adopt and update a County transportation plan, including an arterial highway system element." [I-57]
<b>Grant/Loan Funding Source:</b>	<b>Election District:</b> 2nd

<b>PHASING</b>	<b>Prior Approval</b>	<b>Five Year Capital Improvement Plan</b>						<b>Total Project</b>
		<b>FY2013</b>	<b>FY2014</b>	<b>FY2015</b>	<b>FY2016</b>	<b>FY2017</b>	<b>FY2018</b>	
Architect/Engineering							\$800,000	\$800,000
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment								\$0
Other								\$0
<b>TOTAL COSTS</b>	\$0	\$0	\$0	\$0	\$0	\$0	\$800,000	\$800,000

<b>FUNDING SOURCES</b>	<b>Prior Approval</b>	<b>Five Year Capital Improvement Plan</b>						<b>Total Project</b>
		<b>FY2013</b>	<b>FY2014</b>	<b>FY2015</b>	<b>FY2016</b>	<b>FY2017</b>	<b>FY2018</b>	
County Funding								\$0
G.O. Bonds							\$800,000	\$800,000
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$0	\$0	\$0	\$0	\$0	\$0	\$800,000	\$800,000

<b>OPERATING COSTS</b>		<b>IMPACT ON OPERATING BUDGET</b>						<b>Total Impact</b>
		<b>FY2013</b>	<b>FY2014</b>	<b>FY2015</b>	<b>FY2016</b>	<b>FY2017</b>	<b>FY2018</b>	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
<b>TOTAL COST</b>		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County  
FY2013-FY2018 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Skidders Turn Road	N/A	Public Works-Transportation

<b>Project Description:</b> Upgrade and widening of roadway to meet minimum safety standards. These improvements extend from MD Route 4 to MD Route 2 for a distance of approximately 9,600 feet (1.82 miles).	
<b>CATEGORY = 3</b>	
<b>Project Location:</b> Skidders Turn Road Owings, MD 20736	<b>Operational Budget Impact:</b> None
<b>Project Lead:</b> Department of Public Works	<b>Objective Met for Comprehensive/Town Center Master</b> "Maintain the program to renovate road sections and intersections. This includes widening roads, adding shoulders, removing dangerous curves, replacing bridges, correcting poor sight distance, and adding turning lanes and roundabouts." [I-60]
<b>Grant/Loan Funding Source:</b>	<b>Election District:</b> 3rd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering					\$471,300			\$471,300
Land Acquisition						\$228,800		\$228,800
Site Work							\$228,800	\$228,800
Construction							\$5,720,000	\$5,720,000
Equipment								\$0
Other								\$0
<b>TOTAL COSTS</b>	\$0	\$0	\$0	\$0	\$471,300	\$228,800	\$5,948,800	\$6,648,900

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funding								\$0
G.O. Bonds					\$471,300	\$228,800	\$5,948,800	\$6,648,900
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$0	\$0	\$0	\$0	\$471,300	\$228,800	\$5,948,800	\$6,648,900

OPERATING COSTS	IMPACT ON OPERATING BUDGET	Five Year Capital Improvement Plan						Total Impact
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
<b>TOTAL COST</b>		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County  
FY2013-FY2018 CIP Budget Worksheet**

<b>PROJECT TITLE</b>	<b>PROJ. #</b>	<b>PROJECT CATEGORY</b>
Skipjack Road @ MD 231, Intersection Improvements	4567	Public Works-Transportation

**Project Description:**  
Construction of safety and operational improvements at the intersection of Skipjack Road with MD 231. Work to include traffic signalization and geometric improvements.

**CATEGORY = 1**

<b>Project Location:</b> Skipjack Road and MD 231 Prince Frederick, MD 20678	<b>Operational Budget Impact:</b> None
<b>Project Lead:</b> Terry Carlson, Director of Public Works Rai Sharma, Project Engineer II	<b>Objective Met for Comprehensive/Town Center Master</b> "Maintain the program to renovate road sections and intersections. This includes widening roads, adding shoulders, removing dangerous curves, replacing bridges, correcting poor sight distance, and adding turning lanes and roundabouts." [I-60]
<b>Grant/Loan Funding Source:</b>	<b>Election District:</b> 2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering		\$350,000	\$50,000					\$400,000
Land Acquisition								\$0
Site Work			\$100,000	\$1,200,000				\$1,300,000
Construction								\$0
Equipment								\$0
Other								\$0
<b>TOTAL COSTS</b>	\$0	\$350,000	\$150,000	\$1,200,000	\$0	\$0	\$0	\$1,700,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funding								\$0
G.O. Bonds		\$350,000	\$150,000	\$1,200,000				\$1,700,000
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$0	\$350,000	\$150,000	\$1,200,000	\$0	\$0	\$0	\$1,700,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
<b>TOTAL COST</b>		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County  
FY2013-FY2018 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
West Dares Beach Road Improvements	4527	Public Works-Transportation

**Project Description:**  
This project will make improvements to West Dares Beach Road from MD 4 to Prince Frederick Boulevard. The existing road consists of two travel lanes with a continuous center turn lane and a sidewalk on the south side. Improvements include widening roadway to provide four travel lanes (no center turn lane) with curb and gutter, sidewalks and safety improvements.

**CATEGORY = 2**

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**Project Location:**  
Prince Frederick Town Center

**Operational Budget Impact:**  
None

**Project Lead:**  
Department of Public Works

**Objective Met for Comprehensive/Town Center Master**  
"Maintain the program to renovate road sections and intersections. This includes widening roads, adding shoulders, removing dangerous curves, replacing bridges, correcting poor sight distance, and adding turning lanes and roundabouts." [I-60]

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**Grant/Loan Funding Source:**

**Election District:**  
2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering	\$80,000		\$240,000					\$320,000
Land Acquisition			\$200,000					\$200,000
Site Work				\$135,000				\$135,000
Construction					\$2,100,000			\$2,100,000
Equipment								\$0
Other								\$0
<b>TOTAL COSTS</b>	\$80,000	\$0	\$440,000	\$135,000	\$2,100,000	\$0	\$0	\$2,755,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funding								\$0
G.O. Bonds	\$80,000		\$440,000	\$135,000	\$2,100,000			\$2,755,000
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$80,000	\$0	\$440,000	\$135,000	\$2,100,000	\$0	\$0	\$2,755,000

OPERATING COSTS	IMPACT ON OPERATING BUDGET						Total Impact
	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages							\$0
Supplies							\$0
Capital Outlay							\$0
Maintenance Costs							\$0
Utilities							\$0
Other Expenses							\$0
<b>TOTAL COST</b>	\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County  
FY2013-FY2018 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
West Dares Beach Road Extension	N/A	Public Works-Transportation

**Project Description:**  
West Dares Beach Road will be extended approximately 2500 feet by the Villages of Calvert housing development. The extension of West Dares Beach Road to connect with Williams Road at the College of Southern Maryland is included within the Calvert County Transportation Plan. This project accounts for the construction of the wetland crossing located at the end of the Villages of Calvert property and approximately 1400 feet of road construction to the Goldstein property.

**CATEGORY = 3**

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**Project Location:** Connecting road from Williams Road at College of Southern Maryland  
Prince Frederick, MD 20678

**Operational Budget Impact:** None

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**Project Lead:** K. Deugwillo, Project Engineer

**Objective Met for Comprehensive/Town Center Master:** "Continue to adopt and update a County transportation plan, including an arterial highway system element." [I-57]

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**Grant/Loan Funding Source:**

**Election District:** 2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering					\$400,000			\$400,000
Land Acquisition								\$0
Site Work								\$0
Construction							\$3,250,000	\$3,250,000
Equipment								\$0
Other					\$100,000			\$100,000
<b>TOTAL COSTS</b>	\$0	\$0	\$0	\$0	\$500,000	\$0	\$3,250,000	\$3,750,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funding								\$0
G.O. Bonds					\$500,000		\$3,250,000	\$3,750,000
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$0	\$0	\$0	\$0	\$500,000	\$0	\$3,250,000	\$3,750,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
<b>TOTAL COST</b>		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County  
FY2013-FY2018 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Williams Road/CSM Improvements	4563	Public Works-Transportation

**Project Description:**  
This project will make major improvements to Williams Road. The improvements include additional travel lanes from MD 231 to the college roundabout (approximately 2000 lf) to support CSM campus expansion and the new Barstow Elementary School, a new segment of roadway (approx. 1,000 lf) from the roundabout to connect to the future extension of West Dares Beach Road, and drainage and safety improvements.

**CATEGORY = 2**

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**Project Location:**  
Adjacent to College of Southern Maryland Prince Frederick Campus  
Prince Frederick, MD 20678

**Operational Budget Impact:**  
None

**Project Lead:**  
K. Deugwillo, Project Engineer

**Objective Met for Comprehensive/Town Center Master**  
"Continue to adopt and update a County transportation plan, including an arterial highway system element." [I-57]

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**Grant/Loan Funding Source:**

**Election District:**  
2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering	\$660,000							\$660,000
Land Acquisition								\$0
Site Work			\$125,000	\$125,000				\$250,000
Construction			\$2,200,000	\$2,200,000				\$4,400,000
Equipment								\$0
Other								\$0
<b>TOTAL COSTS</b>	\$660,000	\$0	\$2,325,000	\$2,325,000	\$0	\$0	\$0	\$5,310,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funding								\$0
G.O. Bonds	\$660,000		\$2,325,000	\$2,325,000				\$5,310,000
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$660,000	\$0	\$2,325,000	\$2,325,000	\$0	\$0	\$0	\$5,310,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
<b>TOTAL COST</b>		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County  
FY2013-FY2018 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Bridge Maintenance Repairs	4544	Public Works-Transportation

**Project Description:**

The County bridge consultant recommends types, quantities and estimated costs for short and long span bridges in Calvert County that are inspected on a biennial cycle. Repairs are required to prevent deterioration of the structures. Many of the repairs are specialized and consequently expensive. The repairs include epoxy injection of concrete wearing surfaces, abutments and wing walls; and repairs to spalled areas of concrete deck soffit, abutments and bridge railing. Repair of slope erosion, guardrail and replacement of rip rap is required periodically.

**CATEGORY = 1**

**Project Location:**

Countywide

**Operational Budget Impact:**

None

**Project Lead:**

Department of Public Works

**Objective Met for Comprehensive/Town Center Master Plan:**

"Maintain the program to renovate road sections and intersections. This includes widening roads, adding shoulders, removing dangerous curves, replacing bridges, correcting poor sight distance, and adding turning lanes and roundabouts." [I-60]

**Grant/Loan Funding Source:**

**Election District:**

1st, 2nd and 3rd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering	\$40,015		\$10,000		\$10,000		\$10,000	\$70,015
Land Acquisition								\$0
Site Work								\$0
Construction	\$222,879		\$50,000		\$50,000		\$50,000	\$372,879
Equipment								\$0
Other								\$0
<b>TOTAL COSTS</b>	<b>\$262,894</b>	<b>\$0</b>	<b>\$60,000</b>	<b>\$0</b>	<b>\$60,000</b>	<b>\$0</b>	<b>\$60,000</b>	<b>\$442,894</b>

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funding	\$262,894							\$262,894
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax			\$60,000		\$60,000		\$60,000	\$180,000
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	<b>\$262,894</b>	<b>\$0</b>	<b>\$60,000</b>	<b>\$0</b>	<b>\$60,000</b>	<b>\$0</b>	<b>\$60,000</b>	<b>\$442,894</b>

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
<b>TOTAL COST</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

CAPITAL IMPROVEMENT PLAN

Calvert County  
FY2013-FY2018 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Road Tax Districts	4542	Public Works-Transportation

**Project Description:**  
These funds are used for design services, grading and paving of private roadways to meet County standards for acceptance into the County road system.

**CATEGORY = 3**

**Project Location:** Countywide  
**Operational Budget Impact:** None

**Project Lead:** Department of Public Works  
**Objective Met for Comprehensive/Town Center Master:** "Continue the program for resurfacing. Prioritize resurfacing based on traffic counts, structural condition of paving, and skid resistance of existing surfaces." [I-61]

**Grant/Loan Funding Source:**  
**Election District:** 1st, 2nd and 3rd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work			\$100,000		\$100,000		\$100,000	\$300,000
Construction								\$0
Equipment								\$0
Other	\$17,428							\$17,428
<b>TOTAL COSTS</b>	<b>\$17,428</b>	<b>\$0</b>	<b>\$100,000</b>	<b>\$0</b>	<b>\$100,000</b>	<b>\$0</b>	<b>\$100,000</b>	<b>\$317,428</b>

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funding	\$17,428							\$17,428
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax			\$100,000		\$100,000		\$100,000	\$300,000
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	<b>\$17,428</b>	<b>\$0</b>	<b>\$100,000</b>	<b>\$0</b>	<b>\$100,000</b>	<b>\$0</b>	<b>\$100,000</b>	<b>\$317,428</b>

OPERATING COSTS	IMPACT ON OPERATING BUDGET						Total Impact
	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages							\$0
Supplies							\$0
Capital Outlay							\$0
Maintenance Costs							\$0
Utilities							\$0
Other Expenses							\$0
<b>TOTAL COST</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**Calvert County  
FY2013-FY2018 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Roadway Safety Improvement	4570	Public Works-Transportation

**Project Description:**  
This project will provide for the funding of safety improvement type projects whose cost does not exceed \$100,000 per project and can be designed and constructed utilizing staff and services contracts currently in place. Examples of such projects would include turning lanes, median construction and geometric improvements at County intersections.

**CATEGORY = 1**

<b>Project Location:</b> Countywide	<b>Operational Budget Impact:</b> None
<b>Project Lead:</b> Department of Public Works	<b>Objective Met for Comprehensive/Town Center Master</b> "Continue to implement measures to maintain the safety and efficiency of travel." [I-56]
<b>Grant/Loan Funding Source:</b>	<b>Election District:</b> 1st, 2nd and 3rd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering		\$125,000						\$125,000
Land Acquisition								\$0
Site Work								\$0
Construction				\$250,000		\$250,000		\$500,000
Equipment								\$0
Other								\$0
<b>TOTAL COSTS</b>	\$0	\$125,000	\$0	\$250,000	\$0	\$250,000	\$0	\$625,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funding								\$0
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax		\$125,000		\$250,000		\$250,000		\$625,000
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$0	\$125,000	\$0	\$250,000	\$0	\$250,000	\$0	\$625,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
<b>TOTAL COST</b>		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County  
FY2013-FY2018 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
SHA Signal Matching Funds	4522	Public Works-Transportation

<b>Project Description:</b> Funding for Calvert County's share of traffic signal costs for SHA installed traffic control devices.	
<b>CATEGORY = 2</b>	
<b>Project Location:</b> Countywide	<b>Operational Budget Impact:</b> None
<b>Project Lead:</b> Department of Public Works	<b>Objective Met for Comprehensive/Town Center Master</b> "Continue to implement measures to maintain the safety and efficiency of travel." [I-56]
<b>Grant/Loan Funding Source:</b>	<b>Election District:</b> 1st, 2nd and 3rd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction	\$280,819		\$60,000		\$60,000		\$60,000	\$460,819
Equipment	\$199,835							\$199,835
Other	\$143,403							\$143,403
<b>TOTAL COSTS</b>	\$624,057	\$0	\$60,000	\$0	\$60,000	\$0	\$60,000	\$804,057

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funding	\$624,057							\$624,057
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax			\$60,000		\$60,000		\$60,000	\$180,000
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$624,057	\$0	\$60,000	\$0	\$60,000	\$0	\$60,000	\$804,057

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
<b>TOTAL COST</b>		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County  
FY2013-FY2018 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Sidewalk Program	4509	Public Works-Transportation

**Project Description:**  
Sidewalk retrofit and repair program to meet ADA Standards in town centers. The County is responsible for the upgrade and maintenance of all sidewalks within both state and county rights-of-way.

**CATEGORY = 1**

<b>Project Location:</b> Town Centers	<b>Operational Budget Impact:</b> None
<b>Project Lead:</b> Joan Jaquette, Engineering Technician	<b>Objective Met for Comprehensive/Town Center Master</b> "Continue to retrofit existing roads with sidewalks, especially within town centers and connect communities within a one-mile radius of town centers by an internal network of sidewalks and roads." [I-68]
<b>Grant/Loan Funding Source:</b>	<b>Election District:</b> 1st,2nd and 3rd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction	\$125,000	\$125,000		\$125,000		\$125,000		\$500,000
Equipment								\$0
Other								\$0
<b>TOTAL COSTS</b>	\$125,000	\$125,000	\$0	\$125,000	\$0	\$125,000	\$0	\$500,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funding	\$125,000			\$125,000		\$125,000		\$375,000
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax		\$125,000						\$125,000
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$125,000	\$125,000	\$0	\$125,000	\$0	\$125,000	\$0	\$500,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
<b>TOTAL COST</b>		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County  
FY2013-FY2018 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Storm Drainage Projects	4543	Public Works-Transportation

<b>Project Description:</b> Study, design and construction of storm drainage improvements in conjunction with the upgrade of County roads.	
<b>CATEGORY = 1</b>	
<b>Project Location:</b> Countywide	<b>Operational Budget Impact:</b> None
<b>Project Lead:</b> Department of Public Works	<b>Objective Met for Comprehensive/Town Center Master</b> "Ensure that environmental impacts, including stormwater impacts, are taken into consideration in road design and are properly managed during road construction." [I-65]
<b>Grant/Loan Funding Source:</b>	<b>Election District:</b> 1st, 2nd and 3rd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering	\$40,000		\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$140,000
Land Acquisition								\$0
Site Work								\$0
Construction	\$680,000		\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$1,180,000
Equipment								\$0
Other								\$0
<b>TOTAL COSTS</b>	<b>\$720,000</b>	<b>\$0</b>	<b>\$120,000</b>	<b>\$120,000</b>	<b>\$120,000</b>	<b>\$120,000</b>	<b>\$120,000</b>	<b>\$1,320,000</b>

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funding								\$0
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax	\$720,000		\$120,000	\$120,000	\$120,000	\$120,000	\$120,000	\$1,320,000
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	<b>\$720,000</b>	<b>\$0</b>	<b>\$120,000</b>	<b>\$120,000</b>	<b>\$120,000</b>	<b>\$120,000</b>	<b>\$120,000</b>	<b>\$1,320,000</b>

OPERATING COSTS	IMPACT ON OPERATING BUDGET						Total Impact
	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages							\$0
Supplies							\$0
Capital Outlay							\$0
Maintenance Costs							\$0
Utilities							\$0
Other Expenses							\$0
<b>TOTAL COST</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**Calvert County  
FY2013-FY2018 CIP Budget Worksheet**

<b>PROJECT TITLE</b>	<b>PROJ. #</b>	<b>PROJECT CATEGORY</b>
Transportation Safety Projects	4526	Public Works-Transportation

<b>Project Description:</b> These funds are used for guardrail, raised pavement markers and other safety program items.	
<b>CATEGORY = 1</b>	
<b>Project Location:</b> Countywide	<b>Operational Budget Impact:</b> None
<b>Project Lead:</b> Joan Jaquette, Engineering Technician	<b>Objective Met for Comprehensive/Town Center Master</b> "Continue to implement measures to maintain the safety and efficiency of travel." [I-56]
<b>Grant/Loan Funding Source:</b> State of Maryland	<b>Election District:</b> 1st, 2nd and 3rd

<b>PHASING</b>	<b>Prior Approval</b>	<b>Five Year Capital Improvement Plan</b>						<b>Total Project</b>
		<b>FY2013</b>	<b>FY2014</b>	<b>FY2015</b>	<b>FY2016</b>	<b>FY2017</b>	<b>FY2018</b>	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction	\$1,378,218	\$100,000	\$180,000	\$180,000	\$180,000	\$180,000	\$180,000	\$2,378,218
Equipment								\$0
Other								\$0
<b>TOTAL COSTS</b>	\$1,378,218	\$100,000	\$180,000	\$180,000	\$180,000	\$180,000	\$180,000	\$2,378,218

<b>FUNDING SOURCES</b>	<b>Prior Approval</b>	<b>Five Year Capital Improvement Plan</b>						<b>Total Project</b>
		<b>FY2013</b>	<b>FY2014</b>	<b>FY2015</b>	<b>FY2016</b>	<b>FY2017</b>	<b>FY2018</b>	
County Funding	\$267,600							\$267,600
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax		\$20,000	\$36,000	\$36,000	\$36,000	\$36,000	\$36,000	\$200,000
Utility Fees/Cap Conn.								\$0
State Grant/Loan	\$1,110,618	\$80,000	\$144,000	\$144,000	\$144,000	\$144,000	\$144,000	\$1,910,618
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$1,378,218	\$100,000	\$180,000	\$180,000	\$180,000	\$180,000	\$180,000	\$2,378,218

<b>OPERATING COSTS</b>	<b>IMPACT ON OPERATING BUDGET</b>						<b>Total Impact</b>
	<b>FY2013</b>	<b>FY2014</b>	<b>FY2015</b>	<b>FY2016</b>	<b>FY2017</b>	<b>FY2018</b>	
Salaries & Wages							\$0
Supplies							\$0
Capital Outlay							\$0
Maintenance Costs							\$0
Utilities							\$0
Other Expenses							\$0
<b>TOTAL COST</b>	\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County  
FY2013-FY2018 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Watershed Implementation Plan	4702	Public Works-Transportation

<b>Project Description:</b> Recurring funding for the design and construction of stormwater management facilities. Projects will be designed to reduce the pollutant loading impact of stormwater per the forthcoming 2013 Watershed Implementation Plan and the Total Maximum Daily Load targets mandated by the Maryland Department of Environment and EPA.	
<b>CATEGORY = 3</b>	
<b>Project Location:</b> Various	<b>Operational Budget Impact:</b> None
<b>Project Lead:</b> Miguel Jackson, Project Engineer David Brownlee, Principal Planner - Environmental	<b>Objective Met for Comprehensive/Town Center Master</b> "Ensure that environmental impacts, including stormwater impacts, are taken into consideration in road design and are properly managed during road construction." [I-65]
<b>Grant/Loan Funding Source:</b>	<b>Election District:</b> 1st, 2nd and 3rd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering		\$25,000		\$25,000		\$25,000		\$75,000
Land Acquisition								\$0
Site Work								\$0
Construction		\$125,000		\$125,000		\$125,000		\$375,000
Equipment								\$0
Other								\$0
<b>TOTAL COSTS</b>	\$0	\$150,000	\$0	\$150,000	\$0	\$150,000	\$0	\$450,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funding								\$0
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax		\$150,000		\$150,000		\$150,000		\$450,000
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$0	\$150,000	\$0	\$150,000	\$0	\$150,000	\$0	\$450,000

OPERATING COSTS	Prior Approval	IMPACT ON OPERATING BUDGET						Total Impact
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
<b>TOTAL COST</b>		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County  
FY2013-FY2018 CIP Budget Worksheet**

<b>PROJECT TITLE</b>	<b>PROJ. #</b>	<b>PROJECT CATEGORY</b>
800 MHz Communications System Expansion	4039	Public Safety

<b>Project Description:</b> Install the sixth communications system site in the Northeast sector of the County to prevent potential harmful interference to the Public Safety Communications System; and provide better in-building coverage in the Chesapeake Beach and North Beach areas. This site was recommended by the County's Communications Consultant because the density of new structures in this area. The site will properly support in-building communications for our police, fire, and EMS personnel in this area.  The federal mandated rebanding initiative is still in the negotiation phase; and we will not be able to move forward on this	
<b>CATEGORY = 1</b>	
<b>Project Location:</b> Northeast Sector of Calvert County	<b>Operational Budget Impact:</b> \$233,417 over a 6 year period
<b>Project Lead:</b> Jacqueline Vaughan, Director of Public Safety	<b>Objective Met for Comprehensive/Town Center Master</b> "Continuously inventory and evaluate all existing radio equipment and analyze the need for additional equipment or enhancements to the system or its infrastructure." [I-79]
<b>Grant/Loan Funding Source:</b> As the County gets closer to implementation, it will work with vendors to obtain any available grants.	<b>Election District:</b> 3rd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering		\$404,900						\$404,900
Land Acquisition								\$0
Site Work								\$0
Construction			\$944,800					\$944,800
Equipment			\$1,664,800					\$1,664,800
Other								\$0
<b>TOTAL COSTS</b>	\$0	\$404,900	\$2,609,600	\$0	\$0	\$0	\$0	\$3,014,500

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funding								\$0
G.O. Bonds		\$404,900	\$2,609,600					\$3,014,500
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$0	\$404,900	\$2,609,600	\$0	\$0	\$0	\$0	\$3,014,500

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs		\$31,864	\$32,119	\$33,179	\$34,275	\$35,406	\$36,574	\$203,417
Utilities		\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$30,000
Other Expenses								\$0
<b>TOTAL COST</b>		\$36,864	\$37,119	\$38,179	\$39,275	\$40,406	\$41,574	\$233,417

CAPITAL IMPROVEMENT PLAN

Calvert County  
FY2013-FY2018 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
800 Mhz Digital Communications System Upgrade & Channel Expansion	N/A	Public Safety

<b>Project Description:</b> Upgrade the current 800 MHz analog trunked communications system to a digital 800 MHz P-25 compliant communications system. The current analog system is outdated and equipment is becoming obsolete. County is having difficulty obtaining replacement parts for the MTS2000 portable and MCS2000 mobile radios and system.  The digital system will allow for more interoperability with other and additional counties. Equipment costs include replacement of current portable and mobile radios for subscribers to operate on the new system.	
<b>CATEGORY = 1</b>	
<b>Project Location:</b> Countywide	<b>Operational Budget Impact:</b> Maintenance costs of the new system are unknown at this time.
<b>Project Lead:</b> Jacqueline Vaughan, Director of Public Safety	<b>Objective Met for Comprehensive/Town Center Master Plan:</b> "Continuously inventory and evaluate all existing radio equipment and analyze the need for additional equipment or enhancements to the system or its infrastructure." [I-79]
<b>Grant/Loan Funding Source:</b> As the County gets closer to implementation, it will work with vendors to obtain any available grants.	<b>Election District:</b> 1st, 2nd, & 3rd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering			\$1,375,900	\$1,375,900	\$1,375,900			\$4,127,700
Land Acquisition								\$0
Site Work								\$0
Construction			\$171,300	\$171,300	\$171,300			\$513,900
Equipment			\$4,666,700	\$4,666,700	\$4,666,700			\$14,000,100
Other								\$0
<b>TOTAL COSTS</b>	\$0	\$0	\$6,213,900	\$6,213,900	\$6,213,900	\$0	\$0	\$18,641,700

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funding								\$0
G.O. Bonds			\$6,213,900	\$6,213,900	\$6,213,900			\$18,641,700
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$0	\$0	\$6,213,900	\$6,213,900	\$6,213,900	\$0	\$0	\$18,641,700

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
<b>TOTAL COST</b>		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County  
FY2013 - FY2018 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Tri County Animal Shelter	4105	Public Safety

**Project Description:**  
The budget reflects 25% of the total repairs and upgrades that are planned for the Tri-County Animal Shelter located in Hughesville, MD. The main part of the facility is over 50 years old. Some of the repairs and upgrades have been done because it was needed. The underground fuel tank has been removed and replaced with an above ground tank to meet State requirements. And part of the HVAC has been replaced because the old system was failing. Also fencing, flooring, walk-in freezer and other interior / exterior improvements have been done.

These funds are needed to replace the boiler (\$80k), repair one wing of the existing of the existing hydronic heating system and concrete floor replacement (\$74K), repair and replace facility doors (\$40K), and replace one HVAC unit in the treatment room (\$7K).

**CATEGORY = 1**

**Project Location:**  
Tri-County Animal Shelter  
6707 Animal Shelter Road  
Hughesville, MD 20637

**Operational Budget Impact:**  
None

**Project Lead:**  
Craig Dichter, Animal Control Officer II

**Objective Met for Comprehensive/Town Center Master**  
"Provide for adequate animal shelter facilities as needed." [1-70]

**Grant/Loan Funding Source:**

**Election District:**  
1st, 2nd, & 3rd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction	\$82,300							\$82,300
Equipment								\$0
Other								\$0
<b>TOTAL COSTS</b>	\$82,300	\$0	\$0	\$0	\$0	\$0	\$0	\$82,300

*Italicized prior approval amounts were FY13 capital requests that were forward funded in FY12.*

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2014	FY2015	FY2016	FY2017	FY2018		
County Funding	\$82,300							\$82,300
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$82,300	\$0	\$0	\$0	\$0	\$0	\$0	\$82,300

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
<b>TOTAL COST</b>		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County  
FY2013-FY2018 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
North Beach VFD, Company 1	1610	Public Safety

<b>Project Description:</b>		<b>EQUIPMENT: CATEGORY 1</b>
2014 - Replace Command 1 - \$65,000		<b>FACILITIES: N/A</b>
2014 - Replace Engine 11 - \$518,000		
2015 - Replace Brush 1 - \$73,000		
2015 - Replace Rescue 1 - \$673,000		
2016 - Replace Tower 1 - \$1,273,000		
2017 - Replace Ambulance 19 - \$215,000		
2017 - Rehab Boat 1 - \$65,000 (estimate)		
<b>Project Location:</b>		<b>Operational Budget Impact:</b>
North Beach Volunteer Fire Department		None
8536 Bayside Road		
North Beach, MD 20714		
<b>Project Lead:</b>		<b>Objective Met for Comprehensive/Town Center Master</b>
James Richardson, Fire/Rescue/EMS Coordinator		"Continue to implement and review for adequacy the County Fire-Rescue-Emergency Medical Services Master Plan." [II-76]
<b>Grant/Loan Funding Source:</b>		<b>Election District:</b>
		3rd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment			\$583,000	\$746,000	\$1,273,000	\$280,000		\$2,882,000
Other								\$0
<b>TOTAL COSTS</b>	\$0	\$0	\$583,000	\$746,000	\$1,273,000	\$280,000	\$0	\$2,882,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funding		\$0	\$583,000	\$746,000	\$1,273,000	\$280,000	\$0	\$2,882,000
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$0	\$0	\$583,000	\$746,000	\$1,273,000	\$280,000	\$0	\$2,882,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
<b>TOTAL COST</b>		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County  
FY2013-FY2018 CIP Budget Worksheet**

<b>PROJECT TITLE</b>	<b>PROJ. #</b>	<b>PROJECT CATEGORY</b>
Prince Frederick VFD, Company 2	1620	Public Safety

<b>Project Description:</b>	
2014 - Replace Command 2 - \$65,000	Facility 2013 - Replace Emergency Generator - \$167,000
2016 - Replace Brush 2 - \$78,000	Facility 2013 - New Building A & E - \$250,000
2018 - Replace Squad 2 - \$882,000	Facility 2014 - New Building Construction - \$4,500,000
<b>EQUIPMENT: CATEGORY 1</b>	
<b>FACILITIES: CATEGORY 1 (GENERATOR) &amp; CATEGORY 2 (CONSTRUCTION)</b>	
<b>Project Location:</b>	
Prince Frederick Volunteer Fire Department 450 Solomons Island Road South Prince Frederick, MD 20678	<b>Operational Budget Impact:</b> None
<b>Project Lead:</b>	
James Richardson, Fire/Rescue/EMS Coordinator	<b>Objective Met for Comprehensive/Town Center Master</b> "Continue to implement and review for adequacy the County Fire-Rescue-Emergency Medical Services Master Plan." [II-76]
<b>Grant/Loan Funding Source:</b>	
	<b>Election District:</b> 2nd

<b>PHASING</b>	<b>Prior Approval</b>	<b>Five Year Capital Improvement Plan</b>						<b>Total Project</b>
		<b>FY2013</b>	<b>FY2014</b>	<b>FY2015</b>	<b>FY2016</b>	<b>FY2017</b>	<b>FY2018</b>	
Architect/Engineering			\$250,000					\$250,000
Land Acquisition								\$0
Site Work								\$0
Construction				\$4,500,000				\$4,500,000
Equipment			\$65,000		\$78,000		\$882,000	\$1,025,000
Other	<b>\$167,000</b>							\$167,000
<b>TOTAL COSTS</b>	\$167,000	\$0	\$315,000	\$4,500,000	\$78,000	\$0	\$882,000	\$5,942,000

*Italicized prior approval amounts were FY13 capital budget requests that were forward funded in FY12.*

<b>FUNDING SOURCES</b>	<b>Prior Approval</b>	<b>Five Year Capital Improvement Plan</b>						<b>Total Project</b>
		<b>FY2013</b>	<b>FY2014</b>	<b>FY2015</b>	<b>FY2016</b>	<b>FY2017</b>	<b>FY2018</b>	
County Funding	<b>\$167,000</b>		\$65,000		\$78,000		\$882,000	\$1,192,000
G.O. Bonds			\$250,000	\$4,500,000				\$4,750,000
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$167,000	\$0	\$315,000	\$4,500,000	\$78,000	\$0	\$882,000	\$5,942,000

<b>OPERATING COSTS</b>	<b>IMPACT ON OPERATING BUDGET</b>							<b>Total Impact</b>
	<b>FY2013</b>	<b>FY2014</b>	<b>FY2015</b>	<b>FY2016</b>	<b>FY2017</b>	<b>FY2018</b>		
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
<b>TOTAL COST</b>	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County  
FY2013-FY2018 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Solomons VRSFD, Company 3	1630	Public Safety

<b>Project Description:</b>	
2013 - Replace Command 3 (Annex) - \$62,000	Facility 2015 - Building Renovation A & E - \$250,000
2013 - Replace Engine 31 - \$488,000	Facility 2016 - Building Renovation Construction - \$4,500,000
2013 - Replace Engine 33 as Tanker 3 - \$387,000	
2013 - Replace Rescue 3 - \$598,000	
2014 - Replace Engine 34 - \$518,000	<b>EQUIPMENT: CATEGORY 1</b>
2016 - Replace Ambulance 38 - \$203,000	<b>FACILITIES: CATEGORY 2 (CONSTRUCTION)</b>
2016 - Rehab Boat 3 (Estimate) - \$62,000	
2017 - Replace Command 3 - \$73,000	
2017 - Replace Truck 3 - \$1,350,000	
<b>Project Location:</b>	
Solomons Volunteer Rescue Squad and Fire Department 13150 H.G. Trueman Road Solomons, MD 20688	<b>Operational Budget Impact:</b> None
<b>Project Lead:</b>	
James Richardson, Fire/Rescue/EMS Coordinator	<b>Objective Met for Comprehensive/Town Center Master Plan:</b> "Continue to implement and review for adequacy the County Fire-Rescue-Emergency Medical Services Master Plan." [II-76]
<b>Grant/Loan Funding Source:</b>	
	<b>Election District:</b> 1st

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering				\$250,000				\$250,000
Land Acquisition								\$0
Site Work								\$0
Construction					\$4,500,000			\$4,500,000
Equipment	\$1,535,000		\$518,000		\$265,000	\$1,423,000		\$3,741,000
Other								\$0
<b>TOTAL COSTS</b>	\$1,535,000	\$0	\$518,000	\$250,000	\$4,765,000	\$1,423,000	\$0	\$8,491,000

*Italicized prior approval amounts were FY13 capital budget requests that were forward funded in FY12.*

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funding	\$1,535,000		\$518,000		\$265,000	\$1,423,000	\$0	\$3,741,000
G.O. Bonds				\$250,000	\$4,500,000			\$4,750,000
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$1,535,000	\$0	\$518,000	\$250,000	\$4,765,000	\$1,423,000	\$0	\$8,491,000

OPERATING COSTS	IMPACT ON OPERATING BUDGET							Total Impact
	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018		
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
<b>TOTAL COST</b>	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County  
FY2013-FY2018 CIP Budget Worksheet**

<b>PROJECT TITLE</b>	<b>PROJ. #</b>	<b>PROJECT CATEGORY</b>
Prince Frederick VRS, Company 4	1640	Public Safety

<b>Project Description:</b>	
2013 - Replace Ambulance 48 - \$171,000	Facility 2018 - Building Renovation A & E - \$200,000
2014 - Replace Command 4 - \$65,000	Facility 2019 - Building Renovation Construction - \$2,000,000
2014 - Replace Ambulance 49 - \$181,000	
2016 - Replace Ambulance 47 - \$203,000	<b>EQUIPMENT: CATEGORY 1</b>
2016 - Rehab Boat 4 (Estimate) - \$62,000	<b>FACILITIES: CATEGORY 3 (CONSTRUCTION)</b>
<hr/>	
<b>Project Location:</b>	<b>Operational Budget Impact:</b>
Prince Frederick Volunteer Rescue Squad 755 Solomons Island Rd North Prince Frederick, MD 20678	None
<b>Project Lead:</b>	<b>Objective Met for Comprehensive/Town Center Master</b>
James Richardson, Fire/Rescue/EMS Coordinator	"Continue to implement and review for adequacy the County Fire-Rescue-Emergency Medical Services Master Plan." [II-76]
<b>Grant/Loan Funding Source:</b>	<b>Election District:</b>
	2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering							\$200,000	\$200,000
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment	\$171,000		\$246,000		\$265,000			\$682,000
Other								\$0
<b>TOTAL COSTS</b>	\$171,000	\$0	\$246,000	\$0	\$265,000	\$0	\$200,000	\$882,000

*Italicized prior approval amounts were FY13 capital budget requests that were forward funded in FY12.*

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funding	\$171,000		\$246,000	\$0	\$265,000			\$682,000
G.O. Bonds							\$200,000	\$200,000
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$171,000	\$0	\$246,000	\$0	\$265,000	\$0	\$200,000	\$882,000

OPERATING COSTS	IMPACT ON OPERATING BUDGET							Total Impact
	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018		
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
<b>TOTAL COST</b>	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County  
FY2013-FY2018 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Dunkirk VFD, Company 5	1650	Public Safety

**Project Description:**  
 2013 - Replace Ambulance 59 - \$171,000  
 2014 - Replace Command 5 - \$65,000  
 2014 - Replace Ambulance 58 - \$181,000  
 2017 - Replace Brush 5 - \$83,000  
 Facility 2015 - Water Supply Storage Tank - \$75,000

**EQUIPMENT: CATEGORY 1**  
**FACILITIES: CATEGORY 2 (STORAGE TANK)**

**Project Location:**  
 Dunkirk Volunteer Fire Department  
 10250 Southern Maryland Boulevard  
 Dunkirk, MD 20754

**Operational Budget Impact:**  
 None

**Project Lead:**  
 James Richardson, Fire/Rescue/EMS Coordinator

**Objective Met for Comprehensive/Town Center Master Plan:**  
 "Continue to implement and review for adequacy the County Fire-Rescue-Emergency Medical Services Master Plan." [II-76]

**Grant/Loan Funding Source:**

**Election District:**  
 3rd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment	\$171,000		\$246,000			\$83,000		\$500,000
Other				\$75,000				\$75,000
<b>TOTAL COSTS</b>	\$171,000	\$0	\$246,000	\$75,000	\$0	\$83,000	\$0	\$575,000

*Italicized prior approval amounts were FY13 capital budget requests that were forward funded in FY12.*

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funding	\$171,000		\$246,000	\$75,000		\$83,000		\$575,000
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$171,000	\$0	\$246,000	\$75,000	\$0	\$83,000	\$0	\$575,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
<b>TOTAL COST</b>		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County  
FY2013-FY2018 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Huntingtown VFDRS, Company 6	1660	Public Safety

<b>Project Description:</b>	
2014 - Replace Ambulance 68 - \$181,000 2014 - Replace Ambulance 69 - \$181,000 2014 - Replace Command 6 - \$65,000 2014 - Replace Engine 61 - \$518,000 2017 - Replace Engine 62 - \$617,000	Facility 2013 - Fire pump emergency generator - \$20,000  <b>EQUIPMENT: CATEGORY 1</b> <b>FACILITIES: CATEGORY 1 (GENERATOR)</b>
<b>Project Location:</b> Huntingtown Volunteer Fire Department & Rescue Squad 4030 Old Town Road Huntingtown, MD 20639	
<b>Operational Budget Impact:</b> None	
<b>Project Lead:</b> James Richardson, Fire/Rescue/EMS Coordinator	
<b>Objective Met for Comprehensive/Town Center Master</b> "Continue to implement and review for adequacy the County Fire-Rescue-Emergency Medical Services Master Plan." [II-76]	
<b>Grant/Loan Funding Source:</b>	
<b>Election District:</b> 2nd	

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment			\$945,000			\$617,000		\$1,562,000
Other	\$20,000							\$20,000
<b>TOTAL COSTS</b>	\$20,000	\$0	\$945,000	\$0	\$0	\$617,000	\$0	\$1,582,000

*Italicized prior approval amounts were FY13 capital budget requests that were forward funded in FY12.*

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funding	\$20,000		\$945,000	\$0	\$0	\$617,000	\$0	\$1,582,000
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$20,000	\$0	\$945,000	\$0	\$0	\$617,000	\$0	\$1,582,000

OPERATING COSTS	IMPACT ON OPERATING BUDGET						Total Impact
	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages							\$0
Supplies							\$0
Capital Outlay							\$0
Maintenance Costs							\$0
Utilities							\$0
Other Expenses							\$0
<b>TOTAL COST</b>	\$0	\$0	\$0	\$0	\$0	\$0	\$0

# CAPITAL IMPROVEMENT PLAN

## Calvert County FY2013-FY2018 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
St. Leonard VFDRS, Company 7	1670	Public Safety

<b>Project Description:</b>	
2013 - Replace Ambulance 78 - \$171,000 2017 - Replace Brush 7 - \$83,000 2017 - Replace Tanker 7 - \$582,000 2018 - Replace Command 7 - \$83,000 2018 - Replace Engine 72 - 654,000	Facility 2018 - Building Expansion A & E - \$250,000 Facility 2018 - Storage Building A & E - \$50,000 Facility 2019 - Bldg Expansion Construction (estimate)- \$1,400,000 Facility 2019 - Storage Building Construction - \$960,000
<b>EQUIPMENT: CATEGORY 1</b> <b>FACILITIES: CATEGORY 3 (CONSTRUCTION)</b>	
<b>Project Location:</b>	<b>Operational Budget Impact:</b>
St. Leonard Volunteer Fire Department & Rescue Squad 200 Calvert Beach Road Saint Leonard, MD 20685	None
<b>Project Lead:</b>	<b>Objective Met for Comprehensive/Town Center Master</b>
James Richardson, Fire/Rescue/EMS Coordinator	"Continue to implement and review for adequacy the County Fire-Rescue-Emergency Medical Services Master Plan." [II-76]
<b>Grant/Loan Funding Source:</b>	<b>Election District:</b>
	2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering							\$300,000	\$300,000
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment	\$171,000					\$665,000	\$737,000	\$1,573,000
Other								\$0
<b>TOTAL COSTS</b>	\$171,000	\$0	\$0	\$0	\$0	\$665,000	\$1,037,000	\$1,873,000

*Italicized prior approval amounts were FY13 capital budget requests that were forward funded in FY12.*

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funding	\$171,000					\$665,000	\$737,000	\$1,573,000
G.O. Bonds							\$300,000	\$300,000
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$171,000	\$0	\$0	\$0	\$0	\$665,000	\$1,037,000	\$1,873,000

OPERATING COSTS	IMPACT ON OPERATING BUDGET							Total Impact
	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018		
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
<b>TOTAL COST</b>	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County  
FY2013-FY2018 CIP Budget Worksheet**

<b>PROJECT TITLE</b>	<b>PROJ. #</b>	<b>PROJECT CATEGORY</b>
Calvert Advanced Life Support, Company 10	1700	Public Safety

<b>Project Description:</b> 2013 - Replace Medic 105 - \$93,000 2014 - Replace Medic Unit - \$99,000 2015 - Replace Medic Unit - \$105,000 2016 - Replace Medic Unit - \$111,000 2017 - Replace Medic Unit - \$118,000 2018 - Replace Medic Unit - \$125,000		<b>EQUIPMENT: CATEGORY 1</b>
<b>Project Location:</b> Calvert Advance Life Support 60 Industry Lane Prince Frederick, MD 20678		<b>Operational Budget Impact:</b> None
<b>Project Lead:</b> James Richardson, Fire/Rescue/EMS Coordinator		<b>Objective Met for Comprehensive/Town Center Master</b> "Continue to implement and review for adequacy the County Fire-Rescue-Emergency Medical Services Master Plan." [II-76]
<b>Grant/Loan Funding Source:</b>		<b>Election District:</b> 2nd

<b>PHASING</b>	<b>Prior Approval</b>	<b>Five Year Capital Improvement Plan</b>						<b>Total Project</b>
		<b>FY2013</b>	<b>FY2014</b>	<b>FY2015</b>	<b>FY2016</b>	<b>FY2017</b>	<b>FY2018</b>	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment	\$93,000		\$99,000	\$105,000	\$111,000	\$118,000	\$125,000	\$651,000
Other								\$0
<b>TOTAL COSTS</b>	\$93,000	\$0	\$99,000	\$105,000	\$111,000	\$118,000	\$125,000	\$651,000

*Italicized prior approval amounts were FY13 capital budget requests that were forward funded in FY12.*

<b>FUNDING SOURCES</b>	<b>Prior Approval</b>	<b>Five Year Capital Improvement Plan</b>						<b>Total Project</b>
		<b>FY2013</b>	<b>FY2014</b>	<b>FY2015</b>	<b>FY2016</b>	<b>FY2017</b>	<b>FY2018</b>	
County Funding	\$93,000		\$99,000	\$105,000	\$111,000	\$118,000	\$125,000	\$651,000
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$93,000	\$0	\$99,000	\$105,000	\$111,000	\$118,000	\$125,000	\$651,000

<b>OPERATING COSTS</b>	<b>IMPACT ON OPERATING BUDGET</b>						<b>Total Impact</b>
	<b>FY2013</b>	<b>FY2014</b>	<b>FY2015</b>	<b>FY2016</b>	<b>FY2017</b>	<b>FY2018</b>	
Salaries & Wages							\$0
Supplies							\$0
Capital Outlay							\$0
Maintenance Costs							\$0
Utilities							\$0
Other Expenses							\$0
<b>TOTAL COST</b>	\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County  
FY2013-FY2018 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Appeal Landfill Scale-House Re-Location	4900	DPW - Solid Waste

**Project Description:**  
Relocate the existing outbound scale and place a pre-fab building between the inbound and outbound scale. This will improve customer service and eliminate the need for a tube transfer system. The outbound traffic pattern will be re-aligned to improve traffic flow.

**CATEGORY = 1**

**Project Location:**  
401 Sweetwater Road  
Lusby, MD 20657

**Operational Budget Impact:**  
None

**Project Lead:**  
Michael Thomas, Division Chief, Solid Waste

**Objective Met for Comprehensive/Town Center Master**  
"Develop guidelines on how to dispose of stable wastes in a sustainable, non-polluting manner." [I-106]

**Grant/Loan Funding Source:**

**Election District:**  
1st, 2nd, & 3rd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering		\$50,000						\$50,000
Land Acquisition								\$0
Site Work		\$120,000						\$120,000
Construction		\$200,000						\$200,000
Equipment		\$8,000						\$8,000
Other								\$0
<b>TOTAL COSTS</b>	\$0	\$378,000	\$0		\$0	\$0	\$0	\$378,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funding								\$0
G.O. Bonds								\$0
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.		\$378,000						\$378,000
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$0	\$378,000	\$0	\$0	\$0	\$0	\$0	\$378,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
<b>TOTAL COST</b>		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County  
FY2013-FY2018 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Appeal Landfill Transfer Station Construction	4900	DPW - Solid Waste

**Project Description:**  
Construct a new transfer station complex for receiving recyclables and trash to be transferred out of County that will separate Commercial and Residential customers.

**CATEGORY = 2**

**Project Location:**  
401 Sweetwater Road  
Lusby, MD 20657

**Operational Budget Impact:**  
None

**Project Lead:**  
Michael Thomas, Division Chief, Solid Waste

**Objective Met for Comprehensive/Town Center Master**  
"Develop guidelines on how to dispose of stable wastes in a sustainable, non-polluting manner." [I-106]

**Grant/Loan Funding Source:**

**Election District:**  
1st, 2nd, & 3rd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering				\$75,000				\$75,000
Land Acquisition								\$0
Site Work								\$0
Construction				\$1,700,000				\$1,700,000
Equipment								\$0
Other								\$0
<b>TOTAL COSTS</b>	\$0	\$0	\$0	\$1,775,000	\$0	\$0	\$0	\$1,775,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funding								\$0
G.O. Bonds				\$1,775,000				\$1,775,000
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$0	\$0	\$0	\$1,775,000	\$0	\$0	\$0	\$1,775,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
<b>TOTAL COST</b>		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County  
FY2013-FY2018 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Barstow Convenience Center Upgrade	N/A	DPW - Solid Waste

**Project Description:**  
Relocate the existing entrance, replace existing single compactor with two new below grade compactors. Install two new compactors for recycling.

**CATEGORY = 2**

**Project Location:**  
350 Stafford Road  
Barstow, MD 20610

**Operational Budget Impact:**  
None

**Project Lead:**  
Michael Thomas, Division Chief, Solid Waste

**Objective Met for Comprehensive/Town Center Master**  
"Develop guidelines on how to dispose of stable wastes in a sustainable, non-polluting manner." [I-106]

**Grant/Loan Funding Source:**

**Election District:**  
2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering			\$50,000					\$50,000
Land Acquisition								\$0
Site Work								\$0
Construction			\$300,000					\$300,000
Equipment			\$170,000					\$170,000
Other								\$0
<b>TOTAL COSTS</b>	\$0	\$0	\$520,000	\$0	\$0	\$0	\$0	\$520,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funding								\$0
G.O. Bonds			\$520,000					\$520,000
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$0	\$0	\$520,000	\$0	\$0	\$0	\$0	\$520,000

OPERATING COSTS	IMPACT ON OPERATING BUDGET						Total Impact
	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages							\$0
Supplies							\$0
Capital Outlay							\$0
Maintenance Costs							\$0
Utilities							\$0
Other Expenses							\$0
<b>TOTAL COST</b>	\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County  
FY2013-FY2018 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
St. Leonard Well and Elevated Storage	4804	DPW Utilities: Water Project

<b>Project Description:</b> Provide new 6" water supply well and elevated storage tank to supplement the existing production well to meet current and future demand. In FY2012 design and permit and in FY2013 construct an additional elevated storage tower (100,000 gallons) to ensure proper distribution system pressure, provide for adequate fire suppression reserves and balance the system supply in coordination with the existing water storage tank.	
<b>CATEGORY = 1</b>	
<b>Project Location:</b> St. Leonard, MD 20685	<b>Operational Budget Impact:</b> The only operational impact will be utilities and future planned maintenance.
<b>Project Lead:</b> Rick Mason, Project Engineer II	<b>Objective Met for Comprehensive/Town Center Master Plan:</b> "Allow both major and minor Town Centers to have community water and sewer." [I-20]
<b>Grant/Loan Funding Source:</b> MDE Drinking Water State Revolving Loan	<b>Election District:</b> 2nd (02-001, 29C)

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering	\$355,000							\$355,000
Land Acquisition	\$131,000							\$131,000
Site Work								\$0
Construction	\$17,000	\$250,000	\$1,037,000					\$1,304,000
Equipment								\$0
Other								\$0
<b>TOTAL COSTS</b>	<b>\$503,000</b>	<b>\$250,000</b>	<b>\$1,037,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,790,000</b>

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funds								\$0
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees	\$503,000	(\$253,000)						\$250,000
State Funds		\$503,000	\$1,037,000					\$1,540,000
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	<b>\$503,000</b>	<b>\$250,000</b>	<b>\$1,037,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,790,000</b>

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs						\$15,000	\$15,000	\$30,000
Utilities		\$500	\$500	\$500	\$500	\$500	\$500	\$3,000
Other Expenses								\$0
<b>TOTAL COST</b>		<b>\$500</b>	<b>\$500</b>	<b>\$500</b>	<b>\$500</b>	<b>\$15,500</b>	<b>\$15,500</b>	<b>\$33,000</b>

CAPITAL IMPROVEMENT PLAN

Calvert County  
FY2013-FY2018 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Chesapeake Heights/Dares Beach Water Treatment and System Upgrade	4810	DPW Utilities: Water Project

<b>Project Description:</b> Construct new well into the Patapsco Aquifer in the vicinity of the Chesapeake Heights Water Treatment Plant to ensure compliance with the MDE water quality standards regarding arsenic concentration. Replace aged infrastructure, including distribution lines, and isolation valves throughout the system.	
<b>CATEGORY = 1</b>	
<b>Project Location:</b> Chesapeake Heights Water Pump Station 4106 Cassell Boulevard, Prince Frederick, MD 20678	<b>Operational Budget Impact:</b>
<b>Project Lead:</b> Wayne Raither, Water & Sewer Division Chief	<b>Objective Met for Comprehensive/Town Center Master Plan:</b> "Permit water and sewer in all town centers when needed to support environmental health and/or support County-identified economic development goals, when and if cost-effective and economically feasible." [I-111]
<b>Grant/Loan Funding Source:</b> MDE Grant MDE Drinking Water State Revolving Loan	<b>Election District:</b> 2nd (02-008, 27B)

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering	\$162,500				\$35,000			\$197,500
Land Acquisition	\$30,000							\$30,000
Site Work								\$0
Construction	\$590,000					\$500,000		\$1,090,000
Equipment								\$0
Other								\$0
<b>TOTAL COSTS</b>	\$782,500	\$0	\$0	\$0	\$35,000	\$500,000	\$0	\$1,317,500

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funds								\$0
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees	\$182,500							\$182,500
State Funds	\$600,000				\$35,000	\$500,000		\$1,135,000
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$782,500	\$0	\$0	\$0	\$35,000	\$500,000	\$0	\$1,317,500

OPERATING COSTS	IMPACT ON OPERATING BUDGET							Total Impact
	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018		
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities	\$2,500	\$2,500	\$2,500	\$2,500	\$2,500	\$2,500	\$2,500	\$15,000
Other Expenses								\$0
<b>TOTAL COST</b>	\$2,500	\$2,500	\$2,500	\$2,500	\$2,500	\$2,500	\$2,500	\$15,000

**Calvert County  
FY2013-FY2018 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
District 1 Tank Replacements (Kenwood/White Sands)	NA	Public Works/Utilities: Water Project

**Project Description:**  
The Kenwood Beach and White Sands' hydropneumatic tanks has reached their life expectancies. The project will replace the tanks and rehabilitate the pumping stations.

**CATEGORY = 2**

**Project Location:**  
Kenwood Beach  
Saint Leonard, MD 20685

White Sands  
Lusby, MD 20657

**Project Lead:**  
Rick Mason, Project Engineer II

**Operational Budget Impact:**  
None

**Objective Met for Comprehensive/Town Center Master Plan:**  
"Permit water and sewer in all town centers when needed to support environmental health and/or support County-identified economic development goals, when and if cost-effective and economically feasible." [I-111]

**Grant/Loan Funding Source:**

**Election District:**  
1st & 2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering					\$60,000			\$60,000
Land Acquisition								\$0
Site Work								\$0
Construction						\$700,000		\$700,000
Equipment								\$0
Other								\$0
<b>TOTAL COSTS</b>	\$0	\$0	\$0	\$0	\$60,000	\$700,000	\$0	\$760,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funds								\$0
G.O. Bonds					\$60,000	\$700,000		\$760,000
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$0	\$0	\$0	\$0	\$60,000	\$700,000	\$0	\$760,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
<b>TOTAL COST</b>		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County  
FY2013-FY2018 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Paris Oaks Pump Sta. Rehab and System Capacity Improvements	4814	Public Works/Utilities: Water Project

**Project Description:**  
Demolish abandoned pump station and explore options to increase well yield or supply additional capacity through an interconnection to the Highlands Water System.

**CATEGORY = 1**

**Project Location:**  
Fifth Street Extended  
Chesapeake Beach, MD 20732

**Operational Budget Impact:**  
None

**Project Lead:**  
Rick Mason, Project Engineer II

**Objective Met for Comprehensive/Town Center Master Plan:**  
"Permit water and sewer in all town centers when needed to support environmental health and/or support County-identified economic development goals, when and if cost-effective and economically feasible." [I-111]

**Grant/Loan Funding Source:**

**Election District:**  
3rd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering		\$100,000						\$100,000
Land Acquisition								\$0
Site Work								\$0
Construction			\$1,000,000					\$1,000,000
Equipment								\$0
Other								\$0
<b>TOTAL COSTS</b>	\$0	\$100,000	\$1,000,000	\$0	\$0	\$0	\$0	\$1,100,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funds								\$0
G.O. Bonds		\$100,000	\$1,000,000					\$1,100,000
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$0	\$100,000	\$1,000,000	\$0	\$0	\$0	\$0	\$1,100,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
<b>TOTAL COST</b>		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County  
FY2013-FY2018 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Mill Creek Middle School	4815	Public Works/Utilities: Water Project

**Project Description:**  
Results from the hydraulic model indicate the water system near Mill Creek Middle School does not provide the required fire flow of 2000 gallons per minute (gpm). Currently, it is providing 1850 gpm. This project is recommended to increase the size of the water main serving the Middle School in order to meet the requirements of the Calvert County code.

**CATEGORY = 1**

**Project Location:**  
Middle Creek Middle School  
12200 Southern Connector Boulevard  
Lusby, MD 20657

**Operational Budget Impact:**

**Project Lead:**  
Wayne Raither, Water & Sewer Division Chief

**Objective Met for Comprehensive/Town Center Master Plan:**  
"Allow both major and minor Town Centers to have community water and sewer." [I-20]

**Grant/Loan Funding Source:**

**Election District:**  
1st

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction		\$160,000						\$160,000
Equipment								\$0
Other								\$0
<b>TOTAL COSTS</b>	\$0	\$160,000	\$0	\$0	\$0	\$0	\$0	\$160,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funds								\$0
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees		\$160,000						\$160,000
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$0	\$160,000	\$0	\$0	\$0	\$0	\$0	\$160,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
<b>TOTAL COST</b>		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County  
FY2013-FY2018 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
West Prince Frederick Storage Tank	NA	Public Works/Utilities: Water Project

**Project Description:**  
Results from the hydraulic analysis of the water system indicate the available fire flow in West Prince Frederick is below the required amount. Along JW Williams Road, near the College of Southern Maryland, the available fire flow is significantly below the required fire flow as set forth in Calvert County code. To remedy the situation, an elevated storage tank is recommended for West Prince Frederick.

**CATEGORY = 2**

**Project Location:**  
JW Williams Road  
Prince Frederick, MD 20678

**Operational Budget Impact:**

**Project Lead:**  
Rick Mason, Project Engineer II

**Objective Met for Comprehensive/Town Center Master Plan:**  
"Allow both major and minor Town Centers to have community water and sewer." [I-20]

**Grant/Loan Funding Source:**

**Election District:**  
2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction			\$450,000	\$450,000				\$900,000
Equipment								\$0
Other								\$0
<b>TOTAL COSTS</b>	\$0	\$0	\$450,000	\$450,000	\$0	\$0	\$0	\$900,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funds								\$0
G.O. Bonds			\$450,000	\$450,000				\$900,000
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$0	\$0	\$450,000	\$450,000	\$0	\$0	\$0	\$900,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
<b>TOTAL COST</b>		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County  
FY2013-FY2018 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Prince Frederick Boulevard Water Main	NA	Public Works/Utilities: Water Project

<b>Project Description:</b> To improve system redundancy and to reduce the number of customers vulnerable to service outages, a water main along Prince Frederick Boulevard is recommended to create a water network loop. In the event of a water main break, the loop allows crews to repair the water main while maintaining water service to most customers.	
<b>CATEGORY = 3</b>	
<b>Project Location:</b> Prince Frederick Boulevard Prince Frederick, MD 20678	<b>Operational Budget Impact:</b>
<b>Project Lead:</b> Wayne Raither, Water & Sewer Division Chief	<b>Objective Met for Comprehensive/Town Center Master Plan:</b> "Allow both major and minor Town Centers to have community water and sewer." [I-20]
<b>Grant/Loan Funding Source:</b>	<b>Election District:</b> 1st

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction					\$240,000			\$240,000
Equipment								\$0
Other								\$0
<b>TOTAL COSTS</b>	\$0	\$0	\$0	\$0	\$240,000	\$0	\$0	\$240,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funds								\$0
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees					\$240,000			\$240,000
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$0	\$0	\$0	\$0	\$240,000	\$0	\$0	\$240,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
<b>TOTAL COST</b>		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County  
FY2013-FY2018 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Wilson Court Water Main	4816	Public Works/Utilities: Water Project

**Project Description:**  
The Wilson Court Water Main project is intended to improve the available fire to connect the fire rescue tank to the Calvert Towne area. Currently, model results show that available fire flow is 50% below the required amount, as set forth in Calvert County code.

**CATEGORY = 1**

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**Project Location:** Wilson Court  
Prince Frederick, MD 20678

**Operational Budget Impact:**

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**Project Lead:** Rick Mason, Project Engineer II

**Objective Met for Comprehensive/Town Center Master Plan:**  
"Allow both major and minor Town Centers to have community water and sewer." [I-20]

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**Grant/Loan Funding Source:**

**Election District:**  
2nd

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction		\$80,000						\$80,000
Equipment								\$0
Other								\$0
<b>TOTAL COSTS</b>	\$0	\$80,000	\$0	\$0	\$0	\$0	\$0	\$80,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funds								\$0
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees		\$80,000						\$80,000
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$0	\$80,000	\$0	\$0	\$0	\$0	\$0	\$80,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
<b>TOTAL COST</b>		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County  
FY2013-FY2018 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Cove Point Water Capacity Expansion	4817	Public Works/Utilities: Water Project

**Project Description:**

To supplement the water supply of the Solomons Island Water System, the County is in discussions with Dominion Power regarding the transfer of the Cove Point Well. This recommended project is intended to provide the water distribution main to connect the high pressure zone of Solomons Island to the Cove Point Well.

**CATEGORY = 1**

**Project Location:**

Cove Point Road  
Lusby, MD 20657

**Operational Budget Impact:**

**Project Lead:**

Rick Mason, Project Engineer II

**Objective Met for Comprehensive/Town Center Master Plan:**

"Permit water and sewer in all town centers when needed to support environmental health and/or support County-identified economic development goals, when and if cost-effective and economically feasible." [I-111]

**Grant/Loan Funding Source:**

**Election District:**

1st

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction		\$460,000	\$460,000					\$920,000
Equipment								\$0
Other								\$0
<b>TOTAL COSTS</b>	\$0	\$460,000	\$460,000	\$0	\$0	\$0	\$0	\$920,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funds								\$0
G.O. Bonds		\$460,000	\$460,000					\$920,000
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$0	\$460,000	\$460,000	\$0	\$0	\$0	\$0	\$920,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
<b>TOTAL COST</b>		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County  
FY2013-FY2018 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Back Creek Water Loop	NA	Public Works/Utilities: Water Project

**Project Description:**  
To address the lack of redundancy in the Solomons Island Water System, a water main across the Back River to connect the water mains along Dowell Road and Solomons Island Road is recommended. Approximately 2,000 ft of the water main would be directionally drilled underneath the River to reduce costs. The remaining 2,300 ft of the water main would be installed using traditional methods and may be able to be funded by developers. The main benefits of the improvement are fewer customers would be vulnerable to service outages during water main failures and the available fire flow deficiencies along Farren Avenue would be eliminated.

**CATEGORY = 2**

**Project Location:** Solomons Island, MD 20688  
**Operational Budget Impact:** None

**Project Lead:** Wayne Raither, Water & Sewer Division Chief  
**Objective Met for Comprehensive/Town Center Master Plan:** "Permit water and sewer in all town centers when needed to support environmental health and/or support County-identified economic development goals, when and if cost-effective and economically feasible." [I-111]

**Grant/Loan Funding Source:**  
**Election District:** 1st

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction			\$400,000	\$400,000				\$800,000
Equipment								\$0
Other								\$0
<b>TOTAL COSTS</b>	\$0	\$0	\$400,000	\$400,000	\$0	\$0	\$0	\$800,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funds								\$0
G.O. Bonds			\$400,000	\$400,000				\$800,000
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$0	\$0	\$400,000	\$400,000	\$0	\$0	\$0	\$800,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
<b>TOTAL COST</b>		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County  
FY2013-FY2018 CIP Budget Worksheet**

<b>PROJECT TITLE</b>	<b>PROJ. #</b>	<b>PROJECT CATEGORY</b>
Hunting Hills Water System Upgrade	4800	Public Works/Utilities: Water Project

**Project Description:**  
Replacement of existing water storage tank, disinfection equipment and distribution lines. This project will replace a system which was placed into service in the early 1960's. It has reached or exceeded its useful life.

**CATEGORY = 1**

<p><b>Project Location:</b> Hunting Hills Water Pump Station &amp; System 25 Well Street Huntingtown, MD 20639</p>	<p><b>Operational Budget Impact:</b> None</p>
<p><b>Project Lead:</b>  N/A</p>	<p><b>Objective Met for Comprehensive/Town Center Master Plan:</b>  "Permit water and sewer in all town centers when needed to support environmental health and/or support County-identified economic development goals, when and if cost-effective and economically feasible." [I-111]</p>
<p><b>Grant/Loan Funding Source:</b></p>	<p><b>Election District:</b> 2nd (02-003, 27B)</p>

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering	\$47,200							\$47,200
Land Acquisition								\$0
Site Work								\$0
Construction	\$815,800	(\$125,800)						\$690,000
Equipment								\$0
Other								\$0
<b>TOTAL COSTS</b>	\$863,000	(\$125,800)	\$0	\$0	\$0	\$0	\$0	\$737,200

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funds								\$0
G.O. Bonds	\$815,700	(\$125,800)						\$689,900
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees	\$47,300							\$47,300
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$863,000	(\$125,800)	\$0	\$0	\$0	\$0	\$0	\$737,200

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
<b>TOTAL COST</b>		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County  
FY2013-FY2018 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Shores of Calvert Tank Replacement	4808	DPW Utilities: Water Project

<b>Project Description:</b> Replace aging 15,000 gallon water storage tank, controls and shed.	
<b>CATEGORY = 1</b>	
<b>Project Location:</b> Shores of Calvert Dunkirk, MD 20754	<b>Operational Budget Impact:</b> None
<b>Project Lead:</b> N/A	<b>Objective Met for Comprehensive/Town Center Master Plan:</b> "Permit water and sewer in all town centers when needed to support environmental health and/or support County-identified economic development goals, when and if cost-effective and economically feasible." [I-111]
<b>Grant/Loan Funding Source:</b>	<b>Election District:</b> 2nd (02-001, 29C)

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering	\$15,500							\$15,500
Land Acquisition	\$0							\$0
Site Work	\$0							\$0
Construction	\$318,875	(\$450)						\$318,425
Equipment	\$0							\$0
Other	\$0							\$0
<b>TOTAL COSTS</b>	\$334,375	(\$450)	\$0	\$0	\$0	\$0	\$0	\$333,925

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funds	\$0							\$0
G.O. Bonds	\$0							\$0
Rec. Excise Tax	\$0							\$0
School Excise Tax	\$0							\$0
Road Excise Tax	\$0							\$0
Utility Fees	\$18,248	\$124,550						\$142,798
State Funds	\$125,000	(\$125,000)						\$0
Insurance Reimburse	\$20,000							\$20,000
Loan *	\$171,127							\$171,127
<b>TOTAL FUNDS</b>	\$334,375	(\$450)	\$0	\$0	\$0	\$0	\$0	\$333,925

\* County or State Water Quality Loan

OPERATING COSTS	IMPACT ON OPERATING BUDGET						Total Impact
	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages							\$0
Supplies							\$0
Capital Outlay							\$0
Maintenance Costs							\$0
Utilities							\$0
Other Expenses							\$0
<b>TOTAL COST</b>	\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County  
FY2013-FY2018 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Chesapeake Beach WWTP Reconstruction and ENR Upgrade	4854	DPW Utilities: Sewer Project

<b>Project Description:</b> This project would replace equipment and upgrade the Chesapeake Beach WWTP which has reached the end of its useful life. Concurrently with this replacement, the plant will be modified for Enhanced Nutrient Removal (ENR).	
<b>CATEGORY = 1</b>	
<b>Project Location:</b> Chesapeake Beach Wastewater Treatment Plant 8550 Bayside Road Chesapeake Beach, MD 20732	<b>Operational Budget Impact:</b> None
<b>Project Lead:</b> Rick Mason, Project Engineer II	<b>Objective Met for Comprehensive/Town Center Master Plan:</b> "Allow both major and minor Town Centers to have community water and sewer." [I-20]
<b>Grant/Loan Funding Source:</b> MD Department of the Environment Loan MD Department of the Environment Grant	<b>Election District:</b> 3rd (03-001, 27B)

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering	\$346,680							\$346,680
Land Acquisition								\$0
Site Work								\$0
Construction	\$2,349,320	\$721,000	\$721,000					\$3,791,320
Equipment								\$0
Other								\$0
<b>TOTAL COSTS</b>	\$2,696,000	\$721,000	\$721,000	\$0	\$0	\$0	\$0	\$4,138,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funds								\$0
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds	\$1,815,360	\$721,000	\$721,000					\$3,257,360
Other Grant Funds	\$880,640							\$880,640
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$2,696,000	\$721,000	\$721,000	\$0	\$0	\$0	\$0	\$4,138,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
<b>TOTAL COST</b>		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County  
FY2013-FY2018 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Prince Frederick WWTP #1 Plant Upgrade	N/A	DPW Utilities: Sewer Project

<b>Project Description:</b> This project will improve the level of treatment to the existing facility. The intent is to address current effluent disposal practices for the existing facility and add SBR (Sequencing Batch Reactor) Technology to the processing.	
<b>CATEGORY = 2</b>	
<b>Project Location:</b> Prince Frederick WWTP #1 455 Sugar Notch Road Prince Frederick, MD 20679	<b>Operational Budget Impact:</b> Additional operational impact due to process modifications.
<b>Project Lead:</b> Rick Mason, Project Engineer II	<b>Objective Met for Comprehensive/Town Center Master Plan:</b> "Allow both major and minor Town Centers to have community water and sewer." [I-20]
<b>Grant/Loan Funding Source:</b> MD Department of the Environment Loan	<b>Election District:</b> 2nd (02-002, 27B)

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering			\$263,000					\$263,000
Land Acquisition								\$0
Site Work								\$0
Construction				\$2,336,000	\$2,250,000			\$4,586,000
Equipment								\$0
Other								\$0
<b>TOTAL COSTS</b>	\$0	\$0	\$263,000	\$2,336,000	\$2,250,000	\$0	\$0	\$4,849,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funds								\$0
G.O. Bonds				\$1,236,000	\$1,150,000			\$2,386,000
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds			\$263,000	\$1,100,000	\$1,100,000			\$2,463,000
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$0	\$0	\$263,000	\$2,336,000	\$2,250,000	\$0	\$0	\$4,849,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages								\$0
Supplies		\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$7,500
Capital Outlay								\$0
Maintenance Costs		\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	\$15,000
Utilities		\$4,000	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000	\$20,000
Other Expenses								\$0
<b>TOTAL COST</b>		\$8,500	\$8,500	\$8,500	\$8,500	\$8,500	\$8,500	\$42,500

**Calvert County  
FY2013-FY2018 CIP Budget Worksheet**

<b>PROJECT TITLE</b>	<b>PROJ. #</b>	<b>PROJECT CATEGORY</b>
Prince Frederick - Sewer Replacement (Phase I)	N/A	DPW Utilities: Sewer Project

<b>Project Description:</b> Phase I - Town Center	
<b>CATEGORY = 2</b>	
<b>Project Location:</b> Prince Frederick Town Center Prince Frederick, MD 20678	<b>Operational Budget Impact:</b> None
<b>Project Lead:</b> Wayne Raither, Water & Sewer Division Chief	<b>Objective Met for Comprehensive/Town Center Master Plan:</b> "Allow both major and minor Town Centers to have community water and sewer." [I-20]
<b>Grant/Loan Funding Source:</b>	<b>Election District:</b> 2nd (02-002, 27B)

<b>PHASING</b>	<b>Prior Approval</b>	<b>Five Year Capital Improvement Plan</b>						<b>Total Project</b>
		<b>FY2013</b>	<b>FY2014</b>	<b>FY2015</b>	<b>FY2016</b>	<b>FY2017</b>	<b>FY2018</b>	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction			\$335,000	\$335,000				\$670,000
Equipment								\$0
Other								\$0
<b>TOTAL COSTS</b>	\$0	\$0	\$335,000	\$335,000	\$0	\$0	\$0	\$670,000

<b>FUNDING SOURCES</b>	<b>Prior Approval</b>	<b>Five Year Capital Improvement Plan</b>						<b>Total Project</b>
		<b>FY2013</b>	<b>FY2014</b>	<b>FY2015</b>	<b>FY2016</b>	<b>FY2017</b>	<b>FY2018</b>	
County Funds								\$0
G.O. Bonds			\$335,000	\$335,000				\$670,000
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$0	\$0	\$335,000	\$335,000	\$0	\$0	\$0	\$670,000

<b>OPERATING COSTS</b>		<b>IMPACT ON OPERATING BUDGET</b>						<b>Total Impact</b>
		<b>FY2013</b>	<b>FY2014</b>	<b>FY2015</b>	<b>FY2016</b>	<b>FY2017</b>	<b>FY2018</b>	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
<b>TOTAL COST</b>		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County  
FY2013-FY2018 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Prince Frederick - Sewer Replacement - Phase 2	N/A	DPW Utilities: Sewer Project

**Project Description:**  
Phase 2 (PS#2 to WWTP #2) - Reline the existing gravity sewer line between Prince Frederick Wastewater Pump Station #2 (off of Main Street in the vicinity of Hawk Hill Drive) through easements north of Calvert Towne through to the Prince Frederick Wastewater Treatment Plant #2 (Tobacco Ridge) Wastewater Pump Station #1.

**CATEGORY = 2**

**Project Location:**  
Main Street (MD 765) and County Easements  
Prince Frederick, MD 20678

**Operational Budget Impact:**  
None

**Project Lead:**  
Wayne Raither, Water & Sewer Division Chief

**Objective Met for Comprehensive/Town Center Master Plan:**  
"Allow both major and minor Town Centers to have community water and sewer." [I-20]

**Grant/Loan Funding Source:**

**Election District:**  
2nd (02-004, 27B)

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction				\$350,000	\$350,000			\$700,000
Equipment								\$0
Other								\$0
<b>TOTAL COSTS</b>	\$0	\$0	\$0	\$350,000	\$350,000	\$0	\$0	\$700,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funds								\$0
G.O. Bonds				\$350,000	\$350,000			\$700,000
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$0	\$0	\$0	\$350,000	\$350,000	\$0	\$0	\$700,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
<b>TOTAL COST</b>		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County  
FY2013-FY2018 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Prince Frederick - Sewer Replacement - Phase 3	4862	DPW Utilities: Sewer Project

**Project Description:**  
Phase 3 (Dares Beach to PS#3) - Reline the existing gravity sewer line between the intersection of Dares Beach Road and Solomons Island Road through to the Prince Frederick Wastewater Pump Station #3.

**CATEGORY = 2**

**Project Location:**  
Dares Beach Road (MD 402) through to Prince Frederick Wastewater Pump Station #3 via easements in Prince Frederick, MD 20678

**Operational Budget Impact:**  
None

**Project Lead:**  
Wayne Raither, Water & Sewer Division Chief

**Objective Met for Comprehensive/Town Center Master Plan:**  
"Allow both major and minor Town Centers to have community water and sewer." [I-20]

**Grant/Loan Funding Source:**

**Election District:**  
2nd (02-002 & 02-004, 27B)

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering	\$65,000				\$306,375	\$306,375		\$677,750
Land Acquisition								\$0
Site Work								\$0
Construction	\$482,250							\$482,250
Equipment								\$0
Other								\$0
<b>TOTAL COSTS</b>	\$547,250	\$0	\$0	\$0	\$306,375	\$306,375	\$0	\$1,160,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funds								\$0
G.O. Bonds	\$547,250				\$306,375	\$306,375		\$1,160,000
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$547,250	\$0	\$0	\$0	\$306,375	\$306,375	\$0	\$1,160,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
<b>TOTAL COST</b>		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County  
FY2013-FY2018 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Prince Frederick - Sewer Replacement - Phase 4	N/A	DPW Utilities: Sewer Project

**Project Description:**  
Phase 4 (Chapline Place)

**CATEGORY = 3**

**Project Location:**  
Chapline Place Road  
Prince Frederick, MD 20678

**Operational Budget Impact:**  
None

**Project Lead:**  
Wayne Raither, Water & Sewer Division Chief

**Objective Met for Comprehensive/Town Center Master Plan:**  
"Allow both major and minor Town Centers to have community water and sewer." [I-20]

**Grant/Loan Funding Source:**

**Election District:**  
2nd (02-004, 27B)

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction						\$60,000		\$60,000
Equipment								\$0
Other								\$0
<b>TOTAL COSTS</b>	\$0	\$0	\$0	\$0	\$0	\$60,000	\$0	\$60,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funds								\$0
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees						\$60,000		\$60,000
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$0	\$0	\$0	\$0	\$0	\$60,000	\$0	\$60,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
<b>TOTAL COST</b>		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County  
FY2013-FY2018 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Prince Frederick Forcemain Replacement - CMH to old CMS	4864	DPW Utilities: Sewer Project

<b>Project Description:</b> Replace aging 6 inch forcemain sewer line along Solomons Island Road (MD State Route 2/4) from the Calvert Memorial Hospital Wastewater Pump Station #4 through to the intersection with Dares Beach Road (MD State Route 402) in the vicinity of the old Calvert Middle School. Includes approx. 2,600 L.F. of 6" forcemain and 2,000 L.F. of 8" forcemain. <b>CATEGORY = 1</b>	
<b>Project Location:</b> Solomons Island Road (MD State Route 2/4) between the CMH and CMS in Prince Frederick, MD 20678	<b>Operational Budget Impact:</b> None
<b>Project Lead:</b> Rick Mason, Project Engineer II	<b>Objective Met for Comprehensive/Town Center Master Plan:</b> "Allow both major and minor Town Centers to have community water and sewer." [I-20]
<b>Grant/Loan Funding Source:</b>	<b>Election District:</b> 2nd (02-008, 27B)

PHASING	Prior Approval	Five Year Capital Improvement Plan					Total Project	
		FY2013	FY2014	FY2015	FY2016	FY2017		FY2018
Architect/Engineering	\$94,000							\$94,000
Land Acquisition								\$0
Site Work								\$0
Construction	\$185,000	\$817,000						\$1,002,000
Equipment								\$0
Other								\$0
<b>TOTAL COSTS</b>	\$279,000	\$817,000	\$0	\$0	\$0	\$0	\$0	\$1,096,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan					Total Project	
		FY2013	FY2014	FY2015	FY2016	FY2017		FY2018
County Funds								\$0
G.O. Bonds	\$279,000	\$817,000						\$1,096,000
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$279,000	\$817,000	\$0	\$0	\$0	\$0	\$0	\$1,096,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET					Total Impact	
		FY2013	FY2014	FY2015	FY2016	FY2017		FY2018
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
<b>TOTAL COST</b>		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County  
FY2013-FY2018 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Prince Frederick - Pump Station Improvement - Phase 1	4873	DPW Utilities: Sewer Project

**Project Description:**  
Phase I (High Priorities) - This project will provide an upgrades to add capacity to existing facilities and replace aged infrastructure.

**CATEGORY = 1**

**Project Location:** Prince Frederick, MD 20678  
**Operational Budget Impact:** None

**Project Lead:** Rick Mason, Project Engineer II  
**Objective Met for Comprehensive/Town Center Master Plan:** "Allow both major and minor Town Centers to have community water and sewer." [I-20]

**Grant/Loan Funding Source:**  
**Election District:** 2nd (02-002, 27B)

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction		\$485,000	\$485,000	\$485,000	\$485,000			\$1,940,000
Equipment								\$0
Other								\$0
<b>TOTAL COSTS</b>	\$0	\$485,000	\$485,000	\$485,000	\$485,000	\$0	\$0	\$1,940,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funds								\$0
G.O. Bonds			\$485,000	\$485,000	\$485,000			\$1,455,000
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees		\$485,000						\$485,000
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$0	\$485,000	\$485,000	\$485,000	\$485,000	\$0	\$0	\$1,940,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
<b>TOTAL COST</b>		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County  
FY2013-FY2018 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Prince Frederick - Pump Station Improvement - Phase 2	4870	DPW Utilities: Sewer Project

<b>Project Description:</b> Phase 2 (CMH Wastewater PS Upgrade) - Upgrade of the Prince Frederick Calvert Memorial Hospital Wastewater Pump Station (#4). This upgrade is necessary to meet the increased demands on the system, as well as replacing aged equipment.	
<b>CATEGORY = 2</b>	
<b>Project Location:</b> Calvert Memorial Hospital WWPS (#4) 150 Hospital Drive Prince Frederick, MD 20678	<b>Operational Budget Impact:</b> None
<b>Project Lead:</b> Rick Mason, Project Engineer II	<b>Objective Met for Comprehensive/Town Center Master Plan:</b> "Allow both major and minor Town Centers to have community water and sewer." [I-20]
<b>Grant/Loan Funding Source:</b>	<b>Election District:</b> 2nd (02-008, 27B)

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering	\$26,250		\$93,750					\$120,000
Land Acquisition								\$0
Site Work								\$0
Construction								\$0
Equipment								\$0
Other								\$0
<b>TOTAL COSTS</b>	\$26,250	\$0	\$93,750	\$0	\$0	\$0	\$0	\$120,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funds								\$0
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees	\$26,250		\$93,750					\$120,000
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$26,250	\$0	\$93,750	\$0	\$0	\$0	\$0	\$120,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
<b>TOTAL COST</b>		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County  
FY2013-FY2018 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Prince Frederick - Pump Station Improvement - Phase 3	N/A	DPW Utilities: Sewer Project

<b>Project Description:</b> Phase 3 (Upgrade PS #6) - This project will provide an upgrade to add capacity to the existing facility and replace aged infrastructure.	
<b>CATEGORY = 3</b>	
<b>Project Location:</b> Prince Frederick, MD 20678	<b>Operational Budget Impact:</b> None
<b>Project Lead:</b> Rick Mason, Project Engineer II	<b>Objective Met for Comprehensive/Town Center Master Plan:</b> "Allow both major and minor Town Centers to have community water and sewer." [I-20]
<b>Grant/Loan Funding Source:</b>	<b>Election District:</b> 2nd (02-002, 27B)

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction						\$432,500	\$432,500	\$865,000
Equipment								\$0
Other								\$0
<b>TOTAL COSTS</b>	\$0	\$0	\$0	\$0	\$0	\$432,500	\$432,500	\$865,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funds								\$0
G.O. Bonds						\$432,500	\$432,500	\$865,000
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$0	\$0	\$0	\$0	\$0	\$432,500	\$432,500	\$865,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
<b>TOTAL COST</b>		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County  
FY2013-FY2018 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Prince Frederick - Forcemain Replacement - PS #3 to 231	4874	DPW Utilities: Sewer Project

**Project Description:**  
Extend a force main from Prince Frederick Waste Water Pump Station number 3 to the forcemain on Route 231. The project is necessary so that costs are reduced in the processing of sewerage and reduces environmental risk along the existing, force main route.

**CATEGORY = 1**

**Project Location:**  
Prince Frederick Boulevard through County easements to Route 231 in Prince Frederick, MD 20678

**Operational Budget Impact:**  
None

**Project Lead:**  
Rick Mason, Project Engineer II

**Objective Met for Comprehensive/Town Center Master Plan:**  
"Allow both major and minor Town Centers to have community water and sewer." [I-20]

**Grant/Loan Funding Source:**

**Election District:**  
2nd (02-002 & 02-004, 27B)

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering		\$50,000						\$50,000
Land Acquisition								\$0
Site Work								\$0
Construction			\$500,000					\$500,000
Equipment								\$0
Other								\$0
<b>TOTAL COSTS</b>	\$0	\$50,000	\$500,000	\$0	\$0	\$0	\$0	\$550,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funds								\$0
G.O. Bonds			\$500,000					\$500,000
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees		\$50,000						\$50,000
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$0	\$50,000	\$500,000	\$0	\$0	\$0	\$0	\$550,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
<b>TOTAL COST</b>		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County  
FY2013-FY2018 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Lusby Parallel Forcemain	N/A	DPW Utilities: Sewer Project

**Project Description:**  
Accommodates the flows associated with 10-year projected growth, it is recommended the County construct a parallel force main to the Headworks WWPS force main for the Lusby pumping stations. Six 86/14715/01/20154 Solomons Island Wastewater Master Plan 2 Wastewater Master Plan existing pumping stations are recommended to convey flow to the parallel force main rather than the Headworks WWPS force main.

**CATEGORY = 3**

**Project Location:**  
Lusby, MD 20657

**Operational Budget Impact:**  
There will be no additional operational impact due to this infrastructure undergoing repairs.

**Objective Met for Comprehensive/Town Center Master Plan:**  
"Allow both major and minor Town Centers to have community water and sewer." [I-20]

**Project Lead:**  
Wayne Raither, Water & Sewer Division Chief

**Grant/Loan Funding Source:**

**Election District:**  
2nd (02-002 & 02-004, 27B)

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction						\$580,000	\$580,000	\$1,160,000
Equipment								\$0
Other								\$0
<b>TOTAL COSTS</b>	\$0	\$0	\$0	\$0	\$0	\$580,000	\$580,000	\$1,160,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funds								\$0
G.O. Bonds						\$580,000	\$580,000	\$1,160,000
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$0	\$0	\$0	\$0	\$0	\$580,000	\$580,000	\$1,160,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
<b>TOTAL COST</b>		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County  
FY2013-FY2018 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Water & Sewer Maintenance Building	NA	DPW Utilities: Water and Sewer Project

**Project Description:**  
A centralized 3,000 square foot maintenance facility is needed for office space, inventory storage, and repair shops.

**CATEGORY = 2**

<p><b>Project Location:</b> Underdetermined Prince Frederick, MD 20678</p>	<p><b>Operational Budget Impact:</b> There will be additional operating costs as a result of new building.</p>
<p><b>Project Lead:</b> Rick Mason, Project Engineer II</p>	<p><b>Objective Met for Comprehensive/Town Center Master Plan:</b> "Allow both major and minor Town Centers to have community water and sewer." [I-20]</p>
<p><b>Grant/Loan Funding Source:</b></p>	<p><b>Election District:</b> 1st (01-002, 29C)</p>

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction			\$510,000					\$510,000
Equipment								\$0
Other								\$0
<b>TOTAL COSTS</b>	\$0	\$0	\$510,000	\$0	\$0	\$0	\$0	\$510,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funds								\$0
G.O. Bonds			\$510,000					\$510,000
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$0	\$0	\$510,000	\$0	\$0	\$0	\$0	\$510,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages			\$21,000	\$42,000	\$42,000	\$42,000	\$42,000	\$189,000
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities			\$375	\$750	\$750	\$750	\$750	\$3,375
Other Expenses								\$0
<b>TOTAL COST</b>		\$0	\$21,375	\$42,750	\$42,750	\$42,750	\$42,750	\$192,375

CAPITAL IMPROVEMENT PLAN

Calvert County  
FY2013-FY2018 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Solomons Headworks WWPS Improvements (Phase 2)	4860	DPW Utilities: Sewer Project

<b>Project Description:</b> Retrofit the existing equipment at the Solomons Headworks Facility to do the following: design and install a new barscreen system to address influent solids removal handling and replace existing ventilation equipment in Pump Station #1 to ensure proper confined space entry provisions and install a Godwin dri-prime stand-by pump for emergency operation replacement of existing in-line sewage pumps.	
<b>CATEGORY = 1</b>	
<b>Project Location:</b> Solomons, MD 20688	<b>Operational Budget Impact:</b> None
<b>Project Lead:</b> Wayne Raither, Water & Sewer Division Chief	<b>Objective Met for Comprehensive/Town Center Master Plan:</b> "Allow both major and minor Town Centers to have community water and sewer." [I-20]
<b>Grant/Loan Funding Source:</b>	<b>Election District:</b> 1st

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering		\$155,000						\$155,000
Land Acquisition								\$0
Site Work								\$0
Construction			\$259,800	\$622,200				\$882,000
Equipment								\$0
Other								\$0
<b>TOTAL COSTS</b>	\$0	\$155,000	\$259,800	\$622,200	\$0	\$0	\$0	\$1,037,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funds								\$0
G.O. Bonds			\$259,800	\$622,200				\$882,000
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees		\$155,000						\$155,000
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$0	\$155,000	\$259,800	\$622,200	\$0	\$0	\$0	\$1,037,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
<b>TOTAL COST</b>		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County  
FY2013-FY2018 CIP Budget Worksheet**

<b>PROJECT TITLE</b>	<b>PROJ. #</b>	<b>PROJECT CATEGORY</b>
Solomons I&I Study & Rehab	4871	DPW Utilities: Sewer Project

<b>Project Description:</b> This project addresses the Rainfall Derived Inflow and Infiltration (RDII) within the Solomons Island Sewer Collection System. This systematic approach will isolate and identify the sources of RDII and will rehabilitate the system to dramatically reduce the excess flows the system experiences during wet-weather events.	
<b>CATEGORY = 1</b>	
<b>Project Location:</b> Solomons, MD 20688	<b>Operational Budget Impact:</b> None
<b>Project Lead:</b> Wayne Raither, Water & Sewer Division Chief	<b>Objective Met for Comprehensive/Town Center Master Plan:</b> "Develop and/or update wastewater capacity management plans for all County owned or operated community sewerage systems." [I-129]
<b>Grant/Loan Funding Source:</b>	<b>Election District:</b> 1st

<b>PHASING</b>	<b>Prior Approval</b>	<b>Five Year Capital Improvement Plan</b>						<b>Total Project</b>
		<b>FY2013</b>	<b>FY2014</b>	<b>FY2015</b>	<b>FY2016</b>	<b>FY2017</b>	<b>FY2018</b>	
Architect/Engineering	\$150,000							\$150,000
Land Acquisition								\$0
Site Work								\$0
Construction			\$755,000	\$397,000	\$481,000			\$1,633,000
Equipment								\$0
Other								\$0
<b>TOTAL COSTS</b>	\$150,000	\$0	\$755,000	\$397,000	\$481,000	\$0	\$0	\$1,783,000

<b>FUNDING SOURCES</b>	<b>Prior Approval</b>	<b>Five Year Capital Improvement Plan</b>						<b>Total Project</b>
		<b>FY2013</b>	<b>FY2014</b>	<b>FY2015</b>	<b>FY2016</b>	<b>FY2017</b>	<b>FY2018</b>	
County Funds								\$0
G.O. Bonds			\$755,000	\$397,000	\$481,000			\$1,633,000
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees	\$150,000							\$150,000
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$150,000	\$0	\$755,000	\$397,000	\$481,000	\$0	\$0	\$1,783,000

<b>OPERATING COSTS</b>		<b>IMPACT ON OPERATING BUDGET</b>						<b>Total Impact</b>
		<b>FY2013</b>	<b>FY2014</b>	<b>FY2015</b>	<b>FY2016</b>	<b>FY2017</b>	<b>FY2018</b>	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
<b>TOTAL COST</b>		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County  
FY2013-FY2018 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Solomons WWTP Study & Imp - Laboratory Expansion	4875	DPW Utilities: Water and Sewer Project

<b>Project Description:</b> This lab supports the 21 water systems and 7 wastewater treatment plants serving Calvert County. This lab has not had an expansion or upgrade of facilities since 1993. It has experienced more than a 50% increase in demand. The replacement of the existing laboratory will include new water testing capabilities.	
<b>CATEGORY = 3</b>	
<b>Project Location:</b> Solomons WWTP Office 500 Sweetwater Road Lusby, MD 20657	<b>Operational Budget Impact:</b> There will be additional operating costs as a result of additional space.
<b>Project Lead:</b> Rick Mason, Project Engineer II	<b>Objective Met for Comprehensive/Town Center Master Plan:</b> "Allow both major and minor Town Centers to have community water and sewer." [I-20]
<b>Grant/Loan Funding Source:</b>	<b>Election District:</b> 1st (01-002, 29C)

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering	\$23,083							\$23,083
Land Acquisition								\$0
Site Work								\$0
Construction	\$155,917			\$30,000				\$185,917
Equipment	\$91,752							\$91,752
Other								\$0
<b>TOTAL COSTS</b>	<b>\$270,752</b>	<b>\$0</b>	<b>\$0</b>	<b>\$30,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$300,752</b>

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funds								\$0
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees	\$270,752			\$30,000				\$300,752
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	<b>\$270,752</b>	<b>\$0</b>	<b>\$0</b>	<b>\$30,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$300,752</b>

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages			\$21,000	\$42,000	\$42,000	\$42,000	\$42,000	\$189,000
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities			\$375	\$750	\$750	\$750	\$750	\$3,375
Other Expenses								\$0
<b>TOTAL COST</b>		<b>\$0</b>	<b>\$21,375</b>	<b>\$42,750</b>	<b>\$42,750</b>	<b>\$42,750</b>	<b>\$42,750</b>	<b>\$192,375</b>

**Calvert County  
FY2013-FY2018 CIP Budget Worksheet**

<b>PROJECT TITLE</b>	<b>PROJ. #</b>	<b>PROJECT CATEGORY</b>
Solomons WWTP Study & Improvements - Plant Upgrade	4863	DPW Utilities: Sewer Project

<b>Project Description:</b> In FY2010, a study is being undertaken to determine the scope, construction cost and schedule for completing an upgrade to the existing 21-year old wastewater treatment plant. The upgrade will address increasing the plant capacity, replacing system components that are failing or undersized and satisfying MDE requirements for plant discharge limits.	
<b>CATEGORY = 1</b>	
<b>Project Location:</b> Solomons WWTP 500 Sweetwater Road Lusby, MD 20657	<b>Operational Budget Impact:</b> None
<b>Project Lead:</b> Rick Mason, Project Engineer II	<b>Objective Met for Comprehensive/Town Center Master Plan:</b> "Allow both major and minor Town Centers to have community water and sewer." [I-20]
<b>Grant/Loan Funding Source:</b> MDE Environmental Loan	<b>Election District:</b> 1st (01-002, 29C)

<b>PHASING</b>	<b>Prior Approval</b>	<b>Five Year Capital Improvement Plan</b>						<b>Total Project</b>
		<b>FY2013</b>	<b>FY2014</b>	<b>FY2015</b>	<b>FY2016</b>	<b>FY2017</b>	<b>FY2018</b>	
Architect/Engineering	\$390,000	\$500,000						\$890,000
Land Acquisition								\$0
Site Work								\$0
Construction			\$2,200,000	\$2,300,000				\$4,500,000
Equipment								\$0
Other								\$0
<b>TOTAL COSTS</b>	\$390,000	\$500,000	\$2,200,000	\$2,300,000	\$0	\$0	\$0	\$5,390,000

<b>FUNDING SOURCES</b>	<b>Prior Approval</b>	<b>Five Year Capital Improvement Plan</b>						<b>Total Project</b>
		<b>FY2013</b>	<b>FY2014</b>	<b>FY2015</b>	<b>FY2016</b>	<b>FY2017</b>	<b>FY2018</b>	
County Funds								\$0
G.O. Bonds		\$500,000						\$500,000
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees	\$390,000							\$390,000
State Funds			\$2,200,000	\$2,300,000				\$4,500,000
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$390,000	\$500,000	\$2,200,000	\$2,300,000	\$0	\$0	\$0	\$5,390,000

<b>OPERATING COSTS</b>		<b>IMPACT ON OPERATING BUDGET</b>						<b>Total Impact</b>
		<b>FY2013</b>	<b>FY2014</b>	<b>FY2015</b>	<b>FY2016</b>	<b>FY2017</b>	<b>FY2018</b>	
Salaries & Wages								\$0
Supplies				\$1,000	\$1,000	\$1,000	\$1,000	\$4,000
Capital Outlay								\$0
Maintenance Costs				\$2,000	\$2,000	\$2,000	\$2,000	\$8,000
Utilities				\$4,000	\$4,000	\$4,000	\$4,000	\$16,000
Other Expenses								\$0
<b>TOTAL COST</b>		\$0	\$0	\$7,000	\$7,000	\$7,000	\$7,000	\$28,000

CAPITAL IMPROVEMENT PLAN

Calvert County  
FY2013-FY2018 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Solomons WWTP Study & Imp - Rehab Disposal Fields	NA	DPW Utilities: Sewer Project

**Project Description:**  
This project will address the failing rapid sand filters at the Solomons Wastewater Treatment Plant. Approximately 14 sand bed needs to be replaced. Each bed is approximately 1/4 acres in size and 3 feet deep. Additionally, a reuse option will be explored in order to reduce the load on the rapid infiltration sand filters.

**CATEGORY = 2**

**Project Location:**  
Solomons WWTP Office  
500 Sweetwater Road  
Lusby, MD 20657

**Operational Budget Impact:**  
None

**Project Lead:**  
Rick Mason, Project Engineer II

**Objective Met for Comprehensive/Town Center Master Plan:**  
"Allow both major and minor Town Centers to have community water and sewer." [I-20]

**Grant/Loan Funding Source:**

**Election District:**  
1st

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering				\$80,000				\$80,000
Land Acquisition								\$0
Site Work								\$0
Construction					\$250,000	\$750,000		\$1,000,000
Equipment								\$0
Other								\$0
<b>TOTAL COSTS</b>	\$0	\$0	\$0	\$80,000	\$250,000	\$750,000	\$0	\$1,080,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funds								\$0
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees				\$80,000				\$80,000
State Funds					\$250,000	\$750,000		\$1,000,000
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$0	\$0	\$0	\$80,000	\$250,000	\$750,000	\$0	\$1,080,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
<b>TOTAL COST</b>		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County  
FY2013-FY2018 CIP Budget Worksheet**

<b>PROJECT TITLE</b>	<b>PROJ. #</b>	<b>PROJECT CATEGORY</b>
Solomons Pump Station Improvements - Phase 1	4872	DPW Utilities: Sewer Project

**Project Description:**  
This project addresses systematic deficiencies that are an immediate priority for Solomons Pump Stations. Immediate priority recommendations would typically include items that are safety concerns, items not in accordance with National Electrical Code requirements, or failed components that cause major service interruptions (e.g. Overflow).

**CATEGORY = 1**

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**Project Location:**  
Solomons, MD 20688

**Operational Budget Impact:**  
None

**Project Lead:**  
Wayne Raither, Water & Sewer Division Chief

**Objective Met for Comprehensive/Town Center Master Plan:**  
"Allow both major and minor Town Centers to have community water and sewer." [I-20]

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**Grant/Loan Funding Source:**

**Election District:**  
1st

<b>PHASING</b>	<b>Prior Approval</b>	<b>Five Year Capital Improvement Plan</b>						<b>Total Project</b>
		<b>FY2013</b>	<b>FY2014</b>	<b>FY2015</b>	<b>FY2016</b>	<b>FY2017</b>	<b>FY2018</b>	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction		\$471,000						\$471,000
Equipment								\$0
Other								\$0
<b>TOTAL COSTS</b>	\$0	\$471,000	\$0	\$0	\$0	\$0	\$0	\$471,000

<b>FUNDING SOURCES</b>	<b>Prior Approval</b>	<b>Five Year Capital Improvement Plan</b>						<b>Total Project</b>
		<b>FY2013</b>	<b>FY2014</b>	<b>FY2015</b>	<b>FY2016</b>	<b>FY2017</b>	<b>FY2018</b>	
County Funds								\$0
G.O. Bonds								\$0
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees		\$471,000						\$471,000
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$0	\$471,000	\$0	\$0	\$0	\$0	\$0	\$471,000

<b>OPERATING COSTS</b>		<b>IMPACT ON OPERATING BUDGET</b>						<b>Total Impact</b>
		<b>FY2013</b>	<b>FY2014</b>	<b>FY2015</b>	<b>FY2016</b>	<b>FY2017</b>	<b>FY2018</b>	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
<b>TOTAL COST</b>		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County  
FY2013-FY2018 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Solomons Pump Station Improvements - Phase 2	NA	DPW Utilities: Sewer Project

**Project Description:**  
This project addresses systematic deficiencies that are a high priority for Solomons Pump Stations. High priority recommendations include improvements to components critical to operation.

**CATEGORY = 2**

**Project Location:**  
Solomons, MD 20688

**Operational Budget Impact:**  
None

**Objective Met for Comprehensive/Town Center Master Plan:**  
"Allow both major and minor Town Centers to have community water and sewer." [I-20]

**Project Lead:**  
Wayne Raither, Water & Sewer Division Chief

**Grant/Loan Funding Source:**

**Election District:**  
1st

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction			\$310,000	\$153,000				\$463,000
Equipment								\$0
Other								\$0
<b>TOTAL COSTS</b>	\$0	\$0	\$310,000	\$153,000	\$0	\$0	\$0	\$463,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funds								\$0
G.O. Bonds			\$310,000	\$153,000				\$463,000
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$0	\$0	\$310,000	\$153,000	\$0	\$0	\$0	\$463,000

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
<b>TOTAL COST</b>		\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County  
FY2013-FY2018 CIP Budget Worksheet**

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Solomons Pump Station Improvements - Phase 3	NA	DPW Utilities: Sewer Project

**Project Description:**  
This project addresses systematic deficiencies that are a medium priority for Solomons Pump Stations. Medium priority recommendations include improvements to components not critical to operation, or improvements to existing components that are critical to operation.

**CATEGORY = 3**

**Project Location:**  
Solomons, MD 20688

**Operational Budget Impact:**  
None

**Project Lead:**  
Wayne Raither, Water & Sewer Division Chief

**Objective Met for Comprehensive/Town Center Master Plan:**  
"Allow both major and minor Town Centers to have community water and sewer." [I-20]

**Grant/Loan Funding Source:**

**Election District:**  
1st

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction						\$302,250	\$302,250	\$604,500
Equipment								\$0
Other								\$0
<b>TOTAL COSTS</b>	\$0	\$0	\$0	\$0	\$0	\$302,250	\$302,250	\$604,500

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funds								\$0
G.O. Bonds						\$302,250	\$302,250	\$604,500
Rec. Excise Tax								\$0
School Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees								\$0
State Funds								\$0
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$0	\$0	\$0	\$0	\$0	\$302,250	\$302,250	\$604,500

OPERATING COSTS		IMPACT ON OPERATING BUDGET						Total Impact
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages								\$0
Supplies								\$0
Capital Outlay								\$0
Maintenance Costs								\$0
Utilities								\$0
Other Expenses								\$0
<b>TOTAL COST</b>		\$0	\$0	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT PLAN

Calvert County  
FY2013-FY2018 CIP Budget Worksheet

PROJECT TITLE	PROJ. #	PROJECT CATEGORY
Chesapeake Hills Golf Course - Clubhouse Renovation	4312	Recreation Resources

<b>Project Description:</b> Phase 2 Renovation of banquet room and catering kitchen. Phase 3 renovation of pro shop, grill, restrooms, kitchen, and offices.	
<b>CATEGORY = 3</b>	
<b>Project Location:</b> Chesapeake Hills Golf Course 11352 H.G. Trueman Road Lusby, MD 20657	<b>Operational Budget Impact:</b> None
<b>Project Lead:</b> Walter McKain, Maintenance Supervisor Parks & Recreation	<b>Objective Met for Comprehensive/Town Center Master:</b> "Develop a full range of recreational sites and facilities serving town centers. Emphasize family-oriented activities and increase programs and activities for all ages." [II-57]
<b>Grant/Loan Funding Source:</b>	<b>Election District:</b> 1st

PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering	\$153,000							\$153,000
Land Acquisition								\$0
Site Work								\$0
Construction			\$1,185,000	\$868,000				\$2,053,000
Equipment			\$60,000	\$60,000				\$120,000
Other								\$0
<b>TOTAL COSTS</b>	\$153,000	\$0	\$1,245,000	\$928,000	\$0	\$0	\$0	\$2,326,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funding	\$153,000							\$153,000
G.O. Bonds			\$1,245,000	\$928,000				\$2,173,000
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$153,000	\$0	\$1,245,000	\$928,000	\$0	\$0	\$0	\$2,326,000

OPERATING COSTS	IMPACT ON OPERATING BUDGET						Total Impact
	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages							\$0
Supplies							\$0
Capital Outlay							\$0
Maintenance Costs							\$0
Utilities							\$0
Other Expenses							\$0
<b>TOTAL COST</b>	\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Calvert County  
FY2013-FY2018 CIP Budget Worksheet**

<b>PROJECT TITLE</b>	<b>PROJ. #</b>	<b>PROJECT CATEGORY</b>
Chesapeake Hills Golf Course - Irrigation Renovation	4312	Recreational Resources

**Project Description:**  
 Replace the fairways loop. The pump station and pumps are being installed in spring 2012. In the fall of 2012, Parks and Recreation plans to replace the entire distribution system of the irrigation system. It is more efficient to do it all at once than in phases.

**CATEGORY = 1**

<p><b>Project Location:</b>          Chesapeake Hills Golf Course          11352 H.G. Trueman Road          Lusby, MD 20657</p> <p><b>Project Lead:</b>          Walter McKain, Maintenance Supervisor          Parks &amp; Recreation</p> <p><b>Grant/Loan Funding Source:</b></p>	<p><b>Operational Budget Impact:</b>          None</p> <p><b>Objective Met for Comprehensive/Town Center Master</b>          "Develop a full range of recreational sites and facilities serving town centers. Emphasize family-oriented activities and increase programs and activities for all ages." [II-57]</p> <p><b>Election District:</b>          1st</p>
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PHASING	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Architect/Engineering								\$0
Land Acquisition								\$0
Site Work								\$0
Construction	\$504,000	\$643,000						\$1,147,000
Equipment								\$0
Other								\$0
<b>TOTAL COSTS</b>	\$504,000	\$643,000	\$0	\$0	\$0	\$0	\$0	\$1,147,000

FUNDING SOURCES	Prior Approval	Five Year Capital Improvement Plan						Total Project
		FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
County Funding								\$0
G.O. Bonds	\$504,000	\$643,000						\$1,147,000
School Excise Tax								\$0
Rec. Excise Tax								\$0
Road Excise Tax								\$0
Utility Fees/Cap Conn.								\$0
State Grant/Loan								\$0
Other Grant Funds								\$0
Private Funds								\$0
<b>TOTAL FUNDS</b>	\$504,000	\$643,000	\$0	\$0	\$0	\$0	\$0	\$1,147,000

OPERATING COSTS	IMPACT ON OPERATING BUDGET						Total Impact
	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	
Salaries & Wages							\$0
Supplies							\$0
Capital Outlay							\$0
Maintenance Costs							\$0
Utilities							\$0
Other Expenses							\$0
<b>TOTAL COST</b>	\$0	\$0	\$0	\$0	\$0	\$0	\$0

# STAFFING



*Wm. B. Tennison*

<b>Board of County Commissioners</b>	<b>Level</b>	<b>FY 2011 Actual</b>	<b>FY 2012 Adopted Budget</b>	<b>FY 2013 Requested Budget</b>	<b>FY 2013 Commissioners Budget</b>
Commissioner	E	5.0	5.0	5.0	5.0
Administrative Aide	20	1.0	1.0	1.0	1.0
<b>TOTAL</b>		<b>6.0</b>	<b>6.0</b>	<b>6.0</b>	<b>6.0</b>
<b>Clerk to County Commissioners</b>	<b>Level</b>	<b>FY 2011 Actual</b>	<b>FY 2012 Adopted Budget</b>	<b>FY 2013 Requested Budget</b>	<b>FY 2013 Commissioners Budget</b>
Clerk to County Commissioners	A	1.0	1.0	1.0	1.0
<b>TOTAL</b>		<b>1.0</b>	<b>1.0</b>	<b>1.0</b>	<b>1.0</b>
<b>County Administrator</b>	<b>Level</b>	<b>FY 2011 Actual</b>	<b>FY 2012 Adopted Budget</b>	<b>FY 2013 Requested Budget</b>	<b>FY 2013 Commissioners Budget</b>
County Administrator	C	1.0	1.0	1.0	1.0
Executive Administrative Asst (CA)	23	1.0	1.0	1.0	1.0
Mailroom Clerk	14	1.0	1.0	1.0	0.0
<b>TOTAL</b>		<b>3.0</b>	<b>3.0</b>	<b>3.0</b>	<b>2.0</b>
<b>Technology Services</b>	<b>Level</b>	<b>FY 2011 Actual</b>	<b>FY 2012 Adopted Budget</b>	<b>FY 2013 Requested Budget</b>	<b>FY 2013 Commissioners Budget</b>
Technology Services Director	C	1.0	1.0	1.0	1.0
Systems Analyst Supervisor	26	1.0	1.0	1.0	1.0
Network Administrator Supervisor	26	1.0	1.0	1.0	1.0
Tech Services Project Coordinator	26	1.0	1.0	1.0	1.0
Network Administrator II	25	1.0	1.0	1.0	1.0
Systems Analyst II	25	3.0	3.0	3.0	3.0
Systems Analyst I	24	2.0	2.0	2.0	2.0
Network Administrator I	24	3.0	3.0	3.0	3.0
Computer Services Supervisor	24	1.0	1.0	1.0	1.0
GIS Analyst	23	1.0	1.0	1.0	1.0
Executive Administrative Assistant	22	1.0	1.0	1.0	1.0
GIS Technician	21	1.0	1.0	1.0	1.0
Media Specialist	21	0.0	0.0	1.0	0.0
Computer Services Technician II	20	0.0	1.0	1.0	1.0
Computer Services Technician I	18	3.0	3.0	3.0	3.0
Office Assistant II	16	1.0	1.0	1.0	1.0
Audio Visual Technician	16	0.4	0.6	0.0	0.6
Intern	n/a	0.4	0.2	0.2	0.2
<b>TOTAL</b>		<b>21.8</b>	<b>22.8</b>	<b>23.2</b>	<b>22.8</b>
<b>Circuit Court</b>	<b>Level</b>	<b>FY 2011 Actual</b>	<b>FY 2012 Adopted Budget</b>	<b>FY 2013 Requested Budget</b>	<b>FY 2013 Commissioners Budget</b>
Court Administrator	A	1.0	1.0	1.0	1.0
Court Reporter	A	2.0	2.0	2.0	2.0
Legal Secretary III	21	0.4	0.4	0.4	0.4
Judicial Clerk	21	2.0	2.0	2.0	2.0
Administrative Aide	20	2.0	2.0	2.0	2.0
Office Specialist II	19	0.2	0.2	0.2	0.2
Legal Secretary I	18	0.8	0.8	0.8	0.8
Office Assistant I	16	0.0	0.0	0.5	0.0
Bailiff	A	2.5	2.5	2.5	2.5
<b>TOTAL</b>		<b>10.9</b>	<b>10.9</b>	<b>11.4</b>	<b>10.9</b>
<b>Judge of Orphan's Court</b>	<b>Level</b>	<b>FY 2011 Actual</b>	<b>FY 2012 Adopted Budget</b>	<b>FY 2013 Requested Budget</b>	<b>FY 2013 Commissioners Budget</b>
Chief Judge of Orphans Court	E	1.0	1.0	1.0	1.0
Associate Judge of Orphans Court	E	2.0	2.0	2.0	2.0
<b>TOTAL</b>		<b>3.0</b>	<b>3.0</b>	<b>3.0</b>	<b>3.0</b>

<b>State's Attorney</b>	<b>Level</b>	<b>FY 2011 Actual</b>	<b>FY 2012 Adopted Budget</b>	<b>FY 2013 Requested Budget</b>	<b>FY 2013 Commissioners Budget</b>
State's Attorney	E	1.0	1.0	1.0	1.0
Deputy State's Attorney	A	1.0	1.0	1.0	1.0
Senior Assistant State's Attorney	27	4.0	4.0	4.0	4.0
Assistant State's Attorney II	26	1.0	1.0	1.0	1.0
Assistant State's Attorney I	25	2.0	2.0	2.0	2.0
Investigator	A	1.0	1.0	1.0	1.0
Legal Office Specialist	22	1.0	1.0	1.0	1.0
Community Service Coordinator	22	1.0	1.0	1.0	1.0
Victim Witness Advocate II	20	2.0	2.0	2.0	2.0
Victim Witness Advocate I	19	2.0	2.0	2.0	2.0
Legal Secretary II	19	1.0	1.0	1.0	1.0
Legal Secretary I	18	3.0	3.0	4.0	3.0
Office Specialist I	18	1.0	1.0	1.0	1.0
Office Assistant III	17	1.0	1.0	1.0	1.0
Intern	n/a	0.1	0.1	0.1	0.1
<b>TOTAL</b>		<b>22.1</b>	<b>22.1</b>	<b>23.1</b>	<b>22.1</b>
<b>Election Board</b>	<b>Level</b>	<b>FY 2011 Actual</b>	<b>FY 2012 Adopted Budget</b>	<b>FY 2013 Requested Budget</b>	<b>FY 2013 Commissioners Budget</b>
Elections Administrator	27	1.0	1.0	1.0	1.0
Election Systems Auto. Coordinator	19	1.0	1.0	1.0	1.0
Office Specialist II	19	1.0	1.0	1.0	1.0
Elections Registrar	18	2.0	2.0	2.0	2.0
Office Assistant I	15	1.0	1.0	1.0	1.0
Election Board Member	A	3.0	3.0	3.0	3.0
<b>TOTAL</b>		<b>9.0</b>	<b>9.0</b>	<b>9.0</b>	<b>9.0</b>
<b>County Treasurer</b>	<b>Level</b>	<b>FY 2011 Actual</b>	<b>FY 2012 Adopted Budget</b>	<b>FY 2013 Requested Budget</b>	<b>FY 2013 Commissioners Budget</b>
Treasurer	E	1.0	1.0	1.0	1.0
Deputy Treasurer	A	1.0	1.0	1.0	1.0
Treasurer Clerk II	19	1.0	1.0	1.0	1.0
Treasurer Clerk I	18	2.0	2.0	2.0	2.0
Office Aide	13	2.0	2.0	2.0	2.0
Office Clerk (Temporary)	n/a	0.6	0.6	0.6	0.6
<b>TOTAL</b>		<b>7.6</b>	<b>7.6</b>	<b>7.6</b>	<b>7.6</b>
<b>Finance &amp; Budget</b>	<b>Level</b>	<b>FY 2011 Actual</b>	<b>FY 2012 Adopted Budget</b>	<b>FY 2013 Requested Budget</b>	<b>FY 2013 Commissioners Budget</b>
Director - Finance & Budget	C	1.0	1.0	1.0	1.0
Deputy Director	C	1.0	1.0	1.0	1.0
Accounting Supervisor	27	1.0	1.0	1.0	1.0
Capital & Special Projects Analyst	26	1.0	1.0	1.0	1.0
Purchasing Officer	25	1.0	1.0	1.0	1.0
Accountant III	25	1.5	1.5	1.5	1.5
Accountant II	24	1.0	1.0	1.0	1.0
Risk Management/Benefits Specialist	24	1.0	1.0	1.0	1.0
Budget Analyst	24	1.0	1.0	1.0	1.0
Grants Analyst	23	1.0	1.0	1.0	1.0
Executive Administrative Assistant	22	1.0	1.0	1.0	1.0
Benefits Coordinator	22	0.0	0.0	1.0	1.0
Payroll Specialist	21	1.0	1.0	1.0	1.0
Account Technician II	20	2.0	2.0	2.0	2.0
Purchasing Assistant	20	3.0	3.0	3.0	3.0
Risk Mgmt/Benefits Assistant	20	2.0	2.0	2.0	2.0
Capital Projects Contract Coordinator	20	0.0	0.0	1.0	1.0
Account Technician I	19	2.0	2.0	2.0	2.0
Fixed Asset/Purchasing Assistant	18	1.0	1.0	1.0	1.0
Office Specialist I	18	0.0	0.0	1.0	0.0
Office Assistant II	16	1.0	1.0	1.0	1.0
Intern	n/a	0.1	0.1	0.1	0.1
<b>TOTAL</b>		<b>23.6</b>	<b>23.6</b>	<b>26.6</b>	<b>25.6</b>
<b>County Attorney</b>	<b>Level</b>	<b>FY 2011 Actual</b>	<b>FY 2012 Adopted Budget</b>	<b>FY 2013 Requested Budget</b>	<b>FY 2013 Commissioners Budget</b>
County Attorney	C	1.0	1.0	1.0	1.0
Associate County Attorney	C	1.0	1.0	1.0	1.0
Paralegal	23	1.0	1.0	1.0	1.0
Office Assistant III	17	1.0	1.0	1.0	1.0
<b>TOTAL</b>		<b>4.0</b>	<b>4.0</b>	<b>4.0</b>	<b>4.0</b>

Personnel	Level	FY 2011 Actual	FY 2012 Adopted Budget	FY 2013 Requested Budget	FY 2013 Commissioners Budget
Director - Personnel	C	1.0	1.0	1.0	1.0
Personnel Manager	27	1.0	1.0	1.0	1.0
Personnel Analyst	25	1.0	1.0	1.0	1.0
Personnel Analyst	22	1.0	1.0	1.0	1.0
Executive Administrative Assistant	22	1.0	1.0	1.0	1.0
Personnel Assistant	20	1.0	1.0	1.0	1.0
Personnel Aide	19	1.0	1.0	1.0	1.0
Office Assistant I	15	0.6	0.6	0.6	0.6
TOTAL DIRECT STAFF		7.6	7.6	7.6	7.6
Office Assistant I	15	1.0	1.0	1.0	1.0
TOTAL ASSOCIATE STAFF		1.0	1.0	1.0	1.0
Community Planning and Building	Level	FY 2011 Actual	FY 2012 Adopted Budget	FY 2013 Requested Budget	FY 2013 Commissioners Budget
Director	C	1.0	1.0	1.0	1.0
Deputy Director	29	1.0	1.0	1.0	1.0
Principal Planner	26	1.0	1.0	1.0	1.0
Zoning Planner	25	1.0	1.0	1.0	1.0
Zoning Enforcement Chief	25	1.0	1.0	1.0	1.0
Planner II	24	2.0	2.0	3.0	2.3
GIS Mapping Technician	23	1.0	1.0	1.0	1.0
Zoning Code Enforcer II	23	0.5	0.5	0.5	1.0
Zoning Code Enforcer I	22	0.5	0.0	0.0	0.0
Planner I	22	3.0	3.0	3.0	3.0
Executive Administrative Assistant	22	1.0	1.0	1.0	1.0
Office Specialist II	19	1.0	1.0	1.0	1.0
Planning Assistant	17	1.0	1.0	1.0	1.0
Office Assistant III	17	1.0	1.0	1.0	1.0
Intern	n/a	0.1	0.1	0.0	0.1
TOTAL		16.1	15.6	16.5	16.4
Planning Commission	Level	FY 2011 Actual	FY 2012 Adopted Budget	FY 2013 Requested Budget	FY 2013 Commissioners Budget
Planning Commission Administrator	27	1.0	1.0	1.0	1.0
Principal Planner	26	4.0	4.0	4.0	4.0
Planner I	22	2.0	2.0	2.0	2.0
Public Advocate	19	1.0	1.0	1.0	1.0
Office Specialist I	18	1.0	1.0	1.0	1.0
Office Assist. III	17	1.0	1.0	1.0	1.0
Office Assist. II	16	0.0	0.0	0.0	0.0
TOTAL		10.0	10.0	10.0	10.0
Historic District Commission	Level	FY 2011 Actual	FY 2012 Adopted Budget	FY 2013 Requested Budget	FY 2013 Commissioners Budget
Office Assist. II	16	0.1	0.1	0.1	0.1
TOTAL		0.1	0.1	0.1	0.1
Board of Appeals	Level	FY 2011 Actual	FY 2012 Adopted Budget	FY 2013 Requested Budget	FY 2013 Commissioners Budget
Board of Appeals Planner	26	1.0	1.0	1.0	1.0
Office Assist. II	16	1.0	1.0	1.0	1.0
TOTAL		2.0	2.0	2.0	2.0
Environmental Commission	Level	FY 2011 Actual	FY 2012 Adopted Budget	FY 2013 Requested Budget	FY 2013 Commissioners Budget
Office Assist II	16	0.1	0.1	0.1	0.1
TOTAL		0.1	0.1	0.1	0.1
Inspections & Permits	Level	FY 2011 Actual	FY 2012 Adopted Budget	FY 2013 Requested Budget	FY 2013 Commissioners Budget
Division Chief-Inspect. & Permits	26	1.0	1.0	1.0	1.0
Permit Coordinator	24	1.0	1.0	1.0	0.0
Land Management System Coordinator	24	0.0	0.0	0.0	1.0
Building Inspector	22	2.0	2.0	2.0	2.0
Electrical Inspector	22	2.0	2.0	2.0	2.0
Plumbing Inspector	22	2.0	2.0	2.0	2.0
Permits Supervisor	22	1.0	1.0	1.0	0.0
Permits Manager	22	0.0	0.0	0.0	1.0
Permits Supervisor/Cashier	22	0.0	0.0	0.0	1.0
Permit Technician II	19	4.5	4.5	4.5	3.5
Temporary Inspectors	n/a	0.7	0.7	0.7	0.7
TOTAL		14.2	14.2	14.2	14.2

<b>Director of Public Safety</b>	<b>Level</b>	<b>FY 2011 Actual</b>	<b>FY 2012 Adopted Budget</b>	<b>FY 2013 Requested Budget</b>	<b>FY 2013 Commissioners Budget</b>
Director - Public Safety	C	1.0	1.0	1.0	1.0
Executive Administrative Assistant	22	1.0	1.0	1.0	1.0
<b>TOTAL</b>		<b>2.0</b>	<b>2.0</b>	<b>2.0</b>	<b>2.0</b>
<b>Sheriff's Office</b>	<b>Level</b>	<b>FY 2011 Actual</b>	<b>FY 2012 Adopted Budget</b>	<b>FY 2013 Requested Budget</b>	<b>FY 2013 Commissioners Budget</b>
Sheriff	E	1.0	1.0	1.0	1.0
Assistant Sheriff	A	1.0	1.0	1.0	1.0
Deputy Sheriff Lieutenant	SLS	5.0	4.0	4.0	4.0
Deputy Sheriff First Sergeant	SSF	6.0	7.0	7.0	7.0
Deputy Sheriff Sergeant	SSS	13.7	13.7	13.7	13.7
Internal Affairs Investigator - Serg.	SSS	1.0	1.0	1.0	1.0
Deputy Sheriff Corporal	SCS	12.0	15.0	15.0	15.0
Crime Scene Technician	809	2.0	2.0	2.0	2.0
Deputy Sheriff	SFS/SDS	73.0	70.0	90.0	74.0
Special Deputy	C	8.5	8.5	8.5	8.5
Evidence Property Manager	C	1.0	1.0	1.0	1.0
Executive Administrative Aide	21	1.0	1.0	1.0	1.0
Project Coordinator	21	1.0	1.0	1.0	1.0
Civil Process Specialist	20	0.6	0.6	0.6	0.6
Office Specialist II	19	1.0	1.0	1.0	1.0
Office Specialist I	18	2.0	2.0	2.0	2.0
Office Assistant III	17	1.1	1.1	2.1	1.1
Office Assistant II	16	4.3	4.3	5.3	4.3
Office Assistant I	15	1.0	1.0	2.0	1.0
Civilian Duty Officer Supervisor	18	1.0	1.0	1.0	1.0
Civilian Duty Officer	13	5.0	5.0	5.0	5.0
<b>TOTAL</b>		<b>142.2</b>	<b>142.2</b>	<b>165.2</b>	<b>146.2</b>
<b>Control Center</b>	<b>Level</b>	<b>FY 2011 Actual</b>	<b>FY 2012 Adopted Budget</b>	<b>FY 2013 Requested Budget</b>	<b>FY 2013 Commissioners Budget</b>
Communications Chief	814	1.0	1.0	1.0	1.0
Asst Chief of Communications	812	1.0	1.0	1.0	1.0
Communications Supervisor	810	1.0	1.0	1.0	1.0
Communications Officer II	809	5.0	5.0	5.0	5.0
Communications Officer I	807	19.0	23.0	23.0	23.0
Administrative Aide	20	1.0	1.0	1.0	1.0
Records Clerk	17	1.0	1.0	1.0	1.0
Office Assistant II	16	1.0	1.0	1.0	1.0
<b>TOTAL</b>		<b>30.0</b>	<b>34.0</b>	<b>34.0</b>	<b>34.0</b>
<b>Detention Center</b>	<b>Level</b>	<b>FY 2011 Actual</b>	<b>FY 2012 Adopted Budget</b>	<b>FY 2013 Requested Budget</b>	<b>FY 2013 Commissioners Budget</b>
Detention Center Administrator	C	1.0	1.0	1.0	1.0
Captain Deputy Administrator	C	1.0	1.0	1.0	1.0
Lieutenant Operations Assistant	CO5	2.0	2.0	2.0	2.0
Classification & Treatment Coord.	26	1.0	0.0	0.0	0.0
Classification Supervisor	24	0.0	1.0	1.0	1.0
Correctional Sergeant	CO4	7.0	7.0	7.0	7.0
Correctional Corporal	CO3	5.0	5.0	5.0	9.0
Correctional Officer	CO1/CO2	53.0	57.0	74.0	53.0
Building Engineer	811	1.0	1.0	1.0	1.0
Building Maintenance Mechanic	808	1.0	1.0	1.0	1.0
Nurse	23	1.0	1.0	1.0	1.0
Work Release Supervisor	23	3.0	2.0	2.0	2.0
Case Manager	22	1.0	1.0	1.0	1.0
Administrative Aide	20	1.0	1.0	1.0	1.0
Office Specialist II	19	1.0	1.0	1.0	1.0
Office Specialist I	18	1.0	1.0	1.0	1.0
Office Assistant III	17	0.0	0.0	1.0	0.0
Office Assistant II	16	2.0	2.0	2.0	2.0
Office Aide	13	1.0	1.0	1.0	1.0
Cook I	804	1.0	1.0	1.0	1.0
Custodian II	803	1.0	1.0	1.0	1.0
Custodian I	801	0.6	0.6	0.6	0.6
<b>TOTAL</b>		<b>85.6</b>	<b>88.6</b>	<b>106.6</b>	<b>88.6</b>

<b>Emergency Management</b>	<b>Level</b>	<b>FY 2011 Actual</b>	<b>FY 2012 Adopted Budget</b>	<b>FY 2013 Requested Budget</b>	<b>FY 2013 Commissioners Budget</b>
Division Chief - Emergency Mgmt	26	1.0	1.0	1.0	1.0
Emergency Management Specialist	21	1.0	1.0	1.0	1.0
Office Assistant I	15	1.0	1.0	1.0	1.0
Office Aide	13	0.0	0.0	0.0	0.0
<b>TOTAL</b>		<b>3.0</b>	<b>3.0</b>	<b>3.0</b>	<b>3.0</b>
<b>Animal Control</b>	<b>Level</b>	<b>FY 2011 Actual</b>	<b>FY 2012 Adopted Budget</b>	<b>FY 2013 Requested Budget</b>	<b>FY 2013 Commissioners Budget</b>
Animal Control Officer II	22	1.0	1.0	1.0	1.0
Animal Control Officer	18	5.0	5.0	6.0	5.0
Office Assistant III	17	0.0	0.0	0.0	0.0
Office Assistant II	16	1.0	1.0	1.0	1.0
Office Clerk (temporary)	n/a	0.0	0.3	0.0	0.0
<b>TOTAL</b>		<b>7.0</b>	<b>7.3</b>	<b>8.0</b>	<b>7.0</b>
<b>Liquor Board</b>	<b>Level</b>	<b>FY 2011 Actual</b>	<b>FY 2012 Adopted Budget</b>	<b>FY 2013 Requested Budget</b>	<b>FY 2013 Commissioners Budget</b>
Liquor Board Member	A	3.0	3.0	3.0	3.0
Clerk	A	0.2	0.2	0.2	0.2
<b>TOTAL</b>		<b>3.2</b>	<b>3.2</b>	<b>3.2</b>	<b>3.2</b>
<b>Fire/Rescue/EMS</b>	<b>Level</b>	<b>FY 2011 Actual</b>	<b>FY 2012 Adopted Budget</b>	<b>FY 2013 Requested Budget</b>	<b>FY 2013 Commissioners Budget</b>
Fire/Rescue/EMS Coordinator	26	1.0	1.0	1.0	1.0
Asst Fire/Rescue/EMS Coordinator	23	1.0	1.0	1.0	1.0
EMS Coordinator	22	0.0	0.0	1.0	0.0
Fleet Maintenance Coordinator	21	0.0	0.0	1.0	0.0
Recruitment & Retention Specialist	21	1.0	1.0	1.0	1.0
Office Specialist II	19	1.0	1.0	1.0	1.0
Office Assistant I	15	0.0	0.0	1.0	0.0
(Temp) Nurses	n/a	0.5	0.5	0.5	0.5
<b>TOTAL</b>		<b>5.5</b>	<b>5.5</b>	<b>8.5</b>	<b>5.5</b>
<b>Director of General Services</b>	<b>Level</b>	<b>FY 2011 Actual</b>	<b>FY 2012 Adopted Budget</b>	<b>FY 2013 Requested Budget</b>	<b>FY 2013 Commissioners Budget</b>
Director - General Services	C	1.0	1.0	1.0	1.0
Executive Administrative Assistant	22	1.0	1.0	1.0	1.0
Project Engineer II	27	1.0	1.0	0.0	0.0
Capital Project Supervisor	25	0.0	0.0	1.0	1.0
Public Works Project Inspector	810	1.0	1.0	1.0	1.0
Mailroom Clerk	14	0.0	0.0	0.0	1.0
<b>TOTAL</b>		<b>4.0</b>	<b>4.0</b>	<b>4.0</b>	<b>5.0</b>
<b>Buildings &amp; Grounds</b>	<b>Level</b>	<b>FY 2011 Actual</b>	<b>FY 2012 Adopted Budget</b>	<b>FY 2013 Requested Budget</b>	<b>FY 2013 Commissioners Budget</b>
Division Chief - Build. & Grounds	26	1.0	1.0	1.0	1.0
Building Maintenance Supervisor	25	1.0	1.0	1.0	1.0
Custodial Supervisor	24	1.0	1.0	1.0	1.0
Grounds Maint. Supervisor	22	1.0	1.0	1.0	1.0
HVAC Master Mechanic	22	3.0	3.0	3.0	3.0
Master Electrician	22	1.0	1.0	1.0	1.0
Building Maintenance Mechanic	20	2.0	2.0	2.0	2.0
Buildings & Grounds Maint. Worker II	18	1.0	1.0	1.0	1.0
Office Specialist I	18	1.0	1.0	1.0	1.0
Buildings & Grounds Maint. Worker I	16	1.0	1.0	1.0	1.0
Office Assistant II	16	1.0	1.0	1.0	1.0
Buildings & Grounds Worker II	14	1.0	1.0	1.0	1.0
Fixed Asset Transfer Worker	14	1.0	1.0	1.0	1.0
Buildings & Grounds Worker I	13	3.0	3.0	3.0	3.0
Custodian	11	12.0	12.0	12.0	12.0
Custodian (Temporary)	n/a	0.1	0.1	0.1	0.1
Grounds Maintenance Worker (Hourly)	n/a	0.6	0.6	0.6	0.6
<b>TOTAL</b>		<b>31.7</b>	<b>31.7</b>	<b>31.7</b>	<b>31.7</b>

<b>Mosquito Control</b>		<b>FY 2011</b>	<b>FY 2012</b>	<b>FY 2013</b>	<b>FY 2013</b>
<b>Level</b>	<b>Actual</b>	<b>Adopted</b>	<b>Requested</b>	<b>Commissioners</b>	<b>Budget</b>
Supervisor of Mosquito Control	21	1.0	1.0	1.0	1.0
Office Assistant III	17	1.0	1.0	1.0	1.0
Lead Truck Driver (Seasonal)	n/a	0.2	0.2	0.2	0.2
Truck Driver Operator I/II (Seasonal)	n/a	1.6	1.6	1.6	1.6
Pest Management Technician (Seasonal)	n/a	0.3	0.3	0.3	0.3
<b>TOTAL</b>		<b>4.1</b>	<b>4.1</b>	<b>4.1</b>	<b>4.1</b>

<b>Parks &amp; Recreation</b>		<b>FY 2011</b>	<b>FY 2012</b>	<b>FY 2013</b>	<b>FY 2013</b>
<b>Level</b>	<b>Actual</b>	<b>Adopted</b>	<b>Requested</b>	<b>Commissioners</b>	<b>Budget</b>
Division Chief - Parks & Rec.	28	1.0	1.0	1.0	1.0
Park Maintenance Supervisor	25	1.0	1.0	1.0	1.0
Recreation Supervisor	25	1.0	1.0	1.0	1.0
Business Manager	25	0.0	0.0	0.6	0.6
Enterprise Facility Manager	25	0.0	0.0	1.0	0.0
Aquatics Director	24	1.0	1.0	1.0	1.0
Parks Water Maintenance Specialist	24	0.8	0.8	0.8	0.8
Sports Coordinator	23	1.0	1.0	1.0	1.0
Therapeutic Rec. Specialist	23	1.0	1.0	1.0	1.0
Recreation Coordinator	23	3.0	3.0	3.0	3.0
Park Maint. Coordinator	23	1.0	1.0	1.0	1.0
Sports Assistant Coordinator	21	1.0	1.0	1.0	1.0
Recreation Assist Coordinator	21	3.0	3.0	3.0	3.0
Asst. Therapeutic Rec. Specialist	21	1.0	1.0	1.0	1.0
Administrative Aide	20	1.0	1.0	1.0	1.0
RecTrac Administrator	19	1.0	1.0	1.0	1.0
Account Tech I	19	1.0	1.0	1.0	1.0
Buildings&Grounds Lead Worker	16	3.0	3.0	3.0	3.0
Buildings Maint. Worker	16	1.0	1.0	1.0	1.0
Recreation Facility Coordinator	16	6.0	6.0	6.0	6.0
Office Assistant II	16	3.0	3.0	3.0	3.0
Office Assistant III	17	0.0	0.0	0.0	0.0
Buildings & Grounds Worker II	14	5.0	5.0	5.0	5.0
Facility Coordinator II	14	1.0	1.0	1.0	1.0
Front Desk Attendant	14	3.4	3.4	3.4	3.4
Building Supervisor	12	9.7	9.7	9.7	9.7
Custodian	11	2.8	2.8	2.8	2.8
Facility Coordinator (Hourly)	n/a	6.2	6.2	6.2	6.2
Grounds Maintenance Worker (Hourly)	n/a	8.8	8.8	8.8	8.8
<b>TOTAL</b>		<b>68.6</b>	<b>68.6</b>	<b>70.2</b>	<b>69.2</b>

<b>Marine Museum</b>		<b>FY 2011</b>	<b>FY 2012</b>	<b>FY 2013</b>	<b>FY 2013</b>
<b>Level</b>	<b>Actual</b>	<b>Adopted</b>	<b>Requested</b>	<b>Commissioners</b>	<b>Budget</b>
<b>COUNTY EMPLOYEES:</b>					
Marine Museum Director	C	1.0	1.0	1.0	1.0
Deputy Director Ed & Spec Programs	27	1.0	1.0	1.0	1.0
Curator Estuarine Biology	26	1.0	1.0	1.0	1.0
Business Manager	25	1.0	1.0	1.0	1.0
Curator Paleontology	25	1.0	1.0	1.0	1.0
Physical Plant Supervisor	25	1.0	1.0	1.0	1.0
Curator Maritime History	24	1.0	1.0	1.0	1.0
Curator Exhibitions	24	1.0	1.0	1.0	1.0
Physical Plant Supervisor	24	0.0	0.0	0.0	0.0
Aquarist	22	3.0	3.0	3.0	3.0
Model Maker	22	1.0	1.0	1.0	1.0
Group Services Coordinator	21	1.0	1.0	1.0	1.0
Museum Registrar	20	1.0	1.0	1.0	1.0
Exhibit Interpreter II	20	2.0	2.0	2.0	2.0
Exhibit Technician	19	1.0	1.0	1.0	1.0
Exhibit Interpreter I Part-time	18	1.5	1.5	1.5	1.5
Office Specialist I	18	1.0	1.0	1.0	1.0
Office Assistant III	17	1.0	1.0	1.0	1.0
Buildings & Grounds Lead Worker	16	1.0	1.0	1.0	1.0
Model Shop Att./Weekend Cr.	13	0.4	0.4	0.4	0.4
Custodian	11	2.4	2.4	2.4	2.4
Captain, Tennison (Seasonal)	n/a	0.5	0.5	0.5	0.5
Mate, Tennison (Seasonal)	n/a	0.4	0.4	0.4	0.4

		FY 2011 Actual	FY 2012 Adopted Budget	FY 2013 Requested Budget	FY 2013 Commissioners Budget
<b>Marine Museum</b>	<b>Level</b>				
<b>BOARD OF GOVERNORS EMPLOYEES:</b>					
Volunteer Coordinator	20	1.0	1.0	1.0	1.0
Account Technician I	19	1.0	1.0	1.0	1.0
Education Assistant	18	1.0	1.0	1.0	1.0
Exhibits Graphic Technician	18	1.0	1.0	1.0	1.0
Admissions Clerk	11	1.6	1.6	1.6	1.6
Paleo Collections Manager	n/a	0.2	0.2	0.2	0.2
Assist to the Curator of Paleo.	n/a	1.0	1.0	1.0	1.0
Boatwright (Seasonal)	n/a	0.6	0.6	0.6	0.6
Grounds Maintenance Worker (Seasonal)	n/a	0.5	0.5	0.5	0.5
Photo Cataloger (Seasonal)	n/a	0.4	0.4	0.4	0.4
Fossil Prep Lab Intern	n/a	0.4	0.4	0.4	0.4
Intern	n/a	0.3	0.3	0.3	0.3
<b>Marine Museum</b>	<b>Level</b>	<b>FY 2011 Actual</b>	<b>FY 2012 Adopted Budget</b>	<b>FY 2013 Requested Budget</b>	<b>FY 2013 Commissioners Budget</b>
<b>SOCIETY EMPLOYEES:</b>					
Director of Development	n/a	1.0	1.0	1.0	1.0
Development Assistant	n/a	0.6	0.6	0.6	0.6
Development Associate	n/a	1.0	1.0	1.0	1.0
Membership Coordinator	n/a	1.0	1.0	1.0	1.0
Museum Store Manager	n/a	0.9	0.9	0.9	0.9
Museum Store Assist Manager	n/a	1.2	1.2	1.2	1.2
Sales Clerk	n/a	0.3	0.3	0.3	0.3
TOTAL		40.2	40.2	40.2	40.2
<b>Natural Resources</b>	<b>Level</b>	<b>FY 2011 Actual</b>	<b>FY 2012 Adopted Budget</b>	<b>FY 2013 Requested Budget</b>	<b>FY 2013 Commissioners Budget</b>
Division Chief-Natural Resources	27	1.0	1.0	1.0	1.0
Naturalist II	24	1.0	1.0	1.0	1.0
Naturalist I	22	3.0	3.0	3.0	3.0
Park Manager	22	2.0	2.0	2.0	2.0
Park Technician	20	0.6	0.6	0.6	0.6
Bldg & Grounds Worker II	18	1.0	1.0	1.0	1.0
Office Assistant II	16	1.0	1.0	1.0	1.0
Nature Center Aide	14	0.4	0.4	0.4	0.4
Park Technician (Hourly)	n/a	0.8	0.5	0.5	0.5
Park Aide I (Hourly)	n/a	1.7	1.2	1.2	1.2
Park Ranger (Hourly)	n/a	0.5	0.5	0.5	0.5
Naturalist (Hourly)	n/a	0.2	0.2	0.2	0.2
Grounds Maintenance Worker (Hourly)	n/a	0.0	0.8	0.8	0.8
Summer Co-Op Students	n/a	0.5	0.0	0.5	0.5
TOTAL		13.7	13.2	13.7	13.7
<b>Railway Museum</b>	<b>Level</b>	<b>FY 2011 Actual</b>	<b>FY 2012 Adopted Budget</b>	<b>FY 2013 Requested Budget</b>	<b>FY 2013 Commissioners Budget</b>
Curator Railway Museum	23	1.0	1.0	1.0	1.0
Office Assistant II	16	1.0	1.0	1.0	1.0
TOTAL		2.0	2.0	2.0	2.0
<b>Economic Development</b>	<b>Level</b>	<b>FY 2011 Actual</b>	<b>FY 2012 Adopted Budget</b>	<b>FY 2013 Requested Budget</b>	<b>FY 2013 Commissioners Budget</b>
Director-Economic Develop.	C	1.0	1.0	1.0	1.0
Business Development Specialist	27	1.0	1.0	1.0	1.0
Marketing Comm Specialist	27	1.0	1.0	1.0	1.0
Tourism Program Specialist	25	1.0	1.0	1.0	1.0
Business Retention Specialist	25	1.0	1.0	1.0	1.0
Public Information Specialist	24	1.0	1.0	1.0	1.0
Executive Administrative Assistant	22	1.0	1.0	1.0	1.0
Econ. Develop. Program Assistant	21	1.0	1.0	1.0	1.0
Business Retention Program Assistant	18	1.0	1.0	1.0	1.0
Tourism Program Assistant	18	1.0	1.0	1.5	1.5
Office Specialist I	18	1.0	1.0	1.0	1.0
Office Assistant III	17	1.0	1.0	0.5	0.5
Audio Visual Technician	16	0.4	0.4	0.0	0.4
Media Specialist	21	0.0	0.0	1.0	0.0
Intern	n/a	0.1	0.1	0.1	0.1
TOTAL		12.5	12.5	13.1	12.5

<b>Engineering</b>	<b>Level</b>	<b>FY 2011 Actual</b>	<b>FY 2012 Adopted Budget</b>	<b>FY 2013 Requested Budget</b>	<b>FY 2013 Commissioners Budget</b>
Director - Public Works	C	1.0	1.0	1.0	1.0
Engineering Deputy Director	C	1.0	1.0	1.0	1.0
Enterprise Fund Deputy Director	C	1.0	1.0	1.0	1.0
Maintenance Operations Deputy Director	C	1.0	1.0	0.0	0.0
Engineering Bureau Chief	28	1.0	1.0	1.0	1.0
Project Engineer II	27	4.0	4.0	5.0	4.0
Project Engineer I	25	1.0	1.0	1.0	1.0
Traffic Engineering Technician	22	1.0	1.0	1.0	1.0
Site Engineering Technician	22	1.0	1.0	1.0	1.0
Executive Administrative Assistant	22	1.0	1.0	1.0	1.0
Administrative Aide	20	1.0	1.0	1.0	1.0
Road Construction Agree. Coord.	20	1.0	1.0	1.0	1.0
Capital Projects Contract Coordinator	20	1.0	0.0	0.0	0.0
Road Inventory Clerk (Seasonal)	n/a	0.6	0.6	0.6	0.6
Intern	n/a	0.6	0.6	0.6	0.6
<b>TOTAL</b>		<b>17.2</b>	<b>16.2</b>	<b>16.2</b>	<b>15.2</b>
<b>Project Management &amp; Inspections</b>	<b>Level</b>	<b>FY 2011 Actual</b>	<b>FY 2012 Adopted Budget</b>	<b>FY 2013 Requested Budget</b>	<b>FY 2013 Commissioners Budget</b>
Construction Proj Division Chief	26	1.0	1.0	1.0	1.0
Public Works Inspector II	22	3.0	3.0	3.0	3.0
Erosion & Sediment Control Inspectors	22	3.0	3.0	3.0	3.0
Office Specialist (PW)	19	0.0	0.0	0.0	0.0
<b>TOTAL</b>		<b>7.0</b>	<b>7.0</b>	<b>7.0</b>	<b>7.0</b>
<b>Fleet Maintenance</b>	<b>Level</b>	<b>FY 2011 Actual</b>	<b>FY 2012 Adopted Budget</b>	<b>FY 2013 Requested Budget</b>	<b>FY 2013 Commissioners Budget</b>
Division Chief-Fleet Maint.	813	1.0	1.0	1.0	1.0
Equipment Repair Supervisor	810	1.0	1.0	1.0	1.0
Equipment Mechanic II	808	3.0	3.0	3.0	3.0
Equipment Mechanic I	806	2.0	2.0	2.0	2.0
Fleet Maintenance Service Specialist	21	1.0	1.0	1.0	1.0
Fleet Maintenance Service Coord.	19	0.0	0.0	0.0	0.0
Office Specialist (PW)	19	1.0	1.0	1.0	1.0
Inventory Control Clerk	18	1.0	1.0	1.0	1.0
Office Assistant II	16	0.0	0.0	0.0	0.0
<b>TOTAL</b>		<b>10.0</b>	<b>10.0</b>	<b>10.0</b>	<b>10.0</b>
<b>Highway Maintenance</b>	<b>Level</b>	<b>FY 2011 Actual</b>	<b>FY 2012 Adopted Budget</b>	<b>FY 2013 Requested Budget</b>	<b>FY 2013 Commissioners Budget</b>
Maintenance Bureau Chief	815	1.0	1.0	1.0	1.0
Highway Maintenance Division Chief	813	0.0	1.0	1.0	1.0
Equipment Mechanic II	808	0.0	0.0	0.0	0.0
Highway Maintenance Equipment Mech II	808	0.0	0.0	1.0	0.0
Sign Shop Supervisor	807	1.0	1.0	1.0	1.0
Equipment Mechanic I	806	0.0	0.0	0.0	0.0
Highway Maintenance Service Coordinator	19	1.0	1.0	1.0	1.0
Office Specialist II	19	1.0	1.0	1.0	1.0
Highway Equipment Operator	804	5.0	5.0	5.0	5.0
Litter Control Coordinator	804	1.0	1.0	1.0	1.0
Highway Laborer/Operator	803	12.0	12.0	13.0	12.0
Highway Maintenance Worker	802	7.0	7.0	7.0	7.0
<b>TOTAL</b>		<b>35.0</b>	<b>36.0</b>	<b>38.0</b>	<b>36.0</b>
<b>Director of Community Resources</b>	<b>Level</b>	<b>FY 2011 Actual</b>	<b>FY 2012 Adopted Budget</b>	<b>FY 2013 Requested Budget</b>	<b>FY 2013 Commissioners Budget</b>
Director - Community Resources	C	1.0	1.0	1.0	1.0
Community Resources Specialist	22	1.0	1.0	1.0	1.0
Executive Administrative Assistant	22	1.0	1.0	1.0	1.0
Substance Abuse Prev. Coordinator	24	1.0	1.0	1.0	1.0
Office Assistant II (CAASA)	16	0.5	0.5	0.5	0.5
Program Monitor	18	0.0	0.0	0.5	0.5
<b>TOTAL</b>		<b>4.5</b>	<b>4.5</b>	<b>5.0</b>	<b>5.0</b>

<b>Office on Aging</b>	<b>Level</b>	<b>FY 2011 Actual</b>	<b>FY 2012 Adopted Budget</b>	<b>FY 2013 Requested Budget</b>	<b>FY 2013 Commissioners Budget</b>
Aging Services Division Chief	27	1.0	1.0	1.0	1.0
Aging Client Services Manager	26	1.0	1.0	1.0	1.0
Aging Services Fiscal Manager	25	1.0	1.0	1.0	1.0
Aging Services Program Manager	25	1.0	1.0	1.0	1.0
Long Term Care Manager	25	0.0	0.0	1.0	0.0
Aging Social Services Coor	22	3.0	3.0	3.0	3.0
Long Term Care Coordinator	22	1.0	1.0	1.0	1.0
Program Specialist II	21	1.0	1.0	1.0	1.0
Program Specialist I	20	2.0	2.0	2.0	2.0
Office Specialist II	19	1.0	1.0	1.0	1.0
Account Technician I	19	1.0	1.0	1.0	1.0
Food Services Coordinator	18	2.0	2.0	2.0	2.0
Office Assistant II	16	2.5	2.5	2.5	2.5
Ceramics Instructor	16	1.0	1.0	1.0	1.0
Program Assistant - Part-time	15	2.9	2.9	2.9	2.9
Buildings and Grounds Worker I	13	1.0	1.0	1.0	1.0
Custodian	11	2.0	2.0	2.0	2.0
Program Assistant (Temporary)	n/a	0.1	0.1	0.1	0.1
Custodian (Temporary)	n/a	0.1	0.1	0.1	0.1
<b>TOTAL</b>		<b>24.6</b>	<b>24.6</b>	<b>25.6</b>	<b>24.6</b>

<b>Transportation</b>	<b>Level</b>	<b>FY 2011 Actual</b>	<b>FY 2012 Adopted Budget</b>	<b>FY 2013 Requested Budget</b>	<b>FY 2013 Commissioners Budget</b>
Trans. Services Supervisor	25	1.0	1.0	1.0	1.0
Driver Dispatch/Supervisor	19	0.8	0.8	0.8	1.0
Office Specialist I	18	1.0	1.0	1.0	0.8
<b>TOTAL</b>		<b>2.8</b>	<b>2.8</b>	<b>2.8</b>	<b>2.8</b>

<b>Library</b>	<b>Level</b>	<b>FY 2011 Actual</b>	<b>FY 2012 Adopted Budget</b>	<b>FY 2013 Requested Budget</b>	<b>FY 2013 Commissioners Budget</b>
Director	30	1.0	1.0	1.0	1.0
Assistant Director	28	0.0	0.0	0.0	0.0
Branch Manager III	26	1.0	1.0	1.0	1.0
Branch Manager II	24	3.0	3.0	3.0	3.0
Information Services Coordinator	24	1.0	1.0	1.0	1.0
Children's Coordinator	24	1.0	1.0	1.0	1.0
Public Relations Coordinator	24	1.0	1.0	1.0	1.0
Network Administrator I	24	1.0	1.0	1.0	1.0
Assistant Branch Manager	22	3.0	3.0	3.0	3.0
Circulation Supervisor	22	1.0	1.0	1.0	1.0
Reference Supervisor	22	1.0	1.0	1.0	1.0
Children's Supervisor	22	1.0	1.0	1.0	1.0
Reference Librarian II	21	1.0	1.0	1.0	1.0
Children's Librarian II	21	4.8	4.8	4.8	4.8
Public Services Librarian II	20	18.4	18.4	18.4	18.4
Public Services Librarian I	19	3.8	3.8	6.6	3.8
Assistant Computer Services Tech.	18	1.0	1.0	1.0	1.0
Children's Assistant	17	1.0	1.0	1.0	1.0
Clerical Assistant	15	1.0	1.0	1.0	1.0
Circulation Assistant II	14	1.8	1.8	1.8	1.8
Circulation Assistant I	13	0.6	0.6	0.6	0.6
Custodian	11	0.7	0.7	0.7	0.7
Student Page	n/a	3.3	3.3	3.3	3.3
Substitute Librarians	n/a	0.4	0.4	0.4	0.4
<b>TOTAL</b>		<b>52.8</b>	<b>52.8</b>	<b>55.6</b>	<b>52.8</b>

<b>Soil Conservation</b>	<b>Level</b>	<b>FY 2011 Actual</b>	<b>FY 2012 Adopted Budget</b>	<b>FY 2013 Requested Budget</b>	<b>FY 2013 Commissioners Budget</b>
District Manager-Soil Conserv.	26	1.0	1.0	1.0	1.0
Erosion and Sed. Control Special.	22	2.0	2.0	2.0	2.0
Administrative Aide	20	1.0	1.0	1.0	1.0
Office Specialist II	19	1.0	1.0	1.0	1.0
<b>TOTAL</b>		<b>5.0</b>	<b>5.0</b>	<b>5.0</b>	<b>5.0</b>

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<b>GENERAL FUND STAFFING SUMMARY</b>	<b>FY 2011 Actual</b>	<b>FY 2012 Adopted Budget</b>	<b>FY 2013 Requested Budget</b>	<b>FY 2013 Commissioners Budget</b>
Board of County Commissioners	6.0	6.0	6.0	6.0
Clerk To County Commissioners	1.0	1.0	1.0	1.0
County Administrator	3.0	3.0	3.0	2.0
Technology Services	21.8	22.8	23.2	22.8
Circuit Court	10.9	10.9	11.4	10.9
Judges of Orphans Court	3.0	3.0	3.0	3.0
State's Attorney	22.1	22.1	23.1	22.1
Election Board	9.0	9.0	9.0	9.0
County Treasurer	7.6	7.6	7.6	7.6
Finance and Budget	23.6	23.6	26.6	25.6
County Attorney	4.0	4.0	4.0	4.0
Personnel	8.6	8.6	8.6	8.6
Community Planning and Building	16.1	15.6	16.5	16.4
Inspections and Permits	14.2	14.2	14.2	14.2
Planning Commission	10.0	10.0	10.0	10.0
Historic District Commission	0.1	0.1	0.1	0.1
Board of Appeals	2.0	2.0	2.0	2.0
Environmental Commission	0.1	0.1	0.1	0.1
<b>TOTAL GENERAL GOVERNMENT</b>	<b>163.1</b>	<b>163.6</b>	<b>169.4</b>	<b>165.4</b>
Director of Public Safety	2.0	2.0	2.0	2.0
Sheriff's Office	142.2	142.2	165.2	146.2
Control Center	30.0	34.0	34.0	34.0
Detention Center	85.6	88.6	106.6	88.6
Emergency Management	3.0	3.0	3.0	3.0
Animal Control	7.0	7.3	8.0	7.0
Liquor Board	3.2	3.2	3.2	3.2
Fire/Rescue/EMS	5.5	5.5	8.5	5.5
<b>TOTAL PUBLIC SAFETY</b>	<b>278.5</b>	<b>285.8</b>	<b>330.5</b>	<b>289.5</b>
Director of General Services	4.0	4.0	4.0	5.0
Buildings and Grounds	31.7	31.7	31.7	31.7
Mosquito Control	4.1	4.1	4.1	4.1
Parks & Recreation	68.6	68.6	70.2	69.2
Marine Museum	40.2	40.2	40.2	40.2
Natural Resources	13.7	13.2	13.7	13.7
Railway Museum	2.0	2.0	2.0	2.0
<b>TOTAL GENERAL SERVICES</b>	<b>164.3</b>	<b>163.8</b>	<b>165.9</b>	<b>165.9</b>
Economic Development	12.5	12.5	13.1	12.5
<b>TOTAL ECONOMIC DEVELOPMENT</b>	<b>12.5</b>	<b>12.5</b>	<b>13.1</b>	<b>12.5</b>
Engineering	17.2	16.2	16.2	15.2
Project Management and Inspection	7.0	7.0	7.0	7.0
Fleet Maintenance	10.0	10.0	10.0	10.0
Highway Maintenance	35.0	36.0	38.0	36.0
<b>TOTAL PUBLIC WORKS</b>	<b>69.2</b>	<b>69.2</b>	<b>71.2</b>	<b>68.2</b>
Director of Community Resources	4.5	4.5	5.0	5.0
Office on Aging	24.6	24.6	25.6	24.6
Transportation	2.8	2.8	2.8	2.8
<b>TOTAL COMMUNITY RESOURCES</b>	<b>31.9</b>	<b>31.9</b>	<b>33.4</b>	<b>32.4</b>
Library	52.8	52.8	55.6	52.8
Soil Conservation	5.0	5.0	5.0	5.0
<b>TOTAL MISCELLANEOUS</b>	<b>57.8</b>	<b>57.8</b>	<b>60.6</b>	<b>57.8</b>
<b>TOTAL POSITIONS BUDGETED</b>	<b>777.4</b>	<b>784.6</b>	<b>844.1</b>	<b>791.7</b>

Note: FTE's include full time, part time, seasonal, substitute, temporary, intern, and co-op positions.

Staffing Level Guide

E = Elected  
A = Appointed  
C = Contract

GENERAL FUND STAFFING SUMMARY (FTE) RECONCILIATION	FY 2012 Adopted Budget	FY 2012 Adjusted Budget	FY 2012 Increase/ (Decrease)	FY 2013 Adopted Budget	Explanation (see below)
Board of County Commissioners	6.0	6.0	0.0	6.0	
Clerk To County Commissioners	1.0	1.0	0.0	1.0	
County Administrator	3.0	2.0	(1.0)	2.0	#1
Technology Services	22.8	22.8	0.0	22.8	
Circuit Court	10.9	10.9	0.0	10.9	
Judges of Orphans Court	3.0	3.0	0.0	3.0	
State's Attorney	22.1	22.1	0.0	22.1	
Election Board	9.0	9.0	0.0	9.0	
County Treasurer	7.6	7.6	0.0	7.6	
Finance and Budget	23.6	25.6	2.0	25.6	#2
County Attorney	4.0	4.0	0.0	4.0	
Personnel	8.6	8.6	0.0	8.6	
Community Planning and Building	15.6	16.1	0.8	16.4	#3
Inspections and Permits	14.2	14.2	0.0	14.2	
Planning Commission	10.0	10.0	0.0	10.0	
Historic District Commission	0.1	0.1	0.0	0.1	
Board of Appeals	2.0	2.0	0.0	2.0	
Environmental Commission	0.1	0.1	0.0	0.1	
<b>TOTAL GENERAL GOVERNMENT</b>	<b>163.6</b>	<b>165.1</b>	<b>1.8</b>	<b>165.4</b>	
Director of Public Safety	2.0	2.0	0.0	2.0	
Sheriff's Office	142.2	146.2	4.0	146.2	#4
Control Center	34.0	34.0	0.0	34.0	
Detention Center	88.6	88.6	0.0	88.6	
Emergency Management	3.0	3.0	0.0	3.0	
Animal Control	7.3	7.0	(0.3)	7.0	#5
Liquor Board	3.2	3.2	0.0	3.2	
Fire/Rescue/EMS	5.5	5.5	0.0	5.5	
<b>TOTAL PUBLIC SAFETY</b>	<b>285.8</b>	<b>289.5</b>	<b>3.7</b>	<b>289.5</b>	
Director of General Services	4.0	5.0	1.0	5.0	#6
Buildings and Grounds	31.7	31.7	0.0	31.7	
Mosquito Control	4.1	4.1	0.0	4.1	
Parks & Recreation	68.6	69.2	0.6	69.2	#7
Marine Museum	40.2	40.2	0.0	40.2	
Natural Resources	13.2	13.7	0.5	13.7	#8
Railway Museum	2.0	2.0	0.0	2.0	
<b>TOTAL GENERAL SERVICES</b>	<b>163.8</b>	<b>165.9</b>	<b>2.1</b>	<b>165.9</b>	
Economic Development	12.5	12.5	0.0	12.5	
<b>TOTAL ECONOMIC DEVELOPMENT</b>	<b>12.5</b>	<b>12.5</b>	<b>0.0</b>	<b>12.5</b>	
Engineering	16.2	15.2	(1.0)	15.2	#9
Project Management and Inspection	7.0	7.0	0.0	7.0	
Fleet Maintenance	10.0	10.0	0.0	10.0	
Highway Maintenance	36.0	36.0	0.0	36.0	
<b>TOTAL PUBLIC WORKS</b>	<b>69.2</b>	<b>68.2</b>	<b>(1.0)</b>	<b>68.2</b>	
Director of Community Resources	4.5	5.0	0.5	5.0	#10
Office on Aging	24.6	24.6	0.0	24.6	
Transportation	2.8	2.8	0.0	2.8	
<b>TOTAL COMMUNITY RESOURCES</b>	<b>31.9</b>	<b>32.4</b>	<b>0.5</b>	<b>32.4</b>	
Library	52.8	52.8	0.0	52.8	
Soil Conservation	5.0	5.0	0.0	5.0	
<b>TOTAL MISCELLANEOUS</b>	<b>57.8</b>	<b>57.8</b>	<b>0.0</b>	<b>57.8</b>	
<b>TOTAL POSITIONS BUDGETED</b>	<b>784.6</b>	<b>791.4</b>	<b>7.1</b>	<b>791.7</b>	

**Explanations**

- #1: County Administrator: moved Mailroom Clerk to General Services  
#2: Finance and Budget: +1 moved from Public Works (Cap. Prj. Cntr Coord.); +1 Benefits Coordinator  
#3: Community Planning & Building: +0.5 Zoning Inspector (FY12 change) and 0.3 Planner (FY13 change) moved from P&Z Special Revenue Fund to the General Fund  
#4: Sheriff's Office: +1 Deputy for high school; +3 new Deputies-mid year approval by the Board  
#5: Animal Control: temporary clerical assignment completed in FY 12  
#6: Director of General Services: moved Mailroom Clerk from County Administrator  
#7: Parks and Recreation: Business Manager-mid year approval by the Board; 40% to other funds  
#8: Natural Resources: FTE for summer interns/co-op students had not been shown in past years  
#9: Engineering/Public Works: gave up Deputy Director of Ops. position due to restructuring  
#10: Community Resources: PT Office Asst. position for CAASA - reimbursed by Health Department

<b>Water &amp; Sewer Fund</b>					
<b>STAFFING</b>	<b>Level</b>	<b>FY 2011 Actual</b>	<b>FY 2012 Adopted Budget</b>	<b>FY 2013 Requested Budget</b>	<b>FY 2013 Commissioners Budget</b>
Water and Sewer Division Chief	28	1.0	1.0	1.0	1.0
Engineer	27	0.7	0.7	0.7	0.7
Accountant III	25	0.3	0.3	0.3	0.3
Operations Superintendent	25	0.0	0.0	0.0	1.0
Area Supervisor	24	3.0	3.0	3.0	3.0
Maintenance Supervisor	24	1.0	1.0	1.0	1.0
Plant/Area Supervisor II	23	3.0	3.0	3.0	2.0
Plant Lab Specialist	22	1.0	1.0	1.0	1.0
Master Electrician	22	1.0	1.0	1.0	1.0
Plant Supervisor I	21	2.0	1.0	2.0	2.0
Administrative Aide	20	1.0	1.0	1.0	1.0
Plant Operator	19	8.0	8.0	8.0	8.0
Maintenance Technician	19	2.0	1.0	2.0	2.0
Office Specialist II	19	1.0	1.0	1.0	1.0
Sampler/Lab Assistant	18	1.0	1.0	1.0	1.0
Maintenance Trainee	15	0.0	1.0	0.0	0.0
Septage Receiving Clerk	15	1.0	1.0	1.0	1.0
Plant Operator Trainee	15	2.0	4.0	3.0	3.0
Office Clerk (seasonal)	n/a	0.5	0.5	0.5	0.5
Grounds Maintenance (seasonal)	n/a	2.0	2.0	1.5	1.5
<b>TOTAL</b>		<b>31.5</b>	<b>32.5</b>	<b>32.0</b>	<b>32.0</b>
<b>Solid Waste Fund</b>					
<b>STAFFING</b>	<b>Level</b>	<b>FY 2011 Actual</b>	<b>FY 2012 Adopted Budget</b>	<b>FY 2013 Requested Budget</b>	<b>FY 2013 Commissioners Budget</b>
Engineer	27	0.3	0.3	0.3	0.3
Solid Waste Division Chief	25	1.0	1.0	1.0	1.0
Accountant III	25	0.2	0.2	0.2	0.2
Recycling Coordinator	24	1.0	1.0	1.0	1.0
Landfill Supervisor	23	1.0	1.0	1.0	1.0
Compact Operator Supervisor	21	0.0	1.0	1.0	1.0
Administrative Aide	20	1.0	1.0	1.0	1.0
Office Specialist II	19	1.0	1.0	1.0	1.0
Landfill Maint. Worker III	18	1.0	1.0	1.0	1.0
Recycling Operations Tech.	18	1.0	1.0	1.0	1.0
Landfill Equipment Operator II	18	1.0	1.0	1.0	1.0
Landfill Maint. Worker II	17	2.0	2.0	2.0	2.0
Weigh Clerk	16	3.5	3.5	3.5	3.5
Truck Driver	16	4.0	4.0	4.0	4.0
Landfill Maint. Worker I	15	3.0	4.0	4.0	4.0
Compactor Operator	13	17.9	17.3	17.3	17.3
Landfill Attendant	11	0.5	0.5	0.5	0.5
Grounds Maintenance (seasonal)	n/a	0.5	0.5	0.5	0.5
<b>TOTAL</b>		<b>39.8</b>	<b>41.3</b>	<b>41.3</b>	<b>41.3</b>
<b>Chesapeake Hills Golf Course Fund</b>					
<b>STAFFING</b>	<b>Level</b>	<b>FY 2011 Actual</b>	<b>FY 2012 Adopted Budget</b>	<b>FY 2013 Requested Budget</b>	<b>2013 Commissioners Budget</b>
General Manager	26	1.0	1.0	1.0	1.0
Superintendent	24	1.0	1.0	1.0	1.0
Mechanic	18	1.0	1.0	1.0	1.0
Lead Worker	16	1.0	1.0	1.0	1.0
Club House Manager	16	1.0	1.0	1.0	1.0
Groundskeeper (Seasonal)	n/a	1.4	1.4	1.4	1.4
Pro Shop Attendant (Seasonal)	n/a	0.8	0.8	0.8	0.8
Starter (Seasonal)	n/a	0.8	0.8	0.8	0.8
Cart Person (Seasonal)	n/a	0.8	0.8	0.8	0.8
Beverage Cart Person (Seasonal)	n/a	0.8	0.8	0.8	0.8
Bartender (Seasonal)	n/a	0.8	0.8	0.8	0.8
Cook (Seasonal)	n/a	0.5	0.5	0.5	0.5
<b>TOTAL</b>		<b>10.9</b>	<b>10.9</b>	<b>10.9</b>	<b>10.9</b>

<b>GRANTS FUND</b>					
		<b>FY 2011</b>	<b>FY 2012</b>	<b>FY 2013</b>	<b>FY 2013</b>
<b>Circuit Court</b>	<b>Level</b>	<b>Actual</b>	<b>Adopted Budget</b>	<b>Requested Budget</b>	<b>Commissioners Budget</b>
Family Services Coordinator	A	1.0	1.0	1.0	1.0
Legal Secretary III	21	0.6	0.6	0.6	0.6
Legal Secretary I	18	0.0	0.2	0.2	0.2
Office Assistant II	16	0.2	0.0	0.0	0.0
Office Assistant I	15	1.0	1.0	1.0	1.0
Bailiff	A	0.4	0.4	0.4	0.4
<b>TOTAL</b>		<b>3.2</b>	<b>3.2</b>	<b>3.2</b>	<b>3.2</b>
<b>State's Attorney</b>	<b>Level</b>	<b>FY 2011</b>	<b>FY 2012</b>	<b>FY 2013</b>	<b>FY 2013</b>
		<b>Actual</b>	<b>Adopted Budget</b>	<b>Requested Budget</b>	<b>Commissioners Budget</b>
Senior Assistant State's Attorney	27	1.0	1.0	1.0	1.0
Assistant State's Attorney	25	1.0	1.0	1.0	1.0
Paralegal	23	1.0	1.0	1.0	1.0
Legal Secretary II	19	1.0	1.0	1.0	1.0
Legal Secretary I	18	1.0	1.0	1.0	1.0
Office Assistant II	16	1.0	1.0	1.0	1.0
<b>TOTAL</b>		<b>6.0</b>	<b>6.0</b>	<b>6.0</b>	<b>6.0</b>
<b>Community Planning and Building</b>	<b>Level</b>	<b>FY 2011</b>	<b>FY 2012</b>	<b>FY 2013</b>	<b>FY 2013</b>
		<b>Actual</b>	<b>Adopted Budget</b>	<b>Requested Budget</b>	<b>Commissioners Budget</b>
Planner II	24	1.1	1.1	1.1	1.1
<b>TOTAL</b>		<b>1.1</b>	<b>1.1</b>	<b>1.1</b>	<b>1.1</b>
<b>Sheriff's Office</b>	<b>Level</b>	<b>FY 2011</b>	<b>FY 2012</b>	<b>FY 2013</b>	<b>FY 2013</b>
		<b>Actual</b>	<b>Adopted Budget</b>	<b>Requested Budget</b>	<b>Commissioners Budget</b>
Deputy Sheriff Sergeant	SSS	0.3	0.3	0.3	0.3
Deputy Sheriff First Class	SFS	2.0	2.0	2.0	2.0
Special Deputy	C	1.8	1.8	1.8	1.8
Office Specialist (Civil Process)	20	0.4	0.4	0.4	0.4
Office Specialist I	18	0.9	0.9	0.9	0.9
<b>TOTAL</b>		<b>5.4</b>	<b>5.4</b>	<b>5.4</b>	<b>5.4</b>
<b>Emergency Management</b>	<b>Level</b>	<b>FY 2011</b>	<b>FY 2012</b>	<b>FY 2013</b>	<b>FY 2013</b>
		<b>Actual</b>	<b>Adopted Budget</b>	<b>Requested Budget</b>	<b>Commissioners Budget</b>
Emergency Planning Specialist	23	0.0	1.0	1.0	1.0
Emergency Planner	22	1.0	1.0	1.0	1.0
<b>TOTAL</b>		<b>1.0</b>	<b>2.0</b>	<b>2.0</b>	<b>2.0</b>
<b>Transportation</b>	<b>Level</b>	<b>FY 2011</b>	<b>FY 2012</b>	<b>FY 2013</b>	<b>FY 2013</b>
		<b>Actual</b>	<b>Adopted Budget</b>	<b>Requested Budget</b>	<b>Commissioners Budget</b>
Bus/Van Driver	14	14.9	14.9	14.9	14.9
Office Specialist I	18	0.2	0.2	0.2	0.2
Bus/Van Driver (Temporary)	n/a	2.0	2.0	2.0	2.0
<b>TOTAL</b>		<b>17.1</b>	<b>17.1</b>	<b>17.1</b>	<b>17.1</b>
<b>Community Resources</b>	<b>Level</b>	<b>FY 2011</b>	<b>FY 2012</b>	<b>FY 2013</b>	<b>FY 2013</b>
		<b>Actual</b>	<b>Adopted Budget</b>	<b>Requested Budget</b>	<b>Commissioners Budget</b>
Traffic Safety Cncl Coordinator	23	1.0	1.0	0.0	0.0
<b>TOTAL</b>		<b>1.0</b>	<b>1.0</b>	<b>0.0</b>	<b>0.0</b>
<b>Substance Abuse</b>	<b>Level</b>	<b>FY 2011</b>	<b>FY 2012</b>	<b>FY 2013</b>	<b>FY 2013</b>
		<b>Actual</b>	<b>Adopted Budget</b>	<b>Requested Budget</b>	<b>Commissioners Budget</b>
Substance Abuse & Fiscal Mgr	27	1.0	1.0	1.0	1.0
Substance Abuse Clinical Coord.	25	1.0	1.0	1.0	1.0
Addiction Counselor II	21	2.0	2.0	2.0	2.0
Addctn Couns/Adolescent	21	1.0	1.0	1.0	1.0
Office Specialist II	19	0.0	0.0	0.0	0.0
Office Assistant II - P/T	16	0.6	0.6	0.6	0.6
Custodian	11	0.4	0.4	0.4	0.4
<b>TOTAL</b>		<b>6.0</b>	<b>6.0</b>	<b>6.0</b>	<b>6.0</b>

<b>Office on Aging</b>		<b>FY 2011</b>	<b>FY 2012</b>	<b>FY 2013</b>	<b>FY 2013</b>
<b>Level</b>	<b>Actual</b>	<b>Adopted</b>	<b>Requested</b>	<b>Commissioners</b>	<b>Budget</b>
Developmental Disabilities Spec.	21	1.0	1.0	1.0	1.0
Medicaid Waiver Coordinator	21	0.6	0.6	0.6	0.6
Long Term Care Advocate	20	0.6	0.6	0.6	0.6
Food Services Coordinator	18	1.0	1.0	1.0	1.0
Food Service Worker	14	1.0	1.0	1.0	1.0
<b>TOTAL</b>		<b>4.2</b>	<b>4.2</b>	<b>4.2</b>	<b>4.2</b>
<b>GRANTS FUND TOTAL</b>		<b>45.0</b>	<b>46.0</b>	<b>45.0</b>	<b>45.0</b>
<b>PLANNING AND ZONING</b>		<b>FY 2011</b>	<b>FY 2012</b>	<b>FY 2013</b>	<b>FY 2013</b>
<b>Level</b>	<b>Actual</b>	<b>Adopted</b>	<b>Requested</b>	<b>Commissioners</b>	<b>Budget</b>
Planner II	24	0.8	0.9	0.9	0.6
Zoning Code Enforcer II	23	0.5	0.5	0.0	0.0
<b>TOTAL</b>		<b>1.3</b>	<b>1.4</b>	<b>0.9</b>	<b>0.6</b>
<b>BAR LIBRARY FUND</b>		<b>FY 2011</b>	<b>FY 2012</b>	<b>FY 2013</b>	<b>FY 2013</b>
<b>Level</b>	<b>Actual</b>	<b>Adopted</b>	<b>Requested</b>	<b>Commissioners</b>	<b>Budget</b>
Office Specialist II	19	0.8	0.8	0.8	0.8
<b>TOTAL</b>		<b>0.8</b>	<b>0.8</b>	<b>0.8</b>	<b>0.8</b>
<b>CALVERT FAMILY NETWORK FUND</b>		<b>FY 2011</b>	<b>FY 2012</b>	<b>FY 2013</b>	<b>FY 2013</b>
<b>Level</b>	<b>Actual</b>	<b>Adopted</b>	<b>Requested</b>	<b>Commissioners</b>	<b>Budget</b>
Family Network Coordinator	25	1.0	1.0	1.0	1.0
Evaluation & Monitoring Specialist	23	1.0	0.0	0.0	0.0
Account Technician II	20	0.4	0.0	0.0	0.0
Office Specialist I	18	1.0	0.0	0.0	0.0
<b>TOTAL</b>		<b>3.4</b>	<b>1.0</b>	<b>1.0</b>	<b>1.0</b>
<b>PARKS AND RECREATION</b>		<b>FY 2011</b>	<b>FY 2012</b>	<b>FY 2013</b>	<b>FY 2013</b>
<b>Level</b>	<b>Actual</b>	<b>Adopted</b>	<b>Requested</b>	<b>Commissioners</b>	<b>Budget</b>
Parks Water Maintenance Specialist	24	0.0	0.0	0.0	0.0
Building Maintenance Mechanic	20	1.0	1.0	1.0	1.0
Park Manager	22	1.0	1.0	1.0	1.0
Aquatic Facility Manager	22	1.0	1.0	1.0	1.0
Aquatic Facility Assistant Manager	20	1.0	1.0	1.0	1.0
Office Assistant III	17	1.0	1.0	1.0	1.0
Office Assistant II	16	1.0	1.0	1.0	1.0
Front Desk Attendant	14	1.0	1.0	1.0	1.0
Custodian	11	1.5	1.5	1.5	1.5
TRS Program Coordinator (Hourly)	n/a	0.3	0.3	0.3	0.3
TRS Counselor II (Hourly)	n/a	0.5	0.5	0.5	0.5
Pool Manager (Hourly)	n/a	3.4	3.4	3.4	3.4
Assistant Pool Manager (Hourly)	n/a	4.4	4.4	4.4	4.4
Reservations Clerk (Hourly)	n/a	0.7	0.7	0.7	0.7
Lifeguard Instructor (Hourly)	n/a	0.4	0.4	0.4	0.4
Lifeguard I/II (Hourly)	n/a	16.7	16.7	16.7	16.7
Pool Clerk/Gate Attendant (Hourly)	n/a	6.7	6.7	6.7	6.7
Concession Stand Mgr (Hourly)	n/a	1.0	1.0	1.0	1.0
Concession Stand Attend. (Hourly)	n/a	3.8	3.8	3.8	3.8
Camp Director (Hourly)	n/a	2.7	2.7	2.7	2.7
Facility Supervisor I/II (Hourly)	n/a	2.0	2.0	2.0	2.0
Facility Coordinator (Hourly)	n/a	2.0	2.0	2.0	2.0
Grounds Maint. Worker (Hourly)	n/a	1.1	1.1	1.1	1.1
Water Safety Instructor (Hourly)	n/a	1.6	1.6	1.6	1.6
Swimming Supervisors (Hourly)	n/a	0.4	0.4	0.4	0.5
Swimming Instructors (Hourly)	n/a	1.2	1.2	1.2	1.2
<b>TOTAL</b>		<b>57.3</b>	<b>57.3</b>	<b>57.3</b>	<b>57.3</b>

# PAY SCALES



*Solomons Island, Maryland*

**70 HOUR CALVERT COUNTY PAY SCALE  
EFFECTIVE July 2, 2012**

(HOURLY SALARY)  
(BI-WEEKLY SALARY)  
(ANNUAL SALARY)

Grade	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6	Step 7	Step 8	Step 9	Step 10	Step 11	Step 12	Step 13	Step 14	Step 15	Step 16	Step 17	Step 18	Step 19
711	14.11	14.61	15.12	15.67	16.21	16.77	17.19	17.63	18.06	18.51	18.77	19.02	19.30	19.57	19.84	20.09	20.36	20.63	20.92
	987.70	1,022.70	1,058.40	1,096.90	1,134.70	1,173.90	1,203.30	1,234.10	1,264.20	1,295.70	1,313.90	1,331.40	1,351.00	1,369.90	1,388.80	1,406.30	1,425.20	1,444.10	1,464.40
	25,680	26,590	27,518	28,519	29,502	30,521	31,286	32,087	32,869	33,688	34,161	34,616	35,126	35,617	36,109	36,564	37,055	37,547	38,074
712	14.67	15.20	15.73	16.28	16.85	17.44	17.86	18.31	18.78	19.25	19.52	19.79	20.07	20.35	20.63	20.91	21.19	21.48	21.77
	1,026.90	1,064.00	1,101.10	1,139.60	1,179.50	1,220.80	1,250.20	1,281.70	1,314.60	1,347.50	1,366.40	1,385.30	1,404.90	1,424.50	1,444.10	1,463.70	1,483.30	1,503.60	1,523.90
	26,699	27,664	28,629	29,630	30,667	31,741	32,505	33,324	34,180	35,035	35,526	36,018	36,527	37,037	37,547	38,056	38,566	39,094	39,621
713	15.28	15.81	16.34	16.92	17.52	18.12	18.58	19.05	19.53	20.02	20.30	20.58	20.86	21.16	21.46	21.75	22.04	22.34	22.63
	1,069.60	1,106.70	1,143.80	1,184.40	1,226.40	1,268.40	1,300.60	1,333.50	1,367.10	1,401.40	1,421.00	1,440.60	1,460.20	1,481.20	1,502.20	1,522.50	1,542.80	1,563.80	1,584.10
	27,810	28,774	29,739	30,794	31,886	32,978	33,816	34,671	35,545	36,436	36,946	37,456	37,965	38,511	39,057	39,585	40,113	40,659	41,187
714	15.87	16.43	16.99	17.62	18.22	18.85	19.35	19.80	20.31	20.81	21.11	21.41	21.71	22.01	22.31	22.62	22.93	23.25	23.56
	1,110.90	1,150.10	1,189.30	1,233.40	1,275.40	1,319.50	1,354.50	1,386.00	1,421.70	1,456.70	1,477.70	1,498.70	1,519.70	1,540.70	1,561.70	1,583.40	1,605.10	1,627.50	1,649.20
	28,883	29,903	30,922	32,068	33,160	34,307	35,217	36,036	36,964	37,874	38,420	38,966	39,512	40,058	40,604	41,168	41,733	42,315	42,879
715	16.52	17.10	17.69	18.30	18.93	19.61	20.09	20.60	21.12	21.66	21.96	22.26	22.57	22.88	23.21	23.53	23.84	24.16	24.49
	1,156.40	1,197.00	1,238.30	1,281.00	1,325.10	1,372.70	1,406.30	1,442.00	1,478.40	1,516.20	1,537.20	1,558.20	1,579.90	1,601.60	1,624.70	1,647.10	1,668.80	1,691.20	1,714.30
	30,066	31,122	32,196	33,306	34,453	35,690	36,564	37,492	38,438	39,421	39,967	40,513	41,077	41,642	42,242	42,825	43,389	43,971	44,572
716	17.18	17.78	18.39	19.03	19.71	20.39	20.90	21.43	21.97	22.51	22.82	23.15	23.48	23.80	24.13	24.45	24.78	25.11	25.47
	1,202.60	1,244.60	1,287.30	1,332.10	1,379.70	1,427.30	1,463.00	1,500.10	1,537.90	1,575.70	1,597.40	1,620.50	1,643.60	1,666.00	1,689.10	1,711.50	1,734.60	1,757.70	1,782.90
	31,268	32,360	33,470	34,635	35,872	37,110	38,038	39,003	39,985	40,968	41,532	42,133	42,734	43,316	43,917	44,499	45,100	45,700	46,355
717	17.85	18.49	19.14	19.79	20.49	21.20	21.74	22.29	22.84	23.42	23.74	24.07	24.41	24.75	25.10	25.45	25.79	26.13	26.48
	1,249.50	1,294.30	1,339.80	1,385.30	1,434.30	1,484.00	1,521.80	1,560.30	1,598.80	1,639.40	1,661.80	1,684.90	1,708.70	1,732.50	1,757.00	1,781.50	1,805.30	1,829.10	1,853.60
	32,487	33,652	34,835	36,018	37,292	38,584	39,567	40,568	41,569	42,624	43,207	43,807	44,426	45,045	45,682	46,319	46,938	47,557	48,194
718	18.57	19.23	19.89	20.59	21.32	22.05	22.61	23.17	23.74	24.35	24.69	25.02	25.41	25.76	26.11	26.47	26.80	27.18	27.54
	1,299.90	1,346.10	1,392.30	1,441.30	1,492.40	1,543.50	1,582.70	1,621.90	1,661.80	1,704.50	1,728.30	1,751.40	1,778.70	1,803.20	1,827.70	1,852.90	1,876.00	1,902.60	1,927.80
	33,797	34,999	36,200	37,474	38,802	40,131	41,150	42,169	43,207	44,317	44,936	45,536	46,246	46,883	47,520	48,175	48,776	49,468	50,123
719	19.33	20.00	20.69	21.42	22.15	22.92	23.53	24.10	24.69	25.33	25.70	26.05	26.41	26.78	27.15	27.52	27.89	28.27	28.64
	1,353.10	1,400.00	1,448.30	1,499.40	1,550.50	1,604.40	1,647.10	1,687.00	1,728.30	1,773.10	1,799.00	1,823.50	1,848.70	1,874.60	1,900.50	1,926.40	1,952.30	1,978.90	2,004.80
	35,181	36,400	37,656	38,984	40,313	41,714	42,825	43,862	44,936	46,101	46,774	47,411	48,066	48,740	49,413	50,086	50,760	51,451	52,125
720	20.08	20.79	21.52	22.28	23.05	23.86	24.45	25.06	25.69	26.34	26.70	27.08	27.47	27.84	28.24	28.61	28.99	29.40	29.79
	1,405.60	1,455.30	1,506.40	1,559.60	1,613.50	1,670.20	1,711.50	1,754.20	1,798.30	1,843.80	1,869.00	1,895.60	1,922.90	1,948.80	1,976.80	2,002.70	2,029.30	2,058.00	2,085.30
	36,546	37,838	39,166	40,550	41,951	43,425	44,499	45,609	46,756	47,939	48,594	49,286	49,995	50,669	51,397	52,070	52,762	53,508	54,218
721	21.70	22.44	23.25	24.04	24.88	25.78	26.40	27.06	27.76	28.44	28.84	29.25	29.67	30.07	30.49	30.90	31.33	31.76	32.17
	1,519.00	1,570.80	1,627.50	1,682.80	1,741.60	1,804.60	1,848.00	1,894.20	1,943.20	1,990.80	2,018.80	2,047.50	2,076.90	2,104.90	2,134.30	2,163.00	2,193.10	2,223.20	2,251.90
	39,494	40,841	42,315	43,753	45,282	46,920	48,048	49,249	50,523	51,761	52,489	53,235	53,999	54,727	55,492	56,238	57,021	57,803	58,549

\* Bi-weekly salary is calculated by multiplying 80 hours X hourly rate  
 \* Annual salary is calculated by multiplying bi-weekly salary X 26 pays -- annual salary will be rounded to the nearest dollar.

**70 HOUR CALVERT COUNTY PAY SCALE**  
**EFFECTIVE July 2, 2012**

Grade	(HOURLY SALARY)																		
	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6	Step 7	Step 8	Step 9	Step 10	Step 11	Step 12	Step 13	Step 14	Step 15	Step 16	Step 17	Step 18	Step 19
722	23.43	24.25	25.09	25.97	26.88	27.83	28.52	29.24	29.97	30.70	31.14	31.58	32.02	32.47	32.91	33.37	33.82	34.27	34.74
	1,640.10	1,697.50	1,756.30	1,817.90	1,881.60	1,948.10	1,996.40	2,046.80	2,097.90	2,149.00	2,179.80	2,210.60	2,241.40	2,272.90	2,303.70	2,335.90	2,367.40	2,398.90	2,431.80
	42,643	44,135	45,664	47,265	48,922	50,651	51,906	53,217	54,545	55,874	56,675	57,476	58,276	59,095	59,896	60,733	61,552	62,371	63,227
723	25.54	26.42	27.37	28.32	29.31	30.33	31.07	31.86	32.66	33.49	33.95	34.42	34.90	35.41	35.90	36.37	36.87	37.36	37.88
	1,787.80	1,849.40	1,915.90	1,982.40	2,051.70	2,123.10	2,174.90	2,230.20	2,286.20	2,344.30	2,376.50	2,409.40	2,443.00	2,478.70	2,513.00	2,545.90	2,580.90	2,615.20	2,651.60
	46,483	48,084	49,813	51,542	53,344	55,201	56,547	57,985	59,441	60,952	61,789	62,644	63,518	64,446	65,338	66,193	67,103	67,995	68,942
724	27.83	28.80	29.81	30.86	31.94	33.05	33.88	34.72	35.60	36.48	36.99	37.53	38.05	38.58	39.12	39.64	40.18	40.72	41.28
	1,948.10	2,016.00	2,086.70	2,160.20	2,235.80	2,313.50	2,371.60	2,430.40	2,492.00	2,553.60	2,589.30	2,627.10	2,663.50	2,700.60	2,738.40	2,774.80	2,812.60	2,850.40	2,889.60
	50,651	52,416	54,254	56,165	58,131	60,151	61,662	63,190	64,792	66,394	67,322	68,305	69,251	70,216	71,198	72,145	73,128	74,110	75,130
725	30.33	31.41	32.49	33.64	34.81	36.03	36.93	37.87	38.79	39.78	40.32	40.89	41.47	42.05	42.63	43.20	43.80	44.38	44.99
	2,123.10	2,198.70	2,274.30	2,354.80	2,436.70	2,522.10	2,585.10	2,650.90	2,715.30	2,784.60	2,822.40	2,862.30	2,902.90	2,943.50	2,984.10	3,024.00	3,066.00	3,106.60	3,149.30
	55,201	57,166	59,132	61,225	63,354	65,575	67,213	68,923	70,598	72,400	73,382	74,420	75,475	76,531	77,587	78,624	79,716	80,772	81,882
726	33.08	34.24	35.44	36.66	37.94	39.28	40.26	41.26	42.29	43.34	43.95	44.57	45.19	45.83	46.46	47.08	47.74	48.37	49.04
	2,315.60	2,396.80	2,480.80	2,566.20	2,655.80	2,749.60	2,818.20	2,888.20	2,960.30	3,033.80	3,076.50	3,119.90	3,163.30	3,208.10	3,252.20	3,295.60	3,341.80	3,385.90	3,432.80
	60,206	62,317	64,501	66,721	69,051	71,490	73,273	75,093	76,968	78,879	79,989	81,117	82,246	83,411	84,557	85,686	86,887	88,033	89,253
727	36.04	37.31	38.61	39.96	41.36	42.80	43.89	44.97	46.11	47.25	47.91	48.58	49.26	49.96	50.65	51.33	52.03	52.72	53.46
	2,522.80	2,611.70	2,702.70	2,797.20	2,895.20	2,996.00	3,072.30	3,147.90	3,227.70	3,307.50	3,353.70	3,400.60	3,448.20	3,497.20	3,545.50	3,593.10	3,642.10	3,690.40	3,742.20
	65,593	67,904	70,270	72,727	75,275	77,896	79,880	81,845	83,920	85,995	87,196	88,416	89,653	90,927	92,183	93,421	94,695	95,950	97,297
728	39.29	40.65	42.10	43.58	45.07	46.66	47.84	49.02	50.25	51.50	52.23	52.95	53.71	54.45	55.20	55.95	56.71	57.48	58.27
	2,750.30	2,845.50	2,947.00	3,050.60	3,154.90	3,266.20	3,348.80	3,431.40	3,517.50	3,605.00	3,656.10	3,706.50	3,759.70	3,811.50	3,864.00	3,916.50	3,969.70	4,023.60	4,078.90
	71,508	73,983	76,622	79,316	82,027	84,921	87,069	89,216	91,455	93,730	95,059	96,369	97,752	99,099	100,464	101,829	103,212	104,614	106,051
729	42.82	44.32	45.88	47.50	49.14	50.86	52.13	53.44	54.77	56.13	56.91	57.72	58.51	59.34	60.17	60.97	61.81	62.63	63.52
	2,997.40	3,102.40	3,211.60	3,325.00	3,439.80	3,560.20	3,649.10	3,740.80	3,833.90	3,929.10	3,983.70	4,040.40	4,095.70	4,153.80	4,211.90	4,267.90	4,326.70	4,384.10	4,446.40
	77,932	80,662	83,502	86,450	89,435	92,565	94,877	97,261	99,681	102,157	103,576	105,050	106,488	107,999	109,509	110,965	112,494	113,987	115,606
730	46.67	48.31	50.01	51.76	53.57	55.44	56.81	58.25	59.69	61.18	62.04	62.90	63.80	64.68	65.59	66.47	67.37	68.28	69.22
	3,266.90	3,381.70	3,500.70	3,623.20	3,749.90	3,880.80	3,976.70	4,077.50	4,178.30	4,282.60	4,342.80	4,403.00	4,466.00	4,527.60	4,591.30	4,652.90	4,715.90	4,779.60	4,845.40
	84,939	87,924	91,018	94,203	97,497	100,901	103,394	106,015	108,636	111,348	112,913	114,478	116,116	117,718	119,374	120,975	122,613	124,270	125,980
731	50.89	52.65	54.50	56.41	58.38	60.42	61.93	63.49	65.06	66.70	67.63	68.59	69.54	70.51	71.51	72.47	73.44	74.44	75.47
	3,562.30	3,685.50	3,815.00	3,948.70	4,086.60	4,229.40	4,335.10	4,444.30	4,554.20	4,669.00	4,734.10	4,801.30	4,867.80	4,935.70	5,005.70	5,072.90	5,140.80	5,210.80	5,282.90
	92,620	95,823	99,190	102,666	106,252	109,964	112,713	115,552	118,409	121,394	123,087	124,834	126,563	128,328	130,148	131,895	133,661	135,481	137,355
CR01	27.69	28.65	29.66	30.68	31.77	32.87	33.71	34.54	35.42	36.29	36.78	37.30	37.84	38.36	38.89	39.44	39.96	40.49	41.05
	1,938.30	2,005.50	2,076.20	2,147.60	2,223.90	2,300.90	2,359.70	2,417.80	2,479.40	2,540.30	2,574.60	2,611.00	2,648.80	2,685.20	2,722.30	2,760.80	2,797.20	2,834.30	2,873.50
	50,396	52,143	53,981	55,838	57,821	59,823	61,352	62,863	64,464	66,048	66,940	67,886	68,869	69,815	70,780	71,781	72,727	73,692	74,711

\* Bi-weekly salary is calculated by multiplying 80 hours X hourly rate  
 \* Annual salary is calculated by multiplying bi-weekly salary X 26 pays -- annual salary will be rounded to the nearest dollar.

**80 HOUR CALVERT COUNTY PAY SCALE  
EFFECTIVE July 2, 2012**

(HOURLY SALARY)  
(BI-WEEKLY SALARY)  
(ANNUAL SALARY)

Grade	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6	Step 7	Step 8	Step 9	Step 10	Step 11	Step 12	Step 13	Step 14	Step 15	Step 16	Step 17	Step 18	Step 19
<b>801</b>	13.62	14.08	14.59	15.10	15.62	16.16	16.57	16.97	17.43	17.84	18.09	18.35	18.60	18.86	19.13	19.40	19.66	19.92	20.18
	1,089.60	1,126.40	1,167.20	1,208.00	1,249.60	1,292.80	1,325.60	1,357.60	1,394.40	1,427.20	1,447.20	1,468.00	1,488.00	1,508.80	1,530.40	1,552.00	1,572.80	1,593.60	1,614.40
	28,330	29,286	30,347	31,408	32,490	33,613	34,466	35,298	36,254	37,107	37,627	38,168	38,688	39,229	39,790	40,352	40,893	41,434	41,974
<b>802</b>	14.96	15.51	16.03	16.60	17.19	17.79	18.23	18.67	19.16	19.65	19.91	20.18	20.46	20.74	21.03	21.35	21.62	21.92	22.21
	1,196.80	1,240.80	1,282.40	1,328.00	1,375.20	1,423.20	1,458.40	1,493.60	1,532.80	1,572.00	1,592.80	1,614.40	1,636.80	1,659.20	1,682.40	1,708.00	1,729.60	1,753.60	1,776.80
	31,117	32,261	33,342	34,528	35,755	37,003	37,918	38,834	39,853	40,872	41,413	41,974	42,557	43,139	43,742	44,408	44,970	45,594	46,197
<b>803</b>	15.73	16.27	16.85	17.44	18.05	18.66	19.15	19.64	20.10	20.60	20.88	21.18	21.48	21.78	22.08	22.38	22.68	22.98	23.32
	1,258.40	1,301.60	1,348.00	1,395.20	1,444.00	1,492.80	1,532.00	1,571.20	1,608.00	1,648.00	1,670.40	1,694.40	1,718.40	1,742.40	1,766.40	1,790.40	1,814.40	1,838.40	1,865.60
	32,718	33,842	35,048	36,275	37,544	38,813	39,832	40,851	41,808	42,848	43,430	44,054	44,678	45,302	45,926	46,550	47,174	47,798	48,506
<b>804</b>	16.52	17.10	17.69	18.30	18.93	19.61	20.09	20.60	21.12	21.65	21.95	22.25	22.56	22.87	23.20	23.52	23.83	24.15	24.49
	1,321.60	1,368.00	1,415.20	1,464.00	1,514.40	1,568.80	1,607.20	1,648.00	1,689.60	1,732.00	1,756.00	1,780.00	1,804.80	1,829.60	1,856.00	1,881.60	1,906.40	1,932.00	1,959.20
	34,362	35,568	36,795	38,064	39,374	40,789	41,787	42,848	43,930	45,032	45,656	46,280	46,925	47,570	48,256	48,922	49,566	50,232	50,939
<b>805</b>	17.35	17.94	18.56	19.23	19.88	20.59	21.11	21.64	22.16	22.72	23.03	23.38	23.70	24.03	24.36	24.68	25.01	25.38	25.72
	1,388.00	1,435.20	1,484.80	1,538.40	1,590.40	1,647.20	1,688.80	1,731.20	1,772.80	1,817.60	1,842.40	1,870.40	1,896.00	1,922.40	1,948.80	1,974.40	2,000.80	2,030.40	2,057.60
	36,088	37,315	38,605	39,998	41,350	42,827	43,909	45,011	46,093	47,258	47,902	48,630	49,296	49,982	50,669	51,334	52,021	52,790	53,498
<b>806</b>	18.21	18.84	19.49	20.17	20.87	21.62	22.15	22.71	23.29	23.87	24.21	24.54	24.88	25.23	25.59	25.93	26.28	26.64	26.99
	1,456.80	1,507.20	1,559.20	1,613.60	1,669.60	1,729.60	1,772.00	1,816.80	1,863.20	1,909.60	1,936.80	1,963.20	1,990.40	2,018.40	2,047.20	2,074.40	2,102.40	2,131.20	2,159.20
	37,877	39,187	40,539	41,954	43,410	44,970	46,072	47,237	48,443	49,650	50,357	51,043	51,750	52,478	53,227	53,934	54,662	55,411	56,139
<b>807</b>	19.11	19.78	20.48	21.18	21.94	22.69	23.27	23.86	24.44	25.06	25.42	25.77	26.13	26.48	26.86	27.22	27.59	27.98	28.34
	1,528.80	1,582.40	1,638.40	1,694.40	1,755.20	1,815.20	1,861.60	1,908.80	1,955.20	2,004.80	2,033.60	2,061.60	2,090.40	2,118.40	2,148.80	2,177.60	2,207.20	2,238.40	2,267.20
	39,749	41,142	42,598	44,054	45,635	47,195	48,402	49,629	50,835	52,125	52,874	53,602	54,350	55,078	55,869	56,618	57,387	58,198	58,947
<b>808</b>	20.07	20.77	21.50	22.26	23.02	23.84	24.43	25.02	25.66	26.30	26.68	27.04	27.44	27.81	28.19	28.59	28.96	29.37	29.77
	1,605.60	1,661.60	1,720.00	1,780.80	1,841.60	1,907.20	1,954.40	2,001.60	2,052.80	2,104.00	2,134.40	2,163.20	2,195.20	2,224.80	2,255.20	2,287.20	2,316.80	2,349.60	2,381.60
	41,746	43,202	44,720	46,301	47,882	49,587	50,814	52,042	53,373	54,704	55,494	56,243	57,075	57,845	58,635	59,467	60,237	61,090	61,922
<b>809</b>	21.07	21.80	22.56	23.37	24.18	25.01	25.65	26.28	26.94	27.62	28.01	28.39	28.79	29.20	29.61	30.01	30.40	30.82	31.25
	1,685.60	1,744.00	1,804.80	1,869.60	1,934.40	2,000.80	2,052.00	2,102.40	2,155.20	2,209.60	2,240.80	2,271.20	2,303.20	2,336.00	2,368.80	2,400.80	2,432.00	2,465.60	2,500.00
	43,826	45,344	46,925	48,610	50,294	52,021	53,352	54,662	56,035	57,450	58,261	59,051	59,883	60,736	61,589	62,421	63,232	64,106	65,000
<b>810</b>	22.12	22.89	23.70	24.52	25.40	26.27	26.92	27.61	28.30	28.99	29.42	29.82	30.24	30.65	31.08	31.52	31.94	32.36	32.82
	1,769.60	1,831.20	1,896.00	1,961.60	2,032.00	2,101.60	2,153.60	2,208.80	2,264.00	2,319.20	2,353.60	2,385.60	2,419.20	2,452.00	2,486.40	2,521.60	2,555.20	2,588.80	2,625.60
	46,010	47,611	49,296	51,002	52,832	54,642	55,994	57,429	58,864	60,299	61,194	62,026	62,899	63,752	64,646	65,562	66,435	67,309	68,266

\* Bi-weekly salary is calculated by multiplying 80 hours X hourly rate

\* Annual salary is calculated by multiplying bi-weekly salary X 26 pays --- annual salary will be rounded to the nearest dollar.

**80 HOUR CALVERT COUNTY PAY SCALE**  
**EFFECTIVE July 2, 2012**

Grade	(HOURLY SALARY) (BI-WEEKLY SALARY) (ANNUAL SALARY)																		
	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6	Step 7	Step 8	Step 9	Step 10	Step 11	Step 12	Step 13	Step 14	Step 15	Step 16	Step 17	Step 18	Step 19
<b>811</b>	24.33	25.18	26.07	26.98	27.92	28.90	29.63	30.37	31.13	31.90	32.35	32.80	33.26	33.74	34.20	34.66	35.12	35.61	36.09
	1,946.40	2,014.40	2,085.60	2,158.40	2,233.60	2,312.00	2,370.40	2,429.60	2,490.40	2,552.00	2,588.00	2,624.00	2,660.80	2,699.20	2,736.00	2,772.80	2,809.60	2,848.80	2,887.20
	50,606	52,374	54,226	56,118	58,074	60,112	61,630	63,170	64,750	66,352	67,288	68,224	69,181	70,179	71,136	72,093	73,050	74,069	75,067
<b>812</b>	27.25	28.21	29.21	30.21	31.27	32.36	33.18	34.02	34.85	35.73	36.22	36.72	37.24	37.77	38.29	38.81	39.33	39.87	40.43
	2,180.00	2,256.80	2,336.80	2,416.80	2,501.60	2,588.80	2,654.40	2,721.60	2,788.00	2,858.40	2,897.60	2,937.60	2,979.20	3,021.60	3,063.20	3,104.80	3,146.40	3,189.60	3,234.40
	56,680	58,677	60,757	62,837	65,042	67,309	69,014	70,762	72,488	74,318	75,338	76,378	77,459	78,562	79,643	80,725	81,806	82,930	84,094
<b>813</b>	30.52	31.59	32.70	33.85	35.02	36.26	37.14	38.09	39.03	40.02	40.58	41.14	41.74	42.32	42.89	43.49	44.07	44.66	45.27
	2,441.60	2,527.20	2,616.00	2,708.00	2,801.60	2,900.80	2,971.20	3,047.20	3,122.40	3,201.60	3,246.40	3,291.20	3,339.20	3,385.60	3,431.20	3,479.20	3,525.60	3,572.80	3,621.60
	63,482	65,707	68,016	70,408	72,842	75,421	77,251	79,227	81,182	83,242	84,406	85,571	86,819	88,026	89,211	90,459	91,666	92,893	94,162
<b>814</b>	34.17	35.40	36.62	37.91	39.22	40.60	41.62	42.66	43.73	44.80	45.44	46.08	46.72	47.38	48.05	48.69	49.35	50.02	50.70
	2,733.60	2,832.00	2,929.60	3,032.80	3,137.60	3,248.00	3,329.60	3,412.80	3,498.40	3,584.00	3,635.20	3,686.40	3,737.60	3,790.40	3,844.00	3,895.20	3,948.00	4,001.60	4,056.00
	71,074	73,632	76,170	78,853	81,578	84,448	86,570	88,733	90,958	93,184	94,515	95,846	97,178	98,550	99,944	101,275	102,648	104,042	105,456
<b>815</b>	38.26	39.63	41.00	42.45	43.92	45.48	46.60	47.77	48.94	50.18	50.88	51.61	52.33	53.05	53.80	54.52	55.26	56.01	56.78
	3,060.80	3,170.40	3,280.00	3,396.00	3,513.60	3,638.40	3,728.00	3,821.60	3,915.20	4,014.40	4,070.40	4,128.80	4,186.40	4,244.00	4,304.00	4,361.60	4,420.80	4,480.80	4,542.40
	79,581	82,430	85,280	88,296	91,354	94,598	96,928	99,362	101,795	104,374	105,830	107,349	108,846	110,344	111,904	113,402	114,941	116,501	118,102

\* Bi-weekly salary is calculated by multiplying 80 hours X hourly rate  
 \* Annual salary is calculated by multiplying bi-weekly salary X 26 pays --- annual salary will be rounded to the nearest dollar.

**CORRECTIONAL OFFICER CALVERT COUNTY PAY SCALE**  
**EFFECTIVE July 2, 2012**

(HOURLY SALARY)  
 (BI-WEEKLY SALARY)  
 (ANNUAL SALARY)

Grade	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6	Step 7	Step 8	Step 9	Step 10	Step 11	Step 12	Step 13	Step 14	Step 15	Step 16	Step 17	Step 18	Step 19
CO1	19.37	20.06	20.75	21.48	22.22	22.99	23.59	24.18	24.77	25.40	25.76	26.11	26.48	26.85	27.23	27.60	27.97	28.35	28.72
	1,549.60	1,604.80	1,660.00	1,718.40	1,777.60	1,839.20	1,887.20	1,934.40	1,981.60	2,032.00	2,060.80	2,088.80	2,118.40	2,148.00	2,178.40	2,208.00	2,237.60	2,268.00	2,297.60
	40,290	41,725	43,160	44,678	46,218	47,819	49,067	50,294	51,522	52,832	53,581	54,309	55,078	55,848	56,638	57,408	58,178	58,968	59,738
CO2	21.57	22.31	23.08	23.91	24.73	25.61	26.26	26.90	27.58	28.25	28.64	29.04	29.46	29.88	30.28	30.69	31.11	31.54	31.97
	1,725.60	1,788.80	1,846.40	1,912.80	1,978.40	2,048.80	2,100.80	2,152.00	2,206.40	2,260.00	2,291.20	2,323.20	2,356.80	2,390.40	2,422.40	2,455.20	2,488.80	2,523.20	2,557.60
	44,866	46,405	48,006	49,733	51,438	53,269	54,621	55,952	57,366	58,760	59,571	60,403	61,277	62,150	62,982	63,835	64,709	65,603	66,498
CO3	23.70	24.54	25.42	26.29	27.21	28.17	28.86	29.58	30.32	31.07	31.53	31.96	32.40	32.85	33.32	33.77	34.22	34.68	35.15
	1,896.00	1,963.20	2,033.60	2,103.20	2,176.80	2,253.60	2,308.80	2,366.40	2,425.60	2,485.60	2,522.40	2,556.80	2,592.00	2,628.00	2,665.60	2,701.60	2,737.60	2,774.40	2,812.00
	49,296	51,043	52,874	54,683	56,597	58,594	60,029	61,526	63,066	64,626	65,582	66,477	67,392	68,328	69,306	70,242	71,178	72,134	73,112
CO4	26.08	26.98	27.95	28.91	29.92	30.97	31.77	32.54	33.37	34.19	34.67	35.14	35.65	36.15	36.66	37.14	37.66	38.16	38.70
	2,086.40	2,158.40	2,236.00	2,312.80	2,393.60	2,477.60	2,541.60	2,603.20	2,669.60	2,735.20	2,773.60	2,811.20	2,852.00	2,892.00	2,932.80	2,971.20	3,012.80	3,052.80	3,096.00
	54,246	56,118	58,136	60,133	62,234	64,418	66,082	67,683	69,410	71,115	72,114	73,091	74,152	75,192	76,253	77,251	78,333	79,373	80,496
CO5	30.28	31.35	32.46	33.60	34.76	35.99	36.86	37.81	38.75	39.73	40.28	40.83	41.42	42.00	42.58	43.14	43.74	44.33	44.93
	2,422.40	2,508.00	2,596.80	2,688.00	2,780.80	2,879.20	2,948.80	3,024.80	3,100.00	3,178.40	3,222.40	3,266.40	3,313.60	3,360.00	3,406.40	3,451.20	3,499.20	3,546.40	3,594.40
	62,982	65,208	67,517	69,888	72,301	74,859	76,669	78,645	80,600	82,638	83,782	84,926	86,154	87,360	88,566	89,731	90,979	92,206	93,454

\* Bi-weekly salary is calculated by multiplying 80 hours X hourly rate  
 \* Annual salary is calculated by multiplying bi-weekly salary X 26 pays -- annual salary will be rounded to the nearest dollar.

**DEPUTY SHERIFF CALVERT COUNTY PAY SCALE**  
**EFFECTIVE July 2, 2012**

Grade	(HOURLY SALARY)																		
	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6	Step 7	Step 8	Step 9	Step 10	Step 11	Step 12	Step 13	Step 14	Step 15	Step 16	Step 17	Step 18	Step 19
SDS01	21.36	22.49	23.72	25.04	26.44	26.94	27.46	28.00	29.07	29.66	30.23	30.83	31.45	32.05	32.67	33.31	33.99	34.65	35.31
	1,708.80	1,799.20	1,897.60	2,003.20	2,115.20	2,155.20	2,196.80	2,240.00	2,325.60	2,372.80	2,418.40	2,466.40	2,516.00	2,564.00	2,613.60	2,664.80	2,719.20	2,772.00	2,824.80
	44,429	46,779	49,338	52,083	54,995	56,035	57,117	58,240	60,466	61,693	62,878	64,126	65,416	66,664	67,954	69,285	70,699	72,072	73,445
SFS02	22.86	24.14	25.50	26.91	28.43	28.96	29.53	30.10	31.23	31.84	32.46	33.11	33.76	34.42	35.10	35.80	36.49	37.21	37.94
	1,828.80	1,931.20	2,040.00	2,152.80	2,274.40	2,316.80	2,362.40	2,408.00	2,498.40	2,547.20	2,596.80	2,648.80	2,700.80	2,753.60	2,808.00	2,864.00	2,919.20	2,976.80	3,035.20
	47,549	50,211	53,040	55,973	59,134	60,237	61,422	62,608	64,958	66,227	67,517	68,869	70,221	71,594	73,008	74,464	75,899	77,397	78,915
SCS03	24.56	25.94	27.41	28.94	30.58	31.17	31.76	32.39	33.55	34.21	34.87	35.58	36.28	36.98	37.73	38.47	39.21	39.98	40.76
	1,964.80	2,075.20	2,192.80	2,315.20	2,446.40	2,493.60	2,540.80	2,591.20	2,684.00	2,736.80	2,789.60	2,846.40	2,902.40	2,958.40	3,018.40	3,077.60	3,136.80	3,198.40	3,260.80
	51,085	53,955	57,013	60,195	63,606	64,834	66,061	67,371	69,784	71,157	72,530	74,006	75,462	76,918	78,478	80,018	81,557	83,158	84,781
SSS04	26.40	27.87	29.46	31.13	32.88	33.52	34.15	34.83	36.05	36.76	37.50	38.24	38.98	39.76	40.54	41.34	42.15	42.98	43.83
	2,112.00	2,229.60	2,356.80	2,490.40	2,630.40	2,681.60	2,732.00	2,786.40	2,884.00	2,940.80	3,000.00	3,059.20	3,118.40	3,180.80	3,243.20	3,307.20	3,372.00	3,438.40	3,506.40
	54,912	57,970	61,277	64,750	68,390	69,722	71,032	72,446	74,984	76,461	78,000	79,539	81,078	82,701	84,323	85,987	87,672	89,398	91,166
SSF05	28.12	29.69	31.38	33.15	35.01	35.71	36.38	37.10	38.39	39.16	39.93	40.72	41.54	42.34	43.17	44.03	44.90	45.80	46.68
	2,249.60	2,375.20	2,510.40	2,652.00	2,800.80	2,856.80	2,910.40	2,968.00	3,071.20	3,132.80	3,194.40	3,257.60	3,323.20	3,387.20	3,453.60	3,522.40	3,592.00	3,664.00	3,734.40
	58,490	61,755	65,270	68,952	72,821	74,277	75,670	77,168	79,851	81,453	83,054	84,698	86,403	88,067	89,794	91,582	93,392	95,264	97,094
SLS06	33.32	35.13	37.04	39.05	41.21	41.99	42.75	43.61	44.98	45.89	46.78	47.73	48.67	49.63	50.61	51.62	52.63	53.67	54.73
	2,665.60	2,810.40	2,963.20	3,124.00	3,296.80	3,359.20	3,420.00	3,488.80	3,598.40	3,671.20	3,742.40	3,818.40	3,893.60	3,970.40	4,048.80	4,129.60	4,210.40	4,293.60	4,378.40
	69,306	73,070	77,043	81,224	85,717	87,339	88,920	90,709	93,558	95,451	97,302	99,278	101,234	103,230	105,269	107,370	109,470	111,634	113,838

\* Bi-weekly salary is calculated by multiplying 80 hours X hourly rate

\* Annual salary is calculated by multiplying bi-weekly salary X 26 pays --- annual salary will be rounded to the nearest dollar.

**HOURLY/SEASONAL CALVERT COUNTY PAY SCALE  
EFFECTIVE July 2, 2012**

Grade	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6	Step 7	Step 8	Step 9	Step 10
H01	3.63	3.76	3.89	4.02	4.17	4.31	4.46	4.62	4.78	4.95
H02	7.25	7.5	7.77	8.04	8.32	8.61	8.91	9.22	9.55	9.88
H03	7.75	8.02	8.30	8.59	8.89	9.20	9.53	9.86	10.21	10.56
H04	8.25	8.54	8.84	9.15	9.47	9.80	10.14	10.50	10.86	11.24
H05	8.75	9.06	9.37	9.70	10.04	10.39	10.76	11.13	11.52	11.93
H06	9.25	9.57	9.91	10.26	10.61	10.99	11.37	11.77	12.18	12.61
H07	10.00	10.35	10.71	11.09	11.48	11.88	12.29	12.72	13.17	13.63
H08	10.75	11.13	11.52	11.92	12.34	12.77	13.21	13.68	14.16	14.65
H09	11.25	11.64	12.05	12.47	12.91	13.36	13.83	14.31	14.81	15.33
H10	12.00	12.42	12.85	13.30	13.77	14.25	14.75	15.27	15.80	16.35
H11	14.00	14.49	15.00	15.52	16.07	16.63	17.21	17.81	18.44	19.08
H12	15.00	15.53	16.07	16.63	17.21	17.82	18.44	19.08	19.75	20.44
H13	16.00	16.56	17.14	17.74	18.36	19.00	19.67	20.36	21.07	21.81
H14	17.00	17.6	18.21	18.85	19.51	20.19	20.90	21.63	22.39	23.17
H15	19.00	19.67	20.35	21.07	21.80	22.57	23.36	24.17	25.02	25.90

\* Bi-weekly salary is calculated by multiplying 80 hours X hourly rate  
\* Annual salary is calculated by multiplying bi-weekly salary X 26 pays -- annual salary will be rounded to the nearest dollar.

# TAX RATES & FEES



*Chesapeake Bay*



## CALVERT COUNTY TAX RATES

TAX	BASIS	FY 2012 RATES	FY 2013 RATES
Property Tax *	Real:		
	Per \$100 of assessed value:		
	County	\$0.892	\$0.892
	Chesapeake Beach	\$0.556	\$0.556
	North Beach	\$0.556	\$0.556
	Personal		
	Per \$100 of assessed value:		
	County	\$2.23	\$2.23
	Chesapeake Beach	\$1.39	\$1.39
	North Beach	\$1.39	\$1.39
Local Income Tax *	Percentage of taxable income	2.80%	2.80%
Admissions & Amusement Tax *	Percentage of receipts	1%	1%
Hotel Tax *	Percentage of receipts	5%	5%
Recordation Tax *	Per each \$500 of value when property is sold and title recorded	\$5.00	\$5.00
Trailer Park Tax *	Percentage of space rental receipts	20%	20%
Cable T.V. Franchise Tax *	Percentage of subscriber revenues	5%	5%
911 Fee (local) *	Monthly telephone bill	\$0.75	\$0.75
Excise Tax *	Per residential dwelling unit		
	Schools	\$7,800	\$7,800
	Roads	\$3,500	\$3,500
	Parks	\$1,300	\$1,300
	Solid Waste	\$350	\$350
	Per commercial square feet		
	Solid Waste	\$0.11	\$0.11
Utility Permit Fee *	Per Permit	\$0	\$240

\* See resolutions in Appendix summary on page 400

**CALVERT COUNTY  
PROPERTY TAX RATES**

FISCAL YEAR	COUNTY APPROVED TAX RATE	CONSTANT YIELD TAX RATE**
1994	2.23	2.09
1995	2.23	2.17
1996	2.23	2.19
1997	2.23	2.22
1998	2.23	2.21
1999	2.23	2.19
2000	2.23	2.19
2001	2.23	2.33
2002*	0.892	0.869
2003	0.892	0.867
2004	0.892	0.856
2005	0.892	0.842
2006	0.892	0.830
2007	0.892	0.805
2008	0.892	0.793
2009	0.892	0.803
2010	0.892	0.825
2011	0.892	0.857
2012	0.892	0.911
Proposed 2013	0.892	0.953

FISCAL YEAR	CHESAPEAKE BEACH		NORTH BEACH	
	APPROVED TAX RATE	CONSTANT YIELD TAX RATE**	APPROVED TAX RATE	CONSTANT YIELD TAX RATE**
1993	1.63	1.52	1.39	1.26
1994	1.63	1.54	1.39	1.28
1995	1.63	1.56	1.39	1.31
1996	1.39	1.33	1.39	1.32
1997	1.39	1.41	1.39	1.37
1998	1.39	1.37	1.39	1.36
1999	1.39	1.35	1.39	1.35
2000	1.39	1.33	1.39	1.33
2001	1.39	1.35	1.39	1.35
2002*	0.556	0.527	0.556	0.527
2003	0.556	0.531	0.556	0.531
2004	0.556	0.531	0.556	0.531
2005	0.556	0.531	0.556	0.552
2006	0.556	0.494	0.556	0.490
2007	0.556	0.502	0.556	0.499
2008	0.556	0.502	0.556	0.515
2009	0.556	0.495	0.556	0.486
2010	0.556	0.502	0.556	0.495
2011	0.556	0.502	0.556	0.499
2012	0.556	0.669	0.556	0.639
Proposed 2013	0.556	0.555	0.556	0.554

\*Full cash value rate. Starting with FY 2002, real property taxes are assessed at the property's estimated actual value. Before FY 2002, real property taxes were assessed at 40% of the property's estimated actual value.

\*\*The "constant yield tax rate" is certified to the County by the State Department of Assessments and Taxation. It represents the property tax rate for the coming tax year that will generate the same amount of revenue that was generated during the current tax year. As assessments increase, the constant yield tax rate decreases. In other words, if assessments increase and the approved tax rate stays the same, the County will generate more taxes than in the current year, thus a tax increase has occurred. In such cases, the county must advertise the tax increase and hold a public hearing. This is done as part of the annual budget process.

## How are your Property Taxes Calculated?



<b>Estimated Market Value of your House</b>	<b>\$250,000</b>
<b>Divided by \$100 increments</b>	<b>\$2,500</b>
<b>Multiplied by the real property tax rate</b>	<b>\$0.892</b>
<b>County property taxes due</b>	<b>\$2,230</b>

# Calvert County Schedule of Fees

## Water & Sewer Fund

Rates shown do not include the Maryland Bay Restoration Fee.

Type	Jan-Dec 11 FY 2010/11	Jan-Dec 12 FY 2011/12	Jan-Dec 13 FY 2012/13
<u>Unmetered Water &amp; Sewer (Flat Rate)*</u>			
Hunting Hills - Water	\$ 42.00	\$ 42.00	base/variable
Lakewood - Water	\$ 42.00	\$ 42.00	base/variable
<u>Metered Water</u>			
Cavalier	base/variable	base/variable	base/variable
Chesapeake Heights	base/variable	base/variable	base/variable
Cross Point	base/variable	base/variable	base/variable
Kenwood Beach	** \$ 35.00	base/variable	base/variable
Paris Oaks	base/variable	base/variable	base/variable
Shores of Calvert	base/variable	base/variable	base/variable
St. Leonard - Water	\$ 42.00	base/variable	base/variable
Summit & Highland	base/variable	base/variable	base/variable
White Sands	base/variable	base/variable	base/variable
Tara	base/variable	base/variable	base/variable
Walnut Creek	base/variable	base/variable	base/variable
<u>Water &amp; Sewer</u>			
Chesapeake Lighthouse			
Water	base/variable	base/variable	base/variable
Sewer	base/variable	base/variable	base/variable
Dares Beach			
Water	*** \$ 18.75	base/variable	base/variable
Sewer	\$ 106.00	base/variable	base/variable
Industrial Park			
Water	base/variable	base/variable	base/variable
Sewer	base/variable	base/variable	base/variable
Marley Run			
Water	** \$ 45.00	base/variable	base/variable
Sewer	\$ 156.00	base/variable	base/variable
Prince Frederick			
Water	base/variable	base/variable	base/variable
Sewer	base/variable	base/variable	base/variable
Solomons			
Water	base/variable	base/variable	base/variable
Sewer	base/variable	base/variable	base/variable
<u>Sewer Only (calculated based on 10,000 gal use)</u>			
Twin Beach - Sewer	base/variable	base/variable	base/variable

\*Flat-rated water systems with meters installed in a given fiscal year will go to a metered rate in the following fiscal year.

\*\*First 10,000 gallons

\*\*\*First 15,000 gallons

Type	Jan-Dec 11 FY 2010/11	Jan-Dec 12 FY 2011/12	Jan-Dec 13 FY 2012/13
<b>User Benefits</b>			
Dares Beach - Sewer	\$ 120.00	\$ -	\$ -
Dares Beach - Water	\$ 46.74	\$ -	\$ -
Kenwood Beach - Water	\$ 49.25	\$ -	\$ -
St. Leonard - Water	\$ 13.83	\$ -	\$ -
<b>Base plus Variable Rates-Water</b>			
<i>Base rate charged per EDU</i>	\$ 38.37	\$ 41.94	\$ 49.22
<i>Variable Rate charged per 1,000 gallons</i>	\$ 1.86	\$ 1.95	\$ 1.97
<b>Base plus Variable Rates-Sewer</b>			
<i>Base rate charged per EDU</i>	\$ 93.37	\$ 106.97	\$ 109.55
<i>Variable Rate charged per 1,000 gallons</i>	\$ 3.06	\$ 3.38	\$ 4.98
<b>Fixed Rate-Unmetered Sewer</b>			
<i>Base rate charged per EDU</i>	\$ 123.97	\$ 140.74	\$ 159.35
<b>Base plus Variable Rates-Water &amp; Sewer</b>			
<i>Base rate charged per EDU</i>	\$ 131.74	\$ 148.88	\$ 158.77
<i>Variable Rate charged per 1,000 gallons</i>	\$ 4.92	\$ 5.33	\$ 6.95

**Systems transitioning 1/1/2013:**

Hunting Hills &amp; Lakewood Water

<u>Other Fees--Charges per 1,000 gallons</u>	FY 2011	FY 2012	FY 2013
Bulk Water	\$ 3.75	\$ 3.75	\$ 3.75
Septage Treatment Plant	\$ 20.00	\$ 20.00	\$ 20.00
Holding Tank	\$ 10.00	\$ 10.00	\$ 10.00
Septage	\$ 45.00	\$ 45.00	\$ 45.00

**Solid Waste Fund**

Type	FY 2011	FY 2012	FY 2013
Solid Waste Fee	\$ 113.00	\$ 113.00	\$ 115.00
Tipping Fee/Per Ton-residential	\$ 63.89	\$ 65.27	\$ 67.23
Tipping Fee/Per Ton-commercial	\$ 70.98	\$ 72.52	\$ 74.70
Tire Tipping Fee/Per Ton	\$ 178.00	\$ 178.00	\$ 178.00
Impact Fee			
Commercial/Per Sq. Ft.	\$ 0.11	\$ 0.11	\$ 0.11
Residential	\$ 350.00	\$ 350.00	\$ 350.00

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# ECONOMIC FACTORS



*Dominion Cove Point LNG*

# ECONOMIC FACTORS

## SELECTED DEMOGRAPHIC AND ECONOMIC FACTORS

### Population

The population of Calvert County has increased 630% over the last 60 years as set forth below.

2010.....	88,737
2000.....	74,563
1990.....	51,372
1980.....	34,638
1970.....	20,682
1960.....	15,826
1950.....	12,100

Source: U.S. Department of Commerce, U.S. Census Bureau.

The following table sets forth the population of Calvert County in its two incorporated municipalities for the years 1980, 1990, 2000 and 2010.

<u>Municipality</u>	<u>1980</u>	<u>1990</u>	<u>2000</u>	<u>2010</u>
Chesapeake Beach.....	1,408	2,403	3,180	9,919
North Beach.....	1,504	1,179	1,880	4,345

Source: U.S. Department of Commerce, U.S. Census Bureau, Official Population Count, 1980, 1990, 2000 and 2010.

The following table sets forth the most recently published age and sex distribution estimates for Calvert County for the Census years 1990, 2000 and 2010.

<u>Age</u>	<u>1990</u>				<u>2000</u>				<u>2010</u>			
	<u>Male</u>	<u>%</u>	<u>Female</u>	<u>%</u>	<u>Male</u>	<u>%</u>	<u>Female</u>	<u>%</u>	<u>Male</u>	<u>%</u>	<u>Female</u>	<u>%</u>
0-4.....	2,086	8.2	1,980	7.6	2,528	6.9	2,549	6.7	2,594	5.9	2,394	5.3
5-19.....	6,098	23.9	5,756	22.2	9,707	26.4	9,016	23.9	10,494	24.0	10,045	22.3
20-44.....	10,436	40.9	10,880	42.0	12,850	35.0	13,809	36.5	12,790	29.3	13,384	29.7
45-64.....	4,959	19.4	4,595	17.7	8,910	24.2	8,567	22.7	13,533	31.0	13,820	30.7
65+.....	<u>1,908</u>	<u>7.6</u>	<u>2,675</u>	<u>10.5</u>	<u>2,772</u>	<u>7.5</u>	<u>3,855</u>	<u>10.2</u>	<u>4,302</u>	<u>9.8</u>	<u>5,381</u>	<u>12.0</u>
Total.....	<u>25,487</u>	<u>100.0%</u>	<u>25,885</u>	<u>100.0%</u>	<u>36,767</u>	<u>100.0%</u>	<u>37,796</u>	<u>100.0%</u>	<u>43,713</u>	<u>100.0%</u>	<u>45,024</u>	<u>100.0%</u>

Source: U.S. Department of Commerce, U.S. Census Bureau, Official Population Count 1990, 2000 and 2010.

The average Calvert County household size was 2.85 persons in the 2010 Census, 2.91 persons in the 2000 Census, 3.01 persons in the 1990 Census and 3.19 persons in the 1980 Census.

**Calvert County  
Employment by Place of Work**

<u>Classification</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>
Contract Construction .....	2,432	2,379	2,358	1,925	1,864
Finance, insurance, real estate.....	758	740	667	667	618
Transportation, communications and utilities (excluding railroads).....	4,777	4,829	4,741	4,686	4,596
Manufacturing.....	752	789	752	628	619
Service and other.....	8,812	6,115	9,227	9,115	9,161
Local and State Government.....	3,753	3,830	3,954	3,999	4,038
Federal Government.....	150	156	156	148	171
Total.....	<u>21,434</u>	<u>21,838</u>	<u>21,855</u>	<u>21,168</u>	<u>21,067</u>

Source: Maryland Department of Labor, Licensing and Regulation, Office of Labor Market Analysis and Information, "Employment and Payrolls".  
Annual averages for years 2006 - 2010.

Listed below are the ten largest employers located in Calvert County:

**Ten Largest Employers**

<u>Employer</u>	<u>Principal Products or Activity</u>	<u>June 2011 Employment</u>	<u>June 2010 Employment</u>
Calvert County Board of Education (1).....	Public Education	2,246	2,257
Calvert County Government.....	Government	1,189	1,200
Calvert Memorial Hospital .....	Hospital	1,146	1,146
Constellation Energy Group .....	Nuclear Power	892	800
Wal-Mart .....	Retail Chain	460	460
Arc of Southern Maryland.....	Assisted Living	425	425
Giant Food.....	Grocery Chain	385	385
Navy Recreation Center .....	Military Recreation	292	292
Safeway .....	Grocery Chain	290	290
Asbury Solomons .....	Retirement Community	229	229

Source: Calvert County Department of Economic Development.

(1) FTE – Full-Time Equivalent positions.

The number of persons living in Calvert County who were available for work and composed the work force totaled 47,458 in January, 2012 and the total employment for this force was 44,760 resulting in an unemployment rate of 5.7% for this period. Certain comparative unemployment rates are given below for January, 2012.

<b>Calvert County</b> .....	<b>5.7%</b>
Charles County .....	5.8
Frederick County .....	6.0
Montgomery County.....	5.1
Prince George's County.....	6.8
State of Maryland .....	7.0
United States.....	8.8

Source: "State of Maryland Civilian Labor Force, Employment, and Unemployment by Place of Residence, March 2012" Maryland Department of Labor, Licensing and Regulation, Office of Labor Market Analysis and Information.

# ECONOMIC FACTORS

## Unemployment

Calvert County's unemployment rate remains consistently low and stable when compared to other jurisdictions in Maryland. In 2011, Calvert's average annual unemployment rate is the third lowest in the state and significantly lower than the 2011 national average of 9.0%.

### Average Unemployment Rate by County

	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>
Anne Arundel.....	3.1%	3.9%	6.5%	6.8%	6.4%
<b>Calvert County.....</b>	<b>2.9</b>	<b>3.6</b>	<b>6.0</b>	<b>6.2</b>	<b>5.7</b>
Carroll County.....	3.0	3.8	6.5	6.7	6.2
Charles County.....	3.0	3.8	6.0	6.2	5.9
Frederick County.....	3.0	3.8	6.4	6.6	6.1
Montgomery County.....	2.7	3.3	5.4	5.6	5.2
Prince George's County.....	3.7	4.5	7.1	7.4	7.0
St. Mary's County.....	3.1	3.8	5.7	6.3	5.9
State of Maryland.....	3.4	4.3	7.4	7.8	7.0
United States*.....	4.6	5.8	9.3	9.6	8.9

Source: Maryland Department of Labor, Licensing, and Regulation, Division of Workforce Development and Adult Learning.  
\*U.S. Department of Labor, Bureau of Labor Statistics.

## Income

Personal income growth in Calvert County, the State and the United States from 2005 to 2009 is shown below.

### Calvert County, State of Maryland, and United States Average Per Capita Personal Income

<u>Calendar Year</u>	<u>Calvert County</u>	<u>Percent Change from Previous Year</u>	<u>State of Maryland</u>	<u>Percent Change from Previous Year</u>	<u>United States</u>	<u>Percent Change from Previous Year</u>
2009.....	\$43,612	0.2%	\$48,247	0.5%	\$39,635	-2.6%
2008.....	43,528	3.3	48,472	3.1	40,674	3.1
2007.....	42,152	5.7	46,998	4.5	39,461	4.7
2006.....	39,862	5.3	44,979	5.9	37,698	6.4
2005.....	37,868	4.9	42,480	4.8	35,424	4.6

Source: Maryland Department of Planning, Planning Data Services from U.S. Bureau of Economic Analysis, May 2011.

### Calvert County and the State of Maryland Total Personal Income (\$000's)

<u>Calendar Year</u>	<u>Personal Income (\$000's)</u>		<u>Percent Change from Previous Year</u>	
	<u>Calvert County</u>	<u>State of Maryland</u>	<u>Calvert County</u>	<u>State of Maryland</u>
2009.....	\$3,890,676	\$274,980,101	0.9%	0.2%
2008.....	3,854,876	274,285,685	5.6	4.3
2007.....	3,631,560	261,114,676	5.9	6.5
2006.....	3,427,469	245,303,232	4.8	4.6
2005.....	3,270,323	234,609,327	6.2	6.4

Source: Maryland Department of Planning, Planning Data Services, from U.S. Bureau of Economic Analysis, May 2011.

**Commuting Patterns**

The 2000 Census survey determined the work commuting patterns for workers 16 years of age and older for the labor forces of each of Maryland’s counties and the City of Baltimore. Comparative figures for workers commuting outside the county of residence for the subdivisions in the Maryland portion of the Washington PMSA are presented below.

<b>Calvert County</b> .....	<b>60.6%</b>
Charles County .....	59.8
Frederick County .....	41.1
Montgomery County .....	41.3
Prince George’s County .....	60.8

Source: Census 2000 Summary File 3 (SF3) – Sample Data, U.S. Census Bureau.

**Education**

Survey results of the number of high school students in the Maryland portion of the Washington PMSA and the State as a whole who graduated in 2011, as a percentage of their ninth grade enrollment four grades earlier, are presented below:

<b>Calvert County</b> .....	<b>93.8%</b>
Charles County .....	90.2
Frederick County .....	93.8
Montgomery County .....	90.7
Prince George’s County .....	85.1
State of Maryland .....	87.1

Source: Maryland State Department of Education. Maryland Report Card 2011 Performance Report State and School Systems.

The following table sets forth the years of school completed by persons 25 years of age and older as a percentage of the population described in the 2000 Census for Calvert County and the other counties in the Maryland portion of the Washington PMSA and the State:

	<u>Calvert</u>	<u>Charles</u>	<u>Frederick</u>	<u>Montgomery</u>	<u>Prince George’s</u>	<u>State</u>
Elementary (grades K-8) .....	<b>3.1%</b>	4.0%	4.29%	4.4%	4.7%	5.1%
High School						
1–3 years .....	<b>9.9</b>	10.1	8.7	5.3	10.4	11.1
4 years.....	<b>34.4</b>	33.4	30.1	14.5	27.3	26.7
College						
No degree .....	<b>24.3</b>	25.9	20.5	16.7	25.0	20.3
Associate degree.....	<b>5.8</b>	6.5	6.5	4.6	5.5	5.3
Bachelor’s degree .....	<b>14.2</b>	13.2	18.9	27.1	16.9	18.0
Graduate/Professional degree .....	<b>8.3</b>	6.8	11.1	27.5	10.2	13.4

Source: Table DP-2. Profile of Selected Social Characteristics: 2000. U.S. Census Bureau, Census 2000.

# ECONOMIC FACTORS

## Economy

Over the past several decades, Calvert County has transitioned from an agricultural community into a mixed community with both suburban and rural characteristics. This is due to the County's geographic proximity to Washington, D.C., Baltimore, Annapolis and the Patuxent River Naval Air Station.

Calvert County's economy remains relatively stable when compared to other jurisdictions in the nation. Calvert County was recently identified as the 13<sup>th</sup> richest county in the United States by *The Street*. Several other factors have contributed to the economic stability including: 1) a strong and positive local business climate; 2) job market stability; 3) an enhanced focus on business retention and expansion efforts that have served to strengthen and encourage development of the County's existing industries and provided strong support during a national economic downturn; and 4) an enhanced focus on economic development activities. The following table reflects jobs located in the county regardless of place of residence.

<u>Year</u>	<u>Total Private Sector Jobs</u>	<u>Financials</u>	<u>Prof/Bus Services</u>	<u>Other Services</u>	<u>Target Market</u>
2006.....	17,531	758	1,715	815	3,288
2007.....	17,852	740	1,744	823	3,307
2008.....	17,745	667	1,747	856	3,270
2009.....	17,021	667	1,691	821	3,179

Source: Maryland Department of Labor, Licensing, and Regulation, Division of Workforce Development and Adult Learning.

# RESOLUTIONS & FINANCIAL POLICIES



*Calvert Marine Museum*

## Policies and Resolutions

	<u>Date Adopted</u>	<u>County Code or Resolution Number</u>	<u>Appendix Page</u>
<b>Calvert County Code:</b>			
Title 5 Budget and Finance	1996/1985/1981	Section 5-101 to 5-304	401-404
<b>Taxing Resolutions:</b>			
Budget Adoption FY 2013	6/5/2012	39-12	405-408
Income Tax			
Real Property Tax			
Personal Property Tax			
Public Utility Tax			
Service Charge on Real Property Bills			
Admission and Amusement Tax	6/13/2006	24-06	409-410
Hotel Tax	5/20/2003	16-03	411-413
Recordation Tax	9/28/1999	36-99	414
<b>Policies:</b>			
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Fund Balance Policy	6/7/2011	17-11	417
Debt Policy	9/22/2009	37-09	418-425
Transfer of Budget Appropriations	8/7/2007	27-07	426-427
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<b>Models:</b>			
Debt Affordability/Long Term Debt	11/13/2001		436-437

## § 4-103 CODE OF PUBLIC LOCAL LAWS § 5-101

**TITLE 5**  
**BUDGET AND FINANCE**

**ANNOTATED CODE OF MARYLAND REFERENCES**

Fiscal year — See Art. 24, § 1-102 and Art. 19, § 35.

Annual audit of county accounts, records, etc. — See Art. 19, §§ 40 and 41.

**PUBLIC LOCAL LAW REFERENCES**

County Treasurer — See Title 3.

Agricultural land preservation program — See Title 12.

Contracts and purchasing — See Title 6.

**Subtitle 1**

**Budget**

**§ 5-101. Composition; contents. [1985, ch. 715, § 2]**

- (a) Composition. The county budget shall consist of the current expense budget, the capital program and capital budget, and the budget message.
- (b) Contents of current expense budget. The proposed current expense budget shall contain not less than the following information:
- (1) A detailed statement of all revenue estimated to be received by the county during the next fiscal year, showing all funds and sources of income;
  - (2) A statement of the bonded and other indebtedness of the county and all debt service requirements;
  - (3) A statement of the estimated cash surplus available for expenditures;
  - (4) Estimates of the amounts necessary for conducting the business of the county in the next fiscal year to be financed from the estimated revenue, classified by department, program, services, and project, together with a comparative statement of authorized expenditures and revenues from the fiscal year then ending; and
  - (5) Any other material that the Commissioners require.
- (c) Contents of capital program. The proposed capital program shall list and describe the proposed capital projects to be undertaken in the next fiscal year (including those previously authorized) and in each of the next five fiscal years, the proposed means of financing them, and the relative priority of each project in each fiscal year.
- (d) Contents of capital budget. The proposed capital budget shall include:

§ 5-101 CALVERT COUNTY CODE § 5-102

- (1) A statement of anticipated revenues for the next fiscal year from all borrowing and other sources, and
  - (2) The amount proposed to be spent on each project in the next fiscal year, including those previously authorized, considering the priorities set out in the capital program.
- (e) Contents of budget message. The budget message shall explain through a narrative and summary tables the current budgets and capital program. It shall at least describe all important features of the budgets and capital program and indicate any significant changes in programs, projects, fiscal policies, and expenditures compared to the fiscal year then ending.

**§ 5-102. Budget requests; hearings, availability of copies. [Code 1981, §§ 4-201, 4-202; 1985, ch. 715, § 2]**

- (a) Itemized budget requests. At a public hearing held on the date set by the Commissioners, each county department, agency, or board receiving county funds shall submit to the County Commissioners and to the Director of Administration and Finance, an itemized budget request for all funds requested for the next fiscal year. The Commissioners shall publish notice of the time and place of this hearing in at least two county newspapers for at least two weeks before the hearing is held. At this hearing, county citizens may present their views on budget requests and funding levels.
- (b) Public hearing. Before taking final action on a proposed budget, the County Commissioners shall hold a public hearing to permit county residents to comment on it. The Commissioners shall publish notice of the time and place of the hearing in at least two county newspapers for at least two weeks before the hearing is held. The final budget shall be adopted by a resolution approved by the Commissioners.
- (c) Availability of copies. By the time of the first notice of public hearing, the proposed county budget shall be filed with the clerk of the County Commissioners and be available for public inspection. One copy shall be supplied to each newspaper of general circulation in the county and to each branch of the county library and copies shall be made available to the public at or below cost.

**§ 5-103. Subsequent budget changes. [1985, ch. 715, § 2; 1996, ch. 49, § 1]**

- (a) The County Commissioners may change an adopted budget only by resolutions that comply with this section, the Maryland Constitution, state laws or public local laws. Changes may not be subdivided to alter the applicability of the requirements of this section.

## § 5-102 CODE OF PUBLIC LOCAL LAWS § 5-203

- (b) The County Commissioners by resolution may establish procedures for the administrative transfer of appropriations between general classifications of expenditures in the current expense budget within the same office or department, transfers between departments, agencies, boards or commissions, interproject transfers of appropriations between capital projects in the capital budget, and the addition of new budget items.
- (c) Any change involving funds totaling more than \$100,000 may be made only by resolution approved by the Commissioners after compliance with the publication and hearing requirements applicable to the original proposed budget. **[Amended 2001, ch. 237]**
- (d) To meet a public emergency affecting life, health, or property, the Commissioners by resolution may make emergency appropriations from contingent or surplus funds.

**Subtitle 2****Permitted Appropriations****§ 5-201. Compliance with budget provisions. [1985, ch. 715, § 2]**

All appropriations made under this subtitle shall comply with the provisions of Subtitle 1 of this title.

**§ 5-202. Calvert Memorial Hospital. [Code 1981, § 4-401; 1985, ch. 715, § 2]**

The County Commissioners may appropriate a sum in an amount to be determined by them to the Calvert Memorial Hospital.

**1 § 5-203. Fair Board. [Code 1981, § 4-402; 1985, ch. 715, § 2; 1991, ch. 225.; 1992, ch. 22, § 1]**

- (a) The County Commissioners shall appropriate annually not less than \$5,000 to the Fair Board of Calvert County.
- (b) The County Commissioners may loan monetary aid to the Fair Board.

**§ 5-204. Preservation of historic sites, museums, etc. [Code 1981, § 4-403; 1985, ch. 715, § 2]**

The County Commissioners may appropriate a sum in an amount to be determined by them for the benefit of the hemlock stand on Hellen Creek, the Chesapeake Beach Railway Museum, and the Jefferson Patterson Park and Museum.

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**1 Editor's Note: Section 2, Ch. 225 of 1991, provides, in part, that subsection (b) of this section "shall remain effective until December 31, 1994 and at the end of December 31, 1994, and with no further action required by the General Assembly, [subsection (b) of this section] shall be abrogated and of no further force and effect."**

**Subtitle 3**

**Audits**

**§ 5-301. Appointment, duties, removal, etc., of auditor. [Code 1981, § 1-101; 1985, ch. 715, § 2]**

The County Commissioners shall appoint and pay an auditor who annually shall audit the books, records, vouchers, and accounts of all persons, offices, boards, and commissions that collect, handle, or disburse funds of the county. The Commissioners may remove the auditor in their discretion, and shall fill all vacancies immediately. All audits shall be conducted by certified public accountants.

**§ 5-302. Duties of officials; powers of auditor. [Code 1981, § 1-102; 1985, ch. 715, § 2]**

The officials whose finances are being audited shall produce, upon request of the auditor, any and all books, vouchers, accounts, and other records and papers in any way pertaining to the funds or an audit of them. The auditor may summon, with or without directions to produce books and records, and examine under oath or affirmation, which the auditor may administer, officials whose affairs are being audited or any other person deemed necessary on the matters pertaining to the county funds or relating to the matters being audited. For these purposes the auditors shall have the power to issue process compelling the attendance of a witness and the production of the records and papers of a witness. Any person who refuses or neglects to produce any books, vouchers, accounts, or other records and papers, as required, or refuses to respond to the summons or to be sworn or affirmed, or being sworn or affirmed, to answer the questions of the auditor relating to the funds or the matters and finances to be audited, is guilty of a misdemeanor, and on conviction shall be fined not more than \$500 for each offense. The auditor, whenever possible, shall require the production or the attendance and testimony at the office or place where the books and records are kept or where the official duties of the official whose finances are being audited are principally carried on.

**§ 5-303. Auditor's report. [Code 1981, § 1-103; 1985, ch. 715, § 2]**

The auditor shall submit to the County Commissioners each year by the date set by them, a management letter and a report on the revenues and disbursements of county funds for that fiscal year. The report shall contain the information required by the Commissioners and be executed in a manner that gives the citizens of the county an intelligent understanding of the revenues and expenditures of the county. The management letter and report shall be available for public inspection and copies shall be made available to the public at or below cost. The auditors shall prepare a summary of the report which shall be published in at least 1 county newspaper within a month after the report is received by the Commissioners.

**§ 5-304. Accounting system. [Code 1981, § 1-104; 1985, ch. 715, § 2]**

Upon recommendation by the auditor, the County Commissioners may require the use of any system of bookkeeping or accounting by the officials subject to an audit under this subtitle.

EX00040FG202

RESOLUTION NO. 39-12

SUBJECT: FY2013 Calvert County Revenues and Appropriations

Page 1 of 4

**A RESOLUTION FOR THE PURPOSE OF ADOPTING  
THE OPERATING AND CAPITAL IMPROVEMENT  
BUDGETS FOR FISCAL YEAR 2013 AND LEVYING TAXES**

**Budget Authority**

WHEREAS, the 1985 Laws of Maryland, Chapter 725, the 1991 Laws of Maryland, Chapter 225, the 1992 Laws of Maryland, Chapter 22, the 1996 Laws of Maryland, Chapter 49, the 2001 Laws of Maryland, Chapter 237, together codified as the Code of Public Local Laws of Maryland, Article 5, (Calvert County), Title 5, authorizes and empowers the Board of County Commissioners of Calvert County to adopt a Budget and Appropriations each fiscal year;

**Compliance with Budget Procedures**

WHEREAS, the Staff Recommended Budget was received in the office of the Board of County Commissioners by March 13, 2012;

WHEREAS, in accordance with the Code of Public Local Laws of Maryland, Article 5, (Calvert County), Section 5-102(b), a public hearing on the County Commissioners' Recommended Budget was duly advertised and conducted on May 22, 2012;

WHEREAS, the Board of County Commissioners of Calvert County received and has considered a County Budget for Fiscal Year 2013 consisting of the current expense (operating) budget, the capital program and capital improvement budget, and the budget message;

**Property Tax Authority**

WHEREAS, Tax-Property Article of the Maryland Annotated Code, Sections 6-202, 6-204, 6-302, 6-306 and 6-308 authorizes and empowers the Board of County Commissioners of Calvert County to levy a property tax and set the property tax rate for each fiscal year; and

**Authority for a Service Charge for the Semi-Annual Payment of Property Taxes**

WHEREAS, the Maryland Department of Assessments and Taxation has approved a service charge of Three-Tenths percent, (0.3%), of the amount of tax due at the second installment to cover lost interest income and administrative expenses associated with the semiannual payment for a property owner electing to pay real property taxes under a semiannual payment schedule pursuant to Section 10-204.3 of the Tax-Property Article of the Maryland Annotated Code. As a result, the service charge shall be effective at the rate of Three-Tenths percent, (0.3%), of the amount of tax due at the second installment; and

**Income Tax Levy Authority**

WHEREAS, pursuant to Section 10-106(a) (iii) of the Tax-General Article of the Maryland Annotated Code the Board of County Commissioners of Calvert County shall set, by ordinance or

EX000640FG203

RESOLUTION NO. 39-12

SUBJECT: FY2013 Calvert County Revenues and Appropriations

Page 2 of 4

resolution, a County Income Tax equal to at least One percent, (1%), but not more than Three and two-tenth percent, (3.20%), of an individual's Maryland taxable income for the taxable year beginning after December 31, 2001;

**WHEREAS**, *Tax-General Article* of the Maryland Annotated Code, Section 10-106(a)(2) authorizes the County income tax to continue until the County changes the rate by ordinance or resolution;

**WHEREAS**, the Board of County Commissioners of Calvert County, by Resolution 33-03, adopted September 30, 2003, set the County Income Tax Rate at two point eight percent, (2.8%), of an individual's Maryland taxable income;

**Findings**

**WHEREAS**, the revenue required for the implementation of the operating and capital improvements budgets for Fiscal Year 2013 necessitates a real property tax rate of Eighty-Nine and Two-Tenths of a cent (\$.892) per One Hundred Dollars (\$100.00) on the full cash assessed valuation of real property (with the exception of public utility real property) located outside the municipal limits of North Beach and Chesapeake Beach;

**WHEREAS**, the required revenue of the implementation of the said operating and capital improvements budgets for Fiscal Year 2013 necessitates a public utility (real and personal) and a personal property tax rate of Two Dollars and Twenty-Three Cents (\$2.23) per One Hundred Dollars (\$100.00) on the assessed valuation of property located outside the municipal limits of North Beach and Chesapeake Beach;

**WHEREAS**, the Board of County Commissioners has considered a tax rate differential for the Towns of Chesapeake Beach and North Beach, pursuant to *Tax-Property Article*, Section 6-306 of the Maryland Annotated Code;

**WHEREAS**, the revenue required for the implementation of the said operating and capital improvements budgets necessitates a real property tax rate of Eighty-Nine and Two-Tenths of a cent (\$.892) per One Hundred Dollars (\$100.00) on the full cash assessed valuation of real property (with the exception of public utility real property) located outside the municipal limits of North Beach and Chesapeake Beach;

**WHEREAS**, the required revenue of the implementation of the said operating and capital improvements budgets necessitates a public utility (real and personal) and a personal property tax rate of Two Dollars and Twenty-Three Cents (\$2.23) per One Hundred Dollars (\$100.00) on the assessed valuation of property located outside the municipal limits of North Beach and Chesapeake Beach;

**WHEREAS**, the Board of County Commissioners has considered a tax rate differential for the Towns of Chesapeake Beach and North Beach, pursuant to *Tax Property Article*, Section 6-306 of the Maryland Annotated Code; and

EX00040FG204

RESOLUTION NO. 39-12

SUBJECT: FY2013 Calvert County Revenues and Appropriations

Page 3 of 4

**WHEREAS**, the Board of County Commissioners of Calvert County believes it to be in the best economic interest of the County and its citizens to maintain the current County Income Tax rate.

**NOW, THEREFORE, BE IT RESOLVED**, by the Board of County Commissioners of Calvert County, Maryland that there is hereby levied a real property tax rate of Eighty-Nine and Two-Tenths of a cent (\$0.892) per One Hundred Dollars (\$100.00) on the full cash assessed valuation of real property (with the exception of public utility real property) located outside the municipal limits of both North Beach and Chesapeake Beach in the estimated amount of Ten Billion Seven Hundred Fifty-Five Million Dollars (\$10,755,000,000).

**BE IT FURTHER RESOLVED** by the Board of County Commissioners of Calvert County, Maryland that a real property tax of Fifty-Five and Six-Tenths of a cent (\$0.556) per One Hundred Dollars (\$100.00) of the full cash assessed valuation of real property within the municipal limits of North Beach and Chesapeake Beach, in the estimated amount of Two Hundred Thirty-Eight Million Three Hundred Thousand Dollars (\$238,300,000) in the Town of North Beach and Seven Hundred Fifteen Million Two Hundred Thousand Dollars (\$715,200,000) in the Town of Chesapeake Beach.

**BE IT FURTHER RESOLVED** by the Board of County Commissioners of Calvert County, Maryland that a personal property rate of Two Dollars and Twenty-Three Cents (\$2.23) per One Hundred Dollars (\$100.00) is hereby levied on the assessed valuation of public utility property (real and personal) and personal property located outside the municipal limits of both North Beach and Chesapeake Beach in the estimated amount of Nine Hundred Nineteen Million Dollars (\$919,000,000).

**BE IT FURTHER RESOLVED** by the Board of County Commissioners of Calvert County, Maryland that a personal property tax rate of One Dollar and Thirty-Nine cents (\$1.39) per One Hundred Dollars (\$100.00) is hereby levied on the assessed valuation of public utility property (real and personal) and personal property located within the municipal limits of North Beach and Chesapeake Beach, in the estimated amount of One Million Five Hundred Thousand Dollars (\$1,500,000) in the Town of North Beach and Eleven Million Five Hundred Thousand Dollars (\$11,500,000) in the Town of Chesapeake Beach.

**BE IT FURTHER RESOLVED** by the Board of County Commissioners of Calvert County, Maryland that an interest rate of 0.3% annual percentage rate (APR) be established for the semi-annual real property tax payment option. This APR plus an administrative fee (10% of the APR) equates to a total semi-annual payment service charge rate of 0.33%. Therefore, for the three-month period, October 2012 to December 2012, this fee is 0.08%.

**BE IT FURTHER RESOLVED** by the Board of County Commissioners of Calvert County, Maryland that General Fund appropriations for FY 2013 in the amount of Two Hundred Twenty-Four Million Nine Hundred Forty-Four Thousand One Hundred Ninety-Nine Dollars (\$224,944,199), allocated as set forth in Exhibit 1 and incorporated herein by reference, is adopted and enacted for the County Fiscal Year beginning July 1, 2012 (FY 2013).

**BE IT FURTHER RESOLVED** by the Board of County Commissioners of Calvert County, Maryland that the Capital Improvement appropriations for FY 2013 in the amount of Twenty-Four Million, Two Thousand Eight Hundred and Fifty Dollars (\$24,002,850), allocated as set forth in Exhibit 1 attached hereto and incorporated herein by reference, is adopted and enacted for the County Fiscal Year beginning July 1, 2012 (FY 2013).

**BE IT FURTHER RESOLVED** by the Board of County Commissioners of Calvert County, Maryland that the capital program for the fiscal years ending June 30, 2014; June 30, 2015; June 30, 2016; June 30, 2017 and June 30, 2018; is hereby approved as set forth in the Calvert County Capital Improvement Plan, a copy of which is attached hereto as Exhibit 1 and incorporated herein by reference.

**BE IT FURTHER RESOLVED**, by the Board of County Commissioners of Calvert County, Maryland that this Resolution shall be effective as set forth below.

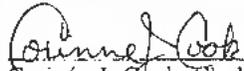
**DONE**, this 5 day of June, 2012, by the Board of County Commissioners of Calvert County, Maryland, sitting in regular session.

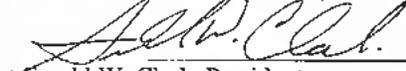
Aye: 4  
Nay: 1 - Commissioner Slaughenhaupt \*  
Absent/Abstain: 0

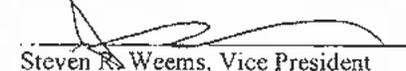
Effective Date of Ordinance: July 1, 2012  
Effective Date of Property Tax & Service Charge: July 1, 2012  
Effective Date of Income Tax Rate: January 1, 2013

**ATTEST:**

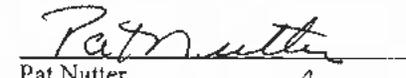
**BOARD OF COUNTY COMMISSIONERS  
OF CALVERT COUNTY, MARYLAND**

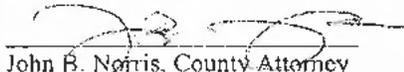
  
Corinne J. Cook, Clerk

  
Gerald W. Clark, President

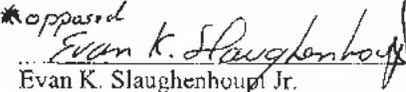
  
Steven R. Weems, Vice President

Approved for form and legal sufficiency  
on June 5 2012 by:

  
Pat Nutter

  
John B. Norris, County Attorney

  
Susan Shaw

*\*opposed*  
  
Evan K. Slaughenhaupt Jr.

Recorded for Filing June 6 2012  
10:20 at A of 11 o'clock  
40  
302  
CLERK OF CALVERT COUNTY



BK00025PG068

RESOLUTION NO. 24-06**PERTAINING TO A CHANGE IN THE ADMISSIONS AND AMUSEMENT TAX**

**WHEREAS**, by Resolution Number 18-03, dated May 20, 2003, the Board of County Commissioners imposed a tax of 10% on gross receipts derived from any admissions and amusements as authorized by Section 4-102 of the Tax-General Volume of the Annotated Code of Maryland; and

**WHEREAS**, Section 4-102 of the Tax-General Volume of the Annotated Code of Maryland authorizes the County to charge as much as 10% of the gross receipts derived from any admissions and amusements; and

**WHEREAS**, on May 23, 2006, a duly advertised hearing was conducted concerning the decrease of the admission and amusement tax from 10% to 1%; and

**WHEREAS**, the Board of County Commissioners voted to decrease the admission and amusements tax from 10% to 1%.

**NOW, THEREFORE, BE IT RESOLVED**, by the Board of County Commissioners of Calvert County, Maryland, that pursuant to the authority of Section 4-102 of the Tax-General Volume of the Annotated Code of Maryland, a tax is imposed on the gross receipts derived from any admissions and amusement charge as defined in Section 4-101(b) of the Tax-General Volume of the Annotated Code of Maryland, at the rate of 1%, except as this imposition of tax is limited by the exemptions set forth in Section 4-102 of the Tax-General Volume of the Annotated Code of Maryland; and

**AND BE IT FURTHER RESOLVED**, that the rate of 1% shall remain in effect until changed by resolution of this Board; and

**BE IT FURTHER RESOLVED**, that the new rate of 1% shall become effective on August 1, 2006.

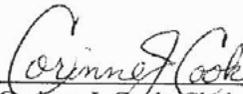
BK00025PG069

BE IT FURTHER RESOLVED, that the passage of this resolution shall immediately be certified to the Comptroller of the Treasury of the State of Maryland

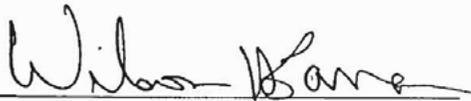
DONE, this 12 day of June, 2006, by the Board of County Commissioners of Calvert County, Maryland, sitting in regular session.

ATTEST:

BOARD OF COUNTY COMMISSIONERS  
OF CALVERT COUNTY, MARYLAND

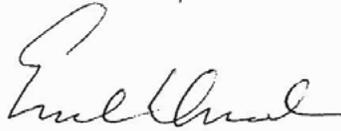
  
Corinne J. Cook, Clerk

  
David F. Hale, President

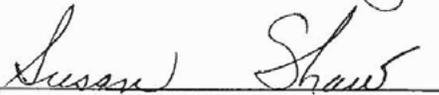
  
Wilson H. Parran, Vice President

Approved for legal  
sufficiency on 6/13/06  
by

  
Gerald W. Clark

  
Emanuel Demedis  
County Attorney

  
Linda L. Kelley

  
Susan Shaw

Received for Record... 6-14  
at 9:10 o'clock... 2006  
recorded in Liber KPS No. 25  
Folio 68  
ORDINANCE... COUNTY COMMISSIONERS



Resolution No. 24-06

BK00019PG274

ORDINANCE NO. 16-03**[Pertaining to the enactment of Article IV of Chapter 136 of the Code of Calvert County]**

**For** the purpose of imposing a tax on a transient charge paid to a hotel located in Calvert County.

**By** enacting a new article to Chapter 136 of the Code of Calvert County, Volume 1 (2000 Edition and March 2003 Supplement, as amended).

**Pursuant** to authority granted in Article 24, Title 9, Subtitle 3 of the Annotated Code of Maryland, as may be amended from time to time, and following a duly advertised public hearing held on May 20, 2003.

**Be it Ordained by the Board of County Commissioners of Calvert County, Maryland**, that Chapter 136 of the Code of Calvert County, Volume 1, **Be** and the same hereby **Is** amended to include the following Article IV:

**Article IV**  
Hotel Rental Tax

**§ 136-21. Definitions.**

As used in this article, the following words have the meanings indicated:

ACCOMODATION TAX – The tax authorized under this article.

BOARD – The Board of County Commissioners of Calvert County, Maryland.

COUNTY – As the context requires, Calvert County.

HOTEL – An establishment, including an apartment, cottage, hostelry, inn, motel, rooming house or tourist home that offers sleeping accommodation for compensation to any transient.

PERSON – A natural person, individual, firm, corporation, partnership, association or other legal entity.

TRANSIENT – Any person who, for any period not exceeding four (4) consecutive months, obtains sleeping accommodation at any hotel, either at his or her own expense or at the expense of another.

TRANSIENT CHARGE – A hotel charge for sleeping accommodations for a period not exceeding four (4) consecutive months, but does not include any hotel charge for services and accommodations other than sleeping accommodations.

**§ 136-22. Imposition and rate.**

- A. The Board hereby imposes an accommodation tax on the amount paid for a transient charge.
- B. The accommodation tax shall be five (5) percent of the transient charge and shall be effective July 1, 2003.

**§ 136-23. Payment, collection and return.**

- A. A person shall pay the accommodation tax to the hotel when the person pays the transient charge.
- B. The hotel shall:
  - (1) Give the person who is required to pay a transient charge a bill that identifies the transient charge as a separate item from any other charge; and
  - (2) Collect the accommodation tax from the person who pays the transient charge.
- C. The hotel shall hold in trust the accommodation tax collected for the county until the hotel pays the tax to the county as required by this article.
- D. The hotel shall, on the form the county requires, complete, sign and file an accommodation tax return and remit payment in full to the county on or before the 21<sup>st</sup> day of each month for the preceding month.
- E. The hotel is allowed, for administrative costs, a discount of one-half (½) of one (1) percent of the gross amount of the accommodations tax collected, provided that the hotel, on or before the due date:
  - (1) Files the accommodation tax return; and
  - (2) Pays the accommodation tax.

**§ 136-24. Administration.**

- A. The Board may adopt regulations consistent with Title 9 of Article 24 of the Annotated Code of Maryland, as amended, and Title 11 of the Tax-General Article of the Maryland

BK00019PG276

Code Annotated, as amended, to provide for orderly, systematic and thorough administration of the accommodation tax.

- B. The Board may increase the surety bond that the county requires for its Treasurer in order to cover the revenue the Treasurer collects from the accommodation tax. The county may treat any additional premium due to the surety bond increase allowed as an administrative tax administrative cost.
- C. From the accommodation tax revenue collected, the Board shall distribute a reasonable sum for accommodation tax administrative costs to the general fund of the county.

And be it Further Ordained by the Board of County Commissioners of Calvert County, Maryland, that this Ordinance shall take effect July 1, 2003, or the date this Ordinance is approved, whichever is later.

Approved and Done this 20<sup>th</sup> day of May, 2003.

Attest:

Board of County Commissioners of Calvert County, Maryland

Mary S. Watson  
Mary S. Watson, Clerk

David F. Hale  
David F. Hale, President

Linda L. Kelley  
Linda L. Kelley, Vice-President

Gerald W. Clark  
Gerald W. Clark

Wilson H. Parran  
Wilson H. Parran

Approved for Legal Sufficiency on

By: Emanuel Demedis  
Emanuel Demedis  
County Attorney

Susan Shaw  
Susan Shaw

Received for Record... May 20 ... 2003  
at... 3:30 ... o'clock... 4 ... M. Same day  
recorded in Liber KPS No. 19  
Folio... 274 ... COUNTY COMMISSIONERS  
ORDINANCES AND RESOLUTION.

Kathy P. Smith

BK00011PG263

RESOLUTION NO. 36-99

PERTAINING TO THE ADOPTION OF A RECORDATION TAX RATE IN CALVERT COUNTY

WHEREAS, the Board of County Commissioners pursuant to Section 12-103, Tax Property Article of The Annotated Code of the Public General Laws of Maryland, is granted the power to set, by law, the recordation tax rate in Calvert County; and

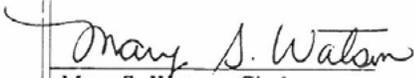
WHEREAS, the Board of County Commissioners at a public meeting held on September 21, 1999 has given consideration to the rate that should be applied effective November 1, 1999.

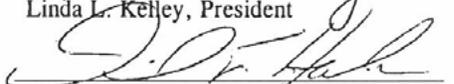
NOW, THEREFORE, BE IT RESOLVED, by the Board of County Commissioners of Calvert County that the recordation tax rate of Five and NO/100THS Dollars (\$5.00) for each Five Hundred and NO/100THS Dollars (\$500.00) or fraction of Five Hundred and NO/100THS Dollars (\$500.00) of consideration payable or of the principal amount of the debt secured of an instrument of writing which are recorded with the Clerk of the Circuit Court for Calvert County, Maryland BE and hereby IS adopted and said rate shall be effective November 1, 1999.

DONE, THIS 28<sup>th</sup> DAY OF Sept, 1999, by the Board of County Commissioners of Calvert County, Maryland, sitting in regular session.

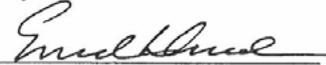
ATTEST:

BOARD OF COUNTY COMMISSIONERS  
OF CALVERT COUNTY,  
MARYLAND

  
Mary S. Watson, Clerk

  
Linda L. Kelley, President  
  
David F. Hale, Vice-President

Approved for legal sufficiency  
On 9/28/99  
By

  
Emanuel Demedis  
County Attorney

Patrick M. Buehler  
  
John Douglas Parran

Received for Record Sept. 29, 1999  
at 9:45 o'clock A.M. Same day  
recorded by the Clerk of the Circuit Court  
File 363 COUNTY COMMISSIONERS  
GRANTED BY RESOLUTION.

Barbara A. Stinnett



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RESOLUTION NO. 16-11

[PERTAINING TO THE REPEAL OF RESOLUTION NO. 13-96 AND THE RE-ESTABLISHMENT OF A POLICY ON CALVERT COUNTY'S STABILIZATION ARRANGEMENT]

WHEREAS, upon the advice and recommendation of certain bond rating agencies, the Board of County Commissioners of Calvert County, Maryland, adopted Resolution 13-96 establishing a Stabilization Arrangement Amount within the Committed Fund Balance for contingency and emergency situations as determined by the County Commissioners; and

WHEREAS, the Board of County Commissioners recognizes the fact that the County is dependent upon revenues from its two largest taxpayers, Constellation Energy Group LLC and Dominion, both members of the energy industry; and

WHEREAS, the Board of County Commissioners desire a short-term replacement source, in the event of a catastrophic change in the value of their enterprise assets.

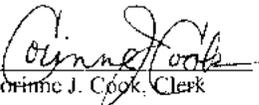
NOW, THEREFORE, BE IT RESOLVED, by the Board of County Commissioners of Calvert County, Maryland, that the policy contained in Resolution 13-96 be, and the same hereby is repealed, and be it further

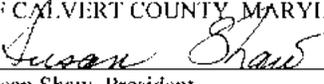
RESOLVED, that the following policies are hereby established with regard to the maintenance of the County's Stabilization Arrangement Amount within the Committed Fund Balance:

- 1) The Stabilization Arrangement Amount within the Committed Fund Balance shall be maintained at a level of \$10 million or eight percent (8%) of the current operating budget, whichever is greater.
- 2) In the event the Stabilization Arrangement Amount within the Committed Fund Balance is drawn below a level of eight percent (8%) of current budgeted General Fund expenditures, the funds shall be replenished, as indicated in number one, within two years.
- 3) This Stabilization Arrangement Amount is intended to be used only after all other available fund balances are exhausted and that use shall be at the sole discretion of the Board of County Commissioners of Calvert County.

BE IT FURTHER RESOLVED, that this Resolution shall become effective immediately upon its adoption.

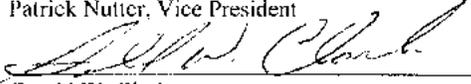
DONE, this 7 day of June, 2011, by the Board of County Commissioners of Calvert County, Maryland, sitting in regular session.

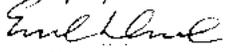
ATTEST:  
  
Corinne J. Cook, Clerk

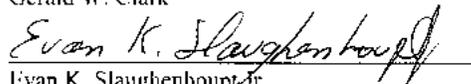
BOARD OF COUNTY COMMISSIONERS  
OF CALVERT COUNTY, MARYLAND  
  
Susan Shaw, President

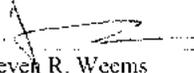
  
Patrick Nutter, Vice President

Approved for legal sufficiency on 6/7/11

  
Gerald W. Clark

By:   
Emanuel Danedis  
County Attorney  
6/17/2011  
11:30 AM  
Monday  
COMMISSIONERS

  
Evan K. Slaughenhoupt Jr.

  
Steve R. Weems



EX00036PG392

RESOLUTION NO. 17-11

[ PERTAINING TO THE CLASSIFICATION OF FUND BALANCES IN GOVERNMENTAL FUNDS]

**WHEREAS**, the Board of County Commissioners of Calvert County, Maryland, seeks to adhere to the reporting requirements set forth by Governmental Accounting Standards Board (GASB) Statement No. 54 Fund Reporting and Governmental Fund Type definitions; and

**WHEREAS**, one of the mandates of GASB No. 54 requires a governmental entity to establish the order in which source of funds will be spent to meet the expenditures of the governmental entity.

**NOW THEREFORE, BE IT RESOLVED**, that the Board of County Commissioners of Calvert County, Maryland, establishes the following order in which fund balances will be spent when multiple fund balance types are available for a specific purpose: nonspendable, restricted, committed, assigned and unassigned; and

**BE IT FURTHER RESOLVED**, that the Director of the Department of Finance and Budget, or his designee, is hereby authorized to identify the fund balance components from which funds are to be drawn to pay a particular expenditure; and,

**BE IT FURTHER RESOLVED**, that this Resolution shall become effective immediately upon its adoption.

**DONE**, this 7 day of June, 2011, by the Board of County Commissioners of Calvert County, Maryland, sitting in regular session.

ATTEST:

Corinne J. Cook  
Corinne J. Cook, Clerk

BOARD OF COUNTY COMMISSIONERS  
OF CALVERT COUNTY, MARYLAND

Susan Shaw  
Susan Shaw, President

Pat Nutter  
Pat Nutter, Vice President

Gerald W. Clark  
Gerald W. Clark

Evan K. Slaughenroth Jr.  
Evan K. Slaughenroth Jr.

Steven R. Weems  
Steven R. Weems

Approved for legal  
sufficiency on 6/7/11

By: Emanuel Demedis  
Emanuel Demedis  
County Attorney

Received for Record 6/19 2011  
By: [Signature]  
County Clerk

[Signature]

17  
RES. NO. 17-11

RESOLUTION NO. 37-09

**PERTAINING TO THE ADOPTION OF A DEBT POLICY**

**WHEREAS**, the Board of County Commissioners for Calvert County, Maryland, has general authority to adopt policies for Calvert County, Maryland; and

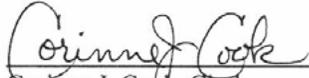
**WHEREAS**, 2009, MD Acts, c. 693, requires that each local government unit adopt a local debt policy; and

**WHEREAS**, the Board of County Commissioners for Calvert County, Maryland, met in public session on September 22, 2009, and determined to adopt the Debt Policy.

**NOW, THEREFORE, BE IT RESOLVED AND ORDAINED**, by the Board of County Commissioners for Calvert County, Maryland, that the Debt Policy, attached hereto as Exhibit A, BE and the same hereby IS adopted as the official Debt Policy for Calvert County, Maryland.

**DONE**, this 22 day of Sept., 2009, by the Board of County Commissioners for Calvert County, Maryland, sitting in regular session.

ATTEST:

  
Corinne J. Cook, Clerk

BOARD OF COUNTY COMMISSIONERS  
CALVERT COUNTY, MARYLAND

  
Wilson H. Parran, President

Approved for legal  
sufficiency on 9/22/09  
by

  
Emanuel Demedis  
County Attorney

  
Gerald W. Clark, Vice President

  
Linda L. Kelley

  
Susan Shaw

Received for Record 9/24 2009  
at 9:15 o'clock 3 P. M. Same day  
recorded in Liber KPS No. 31  
Folio 136 COUNTY COMMISSIONERS  
ORDINANCES AND RESOLUTION.

  
Barbara A. Stinnett



BK00031FG137

Attachment A

## DEBT POLICY FOR CALVERT COUNTY MARYLAND

This debt policy is intended to provide Calvert County management with written guidelines and restrictions affecting the amount, issuance process and type of debt issued. The County uses debt to spread the costs of public facilities/amenities (Capital Projects) over a longer period of time. The citizens using the facilities in the future will be the same tax payers supporting the general fund's payment of debt service.

### I. INTRODUCTION

- A. This Debt policy reflects the combined practices of Calvert County (also referred to as the "County") with respect to long-term debt management. Debt policies are written guidelines and restrictions that affect the amount and type of debt issued by Calvert County.
- B. This debt policy is to be used in conjunction with the operating and capital budgets, the Capital Improvement Program (CIP) and other fiscal policies.
- C. Adherence to debt policies signals to the rating agencies and the capital markets that Calvert County is well managed and will meet its obligations in a timely manner. Following this debt policy will enhance the quality of debt related decisions by imposing order and discipline and by promoting consistency and continuity in decision making. Adherence to this debt policy will help to ensure that Calvert County maintains a sound financial position and credit quality is protected. This debt policy demonstrates the County's commitment to long-term financial planning and will be positively regarded by the municipal market when reviewing Calvert County's credit quality.
- D. Calvert County's debt policy is intended to apply to most forms of long-term obligations including General Obligation Debt, capital leases, State revolving loan funds, conduit debt, and inter-fund borrowings. Vested leave and health care benefits, while they fit the definition of long term debt, are not intended to be covered by this policy.

### II. QUALIFYING USES OF DEBT/PROHIBITIONS ON THE USE OF DEBT

Much of the CIP is expected to be funded with debt. Capital assets usually have a long useful life and will serve future, as well as current, taxpayers. It would be inequitable and an unreasonable fiscal burden to make current taxpayers pay for capital projects out of current tax revenues. Accordingly, debt issues are advisable, necessary and equitable.

- A. Debt issued for projects should have a term equal to or less than the useful life of the asset financed.
- B. Prior to considering debt as a source of funding capital projects, the County shall determine if other potential revenue sources, such as pay-as-you-go (Paygo), intergovernmental aid or private contributions are available.
- C. Projects costing less than \$500,000 will not be funded from borrowings unless as a part of a group of projects.

- D. The County may share funding with municipalities in their projects if it is clear that the County will receive the benefit of these projects.
- E. The County will consider issuing debt to improve leased property only if the County has a non-cancellable lease on the property that exceeds the economic life of the asset and the maturity of the debt.
- F. The County will only issue debt to construct or acquire public facilities for which it expects to sustain future annual operational and maintenance costs. By providing a yearly budget to the Buildings and Grounds division and consistent with the philosophy of keeping the capital facilities and infrastructure systems in good repair and to maximize the capital stock's useful life, the County will set aside sufficient revenue from operations to fund ongoing normal maintenance needs.
- G. The County has no intent to issue long-term debt to reduce the unfunded liability of the Pension Trust.
- H. The County has no intent to issue long-term debt to reduce the unfunded liability of the Other Post Employment Benefits Trust.
- I. Long-term debt may not be used to finance ongoing and recurring operational expenditures and expenses.

### III. TYPES OF DEBT INSTRUMENTS

#### A. General Obligation Debt

1. General Obligation Bonds – General Obligation (“G.O.”) Bonds are the most common form of debt instrument for Calvert County. These are generally tax-exempt and are backed by the full faith and credit of Calvert County. General Obligation Bonds are issued to finance the purchase, construction and equipment of infrastructure and facilities for a wide variety of functions such as transportation, public schools, community college, public safety, roads and highways, bridges and other programs. Calvert County issues General Obligation Bonds pursuant to authorization granted from time to time by the Maryland General Assembly at the request of the County.
2. Bond Anticipation Notes (BANs) - These are generally short term in nature and are issued as interim financing for a variety of financial reasons. On occasion BANs may be issued in one or more smaller amounts before a single larger size G.O. issue is executed. Proceeds of future G.O. Bond issues would be used to pay off the BANs. State law permits the issuance of BANs by Calvert County.
3. Agricultural Land Preservation Installment Purchase Agreements (IPAs) – These are general obligation debt instruments to fund purchases of property development rights and are backed by the full faith and credit of Calvert County. When these agreements are entered into, a treasury security is purchased to pay the principal when due. Because of this source for payment, this debt is not part of Debt Affordability calculations.

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Attachment A

4. State of Maryland Revolving Loan Programs – The loan programs the County regularly participates in are those offered by the Maryland Department of the Environment. Interest rates are generally lower than those for which the County qualifies on its own merit in the open market. On occasion, loans may be for no interest. On some loans, the State assesses fees to supplement the low interest rates.
  5. The recently enacted American Recovery and Reinvestment Act (“ARRA”) provides a number of taxable and tax-exempt financing options, some with a limited duration. Calvert County will review appropriate ARRA options and utilize them where such an issuance would benefit the County.
- B. Other Forms of Debt
1. Revenue Bonds
    - a. Revenue Bonds are secured by the pledge of particular revenues to their repayment. The revenues pledged may be those of a Special Revenue or Enterprise fund, or they may be derived from revenues received from or in connection with a particular project, all or part of which is financed from the proceeds of revenue bonds.
    - b. Revenue Bonds are generally tax-exempt and structured to be self-supporting. Because they are self-supporting they are excluded from Debt Affordability calculations.
    - c. Revenue-based debt generally carries a higher interest rate but allows a direct relationship between the cost of a project and the users who benefit from it.
  2. Interfund Loans – Loans may be extended between funds of the County. In such an event, interest rates will be determined by the Board of County Commissioners. No inter-fund loans will be executed without a plan of repayment to the affected fund.
- C. Other Financing Mechanisms
1. Capital Leases – this form of financing is used regularly for the purchase of substantial equipment that may not qualify to be financed with General Obligation Bonds. The term of this form of financing is typically five to ten years. The equipment being purchased is sometimes the collateral for the leases. Capital Lease agreements are subject to annual appropriation.

#### IV. DEBT LIMITS

- A. The County periodically requests authorization from the General Assembly, which specifies a not to exceed principal amount of bonds that can be issued pursuant to that authorization.
- B. The County has a Debt Affordability model that it uses to determine the amount of new debt the County can afford to support. The model is driven by revenue and growth assumptions with established standards controlling the amount of new debt to be issued over the life of the CIP. The County uses the following guidelines in deciding how much additional General Obligation Debt may be issued in the six-year CIP period:

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- There are guidelines relative to:
  1. The ratio of General Fund Debt Service to General Fund Revenue
    - Set at 9.5%;
  2. The ratio of General Fund Debt to Assessed Value of Taxable Real Property.
    - Set at 4.5%;
  3. The ratio of Debt Per Capita
    - Set at \$1,500;
  4. Other standards as may be appropriate.

#### V. DEBT STRUCTURE: TERM

- A. Bonds are typically issued for 15 years. The Agricultural Land Preservation Installment Purchase Agreements (IPA) program typically limits terms to between ten (10) and twenty (20) years. When bond market conditions warrant, or when a specific project would have a shorter useful life, then different repayment terms may be used.
- B. Capital Leases generally have a term of five to ten years.
- C. County debt issues may be structured for repayment with near level debt service payments or level principal payments. Current County practice has been to utilize the near-level debt service payment method to facilitate the budget process.
- D. The size of the debt issue should be such that economies of scale are reached with regard to issuance costs, including but not limited to Bond Counsel, Financial Advisor, and rating fees.

#### VI. METHOD OF SALE

- A. Competitive sales should generally be used for General Obligation Debt issues. Negotiated sales may be used if the Board of County Commissioners (BOCC), in conjunction with the Director of Finance and Budget and the County's Financial Advisor, determines that such a sale method is in the best interests of the County.
- B. Electronic bidding systems should be encouraged in order to enhance participation.

#### VII. DEBT MANAGEMENT POLICIES

- A. The County will at all times manage its debt and sustain its strong financial position, including healthy reserves, to seek and maintain the highest credit rating possible. As established in Resolution No. 13-96, based on recommendations by certain bond rating agencies, an Undesignated Unreserved Fund Balance of \$10 million or eight percent (8%) of the current operating budget whichever is greater shall be maintained as detailed in the resolution.
- B. The County may seek credit enhancements such as letters of credit or insurance when necessary for marketing purposes or cost effectiveness.
- C. The County will consider utilizing debt service reserve funds for certain debt issuances if advantageous to the County for marketing or cost mitigation purposes.
- D. The County will monitor compliance with bond covenants as applicable. Bond covenants are generally related to Revenue Bonds or special obligation debt.
- E. Each year in conjunction with the adoption of the capital budget, the Capital Projects Coordinator will file a "Declaration of Official Intent to Reimburse." This provides

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Attachment A

the County with the right to reimburse itself from future General Obligation Debt issues for capital costs advanced prior to the issuance of the debt. These reimbursement rights are subject to rules promulgated by the Internal Revenue Service.

#### VIII. FINANCING MECHANISMS

- A. The County pledges its full faith and credit to repayment of all General Obligation Debt. Accordingly, paying principal and interest on General Obligation Debt is the absolute first claim on County resources.
- B. In addition to its general income and property tax resources the County may allocate portions of certain revenue sources to the repayment of its General Obligation Debt
- C. The County will consider various financing techniques, including fixed or variable interest rate debt, to minimize the interest costs over the life of the issue. These techniques will be evaluated based on market conditions and risk.
- D. Use of Derivatives/Swaps
  - 1. A derivative is an instrument that receives its value from or gets its value from another instrument, asset, index or event. County policy is to not use derivatives. Any use of derivatives would require a revision to the County's current policy. This policy is not intended to preclude the investment by the County in U.S. Treasury STRIPS (Separate Trading in Registered Interest and Principal Securities) and, in particular, the County may invest in STRIPS in connection with its agricultural land preservation program.
  - 2. A swap is an interest rate exchange transaction. County policy is to not enter into swap agreements. Again, any use of Swaps would require a revision to the County's current policy.

#### IX. REFUNDING

- A. The County, in conjunction with its Financial Advisor, will monitor its outstanding debt in light of current debt market conditions and will refund any qualifying debt when sufficient savings can be realized.

#### X. POST-ISSUANCE ADMINISTRATION/ARBITRAGE

- A. In connection with each issuance of debt the interest on which will qualify for exemption from federal income tax, the County will execute such certificate(s) and file such information returns as Bond Counsel advises are necessary and appropriate to establish qualification for such exemption.
- B. Subsequent to the issuance of any issue of tax-exempt debt the County will comply with such requirements for the maintenance of the tax-exempt status of the interest payable on the debt (including without limitation restrictions related to arbitrage yield restrictions, rebate of arbitrage profits, and private business use) as are contained in the certificate(s) referenced in paragraph X.A or as may otherwise become applicable to the debt subsequent to its issuance.
- C. The County intends that its tax-exempt debt be issued in such amounts and at such times relative to the expected expenditure of proceeds as to reasonably expect, as of

the time of issuance, that the expenditure of proceeds will qualify for an exception to the arbitrage rebate and yield restriction rules of federal income tax law.

- D. The investment of unspent bond proceeds shall be in accordance with the County’s Investment Policy, the tax certificate executed by the County in connection with the issuance of such debt, and the trust indenture or other documents, if any, entered into by the County in connection with the issuance of the debt and imposing restrictions on such investment.
- E. All trust accounts will be closed timely when no longer needed.

**XI. CONTINUING DISCLOSURE**

- A. The County will comply with all disclosure requirements established by the Securities and Exchange Commission.
- B. The Continuing Disclosure Agreements can be found as an appendix to every Official Statement.

**XII. SERVICE PROVIDERS**

- A. The BOCC is responsible for establishing a selection and contracting process for professional services relative to the issuance of debt. The criteria used in selecting service providers include quality of services, cost of services, experience in their respective expertise, and ability and willingness to comply with the County’s terms and conditions. The main service providers include:
  - 1. Financial Advisor
    - a. The Financial Advisor’s primary role is assisting in the issuance of General Obligation Debt.
    - b. The Director of Finance and Budget shall advise the BOCC relative to the solicitation for, selection of and contract duration of the Financial Advisor.
    - c. The County shall not limit itself to having a single Financial Advisor or firm under contract at any one time if desired.
  - 2. Bond Counsel
    - a. As part of its responsibility to manage outside attorney contracts, the County Attorney will work closely with the Director of Finance and Budget and advise the BOCC relative to the duties and responsibilities and the solicitation and selection of and duration of employment for Bond Counsel.
    - b. Bond Counsel’s primary role is assisting in the issuance of General Obligation Debt.
    - c. In addition to debt related issues, Bond Counsel may be employed to handle issues related to tax matters and Internal Revenue Service procedural issues.
    - d. The County shall not limit itself to having a single Bond Counsel firm under contract at any one time if desired.

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Attachment A

**XIII. CREDIT RATINGS**

- A. The County's ability to borrow at the lowest cost of funds depends upon its credit standing as assessed by major credit rating agencies.
- B. In order to enhance the County's position in the debt market, the Director of Finance and Budget will be responsible for determining whether ratings will be requested.
- C. The Director of Finance and Budget is responsible for maintaining relationships with these agencies and keeping them informed relative to material economic events that occur in the County between debt issuances (between official rating events). The BOCC, Bond Counsel and the County's Financial Advisor may be consulted when determining whether an economic event is of significant proportion to qualify for such a notification.
- D. The County shall maintain adequate systems of internal control, comply with applicable laws and regulations, and conduct its financial affairs in such a way as to sustain a strong financial position in order to maintain the highest credit rating level possible.

**XIV. ADMINISTRATION/RESPONSIBILITIES**

- A. The BOCC is responsible for implementing and revising these policies as appropriate.
- B. The Director of Finance and Budget is responsible for:
  - 1. The administration of these policies.
  - 2. Analyzing debt issuances or other debt related proposals, responding to such proposals and recommending to the President of the Board of County Commissioners if in the opinion of the Director of Finance and Budget, or their designee the proposed financing agreement is beneficial to the County and complies with the County's long term financial strategy.
- C. The Director of Finance and Budget, based upon advice and counsel from the Financial Advisor and Bond Counsel, may deviate from the guidelines established in this Debt Policy on a case by case basis, as may be warranted in particular circumstances, with the advance approval of the BOCC.

BK00026PG715

RESOLUTION NO. 2707

**A RESOLUTION CONCERNING THE ADMINISTRATIVE  
TRANSFER OF BUDGET APPROPRIATIONS**

**WHEREAS**, pursuant to the authority granted in Article 5, of the Code of Public Local Laws for Calvert County, Maryland, the Board of County Commissioners of Calvert County, Maryland, has the power to establish procedures for the administrative transfer of appropriations between specified categories of expenditures in the County's expenditures listed in the current budget; and

**WHEREAS**, the Board of County Commissioners has via previous resolution 8-97 empowered the Director of Finance and Budget to make administrative transfers of appropriations, in the amount of not more than five thousand dollars (\$5,000.00) each.

**WHEREAS**, the Board of County Commissioners finds that it is in the County's best interests to increase the Director of Finance and Budget's authority to conduct administrative transfers of appropriations from an upper limit of five thousand dollars (\$5,000.00) to ten thousand dollars (\$10,000.00) and to establish the County Administrator's authority to conduct administrative transfers of appropriations in the amount of not more than twenty-five thousand dollars (\$25,000.00) each.

**NOW, THEREFORE, BE IT RESOLVED AND ORDAINED** by the Board of County Commissioners of Calvert County, Maryland, that the Director of Finance and Budget is empowered to make administrative transfers of expenditures within the current expense budget, within the same office or department, between departments, agencies, boards or commissions, inter-project transfers of appropriations between capital projects in the capital budget, and, the addition of new budget items, in the amount of not more than ten thousand dollars (\$10,000.00) each, and be it further

**RESOLVED**, that by the Board of County Commissioners of Calvert County Maryland, that the County Administrator is empowered to make administrative transfers of appropriations in the amount of not more than twenty-five thousand dollars (\$25,000.00) each, and be it further

**RESOLVED**, that any change involving funds totaling more than twenty-five thousand dollars (\$25,000.00) but less than one hundred thousand dollars (\$100,000.00) be approved by the Board of County Commissioners without passage of a resolution, and be it further

**RESOLVED**, that any change involving funds totaling more than one hundred thousand dollars (\$100,000.00) may be made only by resolution approved by the Board of Commissioners after compliance with the publication and hearing requirements applicable to the original proposed budget; and be it further

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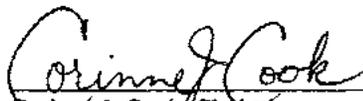
RESOLVED, that in order to meet a public emergency affecting life, health or property, the Board of Commissioners by resolution may make emergency appropriation without meeting publication and public hearing requirements.

AND BE IT FURTHER RESOLVED, that these provisions shall be effective immediately.

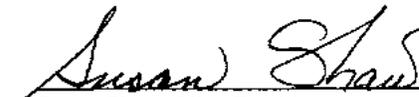
DONE, this 7 day of Aug, 2007, by the Board of County Commissioners of Calvert County, Maryland, sitting in regular session.

ATTEST:

BOARD OF COUNTY COMMISSIONERS  
OF CALVERT COUNTY, MARYLAND

  
Corinne J. Cook, Clerk

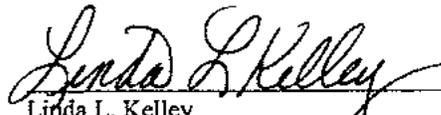
  
Wilson H. Parran, President

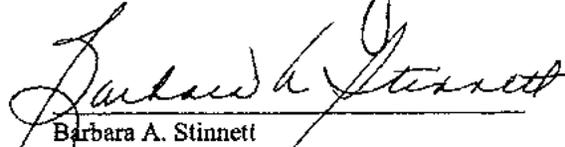
  
Susan Shaw, Vice President

Approved for legal  
sufficiency on 8/7/07  
by

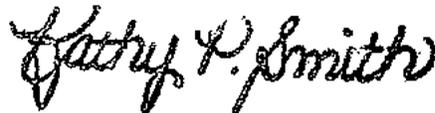
  
Gerald W. Clark

  
Emanuel Demedis  
County Attorney

  
Linda L. Kelley

  
Barbara A. Stinnett

Received for Record 8/14 2007  
at 1:55 o'clock P.M. Same day  
recorded in Liber KPS No. 26  
Folio 116 BY COMMISSIONERS  
ORDINANCES



Resolution No. 27-07

6- 665

RESOLUTION NO. 31 - 95

**PERTAINING TO THE ADOPTION OF INVESTMENT POLICIES AND GUIDELINES CONCERNING THE INVESTMENT OF COUNTY FUNDS.**

WHEREAS, pursuant to the requirements in Article 95, Section 22F of the Annotated Code of Maryland, 1957 edition, as amended, the Board of County Commissioners of Calvert County, Maryland, must adopt investment policy and guidelines for the proper investment of county funds;

WHEREAS, after due notice was published, a public hearing was held by the Board of County Commissioners on August 15, 1995, at which time public comment was solicited, and at which time the Board then voted to adopt the investment policy and guidelines attached hereto.

NOW, THEREFORE, BE IT RESOLVED, AND ORDAINED by the Board of County Commissioners of Calvert County, Maryland, that the investment policy and guidelines which is attached hereto and incorporated herein by reference, BE and hereby IS adopted as the investment policy for Calvert County, Maryland.

DONE, this 22nd day of August, 1995, by the Board of County Commissioners of Calvert County, Maryland, sitting in regular session.

6- 666

ATTEST:

Mary S. Watson  
Mary S. Watson, Clerk

BOARD OF COUNTY COMMISSIONERS  
OF CALVERT COUNTY, MARYLAND

Mary M. King  
Mary M. King, President

Hagner R. Mister  
Hagner R. Mister, Vice President

Patrick M. Buehler  
Patrick M. Buehler

Mark R. Frazer  
Mark R. Frazer, D.D.S.

Linda L. Kelley  
Linda L. Kelley

Reviewed and approved as  
to form and legal sufficiency,  
this 21<sup>st</sup> day of Aug, 1995.

Emanuel Demedis  
Emanuel Demedis  
County Attorney

Submitted for Record August 4, 1995  
at 2:00 o'clock P.M. Same day  
recorded in Liber A. B. E. No. 6  
Folio 665 COUNTY COMMISSIONERS  
ORDINANCES AND RESOLUTIONS

Anthony J. Evered, Clerk

**CALVERT COUNTY GOVERNMENT**  
**INVESTMENT POLICY AND GUIDELINES**

**AUTHORITY: Article 95, § 22,  
Annotated Code of Maryland and  
State Finance & Procurement Article § 6-222**

**Introduction**

At such time as the County shall have on deposit funds not needed for immediate expenditure, the Director of Finance and Budget or his/her designee is authorized to invest such funds until the time they will be needed in such securities as are indicated in these guidelines.

**Policy**

It is the policy of the Board of County Commissioners of Calvert County to invest public funds in a manner which will provide the highest investment return with the maximum security while meeting the daily cash flow demands of the entity and conforming to all state and local statutes governing the investment of public funds.

**Scope**

This investment policy applies to all financial assets of the Board of County Commissioners of Calvert County. These assets are included in the following funds:

General Fund  
Capital Project Funds  
Enterprise Funds  
Trust and Agency Funds  
Special Revenue Funds

This investment policy also applies to those agencies whose investments are managed by County staff.

This policy does not cover the financial assets of the Calvert County Sheriff's and Correctional Officers Pension Plan or the Calvert County Volunteer Fire Department and Rescue Squad Pension Plan. There is a separate investment policy which governs these assets.

## Investment Objectives

### I. Safety of principal;

A. Gains through price appreciation may be taken at the discretion of the Investment Manager.

B. No principal loss will be realized without approval from the Director of Finance and Budget.

### II. Long-run preservation of principal; low volatility of market value;

### III. Liquidity to meet short term working capital needs;

### IV. Best available yield consistent with safety and liquidity objectives.

## Investment Guidelines

I. The standard of prudence to be applied by the investment officer shall be the “prudent person” rule, which states, “Investments shall be made with judgment and care, under circumstances then prevailing, which persons of prudence, discretion and intelligence exercise in the management of their own affairs, not for speculation, but for investment, considering the probable safety of their capital as well as the probable income to be derived.” The prudent person rule shall be applied in the context of managing the overall portfolio.

### II. Investments are limited to:

1. Any obligation for which the United States has pledged its full faith and credit for the payment of principal and interest:

a. There shall be no dollar limitation on investments in any U.S. Government obligation.

2. Any obligation that a federal agency issues in accordance with an act of Congress:

a. There is no dollar limitation on federal agency obligations guaranteed by or backed by the full faith and credit of the U.S. Government.

b. Investment in the debt of other federal agencies, instrumentalities, and/or government sponsored corporations shall not exceed 10% of the portfolio at the time of purchase.

3. Bankers' Acceptances (BA's) of domestic and foreign banks that maintain the highest short term deposit rating from Standard & Poor's (A-1) and/or Moody's (P-1) or a long term deposit rating no lower than AA from either Standard & Poor's or Moody's:

- a. The maximum investments in individual domestic or foreign banking institutions shall be limited to the greater of \$1,000,000 or 10% of the total investment portfolio at the time of purchase.
- b. The total investment in Bankers' Acceptances shall not exceed 25% of the entire investment portfolio.

4. Repurchase Agreements (repo's) with dealers on the Approved List of Securities Dealers (attached) and/or with banking institutions that maintain the highest short term deposit rating from Standard & Poor's (A-1) and/or Moody's (P-1) or a long term deposit rating no lower than AA from Standard and Poor's and/or AA from Moody's:

- a. Repo's must be collateralized by one of the following types of obligations:
  - U.S. Government obligations backed by the full faith and credit of the U.S. Government;
  - or
  - federal agency obligations that are backed by the full faith and credit of the U.S. Government.
- b. Value of the underlying repurchase collateral must be equal to or exceed 102% of the principal and interest amount of the investment.
- c. The maximum repo investments with authorized banking institutions or securities dealers may not exceed the greater of \$5,000,000 or 10% of the total investment portfolio at the time of purchase.
- d. Prior to negotiating repo trades with any financial institution, a repurchase agreement contract mutually acceptable to both the County and financial institution must be executed.

5. Certificates of deposit of financial institutions that are nationally chartered or chartered in the State of Maryland:

- a. The deposit must be interest bearing; and

- b. the financial institution provides collateral, equal to the investment criteria outlined in these guidelines, with a market value that equals or exceeds 102% of the amount by which the deposit exceeds the deposit insurance, and custodian holds the collateral.
  - c. The maximum investments in nationally or Maryland chartered banking institutions shall not exceed the greater of \$5,000,000 or 10% of the total portfolio at the time of purchase.
6. Securities of, or other interests in, any open-end or closed-end management type of investment company or investment trust registered under the provisions of the federal Investment Company Act of 1940.
- a. The portfolio of the investment company fund or trust is limited to direct obligations of the U.S. Government and to repurchase agreements fully collateralized by U.S. Government obligations and;
  - b. the investment company fund or trust takes delivery of that collateral, either directly or through an authorized custodian.
  - c. The investment company fund or trust must maintain a net asset value of \$1.00 at all times and the fund or trust must provide investors with daily liquidity.
  - d. The maximum investments in an investment company or trust of any one company shall not exceed the greater of \$5,000,000 or 25% of the total portfolio at the time of purchase.
7. Other investment instruments and guidelines which receive the express written approval of the Director of Finance and Budget.
8. Relative to sovereign risk, at any time, no more than \$1,000,000 or 10% of the total investment portfolio is to be invested with financial institutions residing in a single foreign country.
9. Investment maturities in any permitted investment shall not exceed 24 months in duration unless prior approval is received from the Director of Finance and Budget or his/her designee. Investment in securities exceeding 24 months in duration shall not exceed 20% of the total investment portfolio at the time of purchase.

10. No principal loss will be realized without the express approval of the Director of Finance and Budget.

11. Principal and interest income will be reinvested immediately upon receipt.

12. The borrowing of money for the sole purpose of investment is prohibited.

#### Ethics and Conflicts of Interest

Officials and employees involved in the investment process shall refrain from personal business activity that could conflict with proper execution of the investment program, or which could impair their ability to make impartial investment decisions. Employees and investment officials shall disclose to the Director of Finance and Budget any material (15% or more ownership) financial interests in financial institutions that conduct business within this jurisdiction, and they shall further disclose any large personal financial/investment positions that could be related to the performance of the County's portfolio. Employees and officers having material ownership as defined above shall subordinate their personal investment transactions to those of the County, particularly with regard to the time of purchases and sales.

#### Authorized Dealers/Brokers

All of the County's investments with the exception of certificates of deposit, money market accounts, and investments in the Maryland Local Government Investment Pool are required to be third party held, thereby eliminating the risk of using an dealer/broker who is in financial hardship. Therefore, the dealer/broker used in an investment transaction is at the discretion of the authorized individual making the trade.

It is the County's policy to limit the purchase of certificates of deposit to \$100,000 per financial institution covered under FDIC insurance. All money market accounts are to be maintained at the financial institution where the County has contracted its banking services.

#### Custodial/Investment Manager Guidelines

1. The investment manager is not permitted to invest public funds of Calvert County in a manner inconsistent with this adopted policy.
2. All investments, with the exception of directly purchased C.D.'s, must be third party held.

3. All securities purchased by the County or agencies shall be delivered versus payment to the applicable primary safekeeping bank or correspondent bank, on the settlement day.
4. The custodian will provide a monthly report of each portfolio's transactions to the Director of Finance and Budget.
5. The Investment Manager will issue quarterly reports and will be available for meetings with the Director of Finance and Budget.
6. The investment portfolio will be designed to obtain a market average rate of return during budgetary and economic cycles, taking into account the Board of Commissioners of Calvert County investment risk constraints and cash flow needs.
7. Performance Measurement Standards - Results will be reviewed on a quarterly basis using time weighted, dollar weighted, balanced index, and consumer prices. The manager is expected to outperform the appropriate measures over a full market cycle. The benchmarks are as follows:

Calvert County Government's portfolio return will be measured against:

Merrill Lynch 1-3 year government securities,  
and,  
91-day Treasury Bill Index.

Due to liquidity demands, the Board of Education's portfolio return will be measured against:

30-day Treasury Bill Index.

### Reporting Requirements

The County shall file an investment report with the State Treasurer every January 15 and July 15, beginning January 15, 1996. The report shall be:

- a. prepared and certified by the investment manager for accuracy and compliance with the approved policy;
- b. certified by the County Administrator as to the date on which the form was received, and a statement that he/she has checked the report and has verified that the information contained in the report complies with the approved policy.

[This reporting requirement ended in October of 1999 and last required report was filed on July 15, 1999]

## Calvert County Long – Term Obligations

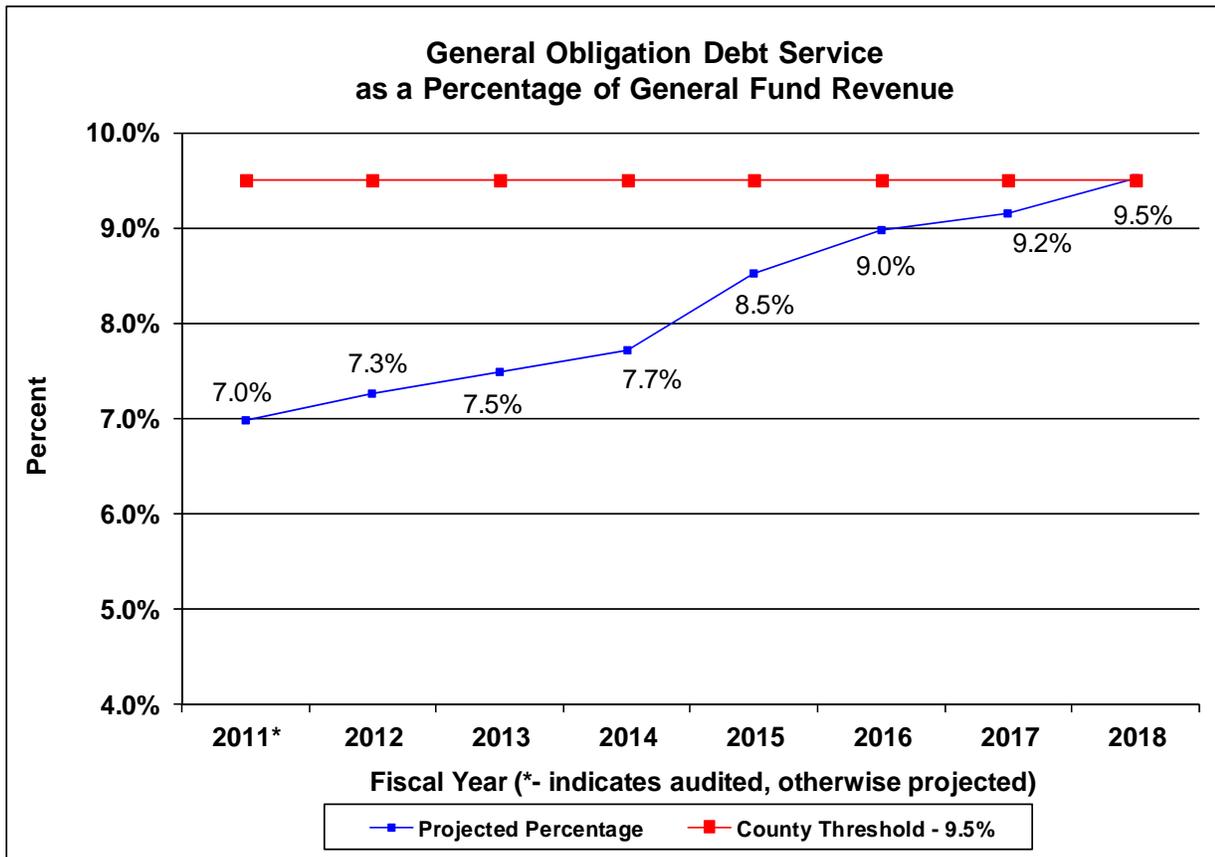
Over the years, Calvert County has issued debt to pay for capital projects and school construction. Our debt issues have been for fifteen-year terms with a recent extension to twenty-year terms for some business-type activity debt. The County has received the following ratings from the three major rating agencies:

Fitch Ratings AAA  
Moody’s Investors Service, Inc. Aa1  
Standard & Poor’s AAA

The Board of County Commissioners of Calvert County approved the debt affordability limits proposed by the County's Financial Advisor, Davenport and Co. LLC, on November 13, 2001. The approved limits are as follows:

- Debt to assessed value 4.5%
- Debt per capita \$1,500
- Debt Service as a percent of current General Fund Revenue 9.5%

This means the County should only issue debt up to the point that the debt service, principal and interest payments do not exceed 9.5% of County revenues. The County's projected Fiscal Year 2013 level of debt service is 7.5% of General Fund revenue. The chart below shows the level of County debt, actual and projected, to the debt affordability limit for the Fiscal Years 2011 through 2018.



## Calvert County Long – Term Obligations All Funds

The minimum annual principal and interest requirements to amortize all outstanding debt, except accumulated unpaid vacation, personal and sick leave, estimated landfill closure and postclosure costs, as of June 30, 2011 are as follows:

Years Ending June 30,	Governmental Activities	Business-Type Activities
2012	\$ 20,174,232	\$ 1,553,827
2013	16,545,041	1,563,997
2014	16,585,765	1,561,714
2015	16,371,445	1,553,463
2016	18,187,485	1,167,994
2017-2021	68,387,178	5,633,267
2022-2026	26,438,941	3,369,911
2027 +	14,613	1,409,339
Def. loss on ref./premium	<u>275,208</u>	<u>275,208</u>
	<u>\$ 182,704,700</u>	<u>\$ 18,088,720</u>
Principal	\$ 145,260,452	\$ 14,269,488
Interest	<u>37,444,248</u>	<u>3,819,232</u>
	<u>\$ 182,704,700</u>	<u>\$ 18,088,720</u>

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# GLOSSARY



*Otter Exhibit at Calvert Marine Museum  
Solomons, Maryland*

# GLOSSARY

Accounting System	The total structure of records and procedures which are used to record, classify, and report information on the financial position and operations of a governmental unit.
Accrual Basis of Accounting	The recognition of a financial transaction at the time of occurrence.
Appropriation	An authorization granted by a legislative body to incur obligations and make expenditures for specific purposes within a specific time frame.
Arbitrage	Arbitrage is the difference which occurs when tax-exempt bonds bear interest at a lower rate than comparable taxable securities. This difference happens when a local government unit (in normal market conditions) issues tax-exempt bonds and invests the bond proceeds in higher-yielding taxable securities. Since local governments do not pay income taxes, the spread between the interest <i>payments</i> on the bonds and the interest <i>earnings</i> on the investments is profit, or arbitrage, for the local government. In some cases the local government must "rebate" the arbitrage to the Federal government.
Assessable Tax Base	The total valuation placed upon real and personal property, less certain exemptions, by the State Department of Assessments and Taxation for the purposes of levying property taxes. The Board of County Commissioners determines the tax rate to be applied against the tax base to generate tax revenues to support the annual budget.
Assessed Valuation	The valuation established for individual real estate or other property by the State for purposes of taxation. The assessment for real property is currently established at 100% of market value.
Authorized Position	Employee positions authorized in the annual budget by the Board of County Commissioners. Position status will vary depending upon factors such as full or part-time status, merit system or contract position, etc.
Balanced Budget	A budget in which all expenditures are equaled by all revenues. The County's General Fund budget must be balanced by State Law.
Bond Rating	Evaluation of the credit quality of bonds usually made by independent rating services. Ratings generally measure the probability of the timely repayment of principal of and interest on municipal bonds. Before a bond issuance, rating agencies may require information on demographics, debt burden, economic base, finances and management structure. The information is evaluated and the bond issue is assigned a letter rating which reflects the creditworthiness of the bonds. For example, Moody's Investors Service has 19 different gradations of bond ratings in 9 bond categories ranging from highest quality (Aaa) to default status (C). The higher the credit rating, the more favorable the effect on the marketability of the bond. Calvert County's bond ratings are shown in the performance measures for the Department of Finance and Budget.

Bonds	A written promise to pay a specified sum of money, called the face value of principal amount, at a specified date or dates in the future, called the maturity date, together with periodic interest at a specified rate. Bonds are primarily used to finance capital projects.
Budget	A plan of financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing them.
Budget Calendar	The schedule of key dates which Calvert County follows in the preparation and adoption of the budget.
Budget Document	The document prepared by the Department of Finance & Budget to present the comprehensive financial program of the Board of County Commissioners. Included in the document are the Commissioners' budget message, performance and workload indicators, various supporting schedules and other supplemental information. The County's long-term capital improvements program is also incorporated in the document.
Budget Message	A general discussion of the budget by the Board of County Commissioners which contains an overview of the approved budget, explains some of the principal budget issues and major items funded, and describes how the budget is financed.
Capital Budget	A plan of capital expenditures and the means of financing usually based on the first year of the capital improvement program; represents the appropriation of bonds or operating revenue for improvements to facilities and other infrastructure.
Capital Improvements Plan	A plan for capital expenditures to be incurred each year over a fixed period of several future years setting forth in each capital project, identifying the beginning and ending date for each project, the amount to be expended in each year, and the method of financing those expenditures. Annually the Board of County Commissioners adopts the first year of the capital budget and the future years are for planning purposes.
Capital Outlay	An expenditure expected to have a useful life greater than five years or an estimated total cost of \$5,000 or more.
Capital Project	Major construction, acquisition or renovation activities which add value to a government's physical assets or significantly increases useful life.
Capital Project Fund	This fund is used to account for and report financial resources that are restricted, committed, or assigned to expenditures for capital outlay including the acquisition or construction of capital facilities and other capital assets.
Component Unit	A legally separate organization for which the elected officials of the primary government are financially accountable.
Cost-of-Living Adjustment (COLA)	An increase in salaries to offset the impact of inflation on compensation.

Debt Service	The required principal and interest payments due on debt issued by the County for financing long-term capital improvements according to a predetermined payment schedule.
Department/Division	A basic organizational unit of a government which is functionally unique in its delivery of services.
Depreciation	The accounting process of expensing capital assets over its estimated useful life.
Encumbrances	A commitment of funds against an appropriation which may be in the form of a purchase order or contract. The encumbrance reserves the appropriated funds for a future expenditure. The total of expenditures and encumbrances for a department in a given fiscal year may not exceed its total appropriation.
Enterprise Fund	A fund established to account for operations that are financed and operated in a manner similar to business enterprises and where operations are entirely or predominately self-supporting by user charges. Examples in Calvert County are the Water and Sewer Fund and the Solid Waste Fund.
Excise Tax Fees	One-time charges assessed against new development that attempt to recover from the developer the capital cost of the additional public facilities needed to serve that development. The current impact fee in Calvert County is \$12,950, and is utilized for parks and recreation facilities, school facilities, and landfills.
Expenditures	The payment for goods delivered or services rendered and which decreases net financial resources.
Fiduciary Funds	A fund established for assets held in a trustee or agent capacity for outside parties, including individuals, private organizations, and other governments.
Fiscal Year	A twelve-month period designated as the operating year for accounting and budgeting purposes in an organization. Calvert County's fiscal year begins on July 1 and ends on June 30 of the following year. <b>Fiscal year 2013 begins on July 1, 2012 and will end on June 30, 2013.</b>
Fixed Assets	Assets of a long-term character which are intended to continue to be held or used, such as land, buildings, machinery, furniture, and other equipment.
Fund	An independent fiscal and accounting entity with a self-balancing set of accounts recording cash and/or other resources together with all related liabilities, obligations, reserves, and equities which are segregated for the purpose of carrying on specific activities or attaining certain objectives.
Fund Balance	The excess of the assets of a fund over its liabilities and reserves. Fund balance is also sometimes called net assets. A negative fund balance is sometimes called a deficit. Since the adoption of GASB 54, there are five types of governmental fund balance. They are: <ul style="list-style-type: none"> <li>• <u>Nonspendable</u> – Amounts that cannot be spent because they are either in a nonspendable form, or are legally or contractually required to be maintained intact.</li> </ul>

- Restricted – Amounts that have constraints place on them either externally by third-parties (creditors, grantors, contributors, or laws or regulations of other governments) or by law through constitutional provisions or enabling legislation.
- Committed: Amounts that can only be used for specific purpose pursuant to constraints imposed by formal action of the County’s highest level of decision making authority. The Board of County Commissioners (BOCC) is the highest level of decision-making authority, and committed funds are established by resolution or legislation. Those committed amounts cannot be used for any other purpose unless the BOCC removes or changes the specified used by taking the same type of action it employed previously to commit those amounts.
- Assigned: Amounts that are constrained by the County’s intent to be used for specific purposes, but are neither restricted nor committed. The authority for assigning fund balance if expressed by the BOCC or their designee as established in the County’s Fund Balance Policy.
- Unassigned: Amounts that have not been restricted, committed or assigned to specific purposes within the general fund. The general fund is the only fund that reports a positive unassigned fund balance amount. Other governmental funds besides the general fund can only report a negative unassigned fund balance amount.

Full Time Equivalent                      A method of measuring the equivalent full time personnel by combining the hours of those employees working more than 24 hours but less than 35 hours.

General Fund Transfer                      In Calvert County this refers to the transfer of general fund current revenues from the operating budget to the capital budget to finance certain capital projects in lieu of borrowing funds. Utilizing current revenues instead of long-term financing is often referred to as “pay-as-you-go” or “pay-go”. It also refers to transfers to the Solid Waste & Recycling Fund, Land Preservation Fund, Parks & Recreation Self Sustaining Fund, Grants Fund, and the Economic Development Incentive Fund.

General Obligation Bonds                      Bonds that are secured by the full faith and credit of the issuing body and generally are considered to be payable from taxes, user fees, and other general revenues.

Governmental Funds                      Governmental funds are the operating funds for local government. They do not include proprietary (business) funds, or fiduciary funds held in trust. Governmental funds are where the bread-and-butter services can be found—police, fire, social services, inspections and permits, and so on. There are five types of governmental funds:

- The General Operating fund is used to account for all transactions of a governmental unit which are not accounted for in another fund. Generally, this is the governmental accounting fund that accounts for the ordinary operations of a governmental unit which are financed from taxes and other general revenues.

- Special revenue funds are used to account for the proceeds of specific revenue sources (other than major capital projects or expendable trusts) that are legally restricted to expenditures for specified purposes, such as the Land Preservation Fund.
- Debt service funds account for the repayment of debt. Calvert County does not use a debt service fund.
- The Capital Projects Fund is used to account for financial resources to be used for the acquisition or construction of major capital facilities of the County. The Capital Projects Fund is a major fund.
- Permanent funds account for resources that cannot be expended, but must be held in perpetuity. Calvert County does not have any permanent funds.

Grade/Step	Refers to the placement on the Calvert County salary schedules and depends on the position classification and the individual employee status and longevity.
Grant	A contribution of assets by one governmental unit to another unit. Typically, these contributions are made to local governments from the state and federal governments and are usually made to aid in the support of a specified function, but may also be for general purposes.
Homestead Tax Credit	A State property tax credit program that limits the increase in residential taxable assessments each year to a fixed percentage. Each county is required to limit taxable assessment increases to 10% or less.
Income Tax	Tax on personal income. This is the second largest revenue source for Calvert County. The current income tax rate is 2.8%.
Investment	Securities purchased and held for the production of income in the form of interest and dividends. An investment instrument is the specific type of security which a government purchases and holds.
Modified Accrual	The basis of accounting under which expenditures are recorded when the related fund liability is incurred and revenues are recognized when susceptible to accrual (i.e., when they become both measurable and available). In Calvert, the modified accrual basis of accounting is used by all governmental fund types which includes the general fund.
Operating Budget	The annual budget which supports the day-to-day operations of the County government. Most of the expenditures occur in the general fund, but there are also some operational costs funded through enterprise and special revenue funds.
Operating Expenditures	The costs of day-to-day operations such as personnel, materials, and equipment required for a department of function.

Other Post Employment Benefits (OPEB)	Government Accounting Standards Board (GASB) Statement 43 requires that a postemployment benefit plan be set up and that disclosure of the funding status of the plan be shown in the county's financial statements. The postemployment benefit required to be disclosed under this Statement is healthcare insurance costs. GASB Statement 45 requires that the county account for the actuarially determined liability of the postemployment benefit and annual contribution to the plan.
Pay-Go	Pay-Go funding is the application of operating revenues for projects. The County typically used this type of financing for projects that are relatively small in nature, have short life spans, or as a supplement to long-term financing.
Performance/Workload Indicator	Specific quantitative measures of work performed or to be accomplished within an activity or program (e.g., total circulation of library books and materials). Also, a specific quantitative measure of results obtained through an activity or program (e.g., percentage of library materials available within seven days of the request at a specific branch library).
Proprietary funds	See Enterprise funds.
Property Tax	Tax on the value of real and personal property and is levied almost exclusively by local governments. In Maryland, the State Department of Assessments and Taxation is responsible for the valuation and assessment of all property in the State. The local government is responsible for setting the tax rate to be applied to the property assessments to general revenues in support of the local budget. The property tax is the major revenue source in Maryland county governments. The current local real property tax rate in Calvert County is \$.892 per \$100 of assessed value. The current local personal property tax rate in Calvert County is \$2.23 per \$100 of assessed value.
Revenue	Funds that a government receives as income and represents an increase in net financial resources. These receipts may include tax payments, interest earnings, service charges, fees, grants, intergovernmental payments, and other miscellaneous sources.
Special Revenue Funds	These funds are used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditures for specified purposes other than debt service or capital projects.

# ACRONYMS

A/E	Architecture/Engineering
AED	Automated External Defibrillator
ALS	Advanced Life Support
BOCC	Board of County Commissioners
BOE	Board of Education
CAFR	Comprehensive Annual Financial Report
CALS	Calvert Advanced Life Support
CB	Chesapeake Beach
CCFN	Calvert County Family Network
CCG	Calvert County Government
CCM	Calvert Country Market
CHESPAX	Chesapeake/Patuxent
CIP	Capital Improvement Plan
CJIS	Criminal Justice Information System
CLG	Certified Local Government
CMH	Calvert Memorial Hospital
CMM	Calvert Marine Museum
CP&B	Community Planning & Building
CSM	College of Southern Maryland
DCSAP	Detention Center Substance Abuse Program
DDA	Developmental Disabilities Administration
DPW	Department of Public Works
DCPB	Department of Community Planning & Building
EEOP	Equal Employment Opportunity Plan
EMD	Emergency Medical Device
EMS	Emergency Medical Service
ETHS	Emergency Transitional Housing Service
FLSA	Fair Labor Standards Act

GFOA	Government Finance Officers Association
GIS	Geographical Information System
G.O.	General Obligation (Bonds)
HVAC	Heating Ventilation & Air Conditioning
IPA	Industrial Park Authority
IVR	Interactive Voice Response System
JSAP	Jail Substance Abuse Program
LAR	Leveraging Program
LGIT	Local Governments Insurance Trust
LMB	Local Management Board
MALPF	Maryland Agricultural Land Preservation Foundation
MIEMSS	Maryland Institute for Emergency Medical Services System
MPFOA	Maryland Public Finance Officers Association
MTA	Maryland Transit Authority
MTDB	Maryland Tourism Development Board
MUNIS	Municipal Information System
NB	North Beach
OOA	Office on Aging
OPEB	Other Post Employment Benefits
PILG	Preservation Incentives for Local Governments
PAR	Purchase and Retire Program
SBDC	Small Business Development Center
So MD	Southern Maryland
TC	Town Center
VFD	Volunteer Fire Department
VRS	Volunteer Rescue Squad
WMD	Weapons of Mass Destruction
WWTP	Wastewater Treatment Plant

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*Fishing Pier, Solomons*

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